# ASSOCIATED STUDENTS UCLA 

FINANCIAL STATEMENTS<br>SERVICES AND ENTERPRISES

February (01/27/13-02/23/13)

Prepared
March 11, 2013

## ASSOCIATED STUDENTS UCLA SERVICES AND ENTERPRISES

## TABLE OF CONTENTS

```
Income and Loss Summary Statement -
    Divisions at Contribution Level
Income and Loss Summary Statement -
    Divisions Fully Allocated
P/L Reconciliation
Balance Sheet
Statement of Cash Flows
Cash Reserve Computation
Capital Expenditures
Accounts Receivable Aging Report
Aged Accounts Balances Graph
Past Due Accounts Balances Graph
Store Inventory at Cost
Store Inventory Turns
UCLA Store Operations Operating Summary Statement
UCLA Restaurants Operating Summary Statement
Services Division Operating Summary Statement
Student Support/Union Operating Summary Statement
Administrative & Support Services Operating Summary Statement
Maintenance Operating Summary Statement
Utilities Operating Summary Statement
```



[^0]

## P/L Reconciliation

Feb-13

| Financial Analysis | \$000's |  |
| :---: | :---: | :---: |
|  | Feb-13 |  |
| Budgeted Net Income/(Loss) |  | (231) |
|  |  |  |
| UCLA Store |  |  |
| Gross Margin: |  |  |
| Bearwear gross income \$28K below plan due to one less Home Basketball Game than budgeted | (19) |  |
| Fast Track gross margin below plan due to change in product assortments, markdowns are higher than anticipated due to continued |  |  |
| liquidation of discontinued categories, and sales below plan due to cool weather negatively impacting activewear and sandal sales, |  |  |
| and lack of rain reduced umbrella sales | (7) |  |
| Bearwear MTW gross margin below plan due to aggressive budget, transition to flat fee shipping rate, and a decrease in Pauley chair sales | (6) |  |
| Graduation Center gross income $\$ 14 \mathrm{~K}$ below plan primarily due to timing (sales should be recovered in future months) | (6) |  |
| Campus Photo Studio gross income $\$ 15 \mathrm{~K}$ below plan primarily due to timing (sales should be recovered in future months) | (14) |  |
| Computer Store gross income $\$ 167 \mathrm{~K}$ below plan due to continued declining sales trend in individual sales and no Apple bonus | (44) |  |
| Bookzone gross income \$34K below plan due to lower library sales, less customer traffic at One Day Sale, and overall competition trend | (14) |  |
| HSS Essentials/Market gross income \$11K below plan due to the opening of City Target in Westwood and cannibalization of sales |  |  |
| from Court of Science Store | (7) |  |
| Total Wages lower than plan primarily career | 46 |  |
| Other, positive controllables mainly employee benefits | 22 |  |
| Total Contribution |  | (49) |
| UCLA Restaurants |  |  |
| Gross Margin: |  |  |
| Rubio's gross income above plan due to increase in sales over the last year even with budgeted CSSC cannibalization | 6 |  |
| Greenhouse gross income \$12K above plan due to less cannibalization from CSSC and positive response to new items introduced this year | 6 |  |
| Northern Lights gross income $\$ 10 \mathrm{~K}$ below plan due mainly to pending launch for Panini sandwich program | (9) |  |
| North Campus Student Ctr. gross margin below plan due to continuing decline in customer count (new management in place and new |  |  |
| menus roll out Spring Quarter) | (8) |  |
| Café Synapse gross margin below plan due to continued sales decline, higher than anticipated cannibalization from CSSC (new menus |  |  |
| roll out in a few weeks to attempt to recover customer base), food loss from refrigeration problem, and payment of prior month invoices | (11) |  |
| Luvalle Food Servery gross income \$ 22 K below plan due to aggressive sales budget for new sales program which has not gone into effect | (15) |  |
| Catering gross income $\$ 38 \mathrm{~K}$ above plan mainly due to continuing growth in new events, and additional events and enhanced orders |  |  |
| for Athletics | 29 |  |
| Concessions gross income $\$ 58 \mathrm{~K}$ below plan due to six Men's basketball games budgeted but only three occurred | (39) |  |
| Other, positive controllables mainly employee benefits and commission expense | 22 |  |
| Total Contribution |  | (19) |
| Services |  |  |
| Gross Margin: |  |  |
| Licensing domestic income above plan mainly due to timing (slight recovery from last two months' negative variances) | 7 |  |
| Licensing foreign income above plan due to timing (late January income higher than accrued) | 6 |  |
| Leased Ops income below plan due to correction for Hair on Campus rent | (3) |  |
| Photography gross margin above plan due mainly to timing (events for Anderson School shoots occurred later than planned), and three |  |  |
| large jobs for the Law School | 4 |  |
| Other, positive controllables mainly in Licensing | 3 |  |
| Total Contribution |  | 17 |
| UCLA Student Union |  |  |
| Gross Margin: |  |  |
| Student Union Ops gross margin above plan due to unbudgeted student event income for Dance Marathon, and some under accrued |  |  |
| January income recognized in February, while costs remained in January | 31 |  |
| Other, negative controllables mainly student event expense as a result of higher student event income | (14) |  |
| Total Contribution |  | 17 |
| Allocated Expenses and Other |  |  |
| A\&SS lower than plan mainly total wages and employee benefits | 36 |  |
| Utilities higher than plan mainly due mainly to higher electricity and water: under-budgeted the usage, underestimated the impact of CSSC, |  |  |
| overestimated the savings impact of the solar panels, and did not anticipate leaving lights on 24 hrs/day for Wolfgang Puck construction | (17) |  |
| Maintenance lower than plan due to positive wages and employee benefits (unfilled position) partially offset by unexpected repairs, |  |  |
| timing for capitalized project labor postponed to March, and underestimating cost of the monthly maintenance of CSSC hoods | 10 |  |
| Depreciation lower than plan due to timing of capital projects and reduced expenditures | 22 |  |
| Other | (1) |  |
| Total |  | 50 |
| Actual Net Income/(Loss) |  | (215) |

ASUCLA
P/L Reconciliation
Year-To-Date Through February 2013

(\$000)

## ASSETS

## CURRENT ASSETS:

Cash and cash equivalents
Accounts receivable
Less: Allowance for doubtful accounts
Accounts receivable, net
Student fees receivable
Inventories
Prepaid expenses and other current assets
Total current assets

LONG TERM ASSETS
Property, equipment and improvements
Less: Accumulated depreciation
Total Long Term Assets

## TOTAL ASSETS

| Current Month February 2013 | Prior Month January 2013 | Prior Year July 2012 |
| :---: | :---: | :---: |
| \$10,837 | \$11,054 | \$10,251 |
| 3,741 | 3,625 | 3,471 |
| (117) | (126) | (114) |
| 3,624 | 3,499 | 3,357 |
| 223 | 20 | 256 |
| 5,993 | 7,047 | 7,324 |
| 138 | 151 | 265 |
| 20,814 | 21,771 | 21,453 |
| 64,743 | 64,723 | 64,048 |
| $(37,772)$ | $(37,557)$ | $(36,215)$ |
| 26,970 | 27,166 | 27,834 |
| 47,785 | 48,938 | 49,286 |
| \$3,266 | \$4,334 | \$5,681 |
| 2,673 | 2,390 | 2,427 |
| 1,117 | 1,276 | 824 |
| 185 | 132 | 136 |
| 333 | 368 | 184 |
| 135 | 149 | 124 |
| 705 | 705 | 705 |
| 8,415 | 9,353 | 10,080 |
| 12,747 | 12,747 | 12,747 |
| 12,747 | 12,747 | 12,747 |
| 21,162 | 22,100 | 22,827 |
| $\begin{array}{r} 26,459 \\ 162 \\ \hline \end{array}$ | $\begin{array}{r} 26,459 \\ 377 \\ \hline \end{array}$ | $\begin{array}{r} 26,722 \\ (263) \\ \hline \end{array}$ |
| 26,623 | 26,838 | 26,459 |
| 47,785 | 48,938 | 49,286 |

## ASSOCIATED STUDENTS UCLA SERVICES AND ENTERPRISES STATEMENTS OF CASH FLOWS <br> February 2013 <br> ( 5000 's)

## CASH FLOWS FROM OPERATING ACTIVITIES:

Net income/(loss)
Adjustments to reconcile net income/(loss) to net cash provided/(used) by operating activities:

Depreciation - PP\&E
Depreciation - textbook rental equipment
Loss (Gain) on disposals of fixed assets
(Increase)/decrease in current assets:
Accounts receivable
Student fees receivable
Inventories
Prepaid expenses and other current assets
Increase/(decrease) in current liabilities:
Accounts payable
Sales Tax payable \& other liabilities
Wages and payroll taxes payable
Interest payable
Deferred Income
Funds held for others
Other Current Liabilities (Current Portion of LT Debt)
Net cash provided/(used) by operating activities
CASH PROVIDED/(USED) BY INVESTING ACTIVITIES:
Purchase of textbook rental equipment
Purchase of property, equipment and improvements
Net cash used in investing activities
CASH PROVIDED/(USED) BY FINANCING ACTIVITIES:
Principal payments on AU expansion loan
Net cash provided/(used) by financing activities
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS
CASH AND CASH EQUIVALENTS, Beginning
CASH AND CASH EQUIVALENTS, Ending

| Current Month | Year to Date | Prior Year to Date |
| :---: | :---: | :---: |
| (\$215) | \$162 | (\$162) |
| 215 | 1,571 | 1,309 |
| 0 | 0 | 0 |
| 0 | 0 | 97 |
|  |  | 0 |
| (125) | (266) | (417) |
| (202) | 36 | (34) |
| 1,055 | 1,332 | 565 |
| 14 | 128 | 85 |
|  |  | 0 |
| $(1,068)$ | $(2,418)$ | $(1,707)$ |
| (158) | 292 | (220) |
| 283 | 246 | (321) |
| 54 | 51 | 50 |
| (35) | 150 | 219 |
| (13) | 13 | 11 |
| 0 | 0 | 0 |
| (\$198) | \$1,295 | (\$524) |
| 0 | \$0 |  |
| (19) | (708) | (903) |
| (\$19) | (\$708) | (\$903) |
| 0 | 0 | 0 |
| \$0 | \$0 | \$0 |
| (\$217) | \$587 | $(\$ 1,426)$ |
| \$11,054 | 10,251 | 10,888 |
| \$10,837 | \$10,837 | \$9,462 |

ASSOCIATED STUDENTS UCLA
SERVICES AND ENTERPRISES
CASH RESERVE COMPUTATION
February 2013
(\$000's)
CASH AND CASH EQUIVALENTS ..... 10,837Less: Committed Capital Projects
HTS Renovation ..... (137)
Casual Dining ..... (750)
Pauley Pavillion Remodel ..... (318)
AGB Drape Replacement \& Sound Paneling ..... (150)
Ackerman B\&A Level Remodel ..... $(2,000)$
NCSC Remodel ..... (250)
Ostin Music Café ..... (200)
Store POS ..... (150)
Terrace Food Court Patio Upgrade ..... (350)
Subtotal ..... $(4,305)$
Adjustment for Cash Overdraft Entry ..... (37)
Uncommitted Cash ..... 6,496
BOARD REQUIRED CASH RESERVE (EXC. COMM CAPITAL) ..... 5,857
RESERVE SURPLUS (DEFICIT) ..... 639

ASUCLA SERVICES AND ENTERPRISES
Capital Expenditures - Current Year Projects (\$000's)
FY 2012-2013 February 2013

| PROJECT NAME | BUDGET | PROJECTED |  |  |  |  |  | Status |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Pavments | PO's | Total | Remaining Balance | Pending | Over (Under) |  |
| Store/Services |  |  |  |  |  |  |  |  |
| 2012-S001 Store General Replacement | 50.0 | 6.1 | 6.7 | 12.8 | 37.2 |  | 0.0 | In Progress |
| 2012-S002 Store Photocopiers | 40.0 | 26.2 | 0.0 | 26.2 | 13.8 |  | 0.0 | In Progress |
| 2012-S003 Pauley Souvenir Sales | 40.0 | 1.3 | 2.6 | 3.9 | 36.1 |  | 0.0 | In Progress |
| 2012-S004 Ackerman B \& A Level Remodel | 2,000.0 | 0.0 | 0.0 | 0.0 | 0.0 | 2,000.0 | 0.0 | Pending |
| 2012-S005 Informal Photo-Photo Equipment | 10.0 | 0.0 | 3.3 | 3.3 | 6.7 |  | 0.0 | In Progress |
| 2012-S032 Bearwear Remodel | 0.0 | 23.8 | 3.0 | 26.8 | 13.2 |  | 40.0 | In Progress |
| 2012-S034 HSS Design | 0.0 | 5.5 | 12.3 | 17.8 | 2.2 |  | 20.0 | In Progress |
| Total Store/Services | 2,140.0 | 62.9 | 27.9 | 90.8 | 109.2 | 2,000.0 | 60.0 |  |
| Food Service |  |  |  |  |  |  |  |  |
| 2012-F006 FS Miscellaneous and Unanticipated | 50.0 | 26.9 | 4.0 | 30.9 | 19.1 |  | 0.0 | In Progress |
| 2012-F007 Patio Furniture Upgrade | 20.0 | 0.0 | 0.0 | 0.0 | 0.0 | 20.0 | 0.0 | Pending |
| 2012-F008 Patio Umbrellas | 10.0 | 0.0 | 0.0 | 0.0 | 0.0 | 10.0 | 0.0 | Pending |
| 2012-F009 LV FS Concept Updates | 75.0 | 0.0 | 0.0 | 0.0 | 0.0 | 75.0 | 0.0 | Pending |
| 2012-F010 Catering Electric Cart | 15.0 | 0.0 | 0.0 | 0.0 | 0.0 |  | (15.0) | Cancel |
| 2012-F011 NCSC Remodel | 250.0 | 0.0 | 0.0 | 0.0 | 0.0 | 250.0 | 0.0 | Pending |
| 2012-F012 Northern Lights Menu Update | 25.0 | 0.0 | 0.0 | 0.0 | 0.0 | 25.0 | 0.0 | Pending |
| 2012-F013 Ostin Music Café | 200.0 | 0.0 | 0.0 | 0.0 | 0.0 | 200.0 | 0.0 | Pending |
| 2012-F014 TH Misc Kitchen Equipment | 10.0 | 0.0 | 7.6 | 7.6 | 2.4 |  | 0.0 | In Progress |
| Total Food Services | 655.0 | 26.9 | 11.6 | 38.5 | 21.5 | 580.0 | (15.0) |  |
| Technology |  |  |  |  |  |  |  |  |
| 2012-T015 Network Infrastructure Upgrade | 20.0 | 0.0 | 12.3 | 12.3 | 7.7 |  | 0.0 | In Progress |
| 2012-T016 Printer Replacement | 10.0 | 6.4 | 0.0 | 6.4 | 3.6 |  | 0.0 | In Progress |
| 2012-T017 PC Replacement, Infrastructure | 80.0 | 81.7 | 0.0 | 81.7 | 0.0 |  | 1.7 | Completed |
| 2012-T018 Store POS | 150.0 | 0.0 | 0.0 | 0.0 | 0.0 | 150.0 | 0.0 | Pending |
| 2012-T019 Network Security Scan Software | 18.0 | 0.0 | 0.0 | 0.0 | 0.0 | 18.0 | 0.0 | Pending |
| 2012-T020 Marketing Color Laser Printer | 10.0 | 0.0 | 0.0 | 0.0 | 0.0 |  | (10.0) | Cancel |
| 2012-T021 ASUCLA Display Boards in AU KH | 4.0 | 0.0 | 0.0 | 0.0 | 0.0 | 4.0 | 0.0 | Pending |
| Total Technology | 292.0 | 88.1 | 12.3 | 100.4 | 11.3 | 172.0 | (8.3) |  |
| Others |  |  |  |  |  |  |  |  |
| 2012-O022 Custodial Replacements | 10.0 | 6.2 | 0.0 | 6.2 | 3.8 |  | 0.0 | In Progress |
| 2012-O023 SUO General Replacement | 25.0 | 4.6 | 8.8 | 13.4 | 11.6 |  | 0.0 | In Progress |
| 2012-O024 Information Technology Upgrades | 5.0 | 5.8 | 0.0 | 5.8 | 0.0 |  | 0.8 | Completed |
| 2012-O025 Board Room AU 2408 Remodel | 55.0 | 0.0 | 0.0 | 0.0 | 0.0 | 55.0 | 0.0 | Pending |
| 2012-O026 Terrace Food Court Patio Upgrade | 350.0 | 0.0 | 0.0 | 0.0 | 0.0 | 350.0 | 0.0 | Pending |
| 2012-O027 Fac. Misc. Remodels | 25.0 | 4.6 | 9.2 | 13.8 | 11.2 |  | 0.0 | In Progress |
| 2012-O028 Finance Photocopier | 15.0 | 3.5 | 0.0 | 3.5 | 11.5 |  | 0.0 | In Progress |
| 2012-O029 Finance Misc. Replacements | 15.0 | 7.3 | 0.0 | 7.3 | 7.7 |  | 0.0 | In Progress |
| 2012-0030 Licensing Visual Identity | 40.0 | 30.0 | 10.0 | 40.0 | 0.0 |  | 0.0 | Completed Awaiting Invoice |
| 2012-O031 Licensing Office Remodel | 10.0 | 0.0 | 0.0 | 0.0 | 0.0 | 10.0 | 0.0 | Pending |
| 2012-0033 A2L Training Table/Meeting Room | 0.0 | 28.1 | 19.9 | 48.0 | 22.0 |  | 70.0 | In Progress |
| 2012-O035 Charging Stations (TGIF) | 0.0 | 0.0 | 24.2 | 24.2 | 0.0 |  | 24.2 | In Progress |
| Total Others | 550.0 | 90.1 | 72.1 | 162.2 | 67.8 | 415.0 | 95.0 |  |
| Total Current Year Projects | 3,637.0 | 268.0 | 123.9 | 391.9 | 209.8 | 3,167.0 | 131.7 |  |


| 2/23/2013 February | Current | \% | 30+ | \% | 60+ | \% | 90+ | \% | 120+ | \% | 150+ | \% | Total | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| UNIVERSITY | \$565,610 | 17\% | \$137,552 | 60\% | \$31,730 | 68\% | \$2,692 | 8\% | \$2,042 | 85\% | \$3,036 | 77\% | \$742,662 | 20\% |
| ASUCLA PUBLICATIONS | \$120,477 | 4\% | \$0 | 0\% | \$0 | 0\% | (\$340) | -1\% | \$0 | 0\% | \$0 | 0\% | \$120,137 | 3\% |
| ASUCLA USA/GSA | \$68,610 | 2\% | \$816 | 0\% | \$0 | 0\% | \$212 | 1\% | \$0 | 0\% | \$370 | 9\% | \$70,008 | 2\% |
| dUE FROM VENDORS | \$962,213 | 28\% | \$437 | 0\% | \$6,316 | 14\% | \$4,891 | 14\% | \$3,261 | 136\% | \$767 | 20\% | \$977,885 | 26\% |
| DENTAL KITS | \$182,705 | 5\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$182,705 | 5\% |
| OTHER | \$1,521,193 | 44\% | \$94,113 | 40\% | \$8,349 | 18\% | \$26,685 | 78\% | (\$2,908) | -121\% | (\$240) | -6\% | \$1,647,192 | 44\% |
| TOTAL CURRENT MONTH | \$3,420,808 | 100\% | \$232,918 | 100\% | \$46,395 | 100\% | \$34,140 | 100\% | \$2,395 | 100\% | \$3,933 | 100\% | \$3,740,589 | 100\% |
|  | 92\% |  | 6\% |  | 1\% |  | 1\% |  | 0\% |  | 0\% |  | 100\% |  |
| 01/26/2013 January | Current | \% | 30+ | \% | 60+ | \% | 90+ | \% | 120+ | \% | 150+ | \% | Total | \% |
| UNIVERSITY | \$832,452 | 24\% | \$68,325 | 54\% | \$32,036 | 47\% | \$9,144 | 63\% | \$1,291 | 19\% | \$6,196 | 87\% | \$949,444 | 26\% |
| ASUCLA PUBLICATIONS | \$105,709 | 3\% | \$3,203 | 2\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$108,912 | 3\% |
| ASUCLA USA/GSA | \$64,757 | 2\% | \$182 | 0\% | \$212 | 0\% | \$0 | 0\% | \$370 | 5\% | \$0 | 0\% | \$65,521 | 2\% |
| dUE FROM VENDORS | \$227,824 | 7\% | \$10,397 | 8\% | $(\$ 6,361)$ | -9\% | \$7,176 | 50\% | \$4,784 | 69\% | \$1,595 | 23\% | \$245,415 | 7\% |
| DENTAL KITS | \$244,439 | 7\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$244,439 | 7\% |
| OTHER | \$1,922,977 | 57\% | \$47,100 | 36\% | \$42,858 | 62\% | (\$1,894) | -13\% | \$466 | 7\% | (\$707) | -10\% | \$2,010,800 | 55\% |
| TOTAL CURRENT MONTH | \$3,398,158 | 100\% | \$129,207 | 100\% | \$68,745 | 100\% | \$14,426 | 100\% | \$6,911 | 100\% | \$7,084 | 100\% | \$3,624,531 | 100\% |
|  | 94\% |  | 4\% |  | 2\% |  | 0\% |  | 0\% |  | 0\% |  | 100\% |  |
| 12/29/2012 December | Current | \% | 30+ | \% | 60+ | \% | 90+ | \% | 120+ | \% | 150+ | \% | Total | \% |
| UNIVERSITY | \$805,870 | 26\% | \$209,168 | 88\% | \$31,068 | 46\% | \$16,867 | 79\% | (\$731) | -12\% | \$9,621 | 56\% | \$1,071,863 | 31\% |
| ASUCLA PUBLICATIONS | \$107,635 | 3\% | \$174 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$107,809 | 3\% |
| ASUCLA USA/GSA | \$60,607 | 2\% | \$786 | 0\% | \$5,245 | 8\% | \$370 | 2\% | \$0 | 0\% | \$0 | 0\% | \$67,008 | 2\% |
| DUE FROM VENDORS | \$404,938 | 13\% | (\$5,947) | -2\% | \$7,682 | 12\% | \$2,125 | 10\% | \$1,416 | 24\% | \$7,067 | 42\% | \$417,281 | 12\% |
| DENTAL KITS | \$347,153 | 11\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$347,153 | 10\% |
| OTHER | \$1,387,031 | 45\% | \$33,959 | 14\% | \$22,683 | 34\% | \$1,978 | 9\% | \$5,181 | 88\% | \$289 | 2\% | \$1,451,121 | 42\% |
| TOTAL CURRENT MONTH | \$3,113,234 | 100\% | \$238,140 | 100\% | \$66,678 | 100\% | \$21,340 | 100\% | \$5,866 | 100\% | \$16,977 | 100\% | \$3,462,235 | 100\% |
|  | 90\% |  | 7\% |  | 2\% |  | 1\% |  | 0\% |  | 0\% |  | 100\% |  |



## Aged Accounts Receivable Balances

>60 Days Past Due



*This value measures how quickly inventory is sold. It is defined as cost of sales for the trailing 12 months divided by month end inventory.

| FEB. 07(01/27/13-02/23/13) |  |  |  | FISCAL YEAR 12-13 |  |  | FISCAL YEAR 11-12 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CURRENT MONTH |  |  |  | YTD 7 MO(07/29/12-02/23/13) |  |  | LAST YEAR ACTUAL |  |
| ACTUAL | BUDGET | VARIANCE |  | ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 164,309 | 131,325 | 32,984 | техтвоoks | 6,516,919 | 6,542,041 | <25,122> | 170,049 | 6,843,718 |
| 84,693 | 117,217 | <32,524> | general books | 676,795 | 762,014 | <85,219> | 117,696 | 782,388 |
| 696,636 | 762,000 | <65,364> | APPAREL \& ACCESSORIES | 5,930,503 | 5,800,902 | 129,601 | 618,670 | 5,068,054 |
| 1,141,431 | 1,304,200 | <162,769> | SUPPLY DIVISION | 9,720,085 | 11,452,800 | <1,732,715> | 1,146,780 | 10,745,350 |
| 144,044 | 166,423 | <22,379> | LU VALLE COMMONS STORE | 2,118,451 | 1,998,943 | 119,508 | 175,073 | 2,128,999 |
| 42,947 | 45,000 | <2,053> | e-commerce | 1,012,170 | 786,000 | 226,170 | 29,579 | 644,881 |
| 251,929 | 216,326 | 35,603 | HEALTH SCIENCES STORE TOTAL SALES | 3,680,844 | 3,802,170 | <121,326> | 172,766 | 3,554,820 |
| 2,525,989 | 2,742,491 | <216,502> |  | 29,655,766 | 31,144,870 | <1,489,104> | 2,430,613 | 29,768,210 |
| 1,709,597 | 1,836,264 | 126,667 | Less: Cost of Sales <br> Less: Shrinkage | 20,960,819 | 22,094,092 | 1,133,273 | 1,639,235 | 21,372,194 |
|  |  |  |  |  |  |  |  |  |
| 859 | 580 | <279> | TEXTBOOKS | 33,480 | 28,820 | <4,660> | 1,003 | 34,330 |
| 1,215 | 1,810 | 595 |  | 9,852 | 11,720 | 1,868 | 1,842 | 11,546 |
| 3,054 | 3,070 | 16 |  | 24,905 | 23,720 | <1,185> | 2,591 | 21,403 |
| 3,522 | 3,850 | 328 | APPAREL \& ACCESSORIES SUPPLY DIVISION LU VALLE COMMONS STORE | 26,917 | 30,280 | 3,363 | 3,585 | 29,125 |
| 913 | 890 | <23> |  | 12,493 | 10,370 | <2,123> | 1,098 | 12,786 |
| 172 | 160 | <12> | LU VALLE COMMONS STORE | 3,820 | 2,740 | <1,080> | 123 | 2,396 |
| 4,798 | 1,090 | <3,708> |  | 18,639 | 14,830 | <3,809> | 1,415 | 18,436 |
| 14,533 | 11,450 | <3,083> | SHRINKAGE <br> total cost of sales | 130,106 | 122,480 | <7,626> | 11,658 | 130,022 |
| 1,724,129 | 1,847,714 | 123,585 |  | 21,090,925 | 22,216,572 | 1,125,647 | 1,650,893 | 21,502,216 |
| 67.7 | 67.0 | <0.7> | Cost of Sales \% | 70.7 | 70.9 | 0.3 | 67.4 | 71.8 |
| 801,860 | 894,777 | <92,917> | Gross margin | 8,564,841 | 8,928,298 | <363,457> | 779,720 | 8,265,994 |
| 32.3 | 33.0 | <0.7> | GROSS MARGIN \% | 29.3 | 29.1 | 0.3 | 32.6 | 28.2 |
| 0.6 | 0.4 | <0.2> |  | 0.4 | 0.4 | <0.1> | 0.5 | 0.4 |
| 31.7 | 32.6 | <0.9> | NET GROSS MARGIN \% | 28.9 | 28.7 | 0.2 | 32.1 | 27.8 |
| 20.8 | 23.0 | <2.2> | техтвоокs | 24.1 | 25.1 | <1.0> | 19.9 | 24.8 |
| 27.5 | 30.7 | <3.2> | GENERAL BOOKS APPAREL \& ACCESSORIES | 32.2 | 32.2 | 0.1 | 30.0 | 31.4 |
| 48.4 | 50.3 | <1.9> |  | 49.5 | 51.0 | <1.5> | 49.3 | 50.2 |
| 23.2 | 21.9 | 1.4 | SUPPLY DIVISION Lu Valle commons store | 19.627.5 | 19.0 | 0.7 | 24.0 | 19.3 |
| 36.6 | 37.5 | <0.9> |  |  | 29.1 | <1.6> | 35.1 | 27.6 |
| 51.2 | 52.9 | <1.7> | $\begin{aligned} & \text { LU VALLE COMMONS STORE } \\ & \text { E-COMMERCE } \\ & \text { HEALTH SCIENCES STORE } \end{aligned}$ | 50.0 | 52.2 | <2.2> | 52.2 | 51.8 |
| 26.8 | 34.4 | <7.5> |  | 22.9 | 24.1 | <1.2> | 30.9 | 22.1 |
| 36,574 | 72,748 | <36,174> | OTHER INCOME GROSS MARGIN/OTHER | 551,478 | $\begin{array}{r} 635,226 \\ \hline 9,563,524 \end{array}$ | $\begin{array}{r} <83,748> \\ \hline<447,204> \end{array}$ | $\begin{array}{r} 66,124 \\ \hline 845,844 \\ \hline \end{array}$ | $\begin{array}{r}\text { 673,398 } \\ 8,939,392 \\ \hline\end{array}$ |
| 838,434 | 967,525 | <129,091> |  | 9,116,320 |  |  |  |  |
|  |  |  | Less: Controllable Exp |  | 2,016,919 |  |  |  |
| 252,560 | 291,787 | 39,227 | Career Wages | 1,837,231 |  | $\begin{gathered} 179,688 \\ <6,221> \end{gathered}$ | 271,864 | $\begin{array}{r} 1,934,334 \\ 1,709 \end{array}$ |
| 0 | 0 | 0 |  | 6,221 | 0969760 |  |  |  |
| 123,365 | 130,386 | 7,021 | Student Wages TOTAL WAGES | 923,152 |  | 46,608 | 119,856 | $\begin{array}{r} 1,709 \\ 917,628 \end{array}$ |
| 375,925 | 422,173 | 46,248 |  | 2,766,604 | 969,760 | 220,075 |  | 2,853,671 |
| 14.9 | 15.4 | 0.5 | WAGE \% TO SALES | 9.3 | 9.6 | 0.3 | $16.1$ | 9.6 |
| 127,757 | 154,640 | 26,883 | Employee Benefits | 911,688 | 1,054,288 | 142,600 | 124,258 | 864,430 |
| 10,892 | 8,880 | <2,012> | Office Supplies | 72,40097.572 | 67,435 | <4,965> | 5,92314,199 | 68,09798,110 |
| 12,839 | 14,025 | 1,186 | Telephone <br> Telex |  | 99,395875 | 1,823223 |  |  |
| 0 | 125 | 125 |  | -652 |  |  | 14,199 80 | 810 |
| 27 | 25 | <2> | Postage | 310 | 135 | <175> | 21 | 150 |
| 3,113 | 1,900 | <1,213> | Trav/Trips/Conference | 10,4362,000 | 8,8802,025 | $<1,556>$25 | 3,211 | $\begin{array}{r}11,483 \\ 2,075 \\ \hline\end{array}$ |
| 0 | 0 | 0 | Operating Supplies |  |  |  |  |  |
| 4,520 | 4,850 | 330 |  | 36,907 | 37,820 | 913 | 4,452 | 36,893 |
| 13,066 | 14,230 | 1,164 | Freight Out | 222,719 | 228,0906,650 | 5,371 | 12,996 | 202,5106,460 |
| 896 | 900 | 4 | Transportation | 6,342 |  | 308 | 871 |  |
| 0 | 0 | 0 | Replacements |  | 6,650 | 0 | 0 | 681 |
| 0 | 0 | 0 |  | 0 | 0 | 0 | 0 |  |
| <0> | 0 | 0 | Postage Stamp 0/S | <2> | 0 | 2 | 1 | 179 <br> $<16>$ <br> 1 |
| 0 | 0 | 0 | Uniforms | 0 | 100 | 100 | 66 | 177 |
| 13,872 | 17,350 | 3,478 | Advertising | 141,815 | 137,135 | <4,680> | 13,059 | 132,573 |
| <49,163> | <49,600> | <437> | Vendor Adv. Allowance | <52,083> | <59,231> | <7,148> | <50,502> | <58,326> |
| 41 | 75 | 34 | Direct Mail Adv. | 239,904 | 240,525 | 621 | 3,229 | 238,336 |
| 3,077 | 1,530 | <1,547> | Repairs \& Maintenance | 28,990 | 20,665 | <8,325> | 1,515 | 21,514 |
| 0 | 0 | 0 | Interior Maintenance | 0 | 0 | 0 | 175 | 175 |
| 0 | 0 | 0 | Janitorial | <19> | 0 | 19 | 0 | 28 |
| 46,335 | 50,133 | 3,798 | Bank Card Expense | 461,080 | 488,669 | 27,589 | 47,016 | 463,415 |
| <796> | 0 | 796 | Overs/Shorts | 7,342 | 0 | <7,342> | 389 | 7,940 |
| 162 | 0 | <162> | Credit Card Adjustments | 6,681 | 0 | <6,681> | 2,047 | 4,277 |
| <4> | 0 | 4 | Textbook Rental Exp | 76 | 0 | <76> | 0 | 0 |
| 1,150 | 0 | <1,150> | Rentals-Facilities | 1,150 | 1,900 | 750 | 0 | 4,051 |
| 0 | 400 | 400 | Rentals-Truck | 1,109 | 1,300 | 191 | 546 | 1,521 |
| 0 | 0 | 0 | Taxes \& Licenses | 300 | 300 | 0 | 0 | 900 |
| 703 | 250 | <453> | Professional Services | 36,790 | 2,842 | <33,948> | 252 | 1,792 |
| 0 | 0 | <0> | Temp Agency Service | 8,363 | 300 | <8,063> | 0 | 4,054 |
| 0 | 0 | 0 | Commission Expense | 3,600 | 4,000 | 400 | 0 | 4,432 |
| 81 | 140 | 59 | Concession Expense | 38,918 | 38,580 | <338> | 2,140 | 41,460 |
| 0 | 0 | 0 | Prior Period Adj | 53 | 0 | <53> | 0 | <53> |
| 0 | 0 | 0 | Alloc of Distr Cntr | 0 | 9 | 9 | 0 | 0 |
| 1,891 | 4,090 | 2,199 | Payment to UCLA | 76,722 | 43,630 | <33,092> | 4,196 | 45,143 |
| 190,458 | 223,943 | 33,485 | TOTAL OTHER CONTROL. | 2,361,818 | 2,426,317 | 64,499 | 190,140 | 2,205,269 |
| 566,383 | 646,116 | 79,733 | TOTAL CONTROLLABLE EXP | 5,128,422 | 5,412,996 | 284,574 | 581,860 | 5,058,940 |
| 272,051 | 321,409 | <49,358> | GROSS CONTRIBUTION TO SVCS AND ENTERPRISES | 3,987,898 | 4,150,528 | <162,630> | 263,984 | 3,880,452 |
|  |  |  | Less: Allocated Exp |  |  |  |  |  |
| 23,278 | 26,548 | 3,270 | Allocated Exp. - HR | 179,463 | 196,025 | 16,562 | 28,391 | 178,695 |
| 122,830 | 130,910 | 8,080 | Allocated Exp. Fin | 1,016,934 | 1,063,667 | 46,733 | 122,016 | 1,013,092 |
| 51,471 | 56,236 | 4,765 | Allocated Exp. - IS | 425,349 | 455,443 | 30,094 | 52,804 | 423,405 |
| 26,194 | 26,692 | 498 | Allocated Exp. Mktg | 227,791 | 247,695 | 19,904 | 28,446 | 232,698 |
| 74,097 | 87,106 | 13,009 | Allocated Exp Othr SA | 643,438 | 687,688 | 44,250 | 84,490 | 677,597 |
| 67,009 | 69,346 | 2,337 | Maintenance | 462,720 | 483,736 | 21,016 | 62,336 | 456,874 |
| 31,274 | 23,908 | <7,366> | Utilities | 221,249 | 191,172 | <30,077> | 20,305 | 178,086 |
| 65,967 | 69,375 | 3,408 | Depreciation | 483,232 | 485,625 | 2,393 | 68,612 | 491,199 |
| 462,120 | 490,121 | 28,001 | total allocated exp | 3,660,176 | 3,811,051 | 150,875 | 467,400 | 3,651,646 |
| <190,069> | <168,712> | <21,357> | net income (LOSS) | 327,722 | 339,477 | $<11,755>$ | <203,416> | 228,806 |



SERVICES DIVISION
INCOME STATEMENT

| FEB. 07(01/27/13-02/23/13) |  |  | PHOTOGRAPHY total sales | FISCAL YEAR 12-13 |  |  | FISCAL YEAR 11-12 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | YTD 7 MO(07/29/12-02/23/13) | LAST YEAR ACTUAL |  |
| ACTUAL | BUDGET | VARIANCE |  | ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 18,786 | 15,459 | 3,327 |  | 101,863 | 104,611 | <2,748> | 7,850 | 92,776 |
| 18,786 | 15,459 | 3,327 |  | 101,863 | 104,611 | <2,748> | 7,850 | 92,776 |
| 126 | 309 | 183 |  | Less: Cost of Sales GROSS MARGIN GROSS MARGIN \% | 3,243 | 2,685 | <558> | 288 | 2,708 |
| 18,660 | 15,150 | 3,510 | 98,619 |  | 101,926 | <3,307> | 7,562 | 90,067 |
| 99.3 | 98.0 | 1.3 | 96.8 |  | 97.4 | <0.6> | 96.3 | 97.1 |
| 99.3 | 98.0 | 1.3 | PHOTOGRAPHY | 96.8 | 97.4 | <0.6> | 96.3 | 97.1 |
| 112,334 | 100,000 | 12,334 | TRADEMARKS AND LICENSING LEASED OPS <br> OTHER INCOME | 1,463,868 | 1,552,350 | <88,482> | 68,702 | 1,331,641 |
| 81,988 | 85,335 | <3,347> |  | 597,059 | 596,477 | 582 | 78,629 | 558,729 |
| 194,322 | 185,335 | 8,987 |  | 2,060,927 | 2,148,827 | <87,900> | 147,331 | 1,890,370 |
| 212,982 | 200,485 | 12,497 | OTHER INCOME <br> GROSS MARGIN/OTHER | 2,159,546 | 2,250,753 | <91,207> | 154,893 | 1,980,437 |
|  |  |  | Less: Controllable Exp |  |  |  |  |  |
| 32,310 | 33,775 | 1,465 | Career Wages <br> Student Wages | 216,881 | 226,821 | 9,940 | 30,052 | 219,615 |
| 1,123 | 1,681 | 558 |  | 4,342 | 12,314 | 7,972 | 986 | 5,923 |
| 33,433 | 35,456 | 2,023 | TOTAL WAGES <br> WAGE \% TO SALES | 221,222 | 239,135 | 17,913 | 31,038 | 225,537 |
| 178.0 | 229.4 | 51.4 |  | 217.2 | 228.6 | 11.4 | 395.4 | 243.1 |
| 14,851 | 16,317 | 1,466 |  | 101,424 | 110,832 | 9,408 | 13,297 | 94,067 |
| 137 | 950 | 813 | Employee Benefits Office Supplies | 6,009 | 5,864 | <145> | 356 | 6,028 |
| 635 | 735 | 100 | Office Supplies Telephone | 4,646 | 5,089 | 443 | 743 | 4,990 |
| 31 | 105 | 74 | Telephone <br> Postage | 635 | 735 | 100 | 195 | 514 |
| <0> |  | 0 |  | 10,680 | 9,000 | <1,680> | 0 | 10,168 |
| 0 | 0 | 0 | Trav/Trips/Conference Enforcement | 8,000 | 8,000 | 0 | 184 | 7,989 |
| 0 | 4,400 | 4,400 | Enforcement <br> Business Promotion | 18,170 | 31,400 | 13,230 | 3,447 | 18,724 |
| 0 | 214 | 214 | Business Promotion Repairs \& Maintenance | 4,736 | 929 | <3,807> | 1,021 | 1,757 |
| 2,083 | 2,083 | 0 | Repairs \& Maintenance <br> Professional Services | 15,206 | 17,506 | 2,300 | 2,083 | 17,506 |
| 0 | 1,150 | 1,150 | Professional Services <br> Legal | 2,300 | 8,050 | 5,750 | 0 | 8,086 |
| 0 | 4,150 | 4,150 | Trademark | 17,605 | 29,050 | 11,445 | 430 | 35,226 |
| 4,176 | 0 | <4,176> |  | 144,177 | 153,618 | 9,441 | 0 | 62,468 |
| 10,663 | 10,000 | <663> | Intern'l Agnt Fee/Tax Domestic Agency Fee Misc. Bank Charges | 103,629 | 107,000 | 3,371 | 6,799 | 100,236 |
| 0 | 0 | 0 |  | 128 | 0 | <128> | 0 | 0 |
| 40,914 | 35,709 | <5,205> | Payment to UCLA | 407,011 | 413,908 | 6,897 | 9,681 | 387,464 |
| 73,489 | 75,813 | 2,324 | TOTAL OTHER CONTROL. TOTAL CONTROLLABLE EXP GROSS CONTRIBUTION TO | 844,356 | 900,981 | 56,625 | 38,236 | 755,225 |
| 106,922 | 111,269 | 4,347 |  | 1,065,578 | 1,140,116 | 74,538 | 69,274 | 980,762 |
| 106,060 | 89,216 | 16,844 | SVCS AND ENTERPRISES | 1,093,968 | 1,110,637 | <16,669> | 85,619 | 999,675 |
|  |  |  | Less: Allocated Exp |  |  |  |  |  |
| 2,070 | 2,229 | 159 | Allocated Exp. -HR | 14,342 | 15,720 | 1,378 | 2,250 | 14,150 |
| 9,888 | 9,336 | <552> | Allocated Exp. Fin | 74,184 | 79,156 | 4,972 | 7,340 | 71,206 |
| 4,280 | 4,011 | <269> | Allocated Exp. -IS | 32,205 | 34,011 | 1,806 | 3,282 | 31,278 |
| 2,178 | 1,903 | <275> | Allocated Exp. Mktg | 17,116 | 18,217 | 1,101 | 1,768 | 16,928 |
| 6,162 | 6,213 | 51 | Allocated Exp Othr SA | 48,160 | 50,699 | 2,539 | 5,251 | 49,222 |
| 11,886 | 12,301 | 415 | Maintenance | 82,079 | 85,806 | 3,727 | 11,057 | 81,041 |
| 5,547 | 4,240 | <1,307> | Utilities | 39,246 | 33,903 | $<5,343>$ | 3,602 | 31,590 |
| 5,785 | 5,695 | <90> | Depreciation | 41,162 | 39,865 | <1,297> | 5,363 | 37,111 |
| 47,796 | 45,928 | <1,868> | TOTAL ALLOCATED EXP | 348,494 | 357,377 | 8,882 | 39,913 | 332,526 |
| 58,265 | 43,288 | 14,977 | NET INCOME (LOSS) | 745,474 | 753,260 | <7,786> | 45,706 | 667,148 |

UCLA STUDENT UNION
INCOME STATEMENT

| FEB. 07(01/27/13-02/23/13) |  |  | EVENT SERVICES OFFICE RECREATION \& GAMES AU POST OFFICE TOTAL SALES |
| :---: | :---: | :---: | :---: |
| CURRENT MONTH |  |  |  |
| ACTUAL | BUDGET | VARIANCE |  |
| 30,315 | 19,955 | 10,360 |  |
| 2,978 | 2,628 | 350 |  |
| 62,047 | 58,340 | 3,707 |  |
| 95,340 | 80,923 | 14,417 |  |
| 61,186 | 57,056 | <4,130> | AU Post Office Cost |
| 3,838 | 5,116 | 1,278 | Facilities Costs |
| 0 | 100 | 100 | Cost of Sales GM RM |
| 65,024 | 62,272 | <2,752> | Less: Cost of Sales |
| 68.2 | 77.0 | 8.8 | COST OF SALES \% |
| 30,316 | 18,651 | 11,665 | GROSS MARGIN |
| 31.8 | 23.1 | 8.8 | GROSS MARGIN \% |
| 87.3 | 74.4 | 13.0 | EVENT SERVICES OfFICE |
| 100.0 | 96.2 | 3.8 | RECREATION \& GAMES |
| 1.4 | 2.2 | <0.8> | AU POST OFFICE |
| 60,410 | 40,751 | 19,659 | STUDENT UNION OPS |
| 1,053 | 1,959 | <906> | RECREATION \& GAMES |
| 10,953 | 10,270 | 683 | AU POST OFFICE |
| 72,415 | 52,980 | 19,435 | OTHER INCOME |
| 102,731 | 71,631 | 31,100 | GROSS MARGIN/OTHER |
|  |  |  | Less: Controllable Exp |
| 30,097 | 30,648 | 551 | Career Wages |
| 21,268 | 21,863 | 595 | Student Wages |
| 51,364 | 52,511 | 1,147 | TOTAL WAGES |
| 53.9 | 64.9 | 11.0 | WAGE \% TO SALES |
| 15,108 | 15,973 | 865 | Employee Benefits |
| 698 | 754 | 56 | Office Supplies |
| 2,860 | 3,376 | 516 | Telephone |
| 1,110 | 0 | <1,110> | Trav/Trips/Conference |
| 0 | 0 | 0 | 24 Hour Study Lounge |
| 4,567 | 4,567 | 0 | Student Comm Art |
| 0 | 0 | 0 | Training Programs |
| 868 | 89 | <779> | Annual ASUCLA Events |
| 45,900 | 27,862 | <18,038> | Student Event Exp |
| 0 | 0 | 0 | Student Union Prog |
| 522 | 240 | <282> | Operating Supplies |
| 0 | 110 | 110 | Tournament Prizes |
| 0 | 110 | 110 | Replacements |
| 0 | 0 | 0 | Uniforms |
| 52 | 50 | <2> | Advertising |
| 528 | 595 | 67 | Business Promotion |
| 247 | 350 | 103 | Repairs \& Maintenance |
| 1,466 | 1,083 | <383> | Repairs \& Mtce-Equip |
| 1,626 | 1,475 | <151> | Bank Card Expense |
| 0 | 35 | 35 | Overs/Shorts |
| 784 | 1,175 | 391 | Commission Expense |
| 0 | 0 | 0 | Student Support Svcs |
| 15,417 | 15,417 | 0 | Interaction Fund |
| 13,483 | 17,000 | 3,517 | Waiver Pool |
| 105,235 | 90,261 | <14,974> | TOTAL OTHER CONTROL. |
| 156,599 | 142,772 | <13,827> | TOTAL CONTROLLABLE EXP |
|  |  |  | GROSS CONTRIBUTION TO |
| <53,868> | <71,141> | 17,273 | SVCS AND ENTERPRISES |
|  |  |  | Less: Allocated Exp |
| 3,182 | 3,302 | 120 | Allocated Exp. -HR |
| 7,784 | 6,226 | <1,558> | Allocated Exp. Fin |
| 3,369 | 2,674 | <695> | Allocated Exp. -IS |
| 1,715 | 1,269 | <446> | Allocated Exp. Mktg |
| 4,851 | 4,143 | <708> | Allocated Exp Othr SA |
| 35,312 | 36,534 | 1,222 | Maintenance |
| 16,480 | 12,599 | <3,881> | Utilities |
| 16,612 | 18,125 | 1,513 | Depreciation |
| 89,305 | 84,872 | <4,433> | TOTAL ALLOCATED EXP |
| <143,173> | <156,013> | 12,840 | NET INCOME (LOSS) |


| FISCAL YEAR 12-13 |  |  | FISCAL YEAR 11-12 |  |
| :---: | :---: | :---: | :---: | :---: |
| YTD 7 MO(07/29/12-02/23/13) |  |  | LAST YEAR ACTUAL |  |
| ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 272,108 | 249,513 | 22,595 | 20,478 | 254,570 |
| 15,807 | 17,723 | <1,916> | 2,407 | 13,589 |
| 380,083 | 367,625 | 12,458 | 57,293 | 362,700 |
| 667,998 | 634,861 | 33,137 | 80,178 | 630,859 |
| 373,475 | 359,538 | <13,937> | 57,395 | 356,148 |
| 53,529 | 61,889 | 8,360 | 7,920 | 65,532 |
| 414 | 400 | <14> | 39 | 443 |
| 427,418 | 421,827 | <5,591> | 65,355 | 422,123 |
| 64.0 | 66.4 | 2.5 | 81.5 | 66.9 |
| 240,580 | 213,034 | 27,546 | 14,824 | 208,736 |
| 36.0 | 33.6 | 2.5 | 18.5 | 33.1 |
| 80.3 | 75.2 | 5.1 | 61.3 | 74.3 |
| 97.4 | 97.7 | <0.4> | 98.4 | 96.7 |
| 1.7 | 2.2 | <0.5> | <0.2> | 1.8 |
| 120,494 | 108,520 | 11,974 | 53,328 | 113,462 |
| 11,926 | 13,715 | <1,789> | 3,476 | 15,231 |
| 66,802 | 64,717 | 2,085 | 9,870 | 63,456 |
| 199,222 | 186,952 | 12,270 | 66,674 | 192,149 |
| 439,801 | 399,986 | 39,815 | 81,498 | 400,885 |
| 207,799 | 211,864 | 4,066 | 29,756 | 202,178 |
| 132,797 | 141,976 | 9,179 | 20,644 | 140,189 |
| 340,596 | 353,840 | 13,244 | 50,400 | 342,367 |
| 51.0 | 55.7 | 4.8 | 62.9 | 54.3 |
| 102,193 | 109,063 | 6,870 | 14,291 | 93,577 |
| 9,995 | 5,639 | <4,356> | 236 | 5,000 |
| 22,699 | 23,327 | 628 | 3,693 | 23,463 |
| 1,844 | 1,150 | <694> | 0 | 684 |
| 2,731 | 2,474 | <257> | 0 | 1,979 |
| 5,495 | 5,495 | <0> | 4,567 | 6,401 |
| 3,896 | 5,158 | 1,262 | 0 | 5,261 |
| 20,939 | 18,123 | <2,816> | 907 | 20,669 |
| 79,202 | 58,595 | <20,607> | 37,843 | 68,019 |
| 0 | 0 | 0 | 200 | 200 |
| 3,134 | 2,295 | <839> | 522 | 4,206 |
| 20 | 850 | 830 | 0 | 105 |
| 608 | 447 | <161> | 110 | 797 |
| 500 | 600 | 101 | 0 | 1,267 |
| 828 | 1,364 | 536 | 255 | 2,415 |
| 3,762 | 4,177 | 415 | 513 | 6,685 |
| 19,749 | 7,928 | <11,821> | 845 | 11,082 |
| 10,261 | 7,581 | <2,680> | 2,183 | 8,783 |
| 9,663 | 9,311 | <352> | 1,564 | 9,011 |
| <3> | 222 | 225 | <0> | <24> |
| 7,697 | 8,229 | 532 | 2,220 | 9,523 |
| 2,769 | 2,637 | <132> | 0 | 2,638 |
| 107,917 | 107,919 | 2 | 15,417 | 107,917 |
| 71,866 | 70,500 | <1,366> | 15,336 | 63,590 |
| 487,763 | 453,084 | <34,679> | 100,702 | 453,249 |
| 828,359 | 806,924 | <21,435> | 151,102 | 795,617 |
| <388,557> | <406,938> | 18,381 | <69,605> | <394,732> |
| 22,059 | 23,196 | 1,137 | 3,653 | 21,438 |
| 31,954 | 30,385 | <1,569> | 6,946 | 30,958 |
| 13,841 | 13,018 | <823> | 3,106 | 13,463 |
| 7,323 | 6,955 | <368> | 1,673 | 7,359 |
| 20,484 | 19,575 | <909> | 4,970 | 21,393 |
| 243,844 | 254,856 | 11,012 | 32,849 | 240,762 |
| 116,594 | 100,742 | <15,852> | 10,701 | 93,850 |
| 123,029 | 126,875 | 3,846 | 16,775 | 125,806 |
| 579,128 | 575,602 | <3,526> | 80,673 | 555,029 |
| <967,685> | <982,540> | 14,855 | <150,278> | <949,761> |


| FEB. 07(01/27/13-02/23/13) |  |  | Career Wages Limited Appointment Student Wages TOTAL WAGES <br> WAGE \% TO TOTAL SALES |
| :---: | :---: | :---: | :---: |
| CURRENT MONTH |  |  |  |
| ACTUAL | BUDGET | VARIANCE |  |
| 289,719 | 295,530 | 5,811 |  |
| 0 | 300 | 300 |  |
| 30,045 | 35,371 | 5,326 |  |
| 319,764 | 331,201 | 11,437 |  |
| 7.2 | 7.1 | <0.2> |  |
| 0 | 1,000 | 1,000 | Emp Awards, Profess. |
| 2,000 | 833 | <1,167> | Emp Awards, Students |
| 130,979 | 139,207 | 8,228 | Employee Benefits |
| 7,076 | 7,901 | 825 | Office Supplies |
| 7,981 | 9,993 | 2,012 | Telephone |
| 1,053 | 1,157 | 105 | Postage |
| 482 | 2,196 | 1,714 | Trav/Trips/Conference |
| 0 | 40 | 40 | Expense Allowance |
| 231 | 338 | 107 | Employee Relations |
| 0 | 52 | 52 | Tuition Assistance |
| 0 | 855 | 855 | Fingerprinting |
| 840 | 652 | <188> | Recruitment |
| 53 | 620 | 567 | Operating Supplies |
| 14 | 0 | <14> | Freight Out |
| 307 | 337 | 30 | Uniforms |
| <450> | <1,500> | <1,050> | Security Expense |
| 0 | 50 | 50 | Security Equipment |
| 2,619 | 2,482 | <137> | Alarm Monitoring |
| <38> | 100 | 138 | Advertising |
| 2,572 | 1,906 | <666> | Benefits U Adv |
| 4,210 | 5,130 | 920 | Repairs \& Maintenance |
| 11,481 | 10,244 | <1,237> | Repairs \& Mtce-Equip |
| 37 | 12 | <25> | Printing |
| 11,023 | 11,023 | 0 | Bruin One Card Exp |
| <4> | 80 | 84 | Overs/Shorts |
| 20,440 | 21,000 | 560 | Insurance Expense |
| 2,749 | 4,607 | 1,858 | Professional Services |
| 773 | 796 | 23 | Legal |
| 10,123 | 10,123 | 0 | External Audit |
| 1,031 | 1,200 | 169 | Temp Agency Service |
| 9,167 | 9,442 | 275 | Internal Audit |
| 0 | 0 | 0 | Tax Consulting |
| 11,178 | 10,300 | <878> | Board of Directors |
| 990 | 10,200 | 9,210 | Special Projects |
| 3,845 | 5,665 | 1,820 | Misc. Bank Charges |
| 3,268 | 3,255 | <13> | Armored Carrier Expense |
| 7,417 | 7,640 | 223 | UCOP Payroll Services |
| 15,498 | 15,929 | 431 | UCLA Recharge Expense |
| 63 | 500 | 437 | Special Events |
| 269,006 | 295,365 | 26,359 | TOTAL OTHER CONTROL. |
| 588,771 | 626,566 | 37,795 | TOTAL CONTROLLABLE EXP |
|  |  |  | Less: Allocated Exp |
| 14,425 | 14,928 | 503 | Maintenance |
| 6,733 | 5,149 | <1,584> | Utilities |
| 14,530 | 17,273 | 2,743 | Depreciation |
| 35,688 | 37,350 | 1,662 | TOTAL ALLOCATED EXP |
| 624,459 | 663,916 | 39,457 | NET EXPENSE |
| <530,987> | <568,504> | <37,517> | Allocated-Svs and Ent |
| <26,144> | <26,144> | 0 | Allocated-USAC |
| <3,732> | <3,732> | 0 | Allocated-GSA |
| <63,596> | <65,536> | <1,940> | Allocated-Comm Board |
| <624,459> | <663,916> | <39,457> | TOTAL OTHER |
| <0> | 0 | 0 | TOTAL EXPENSE |


| FISCAL YEAR 12-13 |  |  | FISCAL YEAR 11-12 |  |
| :---: | :---: | :---: | :---: | :---: |
| YTD 7 MO(07/29/12-02/23/13) |  |  | LAST YEAR ACTUAL |  |
| ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 2,019,897 | 2,066,679 | 46,782 | 292,401 | 2,051,717 |
| 1,257 | 2,100 | 843 | 0 | 480 |
| 193,664 | 231,088 | 37,424 | 32,416 | 218,154 |
| 2,214,818 | 2,299,867 | 85,049 | 324,817 | 2,270,351 |
| 5.3 | 5.3 | 0.0 | 7.9 | 5.6 |
| 9,770 | 7,000 | <2,770> | 0 | 11,667 |
| 2,000 | 5,831 | 3,831 | 0 | 861 |
| 893,643 | 951,006 | 57,363 | 120,108 | 827,997 |
| 51,479 | 55,368 | 3,889 | 8,630 | 52,757 |
| 62,942 | 68,589 | 5,647 | 9,319 | 65,521 |
| 6,559 | 7,752 | 1,193 | 942 | 6,641 |
| 14,795 | 14,126 | <669> | 12,370 | 14,972 |
| 0 | 280 | 280 | 0 | 0 |
| 9,432 | 17,073 | 7,641 | 839 | 7,118 |
| 0 | 52 | 52 | 0 | 0 |
| 1,784 | 5,985 | 4,201 | 0 | 741 |
| 2,125 | 2,682 | 557 | 115 | 855 |
| 1,631 | 3,620 | 1,989 | 427 | 2,982 |
| 14 | 0 | <14> | 0 | 0 |
| 1,781 | 2,359 | 578 | 246 | 2,317 |
| <5,532> | <10,500> | <4,968> | <2,194> | <21,838> |
| 1,275 | 350 | <925> | 54 | 896 |
| 18,089 | 17,374 | <715> | 4,735 | 18,948 |
| 4,531 | 11,100 | 6,569 | 1,363 | 12,659 |
| 14,008 | 13,198 | <810> | 1,850 | 12,866 |
| 37,897 | 37,791 | <106> | 7,508 | 30,298 |
| 65,653 | 71,708 | 6,055 | 12,542 | 67,036 |
| 697 | 224 | <473> | 13 | 299 |
| 63,031 | 64,531 | 1,500 | 10,702 | 64,108 |
| 87 | 560 | 473 | <15> | <20> |
| 143,080 | 147,000 | 3,920 | 18,338 | 128,366 |
| 21,542 | 24,249 | 2,707 | 2,602 | 20,090 |
| 5,408 | 5,434 | 26 | 814 | 5,697 |
| 70,860 | 71,242 | 382 | 9,828 | 69,165 |
| 6,028 | 3,668 | <2,360> | 1,275 | 3,742 |
| 64,167 | 66,518 | 2,351 | 9,167 | 64,579 |
| 3,275 | 3,250 | <25> | 0 | 3,250 |
| 72,048 | 72,100 | 52 | 10,003 | 70,708 |
| 12,787 | 11,400 | <1,387> | 10,000 | 10,000 |
| 23,663 | 30,034 | 6,371 | 3,030 | 25,233 |
| 21,175 | 22,010 | 835 | <4> | 26,725 |
| 51,918 | 53,480 | 1,562 | 7,417 | 51,917 |
| 108,486 | 111,503 | 3,017 | 15,498 | 108,086 |
| 17,464 | 20,200 | 2,736 | 797 | 17,036 |
| 1,879,592 | 1,990,147 | 110,555 | 278,318 | 1,784,275 |
| 4,094,410 | 4,290,014 | 195,604 | 603,134 | 4,054,626 |
| 99,609 | 104,137 | 4,528 | 13,419 | 98,350 |
| 47,629 | 41,170 | <6,459> | 4,371 | 38,337 |
| 105,156 | 120,911 | 15,755 | 13,218 | 119,422 |
| 252,394 | 266,218 | 13,824 | 31,008 | 256,109 |
| 4,346,804 | 4,556,232 | 209,428 | 634,142 | 4,310,735 |
| <3,706,018> | <3,910,809> | <204,791> | <539,377> | <3,666,771> |
| <177,131> | <177,131> | 0 | <24,983> | <169,129> |
| <24,246> | <24,246> | 0 | <3,772> | <24,523> |
| <439,409> | <444,046> | <4,637> | <66,010> | <450,312> |
| <4,346,804> | <4,556,232> | <209,428> | <634,142> | <4,310,735> |
| <0> | 0 | 0 | <0> | <0> |

MAINTENANCE DIVISION
EXPENSE STATEMENT

| FEB. 07(01/27/13-02/23/13) |  |  | Career Wages Limited Appointment Labor Recharge Billed Labor Costs Capitalized Wages TOTAL WAGES |
| :---: | :---: | :---: | :---: |
| CURRENT MONTH |  |  |  |
| ACTUAL | BUDGET | VARIANCE |  |
| 87,125 | 96,723 | 9,598 |  |
| 5,594 | 0 | <5,594> |  |
| <280> | 0 | 280 |  |
| <4,011> | <3,939> | 72 |  |
| 0 | <3,000> | <3,000> |  |
| 88,428 | 89,784 | 1,356 |  |
| 49,513 | 62,404 | 12,891 | Employee Benefits |
| 135 | 165 | 30 | Office Supplies |
| 618 | 954 | 336 | Telephone |
| 0 | 180 | 180 | Trav/Trips/Conference |
| 4,039 | 4,308 | 269 | Paper |
| 4,755 | 3,931 | <824> | Cleaning Supplies |
| 1,487 | 1,245 | <242> | Replacements |
| 305 | 787 | 482 | Laundry |
| 13,893 | 13,725 | <168> | Repairs \& Maintenance |
| 2,752 | 2,925 | 173 | Repairs \& Mtce-Elevator |
| 86 | 200 | 114 | Repairs \& Mtce-Equip |
| 277 | 275 | <2> | Painting Program |
| 0 | 225 | 225 | Incidental Proj Exp |
| 5,417 | 2,450 | <2,967> | Air Conditioning-Maint |
| 8,784 | 7,451 | <1,333> | Rub Remvl/Hauling |
| 4,043 | 3,219 | <824> | Rodent \& Pest Control |
| 821 | 480 | <341> | Rentals-Truck |
| 96,925 | 104,924 | 7,999 | TOTAL OTHER CONTROL. |
| 185,353 | 194,708 | 9,355 | TOTAL CONTROLLABLE EXP |
|  |  |  | Less: Allocated Exp |
| 15,332 | 19,665 | 4,333 | Depreciation |
| 15,332 | 19,665 | 4,333 | TOTAL ALLOCATED EXP |
| 200,685 | 214,373 | 13,688 | NET EXPENSE |
| <170,695> | <184,365> | <13,670> | Allocated-Svs and Ent |
| <6,058> | <6,058> | - | Allocated-USAC |
| <2,295> | <2,295> | 0 | Allocated-GSA |
| <7,212> | <6,727> | 485 | Allocated-Comm Board |
| <14,425> | <14,928> | <503> | Allocated-A \& SS |
| <200,685> | <214,373> | <13,688> | TOTAL OTHER |
| <0> | 0 | 0 | TOTAL EXPENSE |


| FISCAL YEAR 12-13 |  |  | FISCAL YEAR 11-12 |  |
| :---: | :---: | :---: | :---: | :---: |
| YTD 7 MO(07/29/12-02/23/13) |  |  | LAST YEAR ACTUAL |  |
| ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 627,011 | 683,939 | 56,928 | 90,956 | 649,740 |
| 21,523 | 0 | <21,523> | 2,131 | 8,460 |
| <1,210> | 0 | 1,210 | <540> | <10,192> |
| $<29,813>$ | <29,386> | 427 | <4,248> | <32,458> |
| <35,543> | <21,000> | 14,543 | <4,423> | <35,502> |
| 581,968 | 633,553 | 51,585 | 83,876 | 580,048 |
| 370,252 | 426,146 | 55,894 | 50,794 | 363,652 |
| 1,807 | 1,405 | <402> | 656 | 1,648 |
| 4,602 | 6,194 | 1,592 | 910 | 5,703 |
| 0 | 1,260 | 1,260 | 183 | 951 |
| 30,880 | 30,152 | <728> | 3,682 | 30,634 |
| 32,233 | 29,884 | <2,349> | 4,771 | 35,338 |
| 8,549 | 6,905 | <1,644> | 1,185 | 8,855 |
| 4,820 | 5,682 | 862 | 783 | 4,056 |
| 106,313 | 97,575 | <8,738> | 8,787 | 118,466 |
| 21,477 | 20,475 | <1,002> | 2,783 | 20,469 |
| 290 | 600 | 310 | 297 | 336 |
| 1,163 | 1,925 | 762 | 145 | 2,011 |
| 277 | 1,575 | 1,298 | 0 | 467 |
| 27,009 | 17,650 | <9,359> | 1,335 | 16,758 |
| 53,575 | 50,270 | <3,305> | 7,603 | 46,783 |
| 25,275 | 22,533 | <2,742> | 3,198 | 20,236 |
| 4,666 | 4,160 | <506> | 1,110 | 4,386 |
| 693,188 | 724,391 | 31,203 | 88,221 | 680,747 |
| 1,275,156 | 1,357,944 | 82,788 | 172,096 | 1,260,795 |
| 111,442 | 137,655 | 26,213 | 15,177 | 109,030 |
| 111,442 | 137,655 | 26,213 | 15,177 | 109,030 |
| 1,386,599 | 1,495,599 | 109,000 | 187,273 | 1,369,825 |
| <1,178,714> | <1,286,080> | <107,366> | <158,790> | <1,163,820> |
| <42,406> | <42,406> | 0 | <6,059> | <42,408> |
| <16,065> | <16,065> | 0 | <2,296> | <16,072> |
| <49,804> | <46,910> | 2,894 | <6,709> | <49,175> |
| <99,609> | <104,137> | <4,528> | <13,419> | <98,350> |
| <1,386,598> | <1,495,598> | <109,000> | <187,273> | <1,369,825> |
| 1 | 1 | 0 | 0 | 0 |

UTILITIES
EXPENSE STATEMENT

| FEB. 07(01/27/13-02/23/13) |  |  |  |
| :---: | :---: | :---: | :---: |
| CURRENT MONTH |  |  |  |
| ACTUAL | BUDGET | VARIANCE |  |
| <101> | 7,306 | 7,407 | Chiller Water |
| 71,786 | 47,862 | <23,924> | Elec-Non Air Cond. |
| 10,351 | 6,713 | <3,638> | Water-Non Air Cond. |
| 9,022 | 9,353 | 331 | Steam-Non Air Cond. |
| 2,348 | 3,698 | 1,350 | Gas |
| 93,406 | 74,932 | <18,474> | TOTAL OTHER CONTROL. |
| 93,406 | 74,932 | <18,474> | TOTAL CONTROLLABLE EXP |
| <79,665> | <63,567> | 16,098 | Allocated-Svs and Ent |
| <2,642> | <2,642> | 0 | Allocated-USAC |
| <1,001> | <1,001> | 0 | Allocated-GSA |
| <3,366> | <2,573> | 793 | Allocated-Comm Board |
| <6,732> | <5,149> | 1,583 | Allocated-A \& SS |
| <93,406> | <74,932> | 18,474 | TOTAL OTHER |
| 0 | 0 | 0 | TOTAL EXPENSE |


| FISCAL YEAR 12-13 |  |  | FISCAL YEAR 11-12 |  |
| :---: | :---: | :---: | :---: | :---: |
| YTD $7 \mathrm{MO}(07 / 29 / 12-02 / 23 / 13)$ |  |  | LAST YEAR ACTUAL |  |
| ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 119,227 | 96,081 | <23,146> | 5,161 | 80,310 |
| 439,720 | 377,928 | <61,792> | 40,526 | 356,611 |
| 60,983 | 46,508 | <14,475> | 4,777 | 40,251 |
| 25,996 | 53,999 | 28,003 | 8,670 | 44,171 |
| 14,622 | 21,012 | 6,390 | 2,772 | 15,186 |
| 660,548 | 595,528 | <65,020> | 61,906 | 536,529 |
| 660,548 | 595,528 | <65,020> | 61,906 | 536,529 |
| <563,604> | <508,281> | 55,323 | <51,725> | <453,653> |
| <18,494> | <18,494> | 0 | <2,628> | <18,396> |
| <7,007> | <7,007> | 0 | <996> | <6,973> |
| <23,815> | <20,576> | 3,239 | <2,186> | $<19,170>$ |
| <47,628> | <41,170> | 6,458 | <4,371> | <38,337> |
| <660,548> | <595,528> | 65,020 | <61,906> | <536,529> |
| 0 | 0 | <0> | 0 | 0 |


[^0]:    * Without Benefits

