# ASSOCIATED STUDENTS UCLA 

## FINANCIAL STATEMENTS SERVICES AND ENTERPRISES

> April (04/01/12-04/28/12)

Prepared
May 14, 2012

# ASSOCIATED STUDENTS UCLA SERVICES AND ENTERPRISES 

## TABLE OF CONTENTS

Income and Loss Summary Statement Divisions at Contribution Level

Income and Loss Summary Statement Divisions Fully Allocated

P/L Reconciliation

Balance Sheet

Statement of Cash Flows

Cash Reserve Computation

Capital Expenditures

Accounts Receivable Aging Report

Aged Accounts Balances Graph

Past Due Accounts Balances Graph

Store Inventory at Cost

Store Inventory Turns

UCLA Store Operations Operating Summary Statement

UCLA Restaurants Operating Summary Statement

Services Division Operating Summary Statement

Student Support/Union Operating Summary Statement

Administrative \& Support Services Operating Summary Statement

Maintenance Operating Summary Statement

Utilities Operating Summary Statement



ASUCLA
P/L Reconciliation
Apr-12

| Financial Analysis | \$000's |  |
| :---: | :---: | :---: |
|  | Apr-12 |  |
| Budgeted Net Income/(Loss) |  | 617 |
| UCLA Store |  |  |
| Gross Margin: |  |  |
| Bearwear gross margin below plan due mostly to sales discounts for Bruin Day which was not included in the budget | (7) |  |
| FastTrack gross income $\$ 17 \mathrm{~K}$ below plan as sales of nonessential items such as sportswear continue to be negatively impacted | (7) |  |
| Graduation Center gross income $\$ 29 \mathrm{~K}$ above plan due mainly to timing: the Yearbook Portrait season has been extended and students |  |  |
| are ordering their regalia packages at the same time of taking their senior portraits | 19 |  |
| Campus Photo Studio gross income \$17K above plan due to the extension of the Yearbook Portrait season | 15 |  |
| Computer Store gross income $\$ 257 \mathrm{~K}$ below plan due to reduced sales to departments and individual customers despite some positive |  |  |
| impact from introduction of the new iPad | (22) |  |
| New Text gross income $\$ 156 \mathrm{~K}$ below plan due to continued downward trend | (58) |  |
| Used Text gross income $\$ 141 \mathrm{~K}$ above plan due to better availability of used textbooks and fewer new editions for the quarter | 43 |  |
| APS gross margin above plan due mainly to commission from unplanned online electronic course readers, a new service added this year | 43 |  |
| Luvalle Books gross income $\$ 83 \mathrm{~K}$ below plan due to less than expected new text sales | (16) |  |
| Luvalle Market gross income \$20K below plan due to aggressive budget in supplies and a shift of sales to other north campus eateries | (11) |  |
| Other, positive controllables mainly career wages, employee benefits and bank card expense | 13 |  |
| Total Contribution |  | 12 |
| UCLA Restaurants |  |  |
| Gross Margin: |  |  |
| Panda Express gross income above plan because the loss of sales to the newly opened CSSC was not as large as anticipated | 9 |  |
| Northern Lights gross income $\$ 8 \mathrm{~K}$ below plan due to sales lost to other coffee areas opened in northern campus | (7) |  |
| No Campus Student Ctr gross income \$ 23 K below plan due to not fully realizing planned increase for facility and menu renovations | (13) |  |
| Café Synapse gross income $\$ 12 \mathrm{~K}$ below plan due to delay in starting new sales programs budgeted in this year | (10) |  |
| YRL gross income $\$ 15 \mathrm{~K}$ above plan due to better sales in first year of operation than anticipated | 10 |  |
| Cooperage gross income $\$ 15 \mathrm{~K}$ above plan because the loss of sales to the newly opened CSSC was not as large as anticipated | 10 |  |
| Taco Bell gross income \$6K below plan due to higher than anticipated sales lost to CSSC | (6) |  |
| Catering gross income $\$ 46 \mathrm{~K}$ above plan due to increased events, especially Athletics, and higher other income from additional |  |  |
| servers, linen and plates | 31 |  |
| Concessions gross income \$ 25 K below plan due to second coffee cart not opened yet, lower sales in existing coffee |  |  |
| cart than planned, and track event budgeted in April which actually occurred in May | (17) |  |
| Other, mainly negative controllables including bank card expense and career wages | (18) |  |
| Total Contribution |  | (11) |
| Services |  |  |
| Gross Margin: |  |  |
| Licensing domestic income below plan due to lower performance than expected | (35) |  |
| Licensing foreign income below plan due to a six month delay in launching the program in India | (47) |  |
| Photography gross margin above plan due to an increase in non-Athletics income related to two shoots for Theatre Film and Television |  |  |
| and several unplanned jobs for Anderson School and Law School, partially offset by fewer shoots for Athletics | 4 |  |
| Total Wages lower than plan, mainly career | 8 |  |
| Other, positive controllables mainly in Trademarks and Licensing | 25 |  |
| Total Contribution |  | (45) |
| UCLA Student Union |  |  |
| Gross Margin: |  |  |
| Student Union Ops gross income \$16K above plan mostly due to UCLA's New Admit Presentations | 14 |  |
| Recreation \& Games gross income below plan: budget was based on prior year performance | (2) |  |
| Other, negative controllables mainly student event expense and waiver pool | (13) |  |
| Total Contribution |  | (1) |
| Allocated Expenses and Other |  |  |
| A\&SS lower than plan | 3 |  |
| Maintenance lower than plan due to an unscheduled Food Service capital project, and taking over the pm drain cleaning from UCLA |  |  |
| Facilities has reduced repairs \& maintenance | 11 |  |
| Utilities higher than plan mainly in electricity due to high consumption, also Energy servies has been contacted for a possible error |  |  |
| in the meter reads | (5) |  |
| Other, mainly non-recurring | 7 |  |
| Total |  | 16 |
| Actual Net Income/(Loss) |  | 588 |

ASUCLA
P/L Reconciliation Year-To-Date Through April 2012

| Financial Analysis | \$000's |  |
| :---: | :---: | :---: |
| Budgeted Net Income/(Loss) |  | 429 |
| UCLA Store |  |  |
| Gross Margin: |  |  |
| Bearwear gross income \$299K below plan due to reduced fan enthusiasm in addition to the relocation of Pauley Pavilion events during the remodel | (210) |  |
| Computer store gross income \$1.5M below plan due mostly to lower department and individual sales | (101) |  |
| New Text gross income \$359K below plan due to less requisitions and titles requested in comparison to last year; also students shopping elsewhere | (125) |  |
| Used Text gross income $\$ 326 \mathrm{~K}$ above plan due to better availability of used titles | 82 |  |
| APS gross margin above plan due to unplanned commission income for online electronic course readers offset slightly by regular sales lower than planned | 41 |  |
| Luvalle Books gross income \$194K below plan due to undergraduate and F/EMBA sales moved to Ackerman and fewer law titles requested | (63) |  |
| Luvalle Essentials/Market gross income $\$ 86 \mathrm{~K}$ below plan due to a very difficult retail climate and aggressive sales plan | (52) |  |
| Kinross and South Campus Stores' gross income $\$ 185 \mathrm{~K}$ below plan due to the delay in opening | (79) |  |
| Total Wages lower than plan | 54 |  |
| Other, mainly positive controllables including employee benefits and bank card expense | 117 |  |
| Total Contribution |  | (336) |
| UCLA Restaurants |  |  |
| Gross Margin: |  |  |
| Rubios gross income above plan due primarily to delayed opening of CSSC | 20 |  |
| Panda Express gross income above plan due to increased enrollment and delayed opening of CSSC | 83 |  |
| No Campus Student Center gross sales \$69K below plan due to aggressive budget this fiscal year; ytd sales actually higher than prior year | (61) |  |
| Court Science Stu Ctr., Subway and Yoshinoya gross income \$ 481 K below plan due to construction issues delaying opening from September to late February | (351) |  |
| Café Synapse gross income $\$ 65 \mathrm{~K}$ below plan due mostly to delay in starting new sales programs | (49) |  |
| YRL gross income $\$ 100 \mathrm{~K}$ above plan due to higher than anticipated sales for first year in operation | 68 |  |
| KH Coffeehouse gross income \$72K above plan due to increased enrollment and delayed opening of CSSC | 43 |  |
| Cooperage gross income \$144K above plan due to increased enrollment and delayed opening of CSSC | 75 |  |
| Taco Bell gross income \$31K above plan due to increased enrollment and delayed opening of CSSC | 20 |  |
| Catering gross income $\$ 366 \mathrm{~K}$ above plan due to athletics training table growth and multiple new client events throughout the year | 219 |  |
| Concessions gross income \$148K below plan due to delay in opening second coffee cart in addition to lower sales than planned at Wooden Center athletics events | (98) |  |
| Total Wages lower than plan, primarily student wages | 13 |  |
| Other, mainly negative controllables including bank card expense, laundry, and repairs and maintenance, with some positive offsets in areas such as employee benefits, |  |  |
| advertising, and paper | (41) |  |
| Total Contribution |  | (59) |
| Services |  |  |
| Gross Margin: |  |  |
| Licensing domestic income below plan due to a slowdown in nationwide sales | (124) |  |
| Licensing foreign income below plan mostly due to a six month delay in launching the program in India | (53) |  |
| Leased Ops income below plan mainly due to delay in opening of CSSC until the end of February when utilities charges and ATM rents started | (46) |  |
| Photography income below plan due mainly to some cancelled events | (14) |  |
| Total Wages lower than plan, mainly career | 47 |  |
| Other, positive controllables mainly employee benefits, payment to UCLA, and domestic agency fee | 81 |  |
| Total Contribution |  | (109) |
| UCLA Student Union |  |  |
| Gross Margin: |  |  |
| Student Union Ops gross income \$50K above plan due to increased social business, strong parents weekend and UCLA's New Admit presentations | 29 |  |
| Recreation and Games gross income below plan due to sales much lower than prior year, which budget was based on | (21) |  |
| Other, negative controllables | (13) |  |
| Total Contribution |  | (5) |
| Allocated Expenses and Other |  |  |
| A\&SS lower than plan mainly wages and employee benefits | 30 |  |
| Maintenance lower than plan due to positive employee benefits and more time spent on capital projects thus less labor and materials spent on repairs and maintenance, |  |  |
| in addition to bringing pm drain cleaning service in-house | 78 |  |
| Utilities lower than plan due to the delay in opening CSSC, with a partial offset in April electricity (higher consumption and possible meter read error) | 15 |  |
| Depreciation lower than plan due to timing of capitals in addition to the CSSC delayed opening until February | 144 |  |
| Other, mainly positive interest income from higher amounts of invested cash, and positive non-recurring | 68 |  |
| Total |  | 335 |
| Actual Net Income/(Loss) |  | 255 |

ASSOCIATED STUDENTS UCLA
SERVICES AND ENTERPRISES
BALANCE SHEETS
(\$000)

## ASSETS

CURRENT ASSETS:
Cash and short term investments
Accounts receivable
Less: Allowance for doubtful accounts
Accounts receivable, net
Student fees receivable
Inventories
Prepaid expenses and other current assets
Total current assets
LONG TERM ASSETS
Property, equipment and improvements
Less: Accumulated depreciation
Total Long Term Assets
TOTAL ASSETS

## LIABILITIES AND RETAINED EARNINGS

CURRENT LIABILITIES:
Accounts payable
Wages and payroll taxes payable
Sales Tax Payable \& Other Liabilities
Interest payable
Deferred Income
Funds Held for Others
Current portion of long term debt
Total current liabilities
LONG TERM DEBT:
AU expansion loan
Total long term debt

## TOTAL LIABILITIES

RETAINED EARNINGS:
Beginning Balance
Year-to-date net income/(loss)
Ending Balance
TOTAL LIABILITIES AND RETAINED EARNINGS

| Current Month <br> April 2012 | Prior Month <br> March 2012 | Prior Year-End July 2011 |
| :---: | :---: | :---: |
| \$9,733 | \$9,241 | \$10,888 |
| 3,575 | 3,361 | 3,154 |
| (82) | (72) | (81) |
| 3,493 | 3,289 | 3,074 |
| 648 | 463 | 246 |
| 7,112 | 8,293 | 6,644 |
| 163 | 180 | 233 |
| 21,150 | 21,465 | 21,085 |
| $64,186$ $(35,831)$ | $\begin{gathered} 64,083 \\ (35,611) \end{gathered}$ | $\begin{gathered} 63,237 \\ (34,082) \end{gathered}$ |
| 28,355 | 28,473 | 29,155 |
| 49,505 | 49,938 | 50,240 |
| \$4,038 | \$5,670 | \$5,491 |
| 2,422 | 2,352 | 2,630 |
| 1,166 | 690 | 851 |
| 308 | 252 | 143 |
| 268 | 295 | 176 |
| 202 | 164 | 101 |
| 673 | 673 | 673 |
| 9,077 | 10,096 | 10,065 |
| 13,452 | 13,452 | 13,452 |
| 13,452 | 13,452 | 13,452 |
| 22,529 | 23,548 | 23,518 |
| $\begin{array}{r} 26,722 \\ 255 \\ \hline \end{array}$ | $\begin{array}{r} 26,722 \\ (332) \\ \hline \end{array}$ | $\begin{array}{r} 26,034 \\ 688 \\ \hline \end{array}$ |
| 26,977 | 26,390 | 26,722 |
| 49,505 | 49,938 | 50,240 |

## ASSOCIATED STUDENTS UCLA SERVICES AND ENTERPRISES STATEMENTS OF CASH FLOWS <br> April 2012 <br> (\$000's)

CASH FLOWS FROM OPERATING ACTIVITIES:
Net income/(loss)
Adjustments to reconcile net income/(loss) to net cash provided/(used) by operating activities:

Depreciation - PP\&E
Depreciation - textbook rental equipment
Loss (Gain) on disposals of fixed assets
(Increase)/decrease in current assets:
Accounts receivable
Student fees receivable
Inventories
Prepaid expenses and other current assets Increase/(decrease) in current liabilities:
Accounts payable
Sales Tax Payable \& Other Liabilities
Wages and payroll taxes payable
Interest payable
Deferred Income
Funds held for Others

Net cash provided/(used) by operating activities
CASH PROVIDED/(USED) BY INVESTING ACTIVITIES:
Purchase of textbook rental equipment
Purchase of property, equipment and improvements
Net cash used in investing activities
CASH PROVIDEDI(USED) BY FINANCING ACTIVITIES:
Principal payments on AU expansion loan
Net cash provided/(used) by financing activities
NET INCREASE/(DECREASE) IN CASH AND S/T INVMT
CASH AND SHORT TERM INVESTMENTS, Beginning
CASH AND SHORT TERM INVESTMENTS, Ending

| Current Month | Year to Date | Prior Year to Date |
| :---: | :---: | :---: |
| \$588 | \$255 | \$1,119 |
| 218 | \$1,842 | 1,795 |
| 0 | \$0 | 0 |
| 0 | \$0 | 13 |
| (205) | (\$419) | (440) |
| (186) | (\$406) | (406) |
| 1,180 | (\$468) | 1,182 |
| 17 | \$71 | 71 |
| $(1,633)$ | $(\$ 1,453)$ | (288) |
| 475 | \$315 | 203 |
| 69 | (\$208) | (184) |
| 56 | \$162 | 174 |
| (27) | \$91 | 49 |
| 38 | \$101 | 98 |
| \$592 | (\$115) | \$3,386 |
| $\begin{gathered} 0 \\ (101) \end{gathered}$ | $\begin{array}{r} \$ 0 \\ (\$ 1,041) \end{array}$ | $\begin{array}{r} 3 \\ (484) \\ \hline \end{array}$ |
| (\$100) | $(\$ 1,040)$ | (\$481) |
| 0 | \$0 | 0 |
| \$0 | \$0 | \$0 |
| \$492 | $(\$ 1,155)$ | \$2,906 |
| \$9,241 | 10,888 | \$10,097 |
| \$9,733 | \$9,733 | \$13,003 |

## ASSOCIATED STUDENTS UCLA SERVICES AND ENTERPRISES CASH RESERVE COMPUTATION <br> April 2012 <br> (\$000's)

| CASH AND SHORT TERM INVESTMENTS | 9,733 |
| :--- | ---: |
| $\quad$ Less: Committed Capital Projects | $(119)$ |
| Court of Sciences Student Center | $(150)$ |
| AGB Drape Replacement \& Sound Paneling | $(2,000)$ |
| Ackerman Remodel | $(150)$ |
| HTS Renovation | $(650)$ |
| Pauley Pavillion Remodel | $(150)$ |
| Store POS | $(155)$ |
| AU \& KH HVAC Sustem Upgrade | $(3,374)$ |
| $\quad$ Subtotal | $(949)$ |
| $\quad$ Adjustment for Cash Overdraft Entry | 5,410 |
| $\quad$ Uncommitted Cash | 5,401 |
| BOARD REQUIRED CASH RESERVE (EXC. COMM CAPITAL) |  |
| RESERVE SURPLUS (DEFICIT) |  |

ASUCLA SERVICES AND ENTERPRISES
Capital Expenditures - Current Year Projects (\$000's)
FY 2011-2012 April 2012

| PROJECT NAME | BUDGET | PROJECTED |  |  |  |  |  | Status |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Pavments. | PO'S. | Total | Remaining Balance | Pending | Over (Under) |  |
| Store/Services |  |  |  |  |  |  |  |  |
| 2011-S001 Store General Replacement | 50.0 | 26.7 | 10.9 | 37.6 | 12.4 |  | 0.0 | In Progress |
| 2011-S002 Ackerman B \& A Level Remodel | 2,000.0 | 0.0 | 0.0 | 0.0 | 0.0 | 2,000.0 | 0.0 | Pending |
| 2011-S003 Informal Photo-Photo Equipment | 10.0 | 0.0 | 9.8 | 9.8 | 0.0 |  | (0.2) | Completed Awaiting Invoice |
| 2011-S004 HTS Renovation | 150.0 | 0.0 | 0.0 | 0.0 | 0.0 | 150.0 | 0.0 | Pending |
| 2011-S032 AU Space / Store Redesign Study | 0.0 | 300.0 | 0.0 | 300.0 | 0.0 |  | 300.0 | Completed |
| 2011-S033 Text book Multi Store Fulfillment Modification | 0.0 | 0.0 | 12.3 | 12.3 | 2.7 |  | 15.0 | In Progress |
| 2011-S034 Kinross Grad Student Center | 0.0 | 27.8 | 0.0 | 27.8 | 0.0 |  | 27.8 | Completed |
| Total Store/Services | 2,210.0 | 354.5 | 33.0 | 387.5 | 15.1 | 2,150.0 | 342.6 |  |
| Food Service |  |  |  |  |  |  |  |  |
| 2011-F005 FS Miscellaneous and Unanticipated | 50.0 | 35.7 | 9.6 | 45.3 | 4.7 |  | 0.0 | In Progress |
| 2011-F006 FS Patio Furniture Upgrade | 40.0 | 40.6 | 3.9 | 44.5 | 0.0 |  | 4.5 | Completed |
| 2011-F007 TFC Dining Room Upgrade | 75.0 | 0.0 | 0.0 | 0.0 | 0.0 | 75.0 | 0.0 | Pending |
| 2011-F008 KCH Dining Room Finish Replacement | 45.0 | 0.0 | 0.0 | 0.0 | 0.0 | 45.0 | 0.0 | Pending |
| 2011-F009 Pauley Pavilion Remodel | 650.0 | 0.0 | 0.0 | 0.0 | 0.0 | 650.0 | 0.0 | Pending |
| 2011-F010 LVC Patio Awning | 15.0 | 3.7 | 0.0 | 3.7 | 11.3 |  | 0.0 | In Progress |
| 2011-F011 LVC Office Carpet | 10.0 | 0.0 | 3.8 | 3.8 | 6.2 |  | 0.0 | In Progress |
| 2011-F012 LVC Freezer | 10.0 | 0.0 | 9.8 | 9.8 | 0.0 |  | (0.2) | Completed Awaiting Invoice |
| 2011-F013 LV New Lockers | 5.0 | 0.0 | 0.0 | 0.0 | 0.0 | 5.0 | 0.0 | Pending |
| 2011-F014 Dining Room furniture | 20.0 | 0.0 | 0.0 | 0.0 | 0.0 | 20.0 | 0.0 | Pending |
| 2011-F015 NC New Lockers | 5.0 | 0.0 | 0.0 | 0.0 | 0.0 | 5.0 | 0.0 | Pending |
| 2011-F016 Space Saving Shelving | 15.0 | 0.0 | 0.0 | 0.0 | 0.0 | 15.0 | 0.0 | Pending |
| 2011-F017 New Candy Storage | 15.0 | 0.0 | 0.0 | 0.0 | 0.0 | 15.0 | 0.0 | Pending |
| 2011-F018 Synapse Menu Renovation Equipment Upgrades | 15.0 | 0.0 | 0.0 | 0.0 | 0.0 | 15.0 | 0.0 | Pending |
| 2011-F031 FS Training Table | 0.0 | 21.9 | 0.0 | 21.9 | 0.0 |  | 21.9 | Completed |
| Total Food Services. | 970.0 | 101.9 | 27.1 | 129.0 | 22.2 | 845.0 | 26.2 |  |
| Technology |  |  |  |  |  |  |  |  |
| 2011-T019 Network Infrastructure Upgrade | 20.0 | 2.5 | 2.8 | 5.3 | 14.7 |  | 0.0 | In Progress |
| 2011-T020 Printer Replacement | 10.0 | 6.5 | 3.3 | 9.8 | 0.2 |  | 0.0 | In Progress |
| 2011-T021 Store POS | 150.0 | 0.0 | 0.0 | 0.0 | 0.0 | 150.0 | 0.0 | Pending |
| 2011-T022 Marketing Oversized HP Design Jet Printer | 30.0 | 17.4 | 2.0 | 19.4 | 0.0 |  | (10.6) | Completed Awaiting Invoice |
| Total Technoloay | 210.0 | 26.4 | 8.1 | 34.5 | 14.9 | 150.0 | (10.6) |  |
| Others |  |  |  |  |  |  |  |  |
| 2011-O023 Custodial Replacements | 15.0 | 0.0 | 0.0 | 0.0 | 0.0 | 15.0 | 0.0 | Pending |
| 2011-O024 Global Viewpoint Globe | 10.0 | 0.0 | 0.0 | 0.0 | 0.0 |  | (10.0) | Cancel |
| 2011-O025 Sound Barrier Reinforcement 2nd FI Lng/AGB | 25.0 | 0.0 | 0.0 | 0.0 | 0.0 | 25.0 | 0.0 | Pending |
| 2011-O026 Fac. Misc. Remodels | 25.0 | 3.1 | 0.6 | 3.7 | 21.3 |  | 0.0 | In Progress |
| 2011-O027 KH Meeting Room Carpet | 45.0 | 0.0 | 0.0 | 0.0 | 0.0 | 45.0 | 0.0 | Pending |
| 2011-O028 Finance Misc. Replacements | 15.0 | 22.6 | 5.3 | 27.9 | 0.0 |  | 12.9 | Completed Awaiting Invoice |
| 2011-O029 MCO Equipment | 10.0 | 14.8 | 0.0 | 14.8 | 0.0 |  | 4.8 | Completed |
| 2011-O030 EAS AU B-Level | 55.0 | 0.0 | 0.0 | 0.0 | 0.0 | 55.0 | 0.0 | Pending |
| 2011-0035 AU \& KH HVAC System Upgrade | 0.0 | 0.0 | 154.0 | 154.0 | 1.0 |  | 155.0 | In Progress |
| 2011-S036 AU A-Level Student Lockers | 0.0 | 0.0 | 3.2 | 3.2 | 3.3 |  | 6.5 | Pending |
| Total Others. | 200.0 | 40.5 | 163.1. | 203.6 | 25.6 | 140.0 | 169.2 |  |
| Total Current Year Projects | 3,590.0 | 523.3 | 231.3 | 754.6 | 77.8 | 3,285.0 | 527.4 |  |

# ASSOCIATED STUDENTS UCLA SERVICES AND ENTERPRISES <br> ACCOUNTS RECEIVABLE AGING REPORT 

| 4/28/2012 April | Current | \% | 30+ | \% | 60+ | \% | 90+ | \% | 120+ | \% | 150+ | \% | Total | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| UNIVERSITY | \$913,483 | 30\% | \$339,697 | 84\% | \$29,838 | 68\% | \$6,867 | 38\% | \$2,850 | 27\% | \$4,573 | 49\% | \$1,297,308 | 36\% |
| ASUCLA PUBLICATIONS | \$113,028 | 4\% | \$577 | 0\% | \$1,254 | 3\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$114,859 | 3\% |
| ASUCLA USA/GSA | \$61,562 | 2\% | \$1,782 | 0\% | \$369 | 1\% | \$89 | 1\% | \$0 | 0\% | \$0 | 0\% | \$63,802 | 2\% |
| DUE FROM VENDORS | \$367,587 | 12\% | \$39,614 | 10\% | \$1,227 | 3\% | \$6,247 | 36\% | \$4,165 | 40\% | \$4,191 | 45\% | \$423,031 | 12\% |
| DENTAL KITS | \$107,663 | 3\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$107,663 | 3\% |
| OTHER | \$1,525,056 | 49\% | \$23,814 | 6\% | \$11,058 | 25\% | \$4,367 | 25\% | \$3,505 | 33\% | \$593 | 6\% | \$1,568,393 | 44\% |
| TOTAL CURRENT MONTH | \$3,088,379 | 100\% | \$405,484 | 100\% | \$43,746 | 100\% | \$17,570 | 100\% | \$10,520 | 100\% | \$9,357 | 100\% | \$3,575,056 | 100\% |
|  | 87\% |  | 11\% |  | 1\% |  | 1\% |  | 0\% |  | 0\% |  | 100\% |  |
| 3/31/2012 March | Current | \% | 30+ | \% | 60+ | \% | 90+ | \% | 120+ | \% | 150+ | \% | Total | \% |
| UNIVERSITY | \$888,614 | 28\% | \$168,511 | 81\% | \$21,306 | 59\% | \$5,570 | 43\% | \$6,062 | 51\% | $(\$ 6,586)$ | 235\% | \$1,083,477 | 33\% |
| ASUCLA PUBLICATIONS | \$181,164 | 6\% | \$1,254 | 1\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$182,418 | 5\% |
| ASUCLA USA/GSA | \$244,752 | 8\% | \$433 | 0\% | \$222 | 1\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$245,407 | 7\% |
| DUE FROM VENDORS | \$452,505 | 15\% | (\$1,955) | -1\% | \$7,354 | 21\% | \$3,710 | 29\% | \$2,473 | 21\% | \$3,335 | -119\% | \$467,422 | 14\% |
| DENTAL KITS | \$202,734 | 7\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$202,734 | 6\% |
| OTHER | \$1,124,930 | 36\% | \$40,451 | 19\% | \$6,658 | 19\% | \$3,615 | 28\% | \$3,257 | 28\% | \$439 | -16\% | \$1,179,350 | 35\% |
| TOTAL CURRENT MONTH | \$3,094,699 | 100\% | \$208,694 | 100\% | \$35,540 | 100\% | \$12,895 | 100\% | \$11,792 | 100\% | $(\$ 2,812)$ | 100\% | \$3,360,808 | 100\% |
|  | 93\% |  | 6\% |  | 1\% |  | 0.5\% |  | 0.5\% |  | 0\% |  | 100\% |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2/25/2012 February | Current | \% | 30+ | \% | 60+ | \% | 90+ | \% | 120+ | \% | 150+ | \% | Total | \% |
| UNIVERSITY | \$620,223 | 20\% | \$210,991 | 68\% | \$10,812 | 36\% | \$11,372 | 51\% | $(\$ 5,437)$ | $-1737 \%$ | \$8,223 | 68\% | \$856,184 | 24\% |
| ASUCLA PUBLICATIONS | \$112,932 | 4\% | \$1,018 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$113,950 | 3\% |
| ASUCLA USA/GSA | \$198,392 | 6\% | \$5,801 | 2\% | \$228 | 1\% | \$80 | 0\% | \$0 | 0\% | \$0 | 0\% | \$204,501 | 6\% |
| DUE FROM VENDORS | \$745,798 | 23\% | \$8,088 | 3\% | \$12,040 | 41\% | \$5,338 | 24\% | \$3,559 | 1137\% | \$2,794 | 23\% | \$777,617 | 22\% |
| DENTAL KITS | \$263,161 | 8\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$263,161 | 7\% |
| OTHER | \$1,251,331 | 39\% | \$82,310 | 27\% | \$6,386 | 22\% | \$5,460 | 25\% | \$2,191 | 700\% | \$1,103 | 9\% | \$1,348,781 | 38\% |
| TOTAL CURRENT MONTH | \$3,191,837 | 100\% | \$308,208 | 100\% | \$29,466 | 100\% | \$22,250 | 100\% | \$313 | 100\% | \$12,120 | 100\% | \$3,564,194 | 100\% |
|  | 89\% |  | 9\% |  | 1\% |  | 1\% |  | 0\% |  | 0\% |  | 100\% |  |



## Aged Accounts Receivable Balances

 >60 Days Past Due


*This value measures how quickly inventory is sold. It is defined as cost of sales for the trailing 12 months divided by month end inventory.

| APR. 09(04/01/12-04/28/12) |  |  |  |
| :---: | :---: | :---: | :---: |
| CURRENT MONTH |  |  |  |
| ACTUAL | BUDGET | VARIANCE |  |
| 1,943,413 | 1,967,497 | <24,084> | textbooks |
| 118,636 | 126,850 | <8,214> | GEneral books |
| 949,826 | 920,700 | 29,126 | APPAREL \& ACCESSORIES |
| 1,406,445 | 1,694,400 | <287,955> | SUPPLY DIVISION |
| 317,728 | 420,551 | <102,823> | Lu Valle Commons store |
| 41,030 | 42,000 | <970> | E-Commerce |
| 226,835 | 243,300 | <16,465> | health sciences store |
| 5,003,913 | 5,415,298 | <411,385> | TOTAL SALES |
| 3,410,935 | 3,778,130 | 367,195 | Less: Cost of Sales |
|  |  |  | Less: Shrinkage |
| 9,666 | 7,930 | <1,736> | Textbooks |
| 1,813 | 2,030 | 217149 | GEneral books |
| 3,141 | 3,290 |  | APPAREL \& ACCESSORIES |
| 4,145 | 4,710 | 565 | SUPPLY DIVIIION |
| 1,984 | 2,270 | 286 | Lu Valle Commons store |
| 152 | 150 | <2> | E-COMMERCE |
| 1,550 | 1,590 | 40 | health sciences store |
| 22,450 | 21,970 | <480> |  |
| 3,433,385 | 3,800,100 | 366,715 | total cost of sales |
| 68.2 | 69.8 | 1.6 | COST OF SALES \% |
| 1,570,527 | 1,615,198 | <44,671> | GROSS MARGIN |
| 31.8 | 30.2 |  | SHRINKAGE \% |
| 0.5 | 0.4 | <0.0> |  |
| 31.4 | 29.8 | 1.6 | NET GROSS MARGIN \% |
| 26.6 | 26.0 | 0.6 | textbooks |
| 35.1 | 32.6 | 2.4 | General books |
| 53.2 | 52.7 | 0.5 |  |
| 22.3 | 20.8 | 1.6 | APPAREL \& ACCESSSORIES |
| 30.8 | 29.5 | 1.2 | LU VALLE COMMONS STORE <br> E-COMMERCE <br> health sciences store |
| 52.4 | 54.4 | <2.0> |  |
| 32.8 | 32.1 | 0.7 |  |
| 87,155 | 52,989 | $\stackrel{34,166}{<10,504>}$ | OTHER INCOME GROSS MARGIN/OTHER |
| 1,657,683 | 1,668,187 |  |  |
|  |  |  | Less: Controllable Exp |
| 266,748 | 280,686 | 13,938 | Career Wages Limited Appointment Student Wages |
| 2,635 | 0 | <2,635> |  |
| 144,577 | 146,357 | 1,780 |  |
| 413,960 | 427,043 | 13,083 | Student Wages |
| 8.3 | 7.9 | <0.4> | WAGE \% TO SALES |
| 128,854 | 136,319 | 7,465 | Employee Benefits |
| 9,604 | 6,270 | <3,334> | , $4>$ Office Supplies |
| 15,037 | 14,353 | <684> |  |
| 80 | 135 | 55 | (1) ${ }^{\text {Telephone }}$ |
| 19 | 22 |  | 55 Telex <br> Postage  |
| 1,047 | 4,325 | 3,278 | Trav/Trips/Conference Membership Fees |
| 0 | 0 |  |  |
| 3,812 | 5,325 | 1,513 | Operating Supplies |
| 21,642 | 15,850 | <5,792> | Freight Out |
| 853 | 1,075 | 222 | TransportationReplacements |
| 0 | 0 | 0 |  |
| 252 | 0 | <252> | Replacements Merchandise Losses |
| <0> | 0 | 0 | Postage Stamp 0/5 |
| 0 | 0 |  |  |
| 6,093 | 6,745 | 652 | 0 2 Uniforms |
| <115> | <2,400> | <2,285> | Vendor Adv. Allowance Direct Mail Adv. |
| 146 | 85 | <61> |  |
| 2,618 | 2,645 | 27 | Repairs \& Maintenance Interior Maintenance |
| 0 | 0 |  |  |
| 0 | 0 |  | 0 Janitorial |
| 75,901 | 82,801 | 6,900 | 3ank Card Expense |
| 1,004 | 0 | <1,004> | Overs/Shorts |
| 38 | 0 | <38> 250 |  |
| 0 | 250 |  | Textbook Rental Exp |
| 0 | 0 | 0 Rentals-Facilities |  |
| 86 | 0 | <86> | Rentals-TruckTaxes $\&$ Licenses |
| 0 | 0 |  |  |
| 207 | 150 | <57> Professional Services |  |
|  | 0 | <476> | Temp Agency Service |
| 676 | 200 |  | \% Commission Expense |
| 140 | 140 | <0> | Concession Expense |
| 0 | 0 | 0 | Prior Period Adj |
| 0 | 0 | 02.448 | Alloc of Distr Cntr |
| 202 | 2,650 |  | Payment to UCLA OTAL OTHER CONTROL. |
| 268,196 | 276,940 | 8,744 |  |
| 682,155 | 703,983 | 21,828 | total other control. total Controllable Exp |
|  |  |  | GROSS CONTRIBUTION TOSVCS AND ENTERPRISES |
| 975,527 | 964,204 | 11,323 |  |
|  |  |  | Less: Allocated Exp |
| 28,164 | 23,977 | <4,187> | Allocated Exp. - HR |
| 147,685 | 158,823 | 11,138 | Allocated Exp. Fin |
| 68,630 | 65,911 | <2,719> | Allocated Exp. -IS |
| 34,985 | 35,666 | 681 | Allocated Exp. Mktg |
| 87,242 | 94,085 | 6,843 | Allocated Exp Othr SA |
| 65,637 | 70,137 | 4.500 | Maintenance |
| 29,266 | 27,679 | <1,587> | Utilities |
| 68,641 | 70,434 | 1,793 | Depreciation |
| 530,250 | 546,712 | 16,462 | total allocated exp |
| 445,277 | 417,492 | 27,785 | NET INCOME (LOSS) |


| FISCAL YEAR 11-12 |  |  | FISCAL YEAR 10-11 |  |
| :---: | :---: | :---: | :---: | :---: |
| YTD 9 MO(07/31/11-04/28/12) |  |  | LAST YEAR ACTUAL |  |
| ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 9,183,516 | 9,356,791 | <173,275> | 413,015 | 9,266,182 |
| 1,036,104 | 1,019,649 | 16,455 | 119,151 | 983,161 |
| 6,773,884 | 7,078,031 | <304,147> | 950,645 | 7,015,314 |
| 13,477,086 | 15,157,900 | <1,680,814> | 1,574,821 | 14,226,57 |
| 2,692,048 | 2,973,705 | <281,657> | 209,235 | 2,901,200 |
| 733,071 | 757,000 | <23,929> | 44,589 | 727,201 |
| 4,008,714 | 4,296,900 | <288,186> | 155,430 | 3,975,600 |
| 37,904,423 | 40,639,976 | <2,735,553> | 3,466,886 | 39,095,234 |
| 26,887,945 | 28,954,734 | 2,066,789 | 2,378,593 | 27,834,351 |
| 45,869 | 38,730 | <7,139> | 2,887 | 47,741 |
| 15,153 | 16,310 | 1,157 | 1,893 | 14,596 |
| 27,289 | 28,035 | 746 | 3,169 | 27,380 |
| 37,175 | 39,710 | 2,535 | 4,335 | 38,739 |
| 16,139 | 15,800 | <339> | 1,401 | 17,096 |
| 2,728 | 2,640 | <88> | 161 | 2,680 |
| 21,732 | 18,850 | <2,882> | 973 | 21,467 |
| 166,085 | 160,075 | <6,010> | 14,819 | 169,699 |
| 27,054,030 | 29,114,809 | 2,060,779 | 2,393,412 | 28,004,050 |
| 70.9 | 71.3 | 0.3 | 68.6 | 71.2 |
| 10,850,393 | 11,525,167 | <674,774> | 1,073,474 | 11,091,184 |
| 29.1 | 28.8 | 0.3 | 31.4 | 28.8 |
| 0.4 | 0.4 | <0.1> | 0.4 | 0.4 |
| 28.6 | 28.4 | 0.3 | 31.0 | 28.4 |
| 25.3 | 25.1 | 0.2 | 22.6 | 24.7 |
| 31.8 | 30.7 | 1.1 | 27.3 | 30.8 |
| 50.9 | 51.7 | <0.9> | 51.5 | 51.9 |
| 19.8 | 19.0 | 0.8 | 19.5 | 19.4 |
| 28.3 | 29.5 | <1.2> | 35.0 | 28.0 |
| 51.7 | 53.4 | <1.7> | 51.1 | 52.5 |
| 23.3 | 24.1 | <0.8> | 35.2 | 22.6 |
| 809,132 | 649,113 | 160,019 | 81,395 | 756,734 |
| 11,659,525 | 12,174,280 | <514,755> | 1,154,869 | 11,847,918 |
| 2,471,989 | 2,502,186 | 30,197 | 273,269 | 2,459,587 |
| 4,344 | 0 | <4,344> | 0 | 0 |
| 1,211,651 | 1,265,536 | 53,885 | 130,392 | 1,195,122 |
| 3,687,984 | 3,767,722 | 79,738 | 403,661 | 3,654,709 |
| 9.7 | 9.3 | <0.5> | 11.6 | 9.4 |
| 1,122,019 | 1,196,931 | 74,912 | 114,100 | 1,016,457 |
| 87,880 | 76,617 | <11,263> | 6,060 | 82,657 |
| 127,879 | 128,581 | 702 | 13,906 | 127,189 |
| 1,021 | 1,215 | 194 | 80 | 1,179 |
| 190 | 205 | 15 | 30 | 258 |
| 18,364 | 20,055 | 1,691 | 588 | 14,958 |
| 2,075 | 2,598 | 523 | 0 | 2,610 |
| 46,390 | 41,940 | <4,450> | 3,456 | 40,499 |
| 239,136 | 200,715 | <38,421> | 19,775 | 203,229 |
| 8,326 | 9,675 | 1,349 | 789 | 7,153 |
| 681 | 0 | <681> | 0 | 171 |
| 431 | 0 | <431> | 0 | 28 |
| <17> | 0 | 17 | 0 | <5> |
| 177 | 272 | 95 | 0 | 272 |
| 148,347 | 157,503 | 9,156 | 5,249 | 149,218 |
| <61,166> | <58,206> | 2,960 | <2,277> | <58,799> |
| 242,406 | 235,765 | <6,641> | 65 | 228,963 |
| 25,739 | 20,130 | <5,609> | 3,717 | 25,374 |
| 175 | 0 | <175> | 0 | 170 |
| 28 | 0 | <28> | 0 | 0 |
| 589,057 | 665,937 | 76,880 | 70,437 | 638,451 |
| 11,257 | 0 | <11,257> | 1,175 | 18,259 |
| 3,535 | 0 | <3,535> | 244 | 7,875 |
| 0 | 2,250 | 2,250 | 0 | 3,349 |
| 4,171 | 2,320 | <1,851> | 309 | 429 |
| 1,608 | 1,600 | <8> | 0 | 2,324 |
| 900 | , | <900> | 0 | 0 |
| 2,200 | 4,600 | 2,400 | 1,709 | 17,093 |
| 4,554 | 5,145 | 591 | 0 | 9,690 |
| 37,864 | 35,400 | <2,464> | 353 | 32,553 |
| 41,741 | 41,720 | <21> | 140 | 33,464 |
| <53> | 0 | 53 | 0 | 0 |
| 0 | 9 | 9 | 0 | 0 |
| 47,024 | 59,566 | 12,542 | 1,057 | 52,762 |
| 2,753,937 | 2,852,543 | 98,606 | 240,961 | 2,657,830 |
| 6,441,921 | 6,620,265 | 178,344 | 644,621 | 6,312,539 |
| 5,217,604 | 5,554,015 | <336,411> | 510,248 | 5,535,379 |
| 232,148 | 227,260 | <4,888> | 25,290 | 217,344 |
| 1,291,618 | 1,375,105 | 83,487 | 136,846 52717 | 1,289,522 |
| 545,001 | 567,210 | 22,209 | 52,717 | 517,017 |
| 298,008 | 308,021 | 10,013 | 32,613 | 298,585 |
| 847,656 | 836,927 | <10,729> | 79,598 | 818,513 |
| 590,321 | 623,832 | 33,512 | 63,870 | 583,714 |
| 240,447 | 245,757 | 5,310 | 30,990 | 243,169 |
| 628,466 | 633,906 | 5,440 | 69,872 | 652,151 |
| 4,673,665 | 4,818,018 | 144,353 | 491,796 | 4,620,015 |
| 543,939 | 735,997 | <192,058> | 18,452 | 915,364 |



SERVICES DIVISION
INCOME STATEMENT

| APR. 09(04/01/12-04/28/12) |  |  | PHOTOGRAPHY <br> TOTAL SALES | FISCAL YEAR 11-12 |  |  | FISCAL YEAR 10-11 LAST YEAR ACTUAL |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CURRENT MONTH |  |  |  | YTD 9 MO(07/31/11-04/28/12) |  |  |  |  |
| ACTUAL | BUDGET | VARIANCE |  | ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 21,376 | 17,763 | 3,613 |  | 125,610 | 139,299 | <13,689> | 18,610 | 140,171 |
| 21,376 | 17,763 | 3,613 |  | 125,610 | 139,299 | <13,689> | 18,610 | 140,171 |
| 221 | 700 | 479 | Less: Cost of Sales GROSS MARGIN GROSS MARGIN \% | 4,071 | 4,196 | 125 | 113 | 3,404 |
| 21,156 | 17,063 | 4,093 |  | 121,539 | 135,103 | <13,564> | 18,497 | 136,767 |
| 99.0 | 96.1 | 2.9 |  | 96.8 | 97.0 | <0.2> | 99.4 | 97.6 |
| 99.0 | 96.1 | 2.9 | PHOTOGRAPHY | 96.8 | 97.0 | <0.2> | 99.4 | 97.6 |
| 212,122 | 294,675 | <82,553> | TRADEMARKS AND LICENSING LEASED OPS | 1,641,433 | 1,818,025 | <176,592> | 279,139 | 1,681,928 |
| 85,094 | 86,242 | <1,148> |  | 727,360 | 773,649 | <46,289> | 80,023 | 698,340 |
| 297,216 | 380,917 | <83,701> | OTHER INCOME | 2,368,793 | 2,591,674 | <222,881> | 359,162 | 2,380,268 |
| 318,372 | 397,980 | <79,608> |  | 2,490,331 | 2,726,777 | <236,446> | 377,658 | 2,517,035 |
|  |  |  | Less: Controllable Exp |  |  |  |  |  |
| 30,082 | 38,171 | 8,089 | Career Wages <br> Limited Appointment <br> Student Wages <br> TOTAL WAGES <br> WAGE \% TO SALES | $278,986$ | $326,437$ | $47,451$ | 29,246 | 263,222 |
| 0 | 0 | 0 |  | $0$ | $0$ | $0$ | 5,220 | 15,660 |
| 899 | 994 | 95 |  | 7,337 | 6,806 | <531> | 513 | 4,548 |
| 30,981 | 39,165 | 8,184 |  | 286,322 | 333,243 | 46,921 | 34,979 | 283,430 |
| 144.9 | 220.5 | 75.6 |  | 228.0 | 239.2 | 11.3 | 188.0 | 202.2 |
| 13,849 | 17,393 | 3,544 | Employee Benefits | 121,651 | 146,567 | 24,916 | 12,780 | 108,150 |
| 406 | 950 | 544 |  | 8,065 | 8,261 | 196 | 2,436 | 7,658 |
| 706 | 600 | <106> | Office Supplies Telephone | 6,475 | 5,391 | <1,084> | 737 | 6,678 |
| 1,173 | 105 | <1,068> | Telephone | 1,906 | 945 | <961> | 18 | 758 |
| <3,000> | 0 | 3,000 | Postage <br> Trav/Trips/Conference | 14,668 | 17,500 | 2,832 | 0 | 15,561 |
| <10,000> | 0 | 10,000 |  | <2,011> | 8,000 | 10,011 | 0 | 9,612 |
| 0 | 250 | 250 |  | 0 | 289 | 289 | 0 | 39 |
| <1,987> | 2,760 | 4,747 | Advertising <br> Business Promotion | 17,878 | 25,440 | 7,562 | 358 | 26,354 |
| 0 | 208 | 208 | Business Promotion Repairs \& Maintenance | 1,757 | 1,477 | <280> | 0 | 1,065 |
| 2,083 | 3,777 | 1,694 | Repairs \& Maintenance <br> Professional Services | 21,922 | 30,518 | 8,596 | 800 | 34,270 |
| 214 | 1,150 | 936 | Legal <br> External Audit | 8,300 | 10,350 | 2,050 | 0 | 14,334 |
| 0 | 0 | 0 |  | 0 | 0 | 0 | 0 | 5,000 |
| 0 | 3,500 | 3,500 | External Audit <br> Trademark | 35,391 | 31,500 | <3,891> | 0 | 34,457 |
| 39,869 | 39,033 | <836> | Trademark Intern'l Agnt Fee/Tax | 102,338 | 103,670 | 1,332 | 50,883 | 117,102 |
| 5,230 | 8,500 | 3,270 | Domestic Agency Fee Misc. Bank Charges | 115,131 | 129,300 | 14,169 | 5,907 | 113,036 |
| 208 | 0 | <208> |  | 208 | 0 | <208> | 0 | 0 |
| 27,805 | 24,575 | <3,230> | Payment to UCLA TOTAL OTHER CONTROL. TOTAL CONTROLLABLE EXP | 443,269 | 458,158 | 14,889 | 13,000 | 401,150 |
| 76,555 | 102,801 | 26,246 |  | 896,947 | 977,366 | 80,419 | 86,919 | 895,225 |
| 107,535 | 141,966 | 34,431 |  | 1,183,270 | 1,310,609 | 127,339 | 121,898 | 1,178,655 |
| 210,836 | 256,014 | <45,178> | SVCS AND ENTERPRISES | 1,307,062 | 1,416,168 | <109,106> | 255,760 | 1,338,380 |
|  |  |  | Less: Allocated Exp |  |  |  |  |  |
| 2,108 | 2,199 | 91 | Allocated Exp. -HR | 18,051 | 20,169 | 2,118 | 2,191 | 16,860 |
| 8,946 | 11,221 | 2,275 | Allocated Exp. Fin | 87,827 | 94,656 | 6,829 | 14,136 | 88,388 |
| 4,295 | 4,805 | 510 | Allocated Exp. -IS | 38,781 | 40,391 | 1,610 | 5,613 | 36,811 |
| 2,189 | 2,600 | 411 | Allocated Exp. Mktg | 20,954 | 21,963 | 1,009 | 3,472 | 21,321 |
| 5,459 | 6,860 | 1,401 | Allocated Exp Othr SA | 59,697 | 59,067 | <630> | 8,474 | 57,262 |
| 11,643 | 12,421 | 778 | Maintenance | 104,712 | 110,583 | 5,871 | 11,329 | 103,538 |
| 5,191 | 4,910 | <281> | Utilities | 42,651 | 43,593 | 942 | 5,497 | 43,133 |
| 5,849 | 5,277 | <572> | Depreciation | 48,323 | 47,493 | <830> | 5,272 | 47,871 |
| 45,680 | 50,293 | 4,613 | TOTAL ALLOCATED EXP | 420,996 | 437,915 | 16,919 | 55,984 | 415,184 |
| 165,157 | 205,721 | <40,564> | NET INCOME (LOSS) | 886,065 | 978,253 | <92,188> | 199,776 | 923,196 |


| APR. 09(04/01/12-04/28/12) |  |  | EVENT SERVICES OFFICE RECREATION \& GAMES AU POST OFFICE TOTAL SALES |
| :---: | :---: | :---: | :---: |
| CURRENT MONTH |  |  |  |
| ACTUAL | BUDGET | VARIANCE |  |
| 38,993 | 22,525 | 16,468 |  |
| 2,901 | 3,347 | <446> |  |
| 59,341 | 59,066 | 275 |  |
| 101,234 | 84,938 | 16,296 |  |
| 58,511 | 58,062 | <449> | AU Post Office Cost |
| 8,804 | 6,115 | <2,689> | Facilities Costs |
| 70 | 100 | 30 | Cost of Sales GM RM |
| 67,386 | 64,277 | <3,109> | Less: Cost of Sales |
| 66.6 | 75.7 | 9.1 | COST OF SALES \% |
| 33,849 | 20,661 | 13,188 | GROSS MARGIN |
| 33.4 | 24.3 | 9.1 | GROSS MARGIN \% |
| 77.4 | 72.9 | 4.6 | EVENT SERVICES OFFICE |
| 97.6 | 97.0 | 0.6 | RECREATION \& GAMES |
| 1.4 | 1.7 | <0.3> | AU POST OFFICE |
| 22,812 | 22,800 | 12 | STUDENT UNION OPS |
| 2,300 | 3,675 | <1,375> | RECREATION \& GAMES |
| 10,389 | 10,398 | <9> | AU POST OFFICE |
| 35,501 | 36,873 | <1,372> | OTHER INCOME |
| 69,350 | 57,534 | 11,816 | GROSS MARGIN/OTHER |
|  |  |  | Less: Controllable Exp |
| 29,756 | 29,682 | <74> | Career Wages |
| 25,499 | 21,665 | <3,834> | Student Wages |
| 55,256 | 51,347 | <3,909> | TOTAL WAGES |
| 54.6 | 60.5 | 5.9 | WAGE \% TO SALES |
| 14,883 | 13,918 | <965> | Employee Benefits |
| 1,395 | 857 | <538> | Office Supplies |
| 3,355 | 3,453 | 98 | Telephone |
| 0 | 1,100 | 1,100 | Trav/Trips/Conference |
| 7 | 0 | <7> | 24 Hour Study Lounge |
| 0 | 0 | 0 | Student Comm Art |
| 18 | 0 | <18> | Training Programs |
| 546 | 614 | 68 | Annual ASUCLA Events |
| 17,789 | 13,163 | <4,626> | Student Event Exp |
| 0 | 0 | 0 | Student Union Prog |
| 230 | 240 | 10 | Operating Supplies |
| 0 | 70 | 70 | Tournament Prizes |
| 0 | 30 | 30 | Replacements |
| 0 | 0 | 0 | Uniforms |
| 0 | 265 | 265 | Advertising |
| 549 | 476 | <73> | Business Promotion |
| 858 | 889 | 31 | Repairs \& Maintenance |
| 1,100 | 1,083 | <17> | Repairs \& Mtce-Equip |
| 1,596 | 1,512 | <84> | Bank Card Expense |
| 0 | 35 | 35 | Overs/Shorts |
| 1,380 | 2,205 | 825 | Commission Expense |
| 0 | 0 | 0 | Student Support Svcs |
| 15,417 | 15,417 | 0 | Interaction Fund |
| 22,962 | 18,000 | <4,962> | Waiver Pool |
| 82,083 | 73,327 | <8,756> | TOTAL OTHER CONTROL. |
| 137,339 | 124,674 | <12,665> | TOTAL CONTROLLABLE EXP |
|  |  |  | GROSS CONTRIBUTION TO |
| <67,989> | <67,140> | <849> | SVCS AND ENTERPRISES |
|  |  |  | Less: Allocated Exp |
| 3,759 | 2,883 | <876> | Allocated Exp. -HR |
| 3,840 | 3,429 | <411> | Allocated Exp. Fin |
| 1,843 | 1,468 | <375> | Allocated Exp. -IS |
| 940 | 794 | <146> | Allocated Exp. Mktg |
| 2,343 | 2,096 | <247> | Allocated Exp Othr SA |
| 34,590 | 36,911 | 2,321 | Maintenance |
| 15,422 | 14,587 | <835> | Utilities |
| 16,730 | 17,382 | 652 | Depreciation |
| 79,467 | 79,550 | 83 | TOTAL ALLOCATED EXP |
| <147,457> | <146,690> | <767> | NET INCOME (LOSS) |


| FISCAL YEAR 11-12 |  |  | FISCAL YEAR 10-11 |  |
| :---: | :---: | :---: | :---: | :---: |
| YTD 9 MO(07/31/11-04/28/12) |  |  | LAST YEAR ACTUAL |  |
| ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 352,972 | 285,215 | 67,757 | 31,842 | 296,632 |
| 18,833 | 30,326 | <11,493> | 3,231 | 28,021 |
| 483,246 | 473,196 | 10,050 | 56,225 | 474,143 |
| 855,050 | 788,737 | 66,313 | 91,297 | 798,796 |
| 474,222 | 465,150 | <9,072> | 54,885 | 463,557 |
| 88,843 | 67,413 | <21,430> | 4,402 | 69,595 |
| 594 | 575 | <19> | 19 | 517 |
| 563,659 | 533,138 | <30,521> | 59,306 | 533,669 |
| 65.9 | 67.6 | 1.7 | 65.0 | 66.8 |
| 291,391 | 255,599 | 35,792 | 31,991 | 265,127 |
| 34.1 | 32.4 | 1.7 | 35.0 | 33.2 |
| 74.8 | 76.4 | <1.5> | 86.2 | 76.5 |
| 96.9 | 98.1 | <1.3> | 99.4 | 98.2 |
| 1.9 | 1.7 | 0.2 | 2.4 | 2.2 |
| 150,398 | 167,893 | <17,495> | 9,032 | 157,724 |
| 21,924 | 30,937 | <9,013> | 4,393 | 30,894 |
| 84,514 | 83,302 | 1,212 | 9,531 | 82,575 |
| 256,835 | 282,132 | <25,297> | 22,957 | 271,192 |
| 548,226 | 537,731 | 10,495 | 54,948 | 536,319 |
| 261,691 | 264,694 | 3,003 | 28,881 | 258,161 |
| 191,019 | 187,621 | <3,398> | 22,986 | 172,070 |
| 452,710 | 452,315 | <395> | 51,867 | 430,231 |
| 53.0 | 57.4 | 4.4 | 56.8 | 53.9 |
| 122,792 | 122,613 | <179> | 14,151 | 109,695 |
| 7,433 | 7,160 | <273> | 1,209 | 7,352 |
| 30,397 | 31,061 | 664 | 3,373 | 31,043 |
| 1,924 | 2,350 | 426 | 0 | 1,708 |
| 4,582 | 4,162 | <420> | 0 | 4,554 |
| 6,401 | 5,495 | <906> | 60 | 5,609 |
| 5,334 | 4,211 | <1,123> | 0 | 4,807 |
| 21,618 | 18,526 | <3,092> | 608 | 19,599 |
| 101,050 | 94,975 | <6,075> | 6,270 | 102,563 |
| 200 | 0 | <200> | 0 | 0 |
| 5,205 | 2,875 | <2,330> | 225 | 17,071 |
| 105 | 990 | 885 | 110 | 1,005 |
| 880 | 507 | <373> | 0 | 394 |
| 1,267 | 1,200 | <67> | 0 | 103 |
| 2,448 | 1,564 | <884> | 29 | 867 |
| 7,748 | 4,254 | <3,494> | 425 | 3,828 |
| 12,419 | 10,620 | <1,799> | 522 | 12,728 |
| 10,983 | 9,747 | <1,236> | 1,083 | 9,600 |
| 11,949 | 12,010 | 61 | 1,488 | 11,905 |
| <27> | 283 | 310 | 0 | 0 |
| 13,780 | 18,562 | 4,782 | 2,730 | 19,036 |
| 2,638 | 2,450 | <188> | 0 | 2,512 |
| 138,750 | 138,753 | 3 | 15,417 | 138,750 |
| 101,618 | 102,500 | 882 | 18,231 | 85,073 |
| 611,494 | 596,868 | <14,626> | 65,931 | 589,802 |
| 1,064,204 | 1,049,183 | <15,021> | 117,798 | 1,020,033 |
| <515,978> | <511,452> | <4,526> | <62,851> | <483,714> |
| 28,511 | 27,260 | <1,251> | 3,250 | 25,594 |
| 40,859 | 38,921 | <1,938> | 4,275 | 38,315 |
| 17,839 | 16,590 | <1,249> | 1,697 | 15,996 |
| 9,749 | 9,009 | <740> | 1,050 | 9,133 |
| 27,697 | 24,247 | <3,450> | 2,563 | 25,076 |
| 311,086 | 328,610 | 17,524 | 33,658 | 307,605 |
| 126,712 | 129,509 | 2,797 | 16,330 | 128,142 |
| 159,000 | 156,438 | <2,562> | 16,808 | 158,619 |
| 721,453 | 730,584 | 9,131 | 79,631 | 708,480 |
| <1,237,431> | <1,242,036> | 4,605 | <142,482> | <1,192,194> |


| APR. 09(04/01/12-04/28/12) |  |  | Career Wages <br> Limited Appointment <br> Student Wages <br> TOTAL WAGES <br> WAGE \% TO TOTAL SALES |
| :---: | :---: | :---: | :---: |
| CURRENT MONTH |  |  |  |
| ACTUAL | BUDGET | VARIANCE |  |
| 287,661 | 298,062 | 10,401 |  |
| 1,394 | 300 | <1,094> |  |
| 35,626 | 36,507 | 881 |  |
| 324,682 | 334,869 | 10,187 |  |
| 4.7 | 4.5 | <0.1> |  |
| 0 | 1,000 | 1,000 | Emp Awards, Profess. |
| 0 | 833 | 833 | Emp Awards, Students |
| 123,180 | 126,178 | 2,998 | Employee Benefits |
| 5,576 | 7,517 | 1,941 | Office Supplies |
| 9,552 | 10,175 | 623 | Telephone |
| 606 | 1,138 | 532 | Postage |
| 4,265 | 298 | <3,967> | Trav/Trips/Conference |
| 0 | 40 | 40 | Expense Allowance |
| 6,506 | 230 | <6,276> | Employee Relations |
| 0 | 52 | 52 | Tuition Assistance |
| 0 | 114 | 114 | Fingerprinting |
| 196 | 280 | 84 | Recruitment |
| 9 | 620 | 611 | Operating Supplies |
| 0 | 0 | 0 | Freight Out |
| 0 | 0 | 0 | Replacements |
| 246 | 250 | 4 | Uniforms |
| <1,512> | <5,119> | <3,607> | Security Expense |
| 0 | 50 | 50 | Security Equipment |
| 380 | 2,450 | 2,070 | Alarm Monitoring |
| 1,200 | 1,200 | 0 | Advertising |
| 1,850 | 1,850 | 0 | Benefits U Adv |
| 4,392 | 8,862 | 4,470 | Repairs \& Maintenance |
| 15,979 | 10,244 | <5,735> | Repairs \& Mtce-Equip |
| 138 | 5 | <133> | Printing |
| 10,588 | 10,588 | 0 | Bruin One Card Exp |
| 0 | 80 | 80 | Overs/Shorts |
| 18,338 | 13,042 | <5,296> | Insurance Expense |
| 2,602 | 3,858 | 1,257 | Professional Services |
| 814 | 838 | 24 | Legal |
| 9,828 | 9,828 | 0 | External Audit |
| 630 | 0 | <630> | Temp Agency Service |
| 9,167 | 9,375 | 208 | Internal Audit |
| 0 | 0 | 0 | Tax Consulting |
| 0 | 0 | 0 | Miscellaneous |
| 9,589 | 10,000 | 411 | Board of Directors |
| 0 | 0 | 0 | Special Projects |
| 3,956 | 5,992 | 2,036 | Misc. Bank Charges |
| 4,600 | 4,600 | 0 | Armored Carrier Expense |
| 7,417 | 7,417 | 0 | UCOP Payroll Services |
| 15,498 | 13,516 | <1,982> | UCLA Recharge Expense |
| 2,335 | 500 | <1,835> | Special Events |
| 267,922 | 257,901 | <10,021> | TOTAL OTHER CONTROL. |
| 592,604 | 592,770 | 166 | TOTAL CONTROLLABLE EXP |
|  |  |  | Less: Allocated Exp |
| 14,130 | 15,084 | 954 | Maintenance |
| 6,300 | 5,959 | <341> | Utilities |
| 13,719 | 17,470 | 3,751 | Depreciation |
| 34,149 | 38,513 | 4,364 | TOTAL ALLOCATED EXP |
| 626,753 | 631,283 | 4,530 | NET EXPENSE |
| <527,178> | <534,072> | <6,894> | Allocated-Svs and Ent |
| <28,583> | <28,583> | 0 | Allocated-USAC |
| <3,872> | <3,872> | 0 | Allocated-GSA |
| $<67,120>$ | <64,756> | 2,364 | Allocated-Comm Board |
| <626,753> | <631,283> | <4,530> | TOTAL OTHER |
| <0> | 0 | 0 | TOTAL EXPENSE |


| FISCAL YEAR 11-12 |  |  | FISCAL YEAR 10-11 |  |
| :---: | :---: | :---: | :---: | :---: |
| YTD 9 MO(07/31/11-04/28/12) |  |  | LAST YEAR ACTUAL |  |
| ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 2,632,492 | 2,658,423 | 25,931 | 295,043 | 2,604,838 |
| 2,611 | 2,700 | 89 | 1,129 | 31,823 |
| 283,436 | 303,188 | 19,752 | 33,449 | 284,929 |
| 2,918,539 | 2,964,311 | 45,772 | 329,621 | 2,921,589 |
| 5.5 | 5.3 | <0.2> | 6.1 | 5.5 |
| 11,667 | 9,000 | <2,667> | 0 | 9,558 |
| 861 | 7,497 | 6,636 | 0 | 4,000 |
| 1,075,634 | 1,101,413 | 25,779 | 108,983 | 968,750 |
| 66,447 | 70,476 | 4,029 | 6,526 | 63,508 |
| 85,085 | 90,607 | 5,522 | 9,287 | 85,562 |
| 8,216 | 10,168 | 1,952 | 1,086 | 9,725 |
| 25,115 | 3,150 | <21,965> | 473 | 1,238 |
| 0 | 360 | 360 | 0 | 283 |
| 13,762 | 14,605 | 843 | 654 | 11,797 |
| 0 | 156 | 156 | 0 | 0 |
| 741 | 912 | 171 | 0 | 342 |
| 1,260 | 3,185 | 1,925 | 0 | 3,500 |
| 4,068 | 5,580 | 1,512 | 261 | 4,065 |
| 0 | 0 | 0 | 6 | 6 |
| 0 | 0 | 0 | 425 | 425 |
| 2,869 | 2,250 | <619> | 211 | 2,034 |
| <26,751> | <46,064> | <19,313> | <5,606> | <49,716> |
| 896 | 450 | <446> | 170 | 424 |
| 21,889 | 21,705 | <184> | 2,344 | 21,024 |
| 15,059 | 10,800 | <4,259> | 6,999 | 17,690 |
| 16,566 | 16,780 | 214 | 1,850 | 17,493 |
| 40,042 | 52,579 | 12,537 | 10,633 | 55,210 |
| 89,634 | 92,196 | 2,562 | 8,798 | 78,358 |
| 437 | 340 | <97> | 89 | 397 |
| 85,170 | 85,170 | 0 | 12,970 | 97,848 |
| <21> | 720 | 741 | 40 | 44 |
| 165,042 | 117,378 | <47,664> | 11,341 | 102,069 |
| 25,293 | 33,430 | 8,137 | 2,646 | 27,080 |
| 7,325 | 7,392 | 67 | 814 | 8,410 |
| 88,821 | 88,704 | <117> | 9,828 | 88,703 |
| 5,310 | 3,800 | <1,510> | 720 | 3,606 |
| 82,913 | 84,375 | 1,462 | 9,375 | 84,375 |
| 6,000 | 6,000 | 0 | 0 | 3,250 |
| 0 | 0 | 0 | 0 | 143 |
| 91,175 | 90,000 | <1,175> | 11,167 | 81,724 |
| 10,000 | 0 | <10,000> | 1,036 | 15,036 |
| 31,319 | 46,110 | 14,791 | 3,912 | 35,124 |
| 34,653 | 41,400 | 6,748 | 4,333 | 37,794 |
| 66,750 | 66,753 | 3 | 7,417 | 66,750 |
| 139,082 | 121,644 | <17,438> | 11,850 | 106,650 |
| 20,572 | 21,200 | 628 | 1,285 | 21,787 |
| 2,312,901 | 2,282,221 | <30,680> | 241,924 | 2,086,068 |
| 5,231,440 | 5,246,532 | 15,092 | 571,545 | 5,007,658 |
| 127,077 | 134,293 | 7,216 | 13,749 | 125,655 |
| 51,761 | 52,905 | 1,144 | 6,671 | 52,347 |
| 146,359 | 157,230 | 10,871 | 16,380 | 154,422 |
| 325,197 | 344,428 | 19,231 | 36,800 | 332,424 |
| 5,556,636 | 5,590,960 | 34,324 | 608,345 | 5,340,082 |
| <4,720,939> | <4,770,726> | <49,787> | <514,645> | <4,544,199> |
| <221,597> | <221,597> | 0 | <27,555> | <213,245> |
| <32,099> | <32,099> | 0 | <3,690> | <31,270> |
| <582,002> | <566,538> | 15,464 | <62,455> | <551,368> |
| <5,556,637> | <5,590,960> | <34,323> | <608,345> | <5,340,082> |
| <1> | 0 | 1 | <0> | <0> |

MAINTENANCE DIVISION
EXPENSE STATEMENT

| APR. 09(04/01/12-04/28/12) |  |  | Career Wages Limited Appointment Labor Recharge Billed Labor Costs Capitalized Wages TOTAL WAGES |
| :---: | :---: | :---: | :---: |
| CURRENT MONTH |  |  |  |
| ACTUAL | BUDGET | VARIANCE |  |
| 95,280 | 94,404 | <876> |  |
| 0 | 0 | 0 |  |
| 0 | 0 | 0 |  |
| <4,298> | <3,378> | 920 |  |
| <7,101> | <3,000> | 4,101 |  |
| 83,882 | 88,026 | 4,144 |  |
| 54,947 | 56,775 | 1,828 | Employee Benefits |
| 133 | 165 | 32 | Office Supplies |
| 814 | 991 | 177 | Telephone |
| 0 | 30 | 30 | Trav/Trips/Conference |
| 4,694 | 4,544 | <150> | Paper |
| 3,236 | 4,348 | 1,112 | Cleaning Supplies |
| 1,416 | 839 | <577> | Replacements |
| 1,549 | 1,687 | 138 | Laundry |
| 10,889 | 15,600 | 4,711 | Repairs \& Maintenance |
| 2,787 | 2,925 | 138 | Repairs \& Mtce-Elevator |
| 0 | 100 | 100 | Repairs \& Mtce-Equip |
| 147 | 210 | 63 | Painting Program |
| 764 | 250 | <514> | Incidental Proj Exp |
| 3,772 | 2,650 | <1,122> | Air Conditioning-Maint |
| 7,954 | 8,428 | 474 | Rub Remvl/Hauling |
| 3,242 | 3,219 | <23> | Rodent \& Pest Control |
| 1,289 | 955 | <334> | Rentals-Truck |
| 97,629 | 103,716 | 6,087 | TOTAL OTHER CONTROL. |
| 181,512 | 191,742 | 10,230 | TOTAL CONTROLLABLE EXP |
|  |  |  | Less: Allocated Exp |
| 15,240 | 17,078 | 1,838 | Depreciation |
| 15,240 | 17,078 | 1,838 | TOTAL ALLOCATED EXP |
| 196,752 | 208,820 | 12,068 | NET EXPENSE |
| <167,202> | <178,508> | <11,306> | Allocated-Svs and Ent |
| <6,059> | <6,059> | 0 | Allocated-USAC |
| <2,296> | <2,296> | 0 | Allocated-GSA |
| <7,065> | <6,873> | 192 | Allocated-Comm Board |
| <14,130> | <15,084> | <954> | Allocated-A \& SS |
| <196,752> | <208,820> | <12,068> | TOTAL OTHER |
| 0 | 0 | <0> | TOTAL EXPENSE |


| FISCAL YEAR 11-12 |  |  | FISCAL YEAR 10-11 |  |
| :---: | :---: | :---: | :---: | :---: |
| YTD 9 MO(07/31/11-04/28/12) |  |  | LAST YEAR ACTUAL |  |
| ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 835,908 | 855,151 | 19,243 | 88,076 | 826,419 |
| 10,785 | 0 | <10,785> | 2,259 | 13,245 |
| <10,192> | 0 | 10,192 | 0 | 0 |
| <41,023> | <31,792> | 9,231 | <4,146> | <39,547> |
| <42,603> | <27,000> | 15,603 | <1,120> | <38,178> |
| 752,875 | 796,359 | 43,484 | 85,069 | 761,939 |
| 471,470 | 500,114 | 28,644 | 47,476 | 437,950 |
| 1,813 | 1,810 | <3> | 132 | 2,082 |
| 7,323 | 8,996 | 1,674 | 833 | 8,505 |
| 1,861 | 270 | <1,591> | 0 | 0 |
| 40,613 | 39,240 | <1,373> | 4,824 | 39,779 |
| 44,054 | 42,410 | <1,644> | 4,139 | 42,803 |
| 11,460 | 8,124 | <3,336> | 1,005 | 8,674 |
| 6,515 | 8,226 | 1,711 | 562 | 7,258 |
| 142,211 | 140,400 | <1,811> | 12,085 | 147,167 |
| 26,044 | 26,325 | 281 | 2,775 | 24,665 |
| 947 | 900 | <47> | 0 | 94 |
| 2,475 | 1,890 | <585> | 1,030 | 2,354 |
| 1,231 | 2,250 | 1,019 | 0 | 1,873 |
| 21,896 | 24,350 | 2,454 | 2,495 | 17,578 |
| 64,020 | 66,547 | 2,527 | 8,646 | 64,726 |
| 26,719 | 28,689 | 1,971 | 2,802 | 27,840 |
| 6,589 | 8,595 | 2,006 | 2,759 | 9,739 |
| 877,241 | 909,136 | 31,895 | 91,564 | 843,088 |
| 1,630,116 | 1,705,495 | 75,379 | 176,633 | 1,605,028 |
| 139,447 | 153,702 | 14,255 | 14,802 | 143,383 |
| 139,447 | 153,702 | 14,255 | 14,802 | 143,383 |
| 1,769,563 | 1,859,197 | 89,634 | 191,435 | 1,748,410 |
| <1,503,757> | <1,588,640> | <84,884> | <162,699> | <1,486,924> |
| <54,526> | <54,526> | 0 | <5,883> | <52,941> |
| <20,664> | <20,664> | 0 | <2,229> | <20,061> |
| <63,539> | <61,074> | 2,465 | <6,875> | <62,829> |
| <127,077> | <134,293> | <7,216> | <13,749> | <125,655> |
| <1,769,563> | <1,859,197> | <89,635> | <191,435> | <1,748,410> |
| 1 | 0 | <1> | <0> | 0 |

UTILITIES
EXPENSE STATEMENT

| APR. 09(04/01/12-04/28/12) |  |  |  |
| :---: | :---: | :---: | :---: |
| CURRENT MONTH |  |  |  |
| ACTUAL | BUDGET | VARIANCE |  |
| 8,970 | 10,644 | 1,674 | Chiller Water |
| 64,194 | 53,525 | <10,669> | Elec-Non Air Cond. |
| 5,697 | 8,060 | 2,363 | Water-Non Air Cond. |
| 6,709 | 7,648 | 939 | Steam-Non Air Cond. |
| 2,054 | 3,195 | 1,141 | Gas |
| 87,624 | 83,072 | <4,552> | TOTAL OTHER CONTROL. |
| 87,624 | 83,072 | <4,552> | TOTAL CONTROLLABLE EXP |
| $<74,550>$ | <70,510> | 4,040 | Allocated-Svs and Ent |
| <2,628> | <2,628> | 0 | Allocated-USAC |
| <996> | <996> | 0 | Allocated-GSA |
| <3,150> | <2,979> | 171 | Allocated-Comm Board |
| <6,300> | <5,959> | 341 | Allocated-A \& SS |
| <87,624> | <83,072> | 4,552 | TOTAL OTHER |
| 0 | 0 | 0 | TOTAL EXPENSE |


| FISCAL YEAR 11-12 |  |  | FISCAL YEAR 10-11 |  |
| :---: | :---: | :---: | :---: | :---: |
| YTD 9 MO(07/31/11-04/28/12) |  |  | LAST YEAR ACTUAL |  |
| ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 97,646 | 102,679 | 5,033 | 9,112 | 98,288 |
| 488,944 | 475,654 | <13,290> | 64,372 | 495,593 |
| 56,508 | 62,630 | 6,122 | 7,607 | 55,352 |
| 61,758 | 67,838 | 6,080 | 9,751 | 66,040 |
| 17,912 | 29,203 | 11,291 | 2,314 | 20,569 |
| 722,768 | 738,004 | 15,236 | 93,156 | 735,842 |
| 722,768 | 738,004 | 15,236 | 93,156 | 735,842 |
| <612,508> | <626,031> | <13,523> | $<78,940>$ | <619,433> |
| <23,652> | <23,652> | 0 | <3,053> | <27,477> |
| <8,965> | <8,964> | 1 | <1,157> | <10,413> |
| <25,882> | <26,452> | <570> | <3,335> | <26,172> |
| <51,761> | <52,905> | <1,144> | <6,671> | <52,347> |
| <722,768> | <738,004> | <15,236> | <93,156> | <735,842> |
| 0 | 0 | 0 | 0 | 0 |

