# ASSOCIATED STUDENTS UCLA 

## FINANCIAL STATEMENTS <br> SERVICES AND ENTERPRISES

May (04/28/13-05/25/13)

Prepared
June 10, 2013

## ASSOCIATED STUDENTS UCLA SERVICES AND ENTERPRISES

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P/L Reconciliation
May-13

| Financial Analysis | \$000's |  |
| :---: | :---: | :---: |
|  | May-13 |  |
| Budgeted Net Income/(Loss) |  | (100) |
|  |  |  |
| UCLA Store |  |  |
| Gross Margin: |  |  |
| Bearwear gross income $\$ 65 \mathrm{~K}$ below plan due to poor traffic during One Day Sale and aggressive budget as compared to actual last year | (35) |  |
| Fasttrack gross income $\$ 7 \mathrm{~K}$ below plan due to continued slow down in ancillary merchandise and aggressive budget | (7) |  |
| Graduation Center gross income \$24K above plan mostly due to timing; graduating students have delayed in ordering regalia | 15 |  |
| Campus Photo Studio \$15K above plan mostly due to timing; graduating students have delayed in ordering portrait packages/yearbooks | 15 |  |
| The Market gross income \$ 36 K below plan due to the transfer of Bare Escentuals cosmetics to the Women's Fast Track service area |  |  |
| and the sales decline in cleaning/household and toiletries products due to the opening of the Target in Westwood | (8) |  |
| Computer Store gross income $\$ 655 \mathrm{~K}$ below plan due to continued downward sales trend primarily in individual sales | (78) |  |
| New Text gross margin below plan due to markdowns from higher sales on Amazon, especially in a small sales month | (10) |  |
| Used Text gross margin below plan due to markdowns from Amazon sales, wholesale sales higher resulting in lower GM\% | (8) |  |
| Course Reader Solutions gross income $\$ 16 \mathrm{~K}$ above plan due to higher digital sales commission and late quarter sales | 12 |  |
| HSS Essentials/Market gross margin below plan mainly due to cannibalization from the South Campus Store, and the Sizzling Summer |  |  |
| Sale mark down of clearance merchandise | (9) |  |
| HSS Dental gross income \$99K above plan due to less than planned backordered dental kit merchandise, and a greater amount of |  |  |
| lower-margin items were used in the large May kit | 10 |  |
| Total Wages lower than plan primarily career | 41 |  |
| Other, mostly positive controllables including employee benefits and freight out | 22 |  |
| Total Contribution |  | (40) |
| UCLA Restaurants |  |  |
| Gross Margin: |  |  |
| Rubio's gross income above plan mainly due to 7\% increase in budgeted average check, and some customer gain | 6 |  |
| Northern Lights gross income \$13K below plan due to slow response to new sandwich line and continuing loss of customers to |  |  |
| surrounding competition | (11) |  |
| North Campus Student Ctr. gross margin below plan as budget reflects a different sales program model. This area is actually showing |  |  |
| considerable growth and improvement from the declining sales trends throughout this fiscal year | (9) |  |
| Café Synapse gross margin below plan due to continuing downward sales trend, higher than anticipated cannibalization from CSSC |  |  |
| and write off from over-accruals in catering sales | (15) |  |
| Luvalle Food Servery gross income \$22K below plan due to aggressive budget for new sales program which has not gone into effect yet | (17) |  |
| Taco Bell gross income $\$ 11 \mathrm{~K}$ below plan due to walking traffic patterns on A Level shifting with the Portola stair construction, |  |  |
| overall customer base decrease in this area, and minimal response to most recent TB LTO programs | (8) |  |
| Catering gross income $\$ 104 \mathrm{~K}$ above plan due to unbudgeted Alumni Day catering event in Pauley Pavilion | 71 |  |
| Concessions gross income \$23K above plan primarily due to unanticipated championship events and higher than expected volume for |  |  |
| Spring Sing and Softball | 19 |  |
| Total Wages higher than plan in student wages and limited appointment, (partially offset by career) | (10) |  |
| Other, positive controllables mostly employee benefits and bank card expense, (partially offset by repairs \& maintenance) | 10 |  |
| Total Contribution |  | 36 |
| Services |  |  |
| Gross Margin: |  |  |
| Licensing domestic income below plan due to sales not as good as projected | (7) |  |
| Leased Ops income above plan mainly due to unbudgeted income from the Kaplan Test Prep operation in LuValle Commons, partially |  |  |
| offset by the termination of the lease for the Humanities computer center | 2 |  |
| Photography income below plan due mainly to cancelled and postponed commencement events | (6) |  |
| Total Wages lower than plan | 4 |  |
| Other, positive controllables mainly in Licensing | 7 |  |
| Total Contribution |  | 0 |
| UCLA Student Union |  |  |
| Gross Margin: |  |  |
| Student Union Ops gross income \$14K above plan due to a film shoot, new university events (Terasaki lecture \& Urben Zen Yoga |  |  |
| class), and the FAST Fashion Show increased their budget | 10 |  |
| Post Office gross income $\$ 8 \mathrm{~K}$ below plan due to late year sales trends not captured in the budget | (2) |  |
| Total Wages lower than plan | 4 |  |
| Other, negative controllables | (3) |  |
| Total Contribution |  | 9 |
| Allocated Expenses and Other |  |  |
| A\&SS lower than plan | 2 |  |
| Maintenance lower than plan mostly due to lower custodial career wages and employee benefits | 14 |  |
| Utilities higher than plan due to an aggressive budget (in the hope of implementing cost saving measures) and accruals of Pauley utilities | (29) |  |
| Depreciation lower than plan due to timing of capital projects and reduced expenditures | 16 |  |
| Other | 5 |  |
| Total |  | 8 |
| Actual Net Income/(Loss) |  | (87) |


| Financial Analysis | \$000's |  |
| :---: | :---: | :---: |
| Budgeted Net Income/(Loss) |  | 7 |
|  |  |  |
| UCLA Store |  |  |
| Gross Margin: |  |  |
| Fast Track gross margin below plan due to change in product assortment and continued markdowns of discontinued items, delays in deliveries from new vendors |  |  |
| negatively impacted sales in cosmetics, lower than expected sales in the One Day (Monster) Sale in October, and marking out of stock testers for Smashbox cosmetics | (48) |  |
| Bearwear MTW gross income \$217K above plan due to victory over USC, and successful Score Big Promotions and Search Marketing | 86 |  |
| The Market gross income \$168K below plan due to lack of summer camps in September due to early start of LAUSD, lower sales in the One Day (Monster) Sale in |  |  |
| October, lower sales of cleaning, household and toiletry products due to the opening of City Target in Westwood, and the transfer of Bare Escentuals to FastTrack | (35) |  |
| Essentials/Photo gross income \$69K below plan due to declining sales in paper products and calendars due to technology (Smart Phones), and a decline |  |  |
| in sales of office supplies due to the opening of City Target in Westwood | (32) |  |
| Computer Store gross income $\$ 2.7 \mathrm{M}$ below plan due to continued lower department and individual sales | (398) |  |
| New Text gross margin below plan due to web and rental sales lower than plan, in addition to outside competition and student sharing | (44) |  |
| Used Text gross margin below plan due to additional markdowns for old titles, lower web sales and continued lack of availability of stock | (224) |  |
| Course Reader Solutions gross income $\$ 115 \mathrm{~K}$ above plan due to additional off campus sales not budgeted, and higher adoptions than prior year | 68 |  |
| Bookzone gross income $\$ 122 \mathrm{~K}$ below plan due to lower library sales, less customer traffic at One Day Sale, and overall competition trend | (37) |  |
| Luvalle Essentials/Market gross income $\$ 94 \mathrm{~K}$ below plan due to carryover deficit from a weak first quarter; traffic is slower than planned | (50) |  |
| HSS Essentials/Market gross income \$115K below plan due to lost sales to City Target and CSSC, and poor results from the One Day Sales in October and February | (66) |  |
| Kinross gross income $\$ 83 \mathrm{~K}$ lower than plan due to much less foot traffic than planned (under review for re-marketing strategies) | (36) |  |
| Total Wages lower than plan | 348 |  |
| Other, mainly positive controllables including employee benefits and bank card expense (partially offset by professional services and payment to UCLA) | 125 |  |
| Total Contribution |  | (343) |
| UCLA Restaurants |  |  |
| Gross Margin: |  |  |
| Rubio's gross income above plan due to slight increase in customers, significant increase in average check and less sales lost to CSSC than planned | 49 |  |
| Panda gross income above plan due to increase in customer base and increase in individual average consumption | 17 |  |
| La Cucina gross income above plan due to budgeted CSSC cannibalization that has not occurred | 24 |  |
| Greenhouse gross income $\$ 85 \mathrm{~K}$ above plan due to less cannibalization from CSSC and positive response to new items introduced this year | 42 |  |
| Northern Lights gross income $\$ 77 \mathrm{~K}$ below plan due mainly to delay in launch of new Panini sandwich program | (63) |  |
| North Campus Student Ctr. gross income \$115K below plan due to decline in customer count, although new operating plan is just getting underway | (81) |  |
| Café Synapse gross income $\$ 128 \mathrm{~K}$ below plan due to continued drop in sales and higher loss of sales to CSSC; menu changes only introduced recently | (102) |  |
| Luvalle Food Servery gross income \$110K below plan due to aggressive budget for new sales program which has not started yet | (86) |  |
| Catering gross income \$ 409 K above plan due to football training table during winter break, Alumni Day event, higher Athletic Department sales including a Hall of |  |  |
| Fame event, and Welcome Week Graduate events increased over expectations, additionally generating higher income in rentals, setups, stations and servers | 321 |  |
| Concessions gross income \$217K above plan due to several unanticipated high volume Athletic events, better attendance at men's basketball games, and other |  |  |
| unbudgeted non-Athletic events that generated sales and consignment commission | 167 |  |
| Total Wages higher than plan mainly student | (65) |  |
| Other, mainly positive controllables including employee benefits and paper (partially offset by negative repairs \& maintenance and commission expense) | 38 |  |
| Total Contribution |  | 261 |
| Services |  |  |
| Gross Margin: |  |  |
| Licensing domestic income below plan due to lower than expected results not related to timing, and a timing issue for royalty income associated with the spike in |  |  |
| sales in the Store last December that are now being reported | (42) |  |
| Licensing foreign income below plan due to economic challenges in Europe, delay in new program launches in Singapore, Brazil and the Middle East, the decision to |  |  |
| reduce the EU licensee's minimum guarantee, and not realizing any over-royalty above the guarantees in Europe and China | (112) |  |
| Leased Ops income above plan due to unbudgeted rent for Kaplan, prior period rents for Student Tours, and rate corrections to prior period invoices for Blood |  |  |
| Donor Center and Events | 26 |  |
| Photography income below plan due mainly to decreased bookings primarily for intercollegiate athletics | (11) |  |
| Total Wages lower than plan | 27 |  |
|  | 95 |  |
| Total Contribution |  | (17) |
| UCLA Student Union |  |  |
| Gross Margin: |  |  |
| Student Union Ops gross margin above plan due to unbudgeted Dance Marathon income, two corporate promotional tours, Get Out the Vote concert, and efficiency |  |  |
| gained by using rentals for multiple events that were closely grouped together | 57 |  |
| Post Office gross income $\$ 35 \mathrm{~K}$ above plan due to higher sales trend earlier in the year | 4 |  |
| Recreation and Games gross margin below plan due to the rise of computing power in mobile devices which negatively impacts the gaming market | (3) |  |
| Total Wages lower than plan | 19 |  |
| Other, negative controllables mainly student event expense due to increased sales, and repairs \& maintenance | (43) |  |
| Total Contribution |  | 34 |
| Allocated Expenses and Other |  |  |
| A\&SS lower than plan mainly total wages and employee benefits | 208 |  |
| Maintenance lower than plan due to positive career wages and employee benefits, and more time spent on capital projects which increases capitalized wages | 91 |  |
| Utilities higher than plan, mainly electricity due to underestimating CSSC and overestimating solar panel savings, and chiller water higher than plan due to warmer |  |  |
| weather in early months (partially offset by lower reported steam and gas) | (103) |  |
| Depreciation lower than plan due to timing of capitals and reduced expenditures | 142 |  |
| Other, mainly positive non-recurring and interest income due mainly to higher amounts of invested cash | 72 |  |
| Total |  | 410 |
| Actual Net Income/(Loss) |  | 352 |

(\$000)

## ASSETS

## CURRENT ASSETS:

Cash and cash equivalents
Accounts receivable
Less: Allowance for doubtful accounts
Accounts receivable, net
Student fees receivable
Inventories
Prepaid expenses and other current assets
Total current assets

LONG TERM ASSETS
Property, equipment and improvements
Less: Accumulated depreciation
Total Long Term Assets

## TOTAL ASSETS

## LIABILITIES AND RETAINED EARNINGS

## CURRENT LIABILITIES:

Accounts payable
Wages and payroll taxes payable
Sales Tax Payable \& Other Liabilities
Interest payable
Deferred Income
Funds Held for Others
Current portion of long term debt
Total current liabilities
LONG TERM DEBT:
AU expansion loan
Total long term debt
total liabilities

RETAINED EARNINGS:
Beginning Balance
Year-to-date net income/(loss)
Ending Balance
TOTAL LIABILITIES AND RETAINED EARNINGS

| Current Month May 2013 | Prior Month <br> April 2013 | Prior Year July 2012 |
| :---: | :---: | :---: |
| \$11,101 | \$11,004 | \$10,251 |
| 4,055 | 3,682 | 3,471 |
| (116) | (121) | (114) |
| 3,940 | 3,562 | 3,357 |
| 104 | 628 | 256 |
| 5,673 | 6,388 | 7,324 |
| 147 | 116 | 265 |
| 20,965 | 21,697 | 21,453 |
| 65,194 | 64,866 | $\begin{array}{r}64,048 \\ (36,215) \\ \hline\end{array}$ |
| $(38,426)$ | $(38,205)$ | $(36,215)$ |
| 26,768 | 26,661 | 27,834 |
| 47,733 | 48,358 | 49,286 |
| \$4,000 | \$3,407 | \$5,681 |
| 2,618 | 2,611 | 2,427 |
| 729 | 1,207 | 824 |
| 130 | 293 | 136 |
| 270 | 258 | 184 |
| 232 | 230 | 124 |
| 729 | 705 | 705 |
| 8,708 | 8,710 | 10,080 |
| 12,213 | 12,747 | 12,747 |
| 12,213 | 12,747 | 12,747 |
| 20,921 | 21,457 | 22,827 |
| $\begin{array}{r} 26,459 \\ 352 \\ \hline \end{array}$ | $\begin{array}{r} 26,459 \\ 440 \\ \hline \end{array}$ | $\begin{array}{r} 26,722 \\ (263) \\ \hline \end{array}$ |
| 26,813 | 26,901 | 26,459 |
| 47,733 | 48,358 | 49,286 |

## ASSOCIATED STUDENTS UCLA SERVICES AND ENTERPRISES STATEMENTS OF CASH FLOWS May 2013 <br> (\$000's)

## CASH FLOWS FROM OPERATING ACTIVITIES:

Net income/(loss)
Adjustments to reconcile net income/(loss) to net cash provided/(used) by operating activities:

Depreciation - PP\&E
Depreciation - textbook rental equipment
Loss (Gain) on disposals of fixed assets
(Increase)/decrease in current assets:
Accounts receivable
Student fees receivable
Inventories
Prepaid expenses and other current assets
Increase/(decrease) in current liabilities:
Accounts payable
Sales Tax payable \& other liabilities
Wages and payroll taxes payable
Interest payable
Deferred Income
Funds held for others
Other Current Liabilities (Current Portion of LT Debt)

Net cash provided/(used) by operating activities
CASH PROVIDED/(USED) BY INVESTING ACTIVITIES:
Purchase of textbook rental equipment
Purchase of property, equipment and improvements
Net cash used in investing activities
CASH PROVIDEDI(USED) BY FINANCING ACTIVITIES:
Principal payments on AU expansion loan
Net cash provided/(used) by financing activities
NET INCREASEI(DECREASE) IN CASH AND CASH EQUIVALENTS

CASH AND CASH EQUIVALENTS, Beginning

CASH AND CASH EQUIVALENTS, Ending

| Current Month | Year to Date | Prior <br> Year to Date |
| :---: | :---: | :---: |
| (\$87) | \$352 | \$95 |
| 221 | 2,225 | 1,968 |
| 0 | 0 | 0 |
| 0 | 0 | 97 |
|  |  | 0 |
| (378) | (581) | (899) |
| 523 | 155 | (592) |
| 715 | 1,651 | 772 |
| (31) | 119 | 54 |
|  |  | 0 |
| 592 | $(1,686)$ | $(1,454)$ |
| (479) | (98) | (161) |
| 7 | 189 | (188) |
| (162) | (3) | 218 |
| 12 | 86 | 87 |
| 2 | 110 | 71 |
| 24 | 24 | 0 |
| \$960 | \$2,544 | \$70 |
| 0 | \$0 | 0 |
| (328) | $(1,159)$ | $(1,048)$ |
| (\$328) | $(\$ 1,159)$ | (\$1,048) |
| (534) | (534) | 0 |
| (\$534) | (\$534) | \$0 |
| \$97 | \$850 | (\$978) |
| \$11,004 | 10,251 | 10,888 |
| \$11,101 | \$11,101 | \$9,910 |

# ASSOCIATED STUDENTS UCLA <br> SERVICES AND ENTERPRISES <br> CASH RESERVE COMPUTATION <br> May 2013 <br> (\$000's) 

| CASH AND CASH EQUIVALENTS Less: Committed Capital Projects | 11,101 |
| :---: | :---: |
| HTS Renovation | (137) |
| Casual Dining | (750) |
| Pauley Pavillion Remodel | (317) |
| AGB Drape Replacement \& Sound Paneling | (150) |
| Ackerman B\&A Level Remodel | $(2,000)$ |
| NCSC Remodel | (250) |
| Ostin Music Café | (200) |
| Store POS | (150) |
| Terrace Food Court Patio Upgrade | (350) |
| Subtotal | $(4,304)$ |
| Adjustment for Cash Overdraft Entry | (600) |
| Uncommitted Cash | 6,197 |
| BOARD REQUIRED CASH RESERVE (EXC. COMM CAPITAL) | 6,060 |
| RESERVE SURPLUS (DEFICIT) | 137 |

ASUCLA SERVICES AND ENTERPRISES
Capital Expenditures - Current Year Projects (\$000's)
FY 2012-2013 May 2013

| PROJECT NAME | BUDGET | PROJECTED |  |  |  |  |  | Status |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Pavments | PO's | Total | Remaining Balance | Pending | Over (Under) |  |
| Store/Services |  |  |  |  |  |  |  |  |
| 2012-S001 Store General Replacement | 50.0 | 10.5 | 2.3 | 12.8 | 37.2 |  | 0.0 | In Progress |
| 2012-S002 Store Photocopiers | 40.0 | 26.2 | 0.0 | 26.2 | 13.8 |  | 0.0 | In Progress |
| 2012-S003 Pauley Souvenir Sales | 40.0 | 11.3 | 2.6 | 13.9 | 26.1 |  | 0.0 | In Progress |
| 2012-S004 Ackerman B \& A Level Remodel | 2,000.0 | 0.0 | 0.0 | 0.0 | 0.0 | 2,000.0 | 0.0 | Pending |
| 2012-S005 Informal Photo-Photo Equipment | 10.0 | 7.6 | 0.0 | 7.6 | 0.0 |  | (2.4) | Completed |
| 2012-S032 Bearwear Remodel | 0.0 | 26.8 | 0.0 | 26.8 | 13.2 |  | 40.0 | In Progress |
| 2012-S034 HSS Design | 0.0 | 5.5 | 12.3 | 17.8 | 2.2 |  | 20.0 | In Progress |
| Total Store/Services | 2,140.0 | 87.9 | 17.2 | 105.1 | 92.5 | 2,000.0 | 57.6 |  |
| Food Service |  |  |  |  |  |  |  |  |
| 2012-F006 FS Miscellaneous and Unanticipated | 50.0 | 40.9 | 0.0 | 40.9 | 9.1 |  | 0.0 | In Progress |
| 2012-F007 Patio Furniture Upgrade | 20.0 | 0.0 | 0.0 | 0.0 | 0.0 | 20.0 | 0.0 | Pending |
| 2012-F008 Patio Umbrellas | 10.0 | 0.0 | 0.0 | 0.0 | 0.0 | 10.0 | 0.0 | Pending |
| 2012-F009 LV FS Concept Updates | 75.0 | 0.0 | 0.0 | 0.0 | 0.0 | 75.0 | 0.0 | Pending |
| 2012-F010 Catering Electric Cart | 15.0 | 0.0 | 0.0 | 0.0 | 0.0 |  | (15.0) | Cancel |
| 2012-F011 NCSC Remodel | 250.0 | 0.0 | 0.0 | 0.0 | 0.0 | 250.0 | 0.0 | Pending |
| 2012-F012 Northern Lights Menu Update | 25.0 | 1.2 | 10.7 | 11.9 | 13.1 |  | 0.0 | In Progress |
| 2012-F013 Ostin Music Café | 200.0 | 0.0 | 0.0 | 0.0 | 0.0 | 200.0 | 0.0 | Pending |
| 2012-F014 TH Misc Kitchen Equipment | 10.0 | 8.3 | 0.0 | 8.3 | 1.7 |  | 0.0 | In Progress |
| 2012-O036 NCSC Equipment Upgrade | 0.0 | 19.0 | 29.4 | 48.4 | 0.6 |  | 49.0 | In Progress |
| 2012-O037 NCSC Marketing \& Signage | 0.0 | 0.0 | 12.8 | 12.8 | 5.2 |  | 18.0 | In Progress |
| 2012-O038 NCSC Facility Improvement | 0.0 | 4.8 | 0.0 | 4.8 | 17.2 |  | 22.0 | In Progress |
| Total Food Services | 655.0 | 74.2 | 52.9 | 127.1 | 46.9 | 555.0 | 74.0 |  |
| Technology |  |  |  |  |  |  |  |  |
| 2012-T015 Network Infrastructure Upgrade | 20.0 | 7.9 | 4.4 | 12.3 | 7.7 |  | 0.0 | In Progress |
| 2012-T016 Printer Replacement | 10.0 | 6.4 | 3.6 | 10.0 | 0.0 |  | 0.0 | Completed Awaiting Invoice |
| 2012-T017 PC Replacement, Infrastructure | 80.0 | 81.7 | 0.0 | 81.7 | 0.0 |  | 1.7 | Completed |
| 2012-T018 Store POS | 150.0 | 0.0 | 0.0 | 0.0 | 0.0 | 150.0 | 0.0 | Pending |
| 2012-T019 Network Security Scan Software | 18.0 | 0.0 | 0.0 | 0.0 | 0.0 | 18.0 | 0.0 | Pending |
| 2012-T020 Marketing Color Laser Printer | 10.0 | 0.0 | 0.0 | 0.0 | 0.0 |  | (10.0) | Cancel |
| 2012-T021 ASUCLA Display Boards in AU KH | 4.0 | 0.0 | 0.0 | 0.0 | 0.0 | 4.0 | 0.0 | Pending |
| Total Technology | 292.0 | 96.0 | 8.0 | 104.0 | 7.7 | 172.0 | (8.3) |  |
| Others |  |  |  |  |  |  |  |  |
| 2012-O022 Custodial Replacements | 10.0 | 6.2 | 0.0 | 6.2 | 3.8 |  | 0.0 | In Progress |
| 2012-O023 SUO General Replacement | 25.0 | 16.6 | 0.0 | 16.6 | 8.4 |  | 0.0 | In Progress |
| 2012-O024 Information Technology Upgrades | 5.0 | 5.8 | 0.0 | 5.8 | 0.0 |  | 0.8 | Completed |
| 2012-O025 Board Room AU 2408 Remodel | 55.0 | 0.0 | 0.0 | 0.0 | 0.0 | 55.0 | 0.0 | Pending |
| 2012-O026 Terrace Food Court Patio Upgrade | 350.0 | 0.0 | 0.0 | 0.0 | 0.0 | 350.0 | 0.0 | Pending |
| 2012-O027 Fac. Misc. Remodels | 25.0 | 6.7 | 20.4 | 27.1 | 0.0 |  | 2.1 | Completed Awaiting Invoice |
| 2012-O028 Finance Photocopier | 15.0 | 3.5 | 0.0 | 3.5 | 11.5 |  | 0.0 | In Progress |
| 2012-O029 Finance Misc. Replacements | 15.0 | 8.4 | 0.0 | 8.4 | 6.6 |  | 0.0 | In Progress |
| 2012-0030 Licensing Visual Identity | 40.0 | 30.0 | 10.0 | 40.0 | 0.0 |  | 0.0 | Completed Awaiting Invoice |
| 2012-O031 Licensing Office Remodel | 10.0 | 0.0 | 0.0 | 0.0 | 0.0 | 10.0 | 0.0 | Pending |
| 2012-O033 A2L Training Table/Meeting Room | 0.0 | 51.3 | 2.5 | 53.8 | 16.2 |  | 70.0 | In Progress |
| 2012-O035 Charging Stations (TGIF) | 0.0 | 0.0 | 26.4 | 26.4 | 0.0 |  | 26.4 | Completed Awaiting Invoice |
| Total Others | 550.0 | 128.5 | 59.3 | 187.8 | 46.5 | 415.0 | 99.3 |  |
| Total Current Year Projects | 3,637.0 | 386.6 | 137.4 | 524.0 | 193.6 | 3,142.0 | 222.6 |  |


| 5/25/2013 May | Current | \% | 30+ | \% | 60+ | \% | 90+ | \% | 120+ | \% | 150+ | \% | Total | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| UNIVERSITY | \$642,426 | 16\% | \$217,220 | 108\% | \$11,817 | 25\% | (\$2,057) | -220\% | \$5,124 | 78\% | \$3,968 | 37\% | \$878,498 | 22\% |
| ASUCLA PUBLICATIONS | \$197,722 | 5\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$197,722 | 5\% |
| ASUCLA USA/GSA | \$96,612 | 3\% | \$149 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$96,761 | 2\% |
| dUE FROM VENDORS | \$880,598 | 23\% | \$6,496 | 3\% | \$11,783 | 25\% | \$1,114 | 119\% | \$742 | 11\% | \$3,745 | 35\% | \$904,478 | 22\% |
| DENTAL KITS | \$322,275 | 9\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$322,275 | 8\% |
| OTHER | \$1,648,403 | 44\% | (\$22,090) | -11\% | \$23,610 | 50\% | \$1,881 | 201\% | \$756 | 11\% | \$3,064 | 28\% | \$1,655,624 | 41\% |
| TOTAL CURRENT MONTH | \$3,788,036 | 100\% | \$201,775 | 100\% | \$47,210 | 100\% | \$938 | 100\% | \$6,622 | 100\% | \$10,777 | 100\% | \$4,055,358 | 100\% |
|  | 94\% |  | 5\% |  | 1\% |  | 0\% |  | 0\% |  | 0\% |  | 100\% |  |
| 4/27/2013 April | Current | \% | 30+ | \% | 60+ | \% | 90+ | \% | 120+ | \% | 150+ | \% | Total | \% |
| UNIVERSITY | \$732,943 | 22\% | \$86,155 | 55\% | \$17,841 | 43\% | \$22,599 | 79\% | \$4,888 | 57\% | \$3,193 | 31\% | \$867,619 | 24\% |
| ASUCLA PUBLICATIONS | \$183,542 | 5\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$183,542 | 5\% |
| ASUCLA USA/GSA | \$234,108 | 7\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$234,108 | 6\% |
| dUE FROM VENDORS | \$477,353 | 14\% | \$19,243 | 12\% | (\$88) | 0\% | \$5,135 | 18\% | \$3,424 | 39\% | \$3 | 0\% | \$505,070 | 14\% |
| DENTAL KITS | \$80,291 | 2\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$80,291 | 2\% |
| OTHER | \$1,727,202 | 50\% | \$52,700 | 33\% | \$23,355 | 57\% | \$832 | 3\% | \$362 | 4\% | \$6,953 | 69\% | \$1,811,404 | 49\% |
| TOTAL CURRENT MONTH | \$3,435,439 | 100\% | \$158,098 | 100\% | \$41,108 | 100\% | \$28,566 | 100\% | \$8,674 | 100\% | \$10,149 | 100\% | \$3,682,034 | 100\% |
|  | 94\% |  | 4\% |  | 1\% |  | 1\% |  | 0\% |  | 0\% |  | 100\% |  |
| 3/30/2013 March | Current | \% | 30+ | \% | 60+ | \% | 90+ | \% | 120+ | \% | 150+ | \% | Total | \% |
| UNIVERSITY | \$712,494 | 21\% | \$60,971 | 57\% | \$31,299 | 152\% | \$9,197 | 96\% | \$2,195 | 20\% | \$3,008 | 137\% | \$819,164 | 25\% |
| ASUCLA PUBLICATIONS | \$118,398 | 4\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$118,398 | 3\% |
| ASUCLA USA/GSA | \$233,356 | 7\% | \$0 | 0\% | \$137 | 1\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$233,493 | 7\% |
| DUE FROM VENDORS | \$518,572 | 16\% | \$1,063 | 1\% | \$1,408 | 7\% | \$4,678 | 49\% | \$3,118 | 28\% | \$1,795 | 82\% | \$530,634 | 16\% |
| DENTAL KITS | \$150,706 | 5\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$150,706 | 4\% |
| OTHER | \$1,512,725 | 47\% | \$44,614 | 42\% | (\$12,273) | -60\% | (\$4,296) | -45\% | \$5,703 | 52\% | (\$2,610) | -119\% | \$1,543,863 | 45\% |
| TOTAL CURRENT MONTH | \$3,246,251 | 100\% | \$106,648 | 100\% | \$20,571 | 100\% | \$9,579 | 100\% | \$11,016 | 100\% | \$2,193 | 100\% | \$3,396,258 | 100\% |
|  | 96\% |  | 3\% |  | 1\% |  | 0\% |  | 0\% |  | 0\% |  | 100\% |  |



## Aged Accounts Receivable Balances

>60 Days Past Due



*This value measures how quickly inventory is sold. It is defined as cost of sales for the trailing 12 months divided by month end inventory.

| $\text { MAY. } 10(04 / 28 / 13-05 / 25 / 13)$ <br> CURRENT MONTH |  |  |  | FISCAL YEAR 12-13 |  |  | FISCAL YEAR 11-12 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ACTUAL | BUDGET | VARIANCE |  | ACTUAL | BUDGET | VARIANCE | LAST YEAR ACTUAL |  |
| 138,326 | 53,271 | 85,055 | техтвоокs | 8,728,910 | 8,674,592 | 54,318 | 80,096 | 9,263,612 |
| 80,605 | 105,178 | <24,573> | general books | 989,757 | 1,116,593 | <126,836> | 107,082 | 1,143,185 |
| 1,078,719 | 1,113,500 | <34,781> | APPAREL \& ACCESSORIES | 8,885,573 | 8,763,602 | 121,971 | 1,099,597 | 7,873,481 |
| 1,031,800 | 1,733,800 | <702,000> | SUPPLY DIVISION | 13,532,690 | 16,504,800 | <2,972,110> | 1,055,898 | 14,532,984 |
| 161,645 | 151,569 | 10,076 | LU VALLE COMMONS STORE | 2,798,498 | 2,717,708 | 80,790 | 126,566 | 2,818,614 |
| 59,609 | 55,000 | 4,609 | E-COMmERCE | 1,196,345 | 966,000 | 230,345 | 47,209 | 780,281 |
| 438,850 | 369,704 | 69,146 | HEALTH SCIENCES STORE total sales | 4,529,616 | 4,638,834 | <109,218> | 486,554 | 4,495,268 |
| 2,989,554 | 3,582,022 | <592,468> |  | 40,661,389 | 43,382,129 | <2,720,740> | 3,003,003 | 40,907,426 |
| 1,949,456 | 2,411,384 | 461,928 | Less: Cost of Sales | 28,459,671 | 30,450,689 | 1,991,018 | 1,897,411 | 28,785,357 |
|  |  |  | Less: Shrinkage |  |  |  |  |  |
| 837 | 210 | <627> | Textbooks | 45,609 | 38,940 | <6,669> | 382 | 46,252 |
| 1,183 | 1,670 | 487 | General books | 14,513 | 17,280 | 2,767 | 1,614 | 16,768 |
| 3,211 | 3,710 | 499 | APPAREL \& ACCESSORIES | 34,720 | 34,090 | <630> | 3,193 | 30,481 |
| 3,210 | 4,580 | 1,370 | SUPPLY DIVISION | 38,122 | 44,060 | 5,938 | 3,322 | 40,497 |
| 969 | 820 | <149> | lu valle commons store | 16,611 | 14,150 | <2,461> | 789 | 16,927 |
| 222 | 190 | <32> | E-COMMERCE | 4,523 | 3,370 | <1,153> | 176 | 2,904 |
| 1,875 | 1,590 | <285> | HEALTH SCIENCES STORE | 24,436 | 19,140 | <5,296> | 1,957 | 23,689 |
| 11,508 | 12,770 | 1,262 | SHRINKAGE <br> total cost of sales | 178,533 | 171,030 | <7,503> | 11,432 | 177,518 |
| 1,960,964 | 2,424,154 | 463,190 |  | 28,638,204 | 30,621,719 | 1,983,515 | 1,908,844 | 28,962,874 |
| 65.2 | 67.3 | 2.1 | COST OF SALES \% | 70.0 | 70.2 | 0.2 | 63.2 | 70.4 |
| 1,028,590 | 1,157,868 | <129,278> | Gross margin | 12,023,186 | 12,760,410 | <737,224> | 1,094,159 | 11,944,552 |
| 34.8 | 32.7 | 2.1 | GROSS MARGIN SHRINKAGE \% | 30.0 | 29.8 | 0.2 | 36.8 | 29.6 |
| 0.4 | 0.4 | <0.0> |  | 0.4 | 0.4 | <0.1> | 0.4 | 0.4 |
| 34.4 | 32.3 | 2.1 | NET GROSS MARGIN \% | 29.6 | 29.4 | 0.2 | 36.4 | 29.2 |
| <2.0> | 25.6 | <27.6> | техтвоокs | 23.1 | 25.2 | <2.1> | 25.9 | 25.4 |
| 30.3 | 29.2 | 1.1 | GENERAL BOOKS | 31.8 | 31.9 | <0.1> | 29.0 | 31.5 |
| 53.9 | 53.5 | 0.4 | APPAREL \& ACCESSORIES SUPPLY DIVISION | 50.6 | 51.7 | <1.1> | 54.0 | 51.3 |
| 22.5 | 18.8 | 3.7 |  | 20.1 | 19.2 | 0.9 | 24.2 | 20.1 |
| 35.1 | 38.4 | <3.3> | LU VALLE COMMONS STORE E-COMMERCE | 28.1 | 30.3 | <2.2> | 39.7 | 28.8 |
| 53.2 | 52.3 | 0.9 |  | 50.4 | 52.1 | <1.8> | 51.2 | 51.7 |
| 23.8 | 28.4 | <4.6> | E-COMMERCE <br> health sciences store | 23.9 | 25.5 | <1.6> | 24.3 | 23.4 |
| 95,924 | 80,546 | 15,378 | OTHER INCOME GROSS MARGIN/OTHER | 787,345 | 859,538 | <72,193> | 36,192 | 845,325 |
| 1,124,515 | 1,238,414 | <113,899> |  | 12,810,530 | 13,619,948 | <809,418> | 1,130,352 | 12,789,876 |
|  |  |  | Less: Controllable Exp |  |  |  |  |  |
| 253,468 | 291,787 | 38,319 | Career Wages | 2,600,551 | 2,892,280 | 291,729 | 274,227 | 2,746,216 |
| 2,830 | 2,500 | <330> |  | 10,185 | 5,000 | <5,185> | 5,487 | 9,830 |
| 139,676 | 142,693 | 3,017 | Student Wages | 1,357,339 | 1,418,630 | 61,291 | 141,143 | 1,352,795 |
| 395,973 | 436,980 | 41,007 | total wages <br> WAGE \% TO SALES | 3,968,076 | 4,315,910 | 347,834 | 420,857 | 4,108,841 |
| 13.3 | 12.2 | <1.1> |  | 9.8 | 10.0 | 0.2 | 14.0 | 10.0 |
| 130,621 | 156,651 | 26,030 | Employee Benefits | 1,296,217 | 1,524,535 | 228,318 | 131,119 | 1,253,138 |
| 5,698 | 5,170 | <528> | Office Supplies | 93,128 | 84,375 | <8,753> | 5,834 | 93,714 |
| 14,402 | 14,295 | <107> | Telephone | 139,579 | 141,990 | 2,412 | 15,383 | 143,262 |
| 80 | 125 | 45 | Telex | 892 | 1,250 | 358 | 80 | 1,101 |
| <92> | 24 | 116 | Postage | 259 | 207 | <52> | 22 | 212 |
| 104 | 75 | <29> | Trav/Trips/ Conference | 19,603 | 20,080 | 477 | 260 | 18,624 |
| 2,400 | 2,400 | 0 | Trav/Trips/ Conference Membership Fees | 4,500 | 4,425 | <75> | 2,400 | 4,475 |
| 3,934 | 4,150 | 216 | Operating Supplies | 49,943 | 50,120 | 177 | 4,453 | 50,843 |
| 9,987 | 20,625 | 10,638 | Freight Out | 273,956 | 290,020 | 16,064 | 12,697 | 251,833 |
| 4,111 | 3,500 | <611> |  | 12,216 | 11,950 | <266> | 4,720 | 13,046 |
| 0 | 0 | 0 | Transportation | 0 | 0 | 0 | 0 | 681 |
| 0 | 0 | 0 | 0 Merchandise Losses | 0 | 0 | 0 | 0 | 431 |
| <27> | 0 | 27 |  | <2> | 0 | 2 | <0> | <17> |
| 0 | 0 |  | 7 ${ }^{\text {Postage Stamp 0/5 }}$ Uniform | 733 | 100 | <633> | 399 | 576 |
| 14,546 | 15,650 | 1,104 |  | 185,163 | 179,145 | <6,018> | 11,588 | 159,935 |
| 0 | <1,600> | <1,600> | Advertising Vendor Adv. Allowance | <56,613> | <64,806> | <8,193> | 0 | <61,166> |
| 72 | 75 | 3 | Direct Mail Adv. | 248,344 | 240,750 | <7,594> | 334 | 242,740 |
| 8,357 | 3,765 | <4,592> | Repairs \& Maintenancenterior Maintenance | 46,044 | 29,460 | <16,584> | 8,851 | 34,591 |
| 0 | 0 | 0 |  | 0 | 0 | 0 | 0 | 175 |
| 0 | 0 | 0 | nterior Maintenance <br> anitorial | <19> | 0 | 19 | 0 | 28 |
| 57,588 | 63,437 | 5,849 | anitorial <br> Bank Card Expense | 649,747 | 699,862 | 50,115 | 57,128 | 646,185 |
| <744> | 0 | 744 | overs/Shorts <br> redit Card Adjustments | 4,875 | 0 | <4,875> | <145> | 11,112 |
| 51 | 0 | <51> |  | 7,289 | 0 | <7,289> | 0 | 3,535 |
| , | 0 |  | Credit Card Adjustments extbook Rental Exp | 374 | 0 | <374> | 0 | 0 |
| 0 | 0 | 0 | extbook Rental Exp | 1,150 | 2,050 | 900 | 0 | 4,171 |
| 124 | 0 | <124> | entals-Facilities <br> entals-Truck | 1,570 | 1,300 | <270> | 0 | 1,608 |
| 0 | 0 |  | entals-Truck axes \& Licenses | 300 | 300 | 0 | 0 | 900 |
| 4,713 | 200 | <4,513> | ofessional Services | 64,681 | 3,492 | <61,189> | 186 | 2,386 |
| <0> | 0 | 0 | emp Agency Service | 8,628 | 600 | <8,028> | 0 | 4,554 |
| 476 | 0 | <476> | ommission Expense | 38,838 | 37,400 | <1,438> | 0 | 37,864 |
| 70 | 140 | 70 | oncession Expense rior Period Adj | 39,002 | 39,000 | <2> | 140 | 41,880 |
| 0 | 0 |  |  | 53 | 0 | <53> | 0 | <53> |
| 0 | 2 | 2 | rior Period Adj Aloc of Distr Cntr | 0 | 12 | 12 | 0 | 0 |
| 1,330 | 2,080 | 750 | ayment to UCLA | 99,985 | 51,180 | <48,805> | 660 | 47,684 |
| 257,800 | 290,764 | 32,964 | otal other control. | 3,230,432 | 3,348,797 | 118,365 | 256,110 | 3,010,047 |
| 653,773 | 727,744 |  | tal controllable exp ors contribution to | 7,198,508 | 7,664,707 | 466,199 | 676,967 | 7,118,888 |
| 470,741 | 510,670 $\quad$ <39,929> | 73,971 |  | 5,612,023 | 5,955,241 | <343,218> | 453,385 | 5,670,989 |
|  |  |  | Less: Allocated Exp |  |  |  |  |  |
| 26,520 | 27,134 | 614 | Allocated Exp. - HR | 257,229 | 277,443 | 20,214 | 25,093 | 257,241 |
| 143,143 | 152,475 | 9,332 | Allocated Exp. Fin | 1,453,679 | 1,521,341 | 67,662 | 132,592 | 1,424,210 |
| 57,007 | 63,756 | 6,749 | Allocated Exp. -IS | 601,157 | 649,925 | 48,768 | 61,337 | 606,338 |
| 29,249 | 31,510 | 2,261 | Allocated Exp. Mktg | 321,429 | 344,343 | 22,914 | 29,933 | 327,941 |
| 87,939 | 91,965 | 4,026 | Allocated Exp Othr SA | 911,677 | 968,085 | 56,408 | 93,921 | 941,577 |
| 68,859 | 71,515 | 2,656 | Maintenance | 678,830 | 696,951 | 18,121 | 67,628 | 657,949 |
| 40,146 | 28,361 | <11,785> | Utilities | 325,004 | 276,708 | <48,296> | 42,229 | 282,676 |
| 66,271 | 69,375 | 3,104 | Depreciation | 681,922 | 693,750 | 11,828 | 69,331 | 697,797 |
| 519,134 | 536,091 | 16,957 | total allocated exp | 5,230,927 | 5,428,546 | 197,619 | 522,064 | 5,195,728 |
| <48,392> | $<25,421>$ | <22,971> | NET INCOME (LOSS) | 381,096 | 526,695 | <145,599> | <68,679> | 475,261 |


| MAY. 10(04/28/13-05/25/13) |  |  |  | FISCAL YEAR 12-13 |  |  | FISCAL YEAR 11-12 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CURRENT MONTH |  |  |  | YTD 10 MO(07/29/12-05/25/13) |  |  | LAST YEAR ACTUAL |  |
| ACTUAL | BUDGET | VARIANCE |  | ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 160,173 | 153,882 | 6,291 | Central division | 1,388,312 | 1,288,657 | 99,655 | 145,701 | 1,349,614 |
| 222,844 | 240,230 | <17,386> | NORTH CAMPUS DIVISION | 1,722,960 | 1,897,318 | <174,358> | 212,404 | 1,883,258 |
| 139,894 | 155,113 | <15,219> | SOUTH DIVISION | 1,287,507 | 1,366,652 | <79,145> | 140,161 | 798,869 |
| 246,624 | 269,700 | <23,076> | Lu valle division | 2,242,982 | 2,333,374 | <90,392> | 239,449 | 2,201,700 |
| 249,300 | 255,570 | <6,270> | COOPERAGE DIVISION | 2,261,127 | 2,271,540 | <10,413> | 244,787 | 2,344,924 |
| 271,157 | 171,161 | 99,996 | SPECIAL EVENTS DIVISION | 2,458,820 | 2,018,591 | 440,229 | 212,495 | 1,788,215 |
| 1,289,992 | 1,245,656 | 44,336 | total sales | 11,361,707 | 11,176,132 | 185,575 | 1,194,997 | 10,366,580 |
| 460,064 | 422,339 | <37,725> | Less: Cost of Sales COST OF SALES \% | 3,931,767 | 3,775,069 | <156,698> | 411,682 | 3,591,692 |
| 35.7 | 33.9 | <1.8> |  | 34.6 | 33.8 | <0.8> | 34.5 | 34.7 |
| 829,928 | 823,317 | 6,611 | GROSS MARGIN GROSS MARGIN \% | 7,429,940 | 7,401,063 | 28,877 | 783,315 | 6,774,888 |
| 64.3 | 66.1 | <1.8> |  | 65.4 | 66.2 | <0.8> | 65.6 | 65.4 |
| 67.6 | 68.6 | <1.0> | CENTRAL DIVISION | 67.3 | 68.7 | <1.3> | 67.9 | 66.7 |
| 60.7 | 64.3 | <3.6> | NORTH CAMPUS DIVISION | 62.7 | 63.9 | <1.1> | 67.3 | 64.6 |
| 63.8 | 66.7 | <2.9> | SOUTH DIVISION | 64.7 | 66.8 | <2.2> | 65.2 | 65.4 |
| 68.1 | 68.9 | <0.8> | LU VALLE DIVISION | 68.8 | 69.4 | <0.6> | 67.8 | 69.6 |
| 64.9 | 65.4 | <0.5> | COOPERAGE DIVISION | 64.6 | 65.8 | <1.1> | 63.5 | 64.9 |
| 62.7 | 62.8 | <0.2> | SPECIAL EVENTS DIVISION | 64.5 | 63.6 | 0.9 | 62.4 | 60.9 |
| 207,463 | 176,709 | 30,754 | OTHER INCOME GROSS MARGIN/OTHER | 1,908,902 | 1,661,368 | 247,534 | 190,174 | 1,599,365 |
| 1,037,391 | 1,000,026 | 37,365 |  | 9,338,842 | 9,062,431 | 276,411 | 973,489 | 8,374,253 |
|  |  |  | Less: Controllable Exp |  |  |  |  |  |
| 258,207 | 271,068 | 12,861 | Career Wages <br> Limited Appointment | 2,749,088 | 2,778,362 | 29,274 | 267,530 | 2,678,810 |
| 8,656 | 986 | <7,670> |  | 32,910 | 14,767 | <18,143> | 1,091 | 17,789 |
| 223,085 | 206,485 | <16,600> | Student Wages | 2,013,804 | 1,920,754 | <93,050> | 207,904 | 1,826,203 |
| <35,092> | <33,430> | 1,662 | Labor Recharge | <332,721> | <316,176> | 16,545 | <34,505> | <286,133> |
| 454,856 | 445,109 | <9,747> | TOTAL WAGES WAGE \% TO SALES | 4,463,080 | 4,397,707 | <65,373> | 442,019 | 4,236,669 |
| 35.3 | 35.7 | 0.5 |  | 39.3 | 39.4 | 0.1 | 37.0 | 40.9 |
| 147,546 | 162,768 | 15,222 | Employee Benefits | 1,464,400 | 1,616,062 | 151,662 | 149,944 | 1,398,492 |
| 4,543 | 2,560 | <1,983> | Office Supplies | 20,392 | 16,455 | <3,937> | 3,975 | 21,775 |
| 4,387 | 4,608 | 221 | Telephone | 41,667 | 45,825 | 4,158 | 4,966 | 46,255 |
| 1,169 | 1,500 | 331 |  | 13,358 | 16,000 | 2,642 | 800 | 12,308 |
| 56,708 | 61,147 | 4,439 |  | 525,602 | 553,387 | 27,785 | 57,690 | 500,133 |
| 4.4 | 4.9 | 0.5 | Paper \% To Sales | 4.6 | 5.0 | 0.3 | 4.8 | 4.8 |
| 5,282 | 3,764 | <1,518> | Cleaning SuppliesFreight Out | 48,530 | 37,995 | <10,535> | 4,871 | 35,869 |
| 0 | 0 |  |  | 0 | 0 | 0 | 0 | 7 |
| <8,018> | <9,450> | <1,432> | Purchasing Rebates | <90,821> | <91,500> | <679> | <8,867> | <79,812> |
| 4,443 | 2,450 | <1,993> |  | 37,817 | 25,324 | <12,493> | 2,232 | 29,953 |
| 7,537 | 5,902 | <1,635> | Laundry | 63,262 | 55,674 | <7,588> | 6,131 | 66,881 |
| 2,651 | 990 | <1,661> | Uniforms | 19,668 | 12,965 | <6,703> | 1,356 | 13,812 |
| 1,902 | 2,959 | 1,057 | Advertising | 63,171 | 69,328 | 6,157 | 1,489 | 61,504 |
| 0 | 100 | 100 |  | 1,401 | 1,000 | <401> | 0 | 0 |
|  | 30 | 27 | Menu Development <br> Dorm Coupons Expense | 48 | 269 | 221 | 2 | 40 |
| 19,546 | 5,077 | <14,469> |  | 107,697 | 51,925 | <55,772> | 7,677 | 72,434 |
| 20,058 | 31,329 | 11,271 | Repairs \& Maintenance Bank Card Expense | 296,572 | 289,590 | <6,982> | 37,724 | 281,557 |
| 2,047 | 2,260 | 213 |  | 17,110 | 19,430 | 2,320 | 1,905 | 17,010 |
| 309 | 856 | 547 | Sales Tax Expense Overs/Shorts Credit Card Adjustments | 8,939 | 7,844 | <1,095> | 1,951 | 8,782 |
| 0 | 0 | 0 |  | 6 | 0 | <6> | 30 | 233 |
| 804 | 0 | <804> | Rentals <br> Rentals-Truck | 14,575 | 3,100 | <11,475> | 185 | 3,365 |
| 622 | 401 | <221> |  | 2,395 | 3,851 | 1,456 | 313 | 4,621 |
| 0 | 0 | 0 | Rentals-Truck <br> Taxes \& Licenses Professional Services | 10,261 | 6,300 | <3,961> | 0 | 870 |
| 0 | 0 | 0 |  | 600 | 0 | <600> | 0 | 600 |
| <0> | 0 | 0 | Professional Services Temp Agency Service | 9,553 | 0 | <9,553> | 0 | 0 |
| 20,119 | 21,018 | 899 | Commission Expense TOTAL OTHER CONTROL. TOTAL CONTROLLABLE EXP GROSS CONTRIBUTION TO | 274,557 | 259,591 | <14,966> | 15,967 | 144,236 |
| 291,659 | 300,269 | 8,610 |  | 2,950,758 | 3,000,415 | 49,657 | 290,343 | 2,640,924 |
| 746,514 | 745,378 | <1,136> |  | 7,413,838 | 7,398,122 | <15,716> | 732,363 | 6,877,592 |
|  |  |  |  |  |  |  |  |  |
| 290,877 | 254,648 | 36,229 | SVCS AND ENTERPRISES | 1,925,004 | 1,664,309 | 260,695 | 241,127 | 1,496,661 |
|  |  |  | Less: Allocated Exp |  |  |  |  |  |
| 30,463 | 27,639 | <2,824> | >> Allocated Exp. -HR | 289,383 | 282,325 | <7,058> | 26,354 | 265,607 |
| 69,471 | 61,081 | <8,390> | 0> Allocated Exp. Fin | 508,023 | 493,922 | <14,101> | 60,432 | 457,809 |
| 27,667 | 24,759 | <2,908> |  | 210,271 | 204,421 | <5,850> | 27,955 | 195,982 |
| 14,195 | 12,237 | <1,958> | 8> Allocated Exp. Mktg | 111,078 | 105,998 | <5,080> | 13,643 | 105,431 |
| 42,679 | 35,715 | <6,964> | Allocated Exp Othr SA Maintenance | 316,387 | 302,908 | <13,479> | 42,806 | 302,903 |
| 58,047 | 68,254 | 10,207 |  | 572,249 | 665,176 | 92,927 | 57,009 | 554,647 |
| 33,843 | 27,069 | <6,774> | 74>Maintenance <br> Utilities | 273,979 | 264,106 | <9,873> | 35,599 | 238,296 |
| 99,038 | 106,614 | 7,576 | Depreciation <br> TOTAL ALLOCATED EXP | 1,001,409 | 1,066,140 | 64,731 | 100,242 | 822,605 |
| 375,403 | 363,368 | <12,035> |  | 3,282,779 | 3,384,996 | 102,217 | 364,040 | 2,943,280 |
| <84,526> | <108,720> | 24,194 | 94 NET INCOME (LOSS) | <1,357,776> | <1,720,687> | 362,912 | <122,914> | <1,446,619> |
| 385,322 | 389,947 | <4,625> | TOTAL CUSTOMER COUNT | 3,496,365 | 3,496,218 | 147 | 386,439 | 3,249,415 |
| 127,152 | 127,466 | <314> | 3RD PARTY CUST COUNT | 1,173,557 | 1,164,862 | 8,695 | 126,058 | 990,563 |
| 258,170 | 262,481 | <4,311> | ASUCLA CUSTOMER COUNT | 2,322,808 | 2,331,356 | <8,548> | 260,381 | 2,258,852 |
| 4.98 | 4.95 | 0.03 | total average check | 5.04 | 4.96 | 0.08 | 4.78 | 4.73 |
| 6.15 | 6.03 | 0.12 | 3RD PARTY AVG CHECK | 6.21 | 6.04 | 0.18 | 6.07 | 6.02 |
| 4.40 | 4.42 | <0.02> | ASUCLA AVERAGE CHECK | 4.44 | 4.42 | 0.02 | 4.15 | 4.17 |
| 30,956 | 30,153 | <803> | EMPLOYEE HOURS | 295,890 | 295,271 | <619> | 30,007 | 285,553 |
| 41.67 | 41.31 | 0.36 | SALES/LABOR HOUR | 38.40 | 37.85 | 0.55 | 39.82 | 36.30 |


| MAY. 10(04/28/13-05/25/13) |  |  | PHOTOGRAPHY TOTAL SALES | FISCAL YEAR 12-13 |  |  | FISCAL YEAR 11-12 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | YTD 10 MO(07/29/12-05/25/13) | LAST YEAR ACTUAL |  |
| ACTUAL | BUDGET | VARIANCE |  | ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 16,541 | 22,454 | $<5,913>$ |  | 154,407 | 163,576 | <9,169> | 20,174 | 145,784 |
| 16,541 | 22,454 | <5,913> |  | 154,407 | 163,576 | <9,169> | 20,174 | 145,784 |
| 197 | 721 | 524 |  | Less: Cost of Sales | 5,988 | 4,539 | <1,449> | 173 | 4,244 |
| 16,344 | 21,733 | <5,389> | GROSS MARGIN | 148,418 | 159,037 | <10,619> | 20,001 | 141,539 |
| 98.8 | 96.8 | 2.0 | GROSS MARGIN \% | 96.1 | 97.2 | <1.1> | 99.1 | 97.1 |
| 98.8 | 96.8 | 2.0 | PHOTOGRAPHY | 96.1 | 97.2 | <1.1> | 99.1 | 97.1 |
| 63,247 | 70,000 | <6,754> | TRADEMARKS AND LICENSING | 1,880,515 | 2,034,525 | <154,010> | 103,660 | 1,745,092 |
| 88,597 | 86,215 | 2,382 | LEASED OPS | 880,071 | 853,729 | 26,342 | 82,735 | 810,095 |
| 151,843 | 156,215 | <4,372> | OTHER INCOME | 2,760,586 | 2,888,254 | <127,668> | 186,394 | 2,555,187 |
| 168,187 | 177,948 | <9,761> | GROSS MARGIN/OTHER | 2,909,004 | 3,047,291 | <138,287> | 206,395 | 2,696,726 |
|  |  |  | Less: Controllable Exp |  |  |  |  |  |
| 30,547 | 34,320 | 3,773 | Career Wages | 311,842 | 329,236 | 17,394 | 31,018 | 310,003 |
| 452 | 0 | <452> | Limited Appointment | 1,281 | 0 | <1,281> | 0 | 0 |
| 924 | 1,938 | 1,014 | Student Wages | 7,518 | 18,128 | 10,610 | 779 | 8,116 |
| 31,923 | 36,258 | 4,335 | TOTAL WAGES | 320,641 | 347,364 | 26,723 | 31,797 | 318,119 |
| 193.0 | 161.5 | <31.5> | WAGE \% TO SALES | 207.7 | 212.4 | 4.7 | 157.6 | 218.2 |
| 14,540 | 16,472 | 1,932 | Employee Benefits | 144,101 | 160,093 | 15,992 | 14,315 | 135,966 |
| 896 | 700 | <196> | Office Supplies | 8,739 | 8,714 | <25> | 280 | 8,346 |
| 706 | 735 | 29 | Telephone | 6,711 | 7,294 | 583 | 723 | 7,198 |
| 84 | 105 | 21 | Postage | 898 | 1,050 | 152 | 31 | 1,937 |
| 546 | 0 | <546> | Trav/Trips/Conference | 12,302 | 15,500 | 3,198 | 0 | 14,668 |
| 0 | 0 | 0 | Enforcement | 8,000 | 8,000 | 0 | 0 | <2,010> |
| 0 | 0 | 0 | Advertising | 0 | 250 | 250 | 0 | 0 |
| 392 | 4,400 | 4,008 | Business Promotion | 20,521 | 44,600 | 24,079 | 6 | 17,883 |
| 23 | 214 | 191 | Repairs \& Maintenance | 4,967 | 1,571 | <3,396> | 781 | 2,538 |
| 2,083 | 3,083 | 1,000 | Professional Services | 24,055 | 26,755 | 2,700 | 2,083 | 24,005 |
| 770 | 1,150 | 380 | Legal | 3,070 | 11,500 | 8,430 | 0 | 8,300 |
| 7,568 | 4,150 | <3,418> | Trademark | 37,674 | 41,500 | 3,826 | 6,604 | 41,996 |
| 0 | 0 | 0 | Intern'l Agnt Fee/Tax | 183,215 | 212,661 | 29,446 | 0 | 102,338 |
| 6,325 | 7,000 | 675 | Domestic Agency Fee | 127,554 | 132,000 | 4,446 | 9,673 | 124,804 |
| 0 | 0 | 0 | Misc. Bank Charges | 128 | 0 | <128> | 0 | 208 |
| 21,064 | 22,209 | 1,145 | Payment to UCLA | 492,315 | 497,535 | 5,220 | 39,287 | 482,556 |
| 54,997 | 60,218 | 5,221 | TOTAL OTHER CONTROL. | 1,074,249 | 1,169,023 | 94,774 | 73,784 | 970,731 |
| 86,920 | 96,476 | 9,556 | TOTAL CONTROLLABLE EXP | 1,394,890 | 1,516,387 | 121,497 | 105,581 | 1,288,851 |
| 81,267 | 81,472 | <205> | GROSS CONTRIBUTION TO SVCS AND ENTERPRISES | 1,514,114 | 1,530,904 | $<16,790>$ | 100,814 | 1,407,876 |
|  |  |  | Less: Allocated Exp |  |  |  |  |  |
| 2,138 | 2,251 | 113 | Allocated Exp. -HR | 20,784 | 22,352 | 1,568 | 1,896 | 19,947 |
| 7,583 | 7,438 | <145> | Allocated Exp. Fin | 102,530 | 107,657 | 5,127 | 8,728 | 96,555 |
| 3,111 | 3,110 | <1> | Allocated Exp. -IS | 43,976 | 46,150 | 2,174 | 4,169 | 42,950 |
| 1,596 | 1,537 | <59> | Allocated Exp. Mktg | 23,412 | 24,279 | 867 | 2,035 | 22,989 |
| 4,799 | 4,486 | <313> | Allocated Exp Othr SA | 66,092 | 68,200 | 2,108 | 6,384 | 66,081 |
| 12,214 | 12,686 | 472 | Maintenance | 120,412 | 123,628 | 3,216 | 11,996 | 116,708 |
| 7,121 | 5,029 | <2,092> | Utilities | 57,650 | 49,071 | <8,579> | 7,491 | 50,142 |
| 6,039 | 5,695 | <344> | Depreciation | 58,770 | 56,950 | <1,820> | 5,849 | 54,172 |
| 44,601 | 42,232 | <2,369> | TOTAL ALLOCATED EXP | 493,626 | 498,287 | 4,660 | 48,548 | 469,544 |
| 36,666 | 39,240 | <2,574> | NET INCOME (LOSS) | 1,020,488 | 1,032,617 | <12,129> | 52,266 | 938,331 |


| MAY. 10(04/28/13-05/25/13) |  |  | EVENT SERVICES OFFICE RECREATION \& GAMES AU POST OFFICE TOTAL SALES |
| :---: | :---: | :---: | :---: |
| CURRENT MONTH |  |  |  |
| ACTUAL | BUDGET | VARIANCE |  |
| 32,300 | 18,300 | 14,000 |  |
| 2,078 | 2,552 | <474> |  |
| 53,410 | 59,299 | <5,889> |  |
| 87,788 | 80,151 | 7,637 |  |
| 51,855 | 57,991 | 6,136 | AU Post Office Cost |
| 9,665 | 5,138 | <4,527> | Facilities Costs |
| 0 | 75 | 75 | Cost of Sales GM RM |
| 61,520 | 63,204 | 1,684 | Less: Cost of Sales |
| 70.1 | 78.9 | 8.8 | COST OF SALES \% |
| 26,268 | 16,947 | 9,321 | GROSS MARGIN |
| 29.9 | 21.1 | 8.8 | GROSS MARGIN \% |
| 70.1 | 71.9 | <1.8> | EVENT SERVICES OfFICE |
| 100.0 | 97.1 | 2.9 | RECREATION \& GAMES |
| 2.9 | 2.2 | 0.7 | AU POST OFFICE |
| 33,118 | 33,054 | 64 | STUDENT UNION OPS |
| 2,176 | 1,959 | 217 | RECREATION \& GAMES |
| 8,324 | 10,439 | <2,115> | AU POST OFFICE |
| 43,618 | 45,452 | <1,834> | OTHER INCOME |
| 69,886 | 62,399 | 7,487 | GROSS MARGIN/OTHER |
|  |  |  | Less: Controllable Exp |
| 28,249 | 30,648 | 2,399 | Career Wages |
| 20,126 | 21,468 | 1,342 | Student Wages |
| 48,375 | 52,116 | 3,741 | TOTAL WAGES |
| 55.1 | 65.0 | 9.9 | WAGE \% TO SALES |
| 14,175 | 15,964 | 1,789 | Employee Benefits |
| 1,238 | 541 | <697> | Office Supplies |
| 3,664 | 3,446 | <218> | Telephone |
| <0> | 0 | 0 | Trav/Trips/Conference |
| 0 | 0 | 0 | 24 Hour Study Lounge |
| 64 | 0 | <64> | Student Comm Art |
| 0 | 0 | 0 | Training Programs |
| 928 | 169 | <759> | Annual ASUCLA Events |
| 28,430 | 19,530 | <8,900> | Student Event Exp |
| 0 | 0 | 0 | Student Union Prog |
| 0 | 340 | 340 | Operating Supplies |
| 0 | 30 | 30 | Tournament Prizes |
| 0 | 30 | 30 | Replacements |
| 0 | 0 | 0 | Uniforms |
| 0 | 20 | 20 | Advertising |
| 548 | 601 | 53 | Business Promotion |
| 2,264 | 575 | <1,689> | Repairs \& Maintenance |
| 1,466 | 1,083 | <383> | Repairs \& Mtce-Equip |
| 1,551 | 1,518 | <33> | Bank Card Expense |
| 0 | 36 | 36 | Overs/Shorts |
| 1,317 | 1,175 | <142> | Commission Expense |
| 0 | 0 | 0 | Student Support Svcs |
| 15,417 | 15,417 | 0 | Interaction Fund |
| 15,373 | 24,000 | 8,627 | Waiver Pool |
| 86,436 | 84,475 | <1,961> | TOTAL OTHER CONTROL. |
| 134,811 | 136,591 | 1,780 | TOTAL CONTROLLABLE EXP |
|  |  |  | GROSS CONTRIBUTION TO |
| <64,925> | <74,192> | 9,267 | SVCS AND ENTERPRISES |
|  |  |  | Less: Allocated Exp |
| 3,241 | 3,236 | <5> | Allocated Exp. - HR |
| 5,917 | 5,228 | <689> | Allocated Exp. Fin |
| 2,428 | 2,186 | <242> | Allocated Exp. -IS |
| 1,246 | 1,080 | <166> | Allocated Exp. Mktg |
| 3,745 | 3,154 | <591> | Allocated Exp Othr SA |
| 36,287 | 37,676 | 1,389 | Maintenance |
| 21,156 | 14,945 | <6,211> | Utilities |
| 16,907 | 18,125 | 1,218 | Depreciation |
| 90,927 | 85,630 | <5,297> | TOTAL ALLOCATED EXP |
| <155,852> | <159,822> | 3,970 | NET INCOME (LOSS) |


| FISCAL YEAR 12-13 |  |  | FISCAL YEAR 11-12 |  |
| :---: | :---: | :---: | :---: | :---: |
| YTD 10 MO(07/29/12-05/25/13) |  |  | LAST YEAR ACTUAL |  |
| ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 390,414 | 349,992 | 40,422 | 20,739 | 373,710 |
| 22,832 | 25,691 | <2,859> | 2,432 | 21,265 |
| 562,030 | 532,563 | 29,467 | 52,630 | 535,875 |
| 975,276 | 908,246 | 67,030 | 75,801 | 930,851 |
| 551,871 | 520,844 | <31,027> | 52,895 | 527,117 |
| 85,151 | 87,063 | 1,912 | 6,238 | 95,081 |
| 618 | 650 | 32 | 0 | 594 |
| 637,640 | 608,557 | <29,083> | 59,133 | 622,792 |
| 65.4 | 67.0 | 1.6 | 78.0 | 66.9 |
| 337,636 | 299,689 | 37,947 | 16,668 | 308,059 |
| 34.6 | 33.0 | 1.6 | 22.0 | 33.1 |
| 78.2 | 75.1 | 3.1 | 69.9 | 74.6 |
| 97.3 | 97.5 | <0.2> | 100.0 | 97.2 |
| 1.8 | 2.2 | <0.4> | <0.5> | 1.6 |
| 191,747 | 177,231 | 14,516 | 25,070 | 175,468 |
| 19,257 | 19,592 | <335> | 2,081 | 24,004 |
| 99,716 | 93,753 | 5,963 | 9,286 | 93,800 |
| 310,719 | 290,576 | 20,143 | 36,437 | 293,272 |
| 648,355 | 590,265 | 58,090 | 53,105 | 601,331 |
| 296,241 | 303,808 | 7,567 | 29,756 | 291,447 |
| 198,188 | 209,329 | 11,141 | 26,468 | 217,486 |
| 494,429 | 513,137 | 18,708 | 56,224 | 508,934 |
| 50.7 | 56.5 | 5.8 | 74.2 | 54.7 |
| 146,056 | 157,150 | 11,094 | 14,881 | 137,673 |
| 12,435 | 7,665 | <4,770> | 2,002 | 9,434 |
| 33,204 | 33,645 | 441 | 3,743 | 34,140 |
| 1,843 | 2,250 | 407 | 0 | 1,924 |
| 5,444 | 4,562 | <882> | 0 | 4,582 |
| 5,810 | 5,495 | <315> | <0> | 6,401 |
| 3,896 | 5,258 | 1,362 | 0 | 5,334 |
| 23,617 | 18,995 | <4,622> | 580 | 22,197 |
| 131,130 | 92,912 | <38,218> | 18,130 | 119,180 |
| 0 | 0 | 0 | 0 | 200 |
| 3,166 | 3,215 | 49 | 366 | 5,571 |
| 20 | 1,020 | 1,000 | 0 | 105 |
| 608 | 537 | <71> | 0 | 880 |
| 563 | 600 | 37 | 0 | 1,267 |
| 828 | 1,709 | 881 | 0 | 2,448 |
| 4,838 | 5,980 | 1,142 | 465 | 8,214 |
| 25,866 | 10,070 | <15,796> | 640 | 13,059 |
| 14,658 | 10,830 | <3,828> | 1,310 | 12,293 |
| 14,147 | 13,530 | <617> | 1,540 | 13,490 |
| 153 | 322 | 170 | <3> | <30> |
| 12,262 | 11,754 | <508> | 1,336 | 15,116 |
| 2,769 | 2,637 | <132> | 0 | 2,638 |
| 154,167 | 154,170 | 3 | 15,417 | 154,167 |
| 116,473 | 126,500 | 10,027 | 12,067 | 113,685 |
| 713,953 | 670,806 | <43,147> | 72,475 | 683,969 |
| 1,208,383 | 1,183,943 | <24,440> | 128,698 | 1,192,902 |
| <560,027> | <593,678> | 33,651 | < $75,593>$ | <591,571> |
| 32,015 | 32,951 | 936 | 3,352 | 31,863 |
| 48,150 | 44,620 | <3,530> | 4,742 | 45,601 |
| 20,562 | 19,057 | <1,505> | 2,265 | 20,104 |
| 10,862 | 9,936 | <926> | 1,105 | 10,854 |
| 30,793 | 28,285 | <2,508> | 3,469 | 31,166 |
| 357,728 | 367,184 | 9,456 | 35,638 | 346,724 |
| 171,271 | 145,817 | <25,454> | 22,254 | 148,966 |
| 173,750 | 181,250 | 7,500 | 16,730 | 175,730 |
| 845,131 | 829,100 | <16,030> | 89,555 | 811,008 |
| <1,405,158> | <1,422,778> | 17,620 | <165,149> | <1,402,579> |


| MAY. 10(04/28/13-05/25/13) |  |  | Career Wages Limited Appointment Student Wages TOTAL WAGES WAGE \% TO TOTAL SALES |
| :---: | :---: | :---: | :---: |
| CURRENT MONTH |  |  |  |
| ACTUAL | BUDGET | VARIANCE |  |
| 308,983 | 295,529 | <13,454> |  |
| 960 | 300 | <660> |  |
| 31,474 | 35,691 | 4,217 |  |
| 341,416 | 331,520 | <9,896> |  |
| 7.0 | 6.2 | <0.8> |  |
| 0 | 1,000 | 1,000 | Emp Awards, Profess. |
| 3,000 | 833 | <2,167> | Emp Awards, Students |
| 134,701 | 139,248 | 4,547 | Employee Benefits |
| 12,292 | 7,572 | <4,720> | Office Supplies |
| 9,319 | 10,032 | 713 | Telephone |
| 1,083 | 1,103 | 20 | Postage |
| 272 | 2,196 | 1,924 | Trav/Trips/Conference |
| 0 | 40 | 40 | Expense Allowance |
| 2,778 | 390 | <2,388> | Employee Relations |
| 0 | 52 | 52 | Tuition Assistance |
| 0 | 855 | 855 | Fingerprinting |
| 255 | 295 | 40 | Recruitment |
| 30 | 620 | 590 | Operating Supplies |
| 0 | 0 | 0 | Freight Out |
| 307 | 337 | 30 | Uniforms |
| <182> | <1,500> | <1,318> | Security Expense |
| 297 | 50 | <247> | Security Equipment |
| 3,001 | 2,482 | <519> | Alarm Monitoring |
| <342> | 100 | 442 | Advertising |
| 2,572 | 1,906 | <666> | Benefits U Adv |
| 4,077 | 7,147 | 3,070 | Repairs \& Maintenance |
| 9,900 | 10,244 | 344 | Repairs \& Mtce-Equip |
| 44 | 18 | <26> | Printing |
| 11,023 | 11,023 | 0 | Bruin One Card Exp |
| <10> | 80 | 90 | Overs/Shorts |
| 20,440 | 21,000 | 560 | Insurance Expense |
| 5,879 | 4,477 | <1,402> | Professional Services |
| 773 | 796 | 23 | Legal |
| 10,123 | 10,123 | 0 | External Audit |
| 1,285 | 0 | <1,285> | Temp Agency Service |
| 9,167 | 9,442 | 275 | Internal Audit |
| 5,700 | 5,700 | 0 | Tax Consulting |
| 10,773 | 10,300 | <473> | Board of Directors |
| 3,109 | 200 | <2,909> | Special Projects |
| 3,750 | 5,665 | 1,915 | Misc. Bank Charges |
| 2,926 | 3,255 | 329 | Armored Carrier Expense |
| 7,417 | 7,640 | 223 | UCOP Payroll Services |
| 15,498 | 15,929 | 431 | UCLA Recharge Expense |
| 1,540 | 500 | <1,040> | Special Events |
| 292,796 | 291,150 | <1,646> | TOTAL OTHER CONTROL. |
| 634,212 | 622,670 | <11,542> | TOTAL CONTROLLABLE EXP |
|  |  |  | Less: Allocated Exp |
| 14,823 | 15,395 | 572 | Maintenance |
| 8,642 | 6,108 | <2,534> | Utilities |
| 14,794 | 17,273 | 2,480 | Depreciation |
| 38,259 | 38,776 | 518 | TOTAL ALLOCATED EXP |
| 672,471 | 661,446 | <11,025> | NET EXPENSE |
| <564,137> | <566,794> | <2,657> | Allocated-Svs and Ent |
| <26,044> | <26,044> | 0 | Allocated-USAC |
| <3,831> | <3,831> | 0 | Allocated-GSA |
| < $78,459>$ | <64,777> | 13,682 | Allocated-Comm Board |
| <672,471> | <661,446> | 11,025 | TOTAL OTHER |
| <0> | 0 | 0 | TOTAL EXPENSE |


| FISCAL YEAR 12-13 |  |  | FISCAL YEAR 11-12 |  |
| :---: | :---: | :---: | :---: | :---: |
| YTD 10 MO(07/29/12-05/25/13) |  |  | LAST YEAR ACTUAL |  |
| ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 2,917,338 | 2,953,267 | 35,929 | 290,589 | 2,923,081 |
| 2,217 | 3,000 | 783 | 918 | 3,529 |
| 295,345 | 335,581 | 40,236 | 36,506 | 319,943 |
| 3,214,900 | 3,291,848 | 76,948 | 328,014 | 3,246,553 |
| 5.5 | 5.4 | <0.1> | 6.9 | 5.6 |
| 9,770 | 10,000 | 230 | 0 | 11,667 |
| 7,000 | 8,330 | 1,330 | 3,300 | 4,161 |
| 1,283,447 | 1,368,714 | 85,267 | 125,366 | 1,201,001 |
| 87,745 | 78,581 | <9,164> | 8,560 | 75,008 |
| 90,148 | 98,660 | 8,512 | 10,301 | 95,386 |
| 9,598 | 11,081 | 1,483 | 987 | 9,203 |
| 15,510 | 20,762 | 5,252 | 410 | 25,525 |
| 0 | 400 | 400 | 0 | 0 |
| 19,801 | 18,034 | <1,767> | 2,125 | 15,887 |
| 0 | 208 | 208 | 0 | 0 |
| 4,463 | 8,550 | 4,087 | 226 | 967 |
| 2,680 | 4,000 | 1,320 | 864 | 2,124 |
| 2,005 | 5,480 | 3,475 | 60 | 4,127 |
| 14 | 0 | <14> | 0 | 0 |
| 2,702 | 3,370 | 668 | 246 | 3,115 |
| <6,377> | <15,000> | <8,623> | <1,631> | <28,382> |
| 1,948 | 500 | <1,448> | 1,191 | 2,087 |
| 26,211 | 24,820 | <1,391> | 2,658 | 24,547 |
| 7,976 | 15,300 | 7,324 | 1,200 | 16,259 |
| 21,724 | 18,916 | <2,808> | 850 | 17,416 |
| 49,320 | 59,862 | 10,542 | 4,439 | 44,481 |
| 99,023 | 102,440 | 3,417 | 17,993 | 107,627 |
| 823 | 250 | <573> | 0 | 437 |
| 95,748 | 97,248 | 1,500 | 10,702 | 95,872 |
| 66 | 800 | 734 | <11> | <32> |
| 204,400 | 210,000 | 5,600 | 18,338 | 183,380 |
| 33,169 | 37,750 | 4,581 | 2,602 | 27,894 |
| 8,276 | 7,822 | <454> | 814 | 8,139 |
| 101,228 | 101,611 | 383 | 9,828 | 98,649 |
| 8,481 | 3,868 | <4,613> | 487 | 5,797 |
| 91,667 | 94,844 | 3,177 | 9,167 | 92,079 |
| 12,025 | 12,000 | <25> | 3,700 | 9,700 |
| 109,441 | 103,000 | <6,441> | 19,641 | 110,816 |
| 16,683 | 12,000 | <4,683> | 0 | 10,000 |
| 33,710 | 46,772 | 13,062 | 4,000 | 35,319 |
| 29,995 | 31,775 | 1,780 | <378> | 34,275 |
| 74,168 | 76,400 | 2,232 | 7,417 | 74,167 |
| 154,980 | 159,290 | 4,310 | 15,498 | 154,580 |
| 22,031 | 21,700 | <331> | 2,156 | 22,728 |
| 2,731,598 | 2,860,138 | 128,540 | 283,105 | 2,596,006 |
| 5,946,498 | 6,151,986 | 205,488 | 611,119 | 5,842,559 |
| 146,130 | 150,035 | 3,905 | 14,558 | 141,635 |
| 69,964 | 59,591 | <10,373> | 9,091 | 60,852 |
| 149,118 | 172,730 | 23,612 | 13,635 | 159,994 |
| 365,212 | 382,356 | 17,144 | 37,284 | 362,481 |
| 6,311,709 | 6,534,342 | 222,633 | 648,403 | 6,205,040 |
| <5,379,488> | <5,603,956> | <224,468> | <552,211> | <5,273,150> |
| <258,069> | <258,069> | 0 | <24,983> | <246,580> |
| <35,573> | <35,573> | 0 | <3,872> | <35,971> |
| <638,579> | <636,744> | 1,835 | <67,337> | <649,339> |
| <6,311,709> | <6,534,342> | <222,633> | <648,403> | <6,205,040> |
| 0 | 0 | <0> | 0 | <0> |

MAINTENANCE DIVISION
EXPENSE STATEMENT

| MAY. 10(04/28/13-05/25/13) |  |  | Career Wages Limited Appointment Student Wages Labor Recharge Billed Labor Costs Capitalized Wages TOTAL WAGES |
| :---: | :---: | :---: | :---: |
| CURRENT MONTH |  |  |  |
| ACTUAL | BUDGET | VARIANCE |  |
| 92,466 | 101,796 | 9,330 |  |
| 4,048 | 0 | <4,048> |  |
| 0 | 0 | 0 |  |
| <200> | 0 | 200 |  |
| <4,152> | <4,219> | <67> |  |
| <1,640> | <3,000> | <1,360> |  |
| 90,522 | 94,577 | 4,055 |  |
| 50,468 | 63,853 | 13,385 | Employee Benefits |
| 161 | 140 | <21> | Office Supplies |
| 841 | 850 | 9 | Telephone |
| 0 | 180 | 180 | Trav/Trips/Conference |
| <0> | 0 | 0 | Training Programs |
| 5,844 | 4,544 | <1,300> | Paper |
| 4,767 | 4,031 | <736> | Cleaning Supplies |
| 1,216 | 1,069 | <147> | Replacements |
| 375 | 787 | 412 | Laundry |
| 12,857 | 13,725 | 868 | Repairs \& Maintenance |
| 2,785 | 2,925 | 140 | Repairs \& Mtce-Elevator |
| 179 | 200 | 21 | Repairs \& Mtce-Equip |
| 225 | 275 | 50 | Painting Program |
| 0 | 225 | 225 | Incidental Proj Exp |
| 4,739 | 2,450 | <2,289> | Air Conditioning-Maint |
| 8,635 | 7,646 | <989> | Rub Remvl/Hauling |
| 3,841 | 3,219 | <622> | Rodent \& Pest Control |
| 497 | 480 | <17> | Rentals-Truck |
| 97,431 | 106,599 | 9,168 | TOTAL OTHER CONTROL. |
| 187,953 | 201,176 | 13,223 | TOTAL CONTROLLABLE EXP |
|  |  |  | Less: Allocated Exp |
| 18,042 | 19,665 | 1,623 | Depreciation |
| 18,042 | 19,665 | 1,623 | TOTAL ALLOCATED EXP |
| 205,995 | 220,841 | 14,846 | NET EXPENSE |
| <175,407> | <190,132> | <14,725> | Allocated-Svs and Ent |
| <6,057> | <6,057> | 0 | Allocated-USAC |
| <2,296> | <2,296> | 0 | Allocated-GSA |
| <7,412> | <6,961> | 451 | Allocated-Comm Board |
| <14,823> | <15,395> | <572> | Allocated-A \& SS |
| <205,995> | <220,841> | <14,846> | TOTAL OTHER |
| <0> | 0 | 0 | TOTAL EXPENSE |


| FISCAL YEAR 12-13 |  |  | FISCAL YEAR 11-12 |  |
| :---: | :---: | :---: | :---: | :---: |
| YTD 10 MO(07/29/12-05/25/13) |  |  | LAST YEAR ACTUAL |  |
| ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 931,508 | 984,254 | 52,746 | 97,998 | 933,906 |
| 37,560 | 0 | <37,560> | 110 | 10,895 |
| <799> | 0 | 799 | 0 | 0 |
| <1,690> | 0 | 1,690 | <2,425> | <12,617> |
| <40,583> | <41,591> | <1,008> | <4,646> | <45,669> |
| <48,123> | <30,000> | 18,123 | 0 | <42,603> |
| 877,873 | 912,663 | 34,790 | 91,038 | 843,913 |
| 527,857 | 616,256 | 88,399 | 55,235 | 526,705 |
| 2,250 | 1,850 | <400> | 180 | 1,994 |
| 6,683 | 8,766 | 2,083 | 787 | 8,109 |
| 431 | 1,800 | 1,369 | 35 | 1,895 |
| 4,543 | 0 | <4,543> | 0 | 0 |
| 46,592 | 43,784 | <2,808> | 4,692 | 45,305 |
| 46,029 | 42,488 | <3,541> | 3,317 | 47,371 |
| 12,797 | 9,733 | <3,064> | 1,144 | 12,604 |
| 6,164 | 8,983 | 2,819 | 573 | 7,088 |
| 152,203 | 138,750 | <13,453> | 12,499 | 154,710 |
| 30,035 | 29,250 | <785> | 2,798 | 28,843 |
| 956 | 800 | <156> | 0 | 947 |
| 1,744 | 2,750 | 1,006 | 270 | 2,745 |
| 277 | 2,250 | 1,973 | 382 | 1,613 |
| 34,796 | 25,000 | <9,796> | 2,158 | 24,054 |
| 78,590 | 74,193 | <4,397> | 8,473 | 72,493 |
| 35,795 | 32,190 | <3,605> | 3,242 | 29,960 |
| 6,146 | 6,000 | <146> | 388 | 6,977 |
| 993,889 | 1,044,843 | 50,954 | 96,173 | 973,413 |
| 1,871,763 | 1,957,506 | 85,743 | 187,210 | 1,817,326 |
| 160,182 | 196,650 | 36,468 | 15,252 | 154,700 |
| 160,182 | 196,650 | 36,468 | 15,252 | 154,700 |
| 2,031,944 | 2,154,156 | 122,212 | 202,463 | 1,972,026 |
| <1,729,219> | <1,852,940> | <123,721> | <172,271> | <1,676,028> |
| <60,577> | <60,577> | 0 | <6,059> | <60,585> |
| <22,953> | <22,953> | 0 | <2,296> | <22,960> |
| <73,065> | <67,650> | 5,415 | <7,279> | <70,818> |
| $<146,130>$ | <150,035> | <3,905> | <14,558> | <141,635> |
| <2,031,944> | <2,154,155> | <122,211> | <202,463> | <1,972,026> |
| 0 | 1 | 1 | <0> | 0 |

UTILITIES
EXPENSE STATEMENT

| MAY. 10(04/28/13-05/25/13) |  |  |  |
| :---: | :---: | :---: | :---: |
| CURRENT MONTH |  |  |  |
| ACTUAL | BUDGET | VARIANCE |  |
| 19,596 | 14,946 | <4,650> | Chiller Water |
| 73,596 | 54,838 | <18,758> | Elec-Non Air Cond. |
| 12,987 | 7,225 | <5,762> | Water-Non Air Cond. |
| 9,296 | 8,134 | <1,162> | Steam-Non Air Cond. |
| 3,396 | 3,063 | <333> | Gas |
| 118,871 | 88,206 | <30,665> | TOTAL OTHER CONTROL. |
| 118,871 | 88,206 | <30,665> | TOTAL CONTROLLABLE EXP |
| <102,266> | <75,404> | 26,862 | Allocated-Svs and Ent |
| <2,641> | <2,641> | 0 | Allocated-USAC |
| <1,001> | <1,001> | 0 | Allocated-GSA |
| <4,321> | <3,053> | 1,268 | Allocated-Comm Board |
| <8,642> | <6,108> | 2,534 | Allocated-A \& SS |
| <118,871> | <88,207> | 30,664 | TOTAL OTHER |
| 0 | <1> | <1> | TOTAL EXPENSE |


| FISCAL YEAR 12-13 |  |  | FISCAL YEAR 11-12 |  |
| ---: | ---: | ---: | ---: | ---: |
| YTD 10 MO(07/29/12-05/25/13) |  | LAST YEAR ACTUAL |  |  |
| ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
|  |  |  |  |  |
| 159,226 | 131,728 | $<27,498>$ | 11,241 | 108,887 |
| 636,668 | 549,603 | $<87,065>$ | 69,050 | 557,994 |
| 94,640 | 69,099 | $<25,541>$ | 26,506 | 83,014 |
| 55,857 | 80,696 | 24,839 | 9,513 | 71,271 |
| 22,887 | 30,373 | 7,486 | 8,521 | 26,433 |
| 969,278 | 861,499 | $<107,779>$ | 124,831 | 847,599 |
| 969,278 | 861,499 | $<107,779>$ | 124,831 | 847,599 |
|  |  |  |  |  |
| $<827,905>$ | $<735,698>$ | 92,207 | $<107,573>$ | $<720,081>$ |
| $<26,418>$ | $<26,418>$ | 0 | $<2,627>$ | $<26,279>$ |
| $<10,010>$ | $<10,010>$ | 0 | $<995>$ | $<9,960>$ |
| $<34,982>$ | $<29,783>$ | 5,199 | $<4,545>$ | $<30,427>$ |
| $<69,963>$ | $<59,591>$ | 10,372 | $<9,091>$ | $<60,852>$ |
| $<969,278>$ | $<861,500>$ | 107,778 | $<124,831>$ | $<847,599>$ |
|  |  |  | $<1>$ |  |
| 0 | $<1>$ |  | 0 |  |

