# ASSOCIATED STUDENTS UCLA 

FINANCIAL STATEMENTS SERVICES AND ENTERPRISES

May (04/27/14-05/24/14)

## Prepared

June 09, 2014

# ASSOCIATED STUDENTS UCLA SERVICES AND ENTERPRISES 

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Utilities Operating Summary Statement



| FISCAL YEAR 2013-2014 |  |  |  |  |  |  |  | FY 12-13 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| YTD 10 MONTHS (07/28/13-05/24/14) |  |  |  |  |  |  |  | ** |  |
| ACTUAL |  | BUDGET |  | VARIANCE |  |  |  | LAST YEAR ACT |  |
|  |  |  |  | ACT/BUD |  | ACT/LY ACT |  | \$ |  |
| \$ | \% | \$ | \% | \$ | \% | \$ | \% |  | \% |
| 39,244 |  | 42,043 |  | $(2,799)$ | (6.7\%) | $(2,205)$ | (5.3\%) | 41,449 |  |
| 13,177 |  | 13,289 |  | (112) | (0.8\%) | (94) | (0.7\%) | 13,271 |  |
| 2,992 |  | 3,194 |  | (202) | (6.3\%) | 77 | 2.6\% | 2,915 |  |
| 1,254 |  | 1,200 |  | 54 | 4.5\% | (32) | (2.5\%) | 1,286 |  |
| 56,667 |  | 59,726 |  | $(3,059)$ | (5.1\%) | $(2,254)$ | (3.8\%) | 58,921 |  |
|  |  |  |  |  | Pts. |  | Pts. |  |  |
| 12,437 | 31.7\% | 13,332 | 31.7\% | (895) | 0.0 | (374) | 0.8 | 12,811 | 30.9\% |
| 9,292 | 70.5\% | 9,415 | 70.8\% | (123) | (0.3) | (47) | 0.1 | 9,339 | 70.4\% |
| 2,989 | 99.9\% | 3,189 | 99.8\% | (200) | 0.1 | 80 | 0.1 | 2,909 | 99.8\% |
| 630 | 50.2\% | 583 | 48.6\% | 47 | 1.6 | (18) | (0.2) | 648 | 50.4\% |
| 25,348 | 44.7\% | 26,519 | 44.4\% | $(1,171)$ | 0.3 | (359) | 1.1 | 25,707 | 43.6\% |
| 7,249 | 18.5\% | 7,458 | 17.7\% | 209 | (0.8) | (50) | (1.1) | 7,199 | 17.4\% |
| 7,429 | 56.4\% | 7,609 | 57.3\% | 180 | 0.9 | (15) | (0.5) | 7,414 | 55.9\% |
| 1,488 | 49.7\% | 1,613 | 50.5\% | 125 | 0.8 | (93) | (1.8) | 1,395 | 47.9\% |
| 1,128 | 90.0\% | 1,175 | 97.9\% | 47 | 7.9 | 80 | 3.9 | 1,208 | 93.9\% |
| 17,294 | 30.5\% | 17,855 | 29.9\% | 561 | (0.6) | (78) | (1.3) | 17,216 | 29.2\% |
| 5,187 | 13.2\% | 5,874 | 14.0\% | (687) | (0.8) | (425) | (0.3) | 5,612 | 13.5\% |
| 1,863 | 14.1\% | 1,806 | 13.6\% | 57 | 0.5 | (62) | (0.4) | 1,925 | 14.5\% |
| 1,500 | 50.1\% | 1,576 | 49.3\% | (76) | 0.8 | (14) | (1.8) | 1,514 | 51.9\% |
| (498) | (39.7\%) | (592) | (49.3\%) | 94 | 9.6 | 62 | 3.8 | (560) | (43.5\%) |
| 8,052 | 14.2\% | 8,664 | 14.5\% | (612) | (0.3) | (439) | (0.2) | 8,491 | 14.4\% |
| 5,404 | 13.8\% | 5,539 | 13.2\% | 135 | (0.6) | (174) | (1.2) | 5,230 | 12.6\% |
| 3,439 | 26.1\% | 3,480 | 26.2\% | 41 | 0.1 | (156) | (1.4) | 3,283 | 24.7\% |
| 541 | 18.1\% | 652 | 20.4\% | 111 | 2.3 | (47) | (1.2) | 494 | 16.9\% |
| 865 | 69.0\% | 853 | 71.1\% | (12) | 2.1 | (20) | (3.3) | 845 | 65.7\% |
| 10,249 | 18.1\% | 10,524 | 17.6\% | 275 | (0.5) | (397) | (1.4) | 9,852 | 16.7\% |
| (218) | (0.4\%) | 336 | 0.6\% | (554) | (1.0) | (600) | (1.0) | 382 | 0.6\% |
| $(1,576)$ | (2.8\%) | $(1,675)$ | (2.8\%) | 99 | 0.0 | (218) | (0.5) | $(1,358)$ | (2.3\%) |
| 960 | 1.7\% | 924 | 1.5\% | 36 | 0.2 | (60) | 0.0 | 1,020 | 1.7\% |
| $(1,363)$ | (2.4\%) | $(1,445)$ | (2.4\%) | 82 | 0.0 | 42 | 0.0 | $(1,405)$ | (2.4\%) |
| $(2,197)$ | (3.9\%) | $(1,860)$ | (3.1\%) | (337) | (0.8) | (836) | (1.6) | $(1,361)$ | (2.3\%) |
| 152 | 0.3\% | 0 | 0.0\% | 152 | 0.3 | 109 | 0.2 | 43 | 0.1\% |
| 153 | 0.3\% | 171 | 0.3\% | (18) | 0.0 | (29) | 0.0 | 182 | 0.3\% |
| (468) | (0.8\%) | (464) | (0.8\%) | (4) | 0.0 | 68 | 0.1 | (536) | (0.9\%) |
| 0 | 0.0\% | 0 | 0.0\% | 0 | 0.0 | 0 | 0.0 | 0 | 0.0\% |
| 2,111 | 3.7\% | 2,111 | 3.5\% | 0 | 0.2 | 87 | 0.3 | 2,024 | 3.4\% |
| 1,948 | 3.4\% | 1,818 | 3.0\% | 130 | 0.4 | 235 | 0.5 | 1,713 | 2.9\% |
| (249) | (0.4\%) | (42) | (0.1\%) | (207) | (0.3) | (601) | (1.0) | 352 | 0.6\% |

## P/L Reconciliation

May-14

| Financial Analysis | \$000's |  |
| :---: | :---: | :---: |
|  | May-14 |  |
| Budgeted Net Income/(Loss) |  | (67) |
| UCLA Store |  |  |
| Gross Margin: |  |  |
| Bearwear gross income $\$ 43 \mathrm{~K}$ below plan due to aggressive budget as compared to actual last year | (24) |  |
| Graduation ETC gross income $\$ 39 \mathrm{~K}$ above plan due to timing as graduating seniors waited in prior months to place orders for regalia | 21 |  |
| Campus Portrait Studio gross income $\$ 11 \mathrm{~K}$ below plan due to timing: shift in yearbook sitting schedule has moved some orders out. | (9) |  |
| Essentials gross income $\$ 11 \mathrm{~K}$ below plan due to aggressive budget and drop in sales of office supplies due to Target | (5) |  |
| Course Reader Solutions gross income $\$ 23 \mathrm{~K}$ above plan due to timing: digital sales budgeted in July | 22 |  |
| Computer Store gross margin below plan due Faculty/Staff event had higher sales (more discounts increase cost of sales) | (14) |  |
| Total Wages lower than plan | 17 |  |
| Other, positive controllable mainly employee benefits | 15 |  |
| Total Contribution |  | 23 |
| UCLA Restaurants |  |  |
| Gross Margin: |  |  |
| Panda gross income $\$ 6 \mathrm{~K}$ above plan due to opening of Wolfgang Puck not as severe as anticipated | 6 |  |
| Greenhouse gross income $\$ 21 \mathrm{~K}$ above plan due to cannibalization for Wolfgang Puck opening not as severe as anticipated. |  |  |
| Increased traffic on 1st floor has helped sales in most areas in that location | 13 |  |
| Northern Lights gross income $\$ 6 \mathrm{~K}$ below plan due to aggressive budget for new program last year, improvement is over last year | (6) |  |
| No Campus Student Ctr gross income \$ 23 K below plan due to aggressive budget for new sales program started last Spring, construction |  |  |
| around Campbell hall impeding some foot traffic and sales are starting to drop off from growth we saw first half of year | (19) |  |
| Café Synapse gross income $\$ 9 \mathrm{~K}$ below plan due to continued drop in sales and a few departments have moved out of the building | (7) |  |
| KH Coffeehouse gross income \$9K above plan due to steady increase in foot traffic (new trend for May) | 6 |  |
| Taco Bell gross income $\$ 9 \mathrm{~K}$ below plan due to lower sales trends throughout all A-Level food areas in part due to Engineering and |  |  |
| Lot 6 construction. Additionally, increased traffic to 1st floor areas diverting customers away from A-Level | (8) |  |
| Terasaki Café gross income $\$ 8 \mathrm{~K}$ below plan due to budget not based on any history, much less demand in this location than anticipated | (5) |  |
| Catering gross income $\$ 57 \mathrm{~K}$ above plan due to more events from Athletics, Career Center, multiple miscellaneous events and some |  |  |
| events generated additional income for servers and bar setup | 41 |  |
| Concessions gross income $\$ 28 \mathrm{~K}$ above plan due to several unbudgeted softball playoffs and finals along with a large track event |  |  |
| which was originally budgeted earlier in the year | 18 |  |
| Total Wages higher than plan | (3) |  |
| Other, mostly negative controllables | (9) |  |
| Total Contribution |  | 27 |
| Services |  |  |
| Gross Margin: |  |  |
| Licensing domestic income above plan due to higher miscellaneous sales, mostly timing | 6 |  |
| Licensing foreign income above plan due to timing and additional income from territories not subject to tax and commission | 14 |  |
| Leased Ops income above plan due to unbudgeted renewal of an agreement with the UCLA Events Office | 2 |  |
| Photography income below plan due mostly to aggressive budget and timing of shoots at Anderson School and Law School which are | (6) |  |
| scheduled to occur in June |  |  |
| Other, positive controllables mainly in Licensing | 10 |  |
|  |  | 26 |
| UCLA Student Union |  |  |
| Gross Margin: |  |  |
| Student Union Ops gross income $\$ 15 \mathrm{~K}$ above plan due to increase in departmental activity (Admission's Presentation, PhD Symposium) | 15 |  |
| Other, negative controllable mainly student event expense | (6) |  |
| Total Contribution |  | 9 |
| Allocated Expenses and Other |  |  |
| A\&SS lower than plan mostly employee benefits | 15 |  |
| Utilities higher than plan mainly electricity: consumption slightly higher than budget for all of the facilities and utilities | (13) |  |
| Maintenance lower than plan mostly due to less materials and supplies purchased and less repair orders from UCLA Facilities | 7 |  |
| Depreciation lower than plan due to timing of capitals | 14 |  |
| Other, positive non-recurring (mostly TGIF contribution for LED lighting) | 27 |  |
| Total |  | 50 |
| Actual Net Income/(Loss) |  | 68 |

SUCLA
P/L Reconciliation
Year-To-Date Through May 2014

| Financial Analysis | \$000's |  |
| :---: | :---: | :---: |
| Budgeted Net Income/(Loss) |  | (42) |
| UCLA Store |  |  |
| Gross Margin: |  |  |
| Bearwear gross income $\$ 76 \mathrm{~K}$ below plan due mostly to reduced foot traffic during basketball games, aggressive sales plan as compared to prior year actuals with |  |  |
| the football victory over USC, and reduced sales in fleece, umbrellas and outerwear due to warm/dry weather | (64) |  |
| Fastrrack gross income $\$ 56 \mathrm{~K}$ below plan due to change in product mix to accommodate Computer Store remodel which was done after the budget was completed | (35) |  |
| The Market gross income $\$ 202 \mathrm{~K}$ below plan resulting from continued impact of diminished foot traffic due to Luskin Conference Center construction, and sales |  |  |
| decline in Health/Beauty products | (78) |  |
| Essentials gross income $\$ 71 \mathrm{~K}$ below plan due to declining sales in office supplies and batteries due to Target offering lower prices and lower sales in calendars | (37) |  |
| E-Commerce gross income $\$ 105 \mathrm{~K}$ above plan due to positive impact from football and the Score Big promotions, and successful LA Midnight limited edition jersey |  |  |
| sales and e-mails | 58 |  |
| New Text gross income $\$ 330 \mathrm{~K}$ below plan due to continued downward sales trend in textbook sales and lower web sales resulting in lower postage income | (172) |  |
| Used Text gross income $\$ 365 \mathrm{~K}$ below plan due to continued stock shortage, competition, student usage and peer to peer selling | (166) |  |
| Course Reader Solutions gross income $\$ 179 \mathrm{~K}$ below plan due to shifting to digital format | (32) |  |
| Computer Store gross income \$1.2M below plan due to continued downward sales trend in individual CPU sales, tablet sales at lower average price points, and |  |  |
| impact from customer response to remodeling | (179) |  |
| Luvalle Books gross income $\$ 443 \mathrm{~K}$ below plan due to competition, Law school textbooks lower than anticipated and shift in rental income due to program change | (108) |  |
| Luvalle General MDSE gross income $\$ 26 \mathrm{~K}$ below plan due to sales decline in supplies and the Anderson School did not renew an apparel web promotion | (38) |  |
| HSS General MDSE gross income $\$ 57 \mathrm{~K}$ below plan mostly due to continued cannibalization from the Court of Science store | (24) |  |
| Total Wages lower than plan | 92 |  |
| Other, positive controllables mostly employee benefits and bank card expense (some offsets in advertising, professional services and repairs and maintenance) | 96 |  |
| Total Contribution |  | (687) |
| UCLA Restaurants |  |  |
| Gross Margin: |  |  |
| Wolfgang Puck gross income above plan due to first year operation, sales much higher than anticipated | 35 |  |
| Wetzels/RX gross income $\$ 42 \mathrm{~K}$ below plan due to remodeling sales program was deferred, and some customer traffic and/or purchasing patterns shifting | (39) |  |
| Greenhouse gross income $\$ 58 \mathrm{~K}$ above plan due to cannibalization for Wolfgang Puck opening not as severe as anticipated. Increased traffic on 1 st floor has |  |  |
| helped sales in most areas in that location | 30 |  |
| No Campus Student Ctr gross income $\$ 80 \mathrm{~K}$ below plan due to aggressive budget for new sales program started last Spring and the negative traffic impact from |  |  |
| construction around Campbell Hall | (70) |  |
| Café Synapse gross income $\$ 58 \mathrm{~K}$ below plan due to continued drop in sales and a few departments have moved out of the building | (40) |  |
| Luvalle Food Servery gross income $\$ 135 \mathrm{~K}$ below plan due to new sales program has not started yet, and erosion of northern campus customer demographics | (101) |  |
| Jimmy's gross income $\$ 34 \mathrm{~K}$ below plan due to ongoing declining coffeehouse sales trend, and particularly soft Winter quarter | (21) |  |
| Cooperage gross income $\$ 82 \mathrm{~K}$ below plan due to Engineering and Lot 6 construction impacting pedestrian traffic patterns | (53) |  |
| Tsunami gross income \$20K below plan due to Engineering and Lot 6 construction impacting pedestrian traffic patterns | (20) |  |
| Taco Bell gross income $\$ 61 \mathrm{~K}$ below plan due to Engineering and Lot 6 construction impacting pedestrian traffic patterns | (51) |  |
| Catering gross income $\$ 302 \mathrm{~K}$ above plan due to more Athletics training table, 4 day Bhai Conference, 2 weddings and the UCLA Graduated Student Picnic | 216 |  |
| Total Wages lower than plan | 75 |  |
| Other, positive controllables mostly employee benefits and commission expense, (some offsets in repairs \& maintenance and bank card expense) | 96 |  |
| Total Contribution |  | 57 |
| Services |  |  |
| Gross Margin: |  |  |
| Licensing foreign income below plan due to the demise of the program in Korea, not imposing a minimum guarantee in Sweden upon extension of the bag license and |  |  |
| the delay in launching a new program in Latin America | (99) |  |
| Licensing domestic income below plan due to lower overall performance | (95) |  |
| Leased ops gross income above plan mostly due to unbudgeted renewal of an agreement with the UCLA Events Office | 7 |  |
| Photography gross income $\$ 13 \mathrm{~K}$ below plan due to aggressive budget and less shoots overall | (15) |  |
| Total Wages higher than plan | (5) |  |
| Other, positive controllables mainly in Licensing | 131 |  |
| Total Contribution |  | (76) |
| UCLA Student Union |  |  |
| Gross Margin: |  |  |
| Student Union Ops gross income \$60K above plan due to new off-campus client events (Invisible Children), University new Tour Presentation, Univision |  |  |
| Town Hall, other corporate promotions events and the UCLA Orientation program increasing spending, (partially offset by move of Dance Marathon to Pauley) | 51 |  |
| Total Wages lower than plan | 16 |  |
| Other, positive controllables mainly student union event expenses | 27 |  |
| Total Contribution |  | 94 |
| Allocated Expenses and Other |  |  |
| A\&SS lower than plan mostly in total wages, employee benefits and insurance expense | 168 |  |
| Maintenance lower than plan due mostly to higher capital wages (store remodel not in budget), less labor and materials were purchased for work orders, and the |  |  |
| budget for career wages and employee benefits was too high | 27 |  |
| Utilities higher than plan due to higher consumption mostly in chiller water, higher steam due to a new meter in Ackerman installed after the budget was completed, |  |  |
| and higher electricity as areas continue to exceed budget which was based on historical data | (70) |  |
| Depreciation lower than plan due to timing of capitals and reduced expenditures | 150 |  |
| Other, mostly positive non-recurring | 130 |  |
| Total |  | 405 |
| Actual Net Income/(Loss) |  | (249) |

## BALANCE SHEETS

(\$000)

## ASSETS

CURRENT ASSETS:
Cash and cash equivalents
Accounts receivable
Less: Allowance for doubtful accounts
Accounts receivable, net
Student fees receivable
Inventories
Prepaid expenses and other current assets
Total current assets
LONG TERM ASSETS
Long Term Note Receivable
Property, equipment and improvements
Less: Accumulated depreciation
Total Long Term Assets

## TOTAL ASSETS

## LIABILITIES AND RETAINED EARNINGS

CURRENT LIABILITIES:
Accounts payable
Wages and payroll taxes payable
Sales Tax Payable \& Other Liabilities
Interest payable
Deferred Income
Funds Held for Others
Current portion of long term debt
Total current liabilities
LONG TERM DEBT:
AU expansion loan
Total long term debt

## TOTAL LIABILITIES

RETAINED EARNINGS:
Beginning Balance
Year-to-date net income/(loss)
Ending Balance
TOTAL LIABILITIES AND RETAINED EARNINGS

| Current Month May 2014 | Prior Month <br> April 2014 | Prior Year July 2013 |
| :---: | :---: | :---: |
| \$11,952 | \$11,739 | \$11,541 |
| 4,110 | 3,482 | 3,369 |
| (174) | (168) | (131) |
| 3,936 | 3,314 | 3,239 |
| 839 | 628 | 389 |
| 4,825 | 5,733 | 6,379 |
| 188 | 168 | 243 |
| 21,741 | 21,582 | 21,791 |
| \$200 | \$200 | \$0 |
| 66,879 | 66,792 | 65,205 |
| $(41,048)$ | $(40,829)$ | $(38,869)$ |
| 26,030 | 26,162 | 26,336 |
| 47,771 | 47,744 | 48,128 |
| \$4,733 | \$4,492 | \$4,921 |
| 2,917 | 2,857 | 3,085 |
| 768 | 1,150 | 837 |
| 303 | 256 | 146 |
| 289 | 320 | 182 |
| 192 | 169 | 139 |
| 708 | 708 | 708 |
| 9,910 | 9,952 | 10,018 |
| 11,591 | 11,591 | 11,591 |
| 11,591 | 11,591 | 11,591 |
| 21,502 | 21,543 | 21,609 |
| $\begin{array}{r} 26,518 \\ (249) \\ \hline \end{array}$ | $\begin{array}{r} 26,518 \\ (318) \\ \hline \end{array}$ | $\begin{array}{r} 26,459 \\ \quad 59 \\ \hline \end{array}$ |
| 26,269 | 26,201 | 26,518 |
| 47,771 | 47,744 | 48,128 |

## ASSOCIATED STUDENTS UCLA SERVICES AND ENTERPRISES STATEMENTS OF CASH FLOWS

## May 2014

(\$000's)

## CASH FLOWS FROM OPERATING ACTIVITIES:

Net income/(loss)
Adjustments to reconcile net income/(loss) to net cash provided/(used) by operating activities:

Depreciation - PP\&E
Depreciation - textbook rental equipment
Loss (Gain) on disposals of fixed assets
(Gain) Loss on long-term debt refinancing (Increase)/decrease in current assets:
Accounts receivable
Student fees receivable
Inventories
Prepaid expenses and other current assets Increase/(decrease) in current liabilities:
Accounts payable
Sales Tax payable \& other liabilities
Wages and payroll taxes payable
Interest payable
Deferred Income
Funds held for others
Other Current Liabilities (Current Portion of LT Debt)
Net cash provided/(used) by operating activities
CASH PROVIDED/(USED) BY INVESTING ACTIVITIES:
Long Term Note Receivable
Purchase of textbook rental equipment
Purchase of property, equipment and improvements
Net cash used in investing activities
CASH PROVIDED/(USED) BY FINANCING ACTIVITIES:
Principal payments on AU expansion loan
Net cash provided/(used) by financing activities
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS
CASH AND CASH EQUIVALENTS, Beginning
CASH AND CASH EQUIVALENTS, Ending

| Current Month | Year to Date | Prior Year to Date |
| :---: | :---: | :---: |
| \$68 | (\$249) | \$352 |
| 219 | 2,180 | 2,225 |
| 0 | 0 | 0 |
| 0 | 0 | 0 |
| 0 | 0 | 0 |
| (622) | (697) | (581) |
| (211) | (449) | 155 |
| 907 | 1,553 | 1,651 |
| (20) | 55 | 119 |
| 241 | (191) | $(1,685)$ |
| (381) | (67) | (97) |
| 60 | (168) | 189 |
| 47 | 158 | (3) |
| (31) | 106 | 86 |
| 23 | 53 | 110 |
| 0 | 0 | 24 |
| \$300 | \$2,284 | \$2,546 |
| 0 | (\$200) | 0 |
| 0 |  | 0 |
| (87) | $(1,673)$ | $(1,159)$ |
| (\$87) | $(\$ 1,873)$ | (\$1,159) |
| 0 | 0 | (534) |
| \$0 | \$0 | (\$534) |
| \$213 | \$411 | \$852 |
| \$11,739 | 11,541 | 10,251 |
| \$11,952 | \$11,952 | \$11,103 |

## ASSOCIATED STUDENTS UCLA <br> SERVICES AND ENTERPRISES <br> CASH RESERVE COMPUTATION <br> May 2014 <br> (\$000's)

| CASH AND CASH EQUIVALENTS | 11,952 |
| :--- | ---: |
| $\quad$ Less: Committed Capital Projects |  |
| Ackerman B \& A Level Remodel | $(1,833)$ |
| Store POS | $(150)$ |
| Student Service Center | $(300)$ |
| $\quad$ Subtotal | $(2,283)$ |
| $\quad$ Adjustment for Cash Overdraft Entry | $(1,375)$ |
| $\quad$ Uncommitted Cash | 8,295 |
| BOARD REQUIRED CASH RESERVE (EXC. COMM CAPITAL) | 8,859 |
| RESERVE SURPLUS (DEFICIT) |  |

ASUCLA SERVICES AND ENTERPRISES
Capital Expenditures -Current Year Projects (\$000's)

| PROJECT NAME | BUDGET | PROJECTED |  |  |  |  |  | Status |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Pavments | PO's | Total | Remaining Balance | Pending | Over (Under) |  |
| Store/Services |  |  |  |  |  |  |  |  |
| 2013-S001 Store General Replacement | 50.0 | 33.5 | 8.6 | 42.1 | 7.9 |  | 0.0 | In Progress |
| 2013-S002 Informal Photo Equipment | 6.0 | 0.0 | 0.0 | 0.0 | 0.0 | 6.0 | 0.0 | Pending |
| 2013-S003 HSS Remodel | 50.0 | 49.9 | 9.5 | 59.4 | 0.0 |  | 9.4 | Completed Awaioting Invoice |
| 2013-S004 Hilltop Shop Remodel | 50.0 | 19.5 | 1.8 | 21.3 | 28.7 |  | 0.0 | In Progress |
| 2013-S005 Concession Kiosks Replacement | 25.0 | 12.1 | 13.3 | 25.4 | 0.0 |  | 0.4 | Completed Awaioting Invoice |
| 2013-S006 LuValle Store Renovation | 30.0 | 5.0 | 22.9 | 27.9 | 2.1 |  | 0.0 | In Progress |
| 2013-S007 NC Shop Renovation | 25.0 | 0.0 | 5.9 | 5.9 | 19.1 |  | 0.0 | In Progress |
| 2013-S044 Essential Fixture Replacement | 0.0 | 32.2 | 0.0 | 32.2 | 0.0 |  | 32.2 | Completed |
| 2013-S045 Market-Cards Reconfiguration | 0.0 | 24.4 | 0.0 | 24.4 | 5.6 |  | 30.0 | Pending |
| Total Store/Services | 236.0 | 176.6 | 62.0 | 238.6 | 63.4 | 6.0 | 72.0 |  |
| Food Service |  |  |  |  |  |  |  |  |
| 2013-F008 FS Miscellaneous and Unanticipated | 50.0 | 13.9 | 7.2 | 21.1 | 28.9 |  | 0.0 | In Progress |
| 2013-F009 Patio Furniture Upgrade | 20.0 | 0.0 | 0.0 | 0.0 | 0.0 |  | (20.0) | Cancel |
| 2013-F010 Commissary Dish Room Remodel | 75.0 | 0.0 | 0.0 | 0.0 | 0.0 |  | (75.0) | Cancel |
| 2013-F011 Commissary Ice Machine | 10.0 | 0.0 | 0.0 | 0.0 | 0.0 | 10.0 | 0.0 | Pending |
| 2013-F012 Commissary Kitchen Equipment | 10.0 | 0.0 | 0.0 | 0.0 | 0.0 | 10.0 | 0.0 | Pending |
| 2013-F013 KCH Dining Room Finish Replacement | 50.0 | 0.0 | 23.0 | 23.0 | 0.0 |  | (27.0) | Cancel |
| 2013-F014 Infrastucture \& Equiptment-Drake Concessions | 20.0 | 0.0 | 0.0 | 0.0 | 0.0 |  | (20.0) | Cancel |
| 2013-F015 Cooperage Ice Machine | 10.0 | 0.0 | 0.0 | 0.0 | 0.0 |  | (10.0) | Cancel |
| 2013-F016 Relaxtation Image Renovation | 10.0 | 0.0 | 1.8 | 1.8 | 8.2 |  | 0.0 | In Progress |
| 2013-F017 Wetzels Upgrade | 6.0 | 0.0 | 0.0 | 0.0 | 0.0 | 6.0 | 0.0 | Pending |
| 2013-F018 Greenhouse Refrigeration | 10.0 | 0.0 | 0.0 | 0.0 | 0.0 |  | (10.0) | Cancel |
| 2013-F019 Lu Valle Refrigerator | 10.0 | 0.0 | 4.2 | 4.2 | 5.8 |  | 0.0 | In Progress |
| 2013-F020 Relocate Tsunami | 75.0 | 0.0 | 0.0 | 0.0 | 0.0 | 75.0 | 0.0 | Pending |
| 2013-F041 Food Carts | 0.0 | 15.1 | 12.1 | 27.2 | 2.8 |  | 30.0 | In Progress |
| Total Food Services | 356.0 | 29.0 | 48.3 | 77.3 | 45.7 | 101.0 | (132.0) |  |
| Technology |  |  |  |  |  |  |  |  |
| 2013-T021 Network Infrastructure Upgrade | 20.0 | 20.5 | 0.0 | 20.5 | 0.0 |  | 0.5 | Completed |
| 2013-T022 Printer Replacement | 10.0 | 8.7 | 5.6 | 14.3 | 0.0 |  | 4.3 | Completed Awaioting Invoice |
| 2013-T023 VM server/SAN replacement | 90.0 | 0.0 | 0.0 | 0.0 | 0.0 | 90.0 | 0.0 | Pending |
| 2013-T024 AU Expansion of UCLA Wireless Network | 8.0 | 1.1 | 6.0 | 7.1 | 0.9 |  | 0.0 | In Progress |
| 2013-T025 Catering Software | 10.0 | 0.0 | 0.0 | 0.0 | 0.0 | 10.0 | 0.0 | Pending |
| 2013-T026 Marketing Hardware Upgrade | 20.0 | 0.0 | 0.0 | 0.0 | 0.0 |  | (20.0) | Cancel |
| 2013-T027 Marketing Software Upgrade | 7.5 | 5.5 | 0.0 | 5.5 | 0.0 |  | (2.0) | Completed |
| 2013-T028 Marketing Color Laser Printer | 6.0 | 0.0 | 0.0 | 0.0 | 0.0 |  | (6.0) | Cancel |
| Total Technology | 171.5 | 35.8 | 11.6 | 47.4 | 0.9 | 100.0 | (23.2) |  |
| Others |  |  |  |  |  |  |  |  |
| 2013-O029 Game Center Technical Upgrades | 12.0 | 3.8 | 0.6 | 4.4 | 7.6 |  | 0.0 | In Progress |
| 2013-0030 SUO General Replacement | 15.0 | 0.0 | 8.9 | 8.9 | 6.1 |  | 0.0 | In Progress |
| 2013-0031 Custodial Replacements | 10.0 | 19.0 | 0.0 | 19.0 | 0.0 |  | 9.0 | Completed |
| 2013-0032 KH Patio Outdoor Lounge | 40.0 | 0.0 | 0.0 | 0.0 | 0.0 |  | (40.0) | Cancel |
| 2013-O033 SUO Digital Ad Screen Expansion | 12.0 | 0.0 | 0.0 | 0.0 | 0.0 | 12.0 | 0.0 | Pending |
| 2013-O034 AGB/BRR Trash Cans | 7.2 | 0.0 | 9.1 | 9.1 | 0.0 |  | 1.9 | Completed Awaioting Invoice |
| 2013-O035 Student Service Center | 300.0 | 0.0 | 39.3 | 39.3 | 260.7 |  | 0.0 | In Progress |
| 2013-0036 Fac. Misc. Remodels | 25.0 | 15.0 | 1.1 | 16.1 | 8.9 |  | 0.0 | In Progress |
| 2013-O037 Lu Valle Roof Membrane | 75.0 | 2.3 | 37.6 | 39.9 | 35.1 |  | 0.0 | In Progress |
| 2013-O038 Energy/utilities Efficiency Project | 75.0 | 29.7 | 11.3 | 41.0 | 34.0 |  | 0.0 | In Progress |
| 2013-0039 Finance Misc. Replacements | 15.0 | 0.6 | 0.0 | 0.6 | 14.4 |  | 0.0 | In Progress |
| 2013-0040 General Replacements | 50.0 | 0.0 | 0.0 | 0.0 | 0.0 |  | (50.0) | Cancel |
| 2013-O042 Daily Bruin Flooring | 0.0 | 96.8 | 0.0 | 96.8 | 0.0 |  | 96.8 | Completed |
| 2013-O043 Black Experience Mural | 0.0 | 27.3 | 7.7 | 35.0 | 0.0 |  | 35.0 | In Progress |
| 2013-S046 Students Affairs Office | 0.0 | 1.7 | 5.5 | 7.2 | 57.8 |  | 65.0 | In Progress |
| 2013-S047 KH Sleeping Chairs | 0.0 | 11.8 | 0.0 | 11.8 | 0.0 |  | 11.8 | Completed |
| Total Others | 636.2 | 208.0 | 121.1 | 329.1 | 424.6 | 12.0 | 129.5 |  |
| Total Current Year Projects | 1,399.7 | 449.4 | 243.0 | 692.4 | 534.6 | 219.0 | 46.3 |  |

## ASSOCIATED STUDENTS UCLA SERVICES AND ENTERPRISES <br> ACCOUNTS RECEIVABLE AGING REPORT

| 5/24/2014 May | Current | \% | 30+ | \% | 60+ | \% | 90+ | \% | 120+ | \% | 150+ | \% | Total | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| UNIVERSITY | \$698,839 | 18\% | \$74,309 | 53\% | \$4,115 | 15\% | \$1,651 | 46\% | \$60 | 2\% | \$3,579 | 43\% | \$782,553 | 19\% |
| ASUCLA PUBLICATIONS | \$92,124 | 2\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$92,124 | 2\% |
| ASUCLA USA/GSA | \$126,537 | 3\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$126,537 | 3\% |
| DUE FROM VENDORS | \$1,108,921 | 28\% | \$23,912 | 17\% | \$21,364 | 76\% | (\$3,741) | -105\% | $(\$ 2,494)$ | -88\% | \$4,226 | 51\% | \$1,152,188 | 28\% |
| DENTAL KITS | \$245,463 | 6\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$245,463 | 6\% |
| OTHER | \$1,655,930 | 43\% | \$41,206 | 30\% | \$2,393 | 9\% | \$5,664 | 159\% | \$5,278 | 186\% | \$505 | 6\% | \$1,710,976 | 42\% |
| TOTAL CURRENT MONTH | \$3,927,814 | 100\% | \$139,427 | 100\% | \$27,872 | 100\% | \$3,574 | 100\% | \$2,844 | 100\% | \$8,310 | 100\% | \$4,109,841 | 100\% |
|  | 96\% |  | 3\% |  | 1\% |  | 0\% |  | 0\% |  | 0\% |  | 100\% |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 4/26/2014 Apr | Current | \% | 30+ | \% | 60+ | \% | 90+ | \% | 120+ | \% | 150+ | \% | Total | \% |
| UNIVERSITY | \$677,436 | 21\% | \$32,773 | 20\% | \$5,553 | 7\% | \$1,546 | 9\% | \$2,144 | 75\% | \$2,122 | 16\% | \$721,574 | 21\% |
| ASUCLA PUBLICATIONS | \$88,602 | 3\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$88,602 | $3 \%$ |
| ASUCLA USA/GSA | \$105,788 | 3\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$105,788 | 3\% |
| DUE FROM VENDORS | \$345,129 | 11\% | \$21,304 | 14\% | \$1,298 | 2\% | \$5,473 | 153\% | \$3,649 | 128\% | \$8,353 | 101\% | \$385,206 | 10\% |
| DENTAL KITS | \$91,958 | 3\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$91,958 | $3 \%$ |
| OTHER | \$1,897,126 | 59\% | \$103,577 | 66\% | \$73,003 | 91\% | \$10,979 | 61\% | \$1,079 | 38\% | \$3,204 | 39\% | \$2,088,968 | 60\% |
| TOTAL CURRENT MONTH | \$3,206,039 | 100\% | \$157,654 | 100\% | \$79,854 | 100\% | \$17,998 | 100\% | \$6,872 | 100\% | \$13,679 | 100\% | \$3,482,096 | 100\% |
|  | 92\% |  | 5\% |  | 2\% |  | 1\% |  | 0\% |  | 0\% |  | 100\% |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 3/29/2014 Mar | Current | \% | 30+ | \% | 60+ | \% | 90+ | \% | 120+ | \% | 150+ | \% | Total | \% |
| UNIVERSITY | \$712,072 | 20\% | \$10,052 | 9\% | \$3,218 | 12\% | \$2,144 | 14\% | \$1,963 | 69\% | \$3,769 | 16\% | \$733,218 | 20\% |
| ASUCLA PUBLICATIONS | \$288,411 | 8\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$288,411 | 8\% |
| ASUCLA USA/GSA | \$119,559 | 3\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$119,559 | $3 \%$ |
| DUE FROM VENDORS | \$527,902 | 15\% | \$2,763 | 2\% | \$11,559 | 43\% | (\$1,397) | -39\% | (\$932) | -33\% | \$8,680 | 104\% | \$548,575 | 14\% |
| DENTAL KITS | \$174,835 | 5\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$174,835 | 5\% |
| OTHER | \$1,756,571 | 49\% | \$96,312 | 69\% | \$12,137 | 45\% | \$14,165 | 95\% | \$1,017 | 36\% | \$11,239 | 135\% | \$1,891,441 | 50\% |
| TOTAL CURRENT MONTH | \$3,579,350 | 100\% | \$109,127 | 100\% | \$26,914 | 100\% | \$14,912 | 100\% | \$2,048 | 100\% | \$23,688 | 100\% | \$3,756,039 | 100\% |
|  | 95\% |  | 3\% |  | 1\% |  | 0\% |  | 0\% |  | 1\% |  | 100\% |  |



## Aged Accounts Receivable Balances

>60 Days Past Due



*This value measures how quickly inventory is sold. It is defined as cost of sales for the trailing 12 months divided by month end inventory.

| MAY. $10(04 / 27 / 14-05 / 24 / 14)$CURRENT MONTH |  |  |  | FISCAL YEAR 13-14 |  |  | FISCAL YEAR 12-13 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | YTD 10 MO(07/28/13-05/24/14) |  |  | LAST YEAR ACTUAL |  |
| ACTUAL | BUDGET | VARIANCE |  | ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 1,029,575 | 967,435 | 62,140 | ACADEMIC SUPPORT DIV | 17,405,318 | 19,554,702 | <2,149,384> | 859,439 | 19,370,527 |
| 1,415,162 | 1,448,901 | <33,739> | GENERAL MDSE DIVISION | 11,504,339 | 11,933,713 | <429,374> | 1,358,996 | 11,842,830 |
| 118,567 | 115,700 | 2,867 | HILLTOP SHOP | 921,459 | 962,000 | <40,541> | 111,015 | 923,574 |
| 157,017 | 134,977 | 22,040 | Lu VALLE COMMONS STORE | 2,541,224 | 2,971,071 | <429,847> | 161,645 | 2,798,498 |
| 65,002 | 77,000 | <11,998> | E-COMMERCE DIVISION | 1,338,090 | 1,249,000 | 89,090 | 59,609 | 1,196,345 |
| 461,065 | 468,110 | <7,045> | HEALTH SCIENCES STORETOTAL SALES TOTAL SALES | 4,599,778 | 4,558,397 | 41,381 | 438,850 | 4,529,616 |
| 3,246,387 | 3,212,123 | 34,264 |  | 38,310,209 | 41,228,883 | <2,918,674> | 2,989,554 | 40,661,389 |
| 2,117,325 | 2,051,474 | <65,851> | Less: Cost of Sales | 26,639,435 | 28,547,206 | 1,907,771 | 1,949,456 | 28,459,671 |
|  |  |  | Less: Shrinkage |  |  |  |  |  |
| 3,511 | 3,440 | <71> | ACADEMIC SUPPORT DIV | 73,474 | 72,640 | <834> | 3,424 | 80,503 |
| 4,661 | 4,850 | 189 | GENERAL MDSE DIVISION HILLTOP SHOP | 46,701 | 48,170 | 1,469 | 4,486 | 48,089 |
| 574 | 550 | <24> |  | 4,381 | 4,540 | 159 | 532 | 4,371 |
| 949 | 710 | <239> |  | 15,317 | 15,050 | <267> | 969 | 16,611 |
| 240 | 280 | 40 | LU VALLE COMMONS STORE <br> E-COMMERCE DIVISION | 5,015 | 4,460 | <555> | 222 | 4,523 |
| 1,916 | 1,790 | <126> | HEALTH SCIENCES STORESHRINKAGE | 23,506 | 18,530 | <4,976> | 1,875 | 24,436 |
| 11,850 | 11,620 | <230> |  | 168,393 | 163,390 | <5,003> | 11,508 | 178,533 |
| 2,129,175 | 2,063,094 | <66,081> | SHRINKAGE <br> TOTAL COST OF SALES | 26,807,828 | 28,710,596 | 1,902,768 | 1,960,964 | 28,638,204 |
| 65.2 | 63.9 | <1.4> | COST OF SALES \% | 69.5 | 69.2 | <0.3> | 65.2 | 70.0 |
| 1,117,212 | 1,149,029 | <31,817> | GROSS MARGIN | 11,502,381 | 12,518,287 | <1,015,906> | 1,028,590 | 12,023,186 |
| 34.8 | 36.1 | <1.4> | GROSS MARGIN \%HRINKAGE \% | 30.5 | 30.8 | <0.3> | 34.8 | 30.0 |
| 0.4 | 0.4 | <0.0> |  | 0.4 | 0.4 | <0.0> | 0.4 | 0.4 |
| 34.4 | 35.8 | <1.4> | NET GROSS M | 30.0 | 30.4 | <0.3> | 34.4 | 29.6 |
| 12.8 | 14.6 | <1.8> | ACADEMIC SUPPORT DIV | 17.0 | 18.4 | <1.4> | 10.5 | 17.5 |
| 51.1 | 51.5 | <0.4> | GENERAL MDSE DIVISION <br> HILLTOP SHOP | 49.2 | 49.5 | <0.3> | 51.7 | 49.0 |
| 38.5 | 39.8 | <1.3> |  | 39.1 | 39.7 | <0.6> | 38.8 | 39.4 |
| 39.1 | 40.7 | <1.6> | HILLTOP SHOP LU VALLE COMMONS STORE | 29.4 | 29.3 | 0.1 | 35.1 | 28.1 |
| 53.0 | 52.7 | 0.3 | E-COMMERCE DIVISION HEALTH SCIENCES STORE | 50.3 | 50.5 | <0.2> | 53.2 | 50.4 |
| 26.1 | 25.6 | 0.6 |  | 24.1 | 24.8 | <0.7> | 23.8 | 23.9 |
| $\begin{array}{r}\text { 75,557 } \\ \hline 1,192,769\end{array}$ | 54,282 | 21,275 | OTHER INCOME GROSS MARGIN/OTHER | 934,126 | 813,663 | 120,463 | 95,924 | 787,345 |
|  | 1,203,311 | <10,542> |  | 12,436,507 | 13,331,950 | <895,444> | 1,124,515 | 12,810,530 |
|  |  |  | Less: Controllable Exp |  |  |  |  |  |
| $\begin{array}{r} 253,141 \\ 0 \end{array}$ | 262,578 | 9,437 |  | 2,570,663 | 2,654,682 | 84,019 | 253,468 | 2,600,551 |
|  | 4,935 | 4,935 | Limited Appointment | 0 | 31,177 | 31,177 | 2,830 | 10,185 |
| 137,283 | 139,523 | 2,240 | Student Wages | 1,407,481 | 1,384,651 | <22,830> | 139,676 | 1,357,339 |
| 390,424 | 407,036 | 16,612 | TOTAL WAGES | 3,978,144 | 4,070,510 | 92,366 | 395,973 | 3,968,076 |
| 12.0 | 12.7 | 0.6 | WAGE \% TO SALES | 10.4 | 9.9 | <0.5> | 13.3 | 9.8 |
| 130,522 | 149,914 | 19,392 | Employee Benefits | 1,303,115 | 1,478,965 | 175,850 | 130,621 | 1,296,217 |
| 5,981 | 4,360 | <1,621> | Office Supplies | 99,267 | 83,968 | <15,299> | 5,698 | 93,128 |
| 15,995 | 14,438 | <1,557> | Telephone | 135,782 | 142,477 | 6,695 | 14,402 | 139,579 |
| 80 | 110 | 30 | Telex | 800 | 1,100 | 300 | 80 | 892 |
| 23 | 40 | 17 | Postage | 256 | 400 | 144 | <92> | 259 |
| 1,411 | 250 | <1,161> | Trav/Trips/Conference | 27,258 | 20,367 | <6,891> | 104 | 19,603 |
| 0 | 0 | 0 | 0 Membership Fees | 1,900 | 2,100 | 200 | 2,400 | 4,500 |
| 4,372 | 4,470 | 98 | Operating Supplies | 47,995 | 53,250 | 5,255 | 3,934 | 49,943 |
| 14,723 | 17,160 | 2,437 | Freight Out | 281,828 | 280,650 | <1,178> | 9,987 | 273,956 |
| 3,500 | 3,500 | <0> | Transportation | 11,509 | 11,700 | 191 | 4,111 | 12,216 |
| <39> | 0 | 39 | Postage Stamp 0/S | 161 | 0 | <161> | <27> | <2> |
| 0 | 0 | 0 | Uniforms | 248 | 0 | <248> | 0 | 733 |
| 17,550 | 12,220 | <5,330> |  | 227,693 | 187,182 | <40,511> | 14,546 | 185,163 |
| <15,222> | <600> | 14,622 | Vendor Adv. Allowance | <96,734> | <61,306> | 35,428 | 0 | <56,613> |
| 304 | 55 | <249> | Direct Mail Adv. | 263,099 | 260,550 | <2,549> | 72 | 248,344 |
| 5,628 | 3,990 | <1,638> | Repairs \& Maintenance | 50,104 | 34,875 | <15,229> | 8,357 | 46,044 |
| 0 | 0 | 0 | Janitorial | 0 | 0 | 0 | 0 | <19> |
| 62,602 | 58,108 | <4,494> | Bank Card Expense | 632,065 | 678,009 | 45,944 | 57,588 | 649,747 |
| 635 | 0 | <635> | 相 | 15,040 | 0 | <15,040> | <744> | 4,875 |
| 755 | 0 | <755> |  | 4,038 | 0 | <4,038> | 51 | 7,289 |
| <1> | 0 | $1$ | Credit Card Adjustments | 535 | 0 | <535> | 0 | 374 |
| 170 | 0 | $<170>$ | Textbook Rental Exp | 2,370 | 0 | <2,370> | 0 | 1,150 |
| 0 | 0 |  | Rentals-Facilities | 2,300 | 1,300 | <1,000> | 124 | 1,570 |
| 0 | 0 |  | Rentals-Truck Taxes \& Licenses | 300 | 300 | 0 | 0 | 300 |
| 8,623 | 6,350 | $<2,273>$ |  | 100,251 | 65,450 | <34,801> | 4,713 | 64,681 |
| 0 | 0 |  | Professional Services Temp Agency Service | 1,672 | 700 | <972> | <0> | 8,628 |
| 0 | 0 | 0 | emp Agency Service Commission Expense | 38,849 | 37,100 | <1,749> | 476 | 38,838 |
| 915 | 140 | <775> | Commission Expense | 35,809 | 33,568 | <2,241> | 70 | 39,002 |
| 0 | 0 | 0 | oncession Expense rior Period Adj | 0 | 0 | 0 | 0 | 53 |
| 0 | <1> |  | Alloc of Distr Cntr | 0 | 13 | 13 | , | 0 |
| 2,230 | 2,841 | 611 | ayment to UCLA <br> OTAL OTHER CONTROL. | 83,799 | 74,917 | <8,882> | 1,330 | 99,985 |
| 260,756 | 277,345 | $16,589$ |  | 3,271,308 | 3,387,635 | 116,327 | 257,800 | 3,230,432 |
| 651,180 | 684,381 | 33,201 | OTAL OTHER CONTROL. TALAL CONTROLLABLE EXP | 7,249,452 | 7,458,145 | 208,693 | 653,773 | 7,198,508 |
| 541,589 | 518,930 | 22,659 | ross contribution to CS AND ENTERPRISES | 5,187,055 | 5,873,805 | <686,750> | 470,741 | 5,612,023 |
|  |  |  | Less: Allocated Exp |  |  |  |  |  |
| 29,987 | 29,879 | <108> | Allocated Exp. -HR | 287,904 | 280,807 | <7,097> | 26,520 | 257,229 |
| 139,199 | 149,990 | 10,791 | Allocated Exp. Fin | 1,468,339 | 1,566,260 | 97,921 | 143,143 | 1,453,679 |
| 65,768 | 61,163 | <4,605> | Allocated Exp. -IS | 646,192 | 649,526 | 3,334 | 57,007 | 601,157 |
| 27,713 | 33,337 | 5,624 | Allocated Exp. Mktg | 291,387 | 347,757 | 56,370 | 29,249 | 321,429 |
| 87,256 | 92,945 | 5,689 | Allocated Exp Othr SA | 944,413 | 987,447 | 43,034 | 87,939 | 911,677 |
| 69,458 | 68,999 | <459> | Maintenance | 724,789 | 700,691 | <24,098> | 68,859 | 678,830 |
| 40,143 | 33,750 | <6,393> | Utilities | 364,264 | 322,489 | <41,775> | 40,146 | 325,004 |
| 68,165 | 68,324 | 159 | Depreciation | 676,868 | 683,240 | 6,372 | 66,271 | 681,922 |
| 527,689 | 538,387 | 10,698 | TOTAL ALLOCATED EXP | 5,404,156 | 5,538,217 | 134,061 | 519,134 | 5,230,927 |
| 13,900 | <19,457> | 33,357 | NET INCOME (LOSS) | <217,101> | 335,588 | <552,689> | <48,392> | 381,096 |


| MAY. 10(04/27/14-05/24/14) |  |  |  | FISCAL YEAR 13-14 |  |  | FISCAL YEAR 12-13 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CURRENT MONTH |  |  |  | YTD 10 MO(07/28/13-05/24/14) |  |  | LAST YEAR ACTUAL |  |
| ACTUAL | BUDGET | VARIANCE |  | ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 162,381 | 144,584 | 17,797 | CENTRAL DIVISION | 1,369,851 | 1,353,861 | 15,990 | 160,173 | 1,388,312 |
| 208,921 | 238,780 | <29,859> | NORTH CAMPUS DIVISION | 1,775,546 | 1,888,889 | <113,343> | 222,844 | 1,722,960 |
| 146,379 | 144,035 | 2,344 | SOUTH DIVISION | 1,293,856 | 1,299,908 | <6,052> | 139,894 | 1,287,507 |
| 245,784 | 252,496 | <6,712> | LU Valle division | 2,148,248 | 2,337,808 | <189,560> | 246,624 | 2,242,982 |
| 283,487 | 300,957 | <17,470> | COOPERAGE DIVISION | 2,380,217 | 2,562,583 | <182,366> | 249,300 | 2,261,127 |
| 232,543 | 166,150 | 66,393 | SPECIAL EVENTS DIVISION | 2,215,414 | 2,016,182 | 199,232 | 271,157 | 2,458,820 |
| 1,279,496 | 1,247,002 | 32,494 | TOTAL SALES | 11,183,132 | 11,459,231 | <276,099> | 1,289,992 | 11,361,707 |
| 451,875 | 423,205 | <28,670> |  | 3,885,250 | 3,874,136 | <11,114> | 460,064 | 3,931,767 |
| 35.3 | 33.9 | <1.4> | COST OF SALES \% | 34.7 | 33.8 | <0.9> | 35.7 | 34.6 |
| 827,621 | 823,797 | 3,824 | GROSS MARGIN GROSS MARGIN \% | 7,297,882 | 7,585,095 | <287,213> | 829,928 | 7,429,940 |
| 64.7 | 66.1 | <1.4> |  | 65.3 | 66.2 | <0.9> | 64.3 | 65.4 |
| 67.8 | 69.4 | <1.5> | CENTRAL DIVISION NORTH CAMPUS DIVISION SOUTH DIVISION LU VALLE DIVISION COOPERAGE DIVISION SPECIAL EVENTS DIVISION | 67.5 | 69.0 | <1.5> | 67.6 | 67.3 |
| 63.5 | 66.1 | <2.7> |  | 64.7 | 66.2 | <1.5> | 60.7 | 62.7 |
| 64.1 | 66.5 | <2.4> |  | 64.7 | 65.7 | <1.0> | 63.8 | 64.7 |
| 68.4 | 68.1 | 0.2 |  | 68.9 | 69.0 | <0.1> | 68.1 | 68.8 |
| 63.5 | 64.6 | <1.1> |  | 64.0 | 64.6 | <0.7> | 64.9 | 64.6 |
| 62.3 | 62.6 | <0.3> |  | 63.5 | 63.7 | <0.2> | 62.7 | 64.5 |
| 224,568 | 193,123 | 31,445 | OTHER INCOME GROSS MARGIN/OTHER | 1,994,310 | 1,829,455 | 164,855 | 207,463 | 1,908,902 |
| 1,052,188 | 1,016,920 | 35,268 |  | 9,292,192 | 9,414,550 | <122,358> | 1,037,391 | 9,338,842 |
|  |  |  | Less: Controllable Exp |  |  |  |  |  |
| 280,308 | 279,291 | <1,017> | Career Wages | 2,809,827 | 2,871,456 | 61,629 | 258,207 | 2,749,088 |
| 614 | 512 | <102> | Limited Appointment | 6,624 | 8,608 | 1,984 | 8,656 | 32,910 |
| 225,208 | 222,487 | <2,721> | Student Wages | 2,018,091 | 2,024,106 | 6,015 | 223,085 | 2,013,804 |
| <37,164> | <36,597> | 567 | Labor Recharge | <349,310> | <344,012> | 5,298 | <35,092> | <332,721> |
| 468,966 | 465,693 | <3,273> | TOTAL WAGES | 4,485,232 | 4,560,158 | 74,926 | 454,856 | 4,463,080 |
| 36.7 | 37.4 | 0.7 | WAGE \% TO SALES | 40.1 | 39.8 | <0.3> | 35.3 | 39.3 |
| 149,258 | 164,999 | 15,741 | Employee Benefits | 1,494,867 | 1,640,714 | 145,847 | 147,546 | 1,464,400 |
| 1,701 | 2,720 | 1,019 | Office Supplies | 16,990 | 17,805 | 815 | 4,543 | 20,392 |
| 5,514 | 4,484 | <1,030> |  | 43,754 | 43,520 | <234> | 4,387 | 41,667 |
| 873 | 1,250 | 377 | Training Programs | 12,281 | 18,200 | 5,919 | 1,169 | 13,358 |
| 58,272 | 58,060 | <212> | Paper | 524,858 | 536,395 | 11,537 | 56,708 | 525,602 |
| 4.6 | 4.7 | 0.1 | Paper \% To Sales | 4.7 | 4.7 | <0.0> | 4.4 | 4.6 |
| 5,096 | 4,381 | <715> |  | 52,633 | 43,143 | <9,490> | 5,282 | 48,530 |
| <8,865> | <9,600> | <735> | Purchasing Rebates | <101,624> | <93,300> | 8,324 | <8,018> | <90,821> |
| 3,712 | 2,710 | <1,002> | Replacements | 33,681 | 26,186 | <7,495> | 4,443 | 37,817 |
| 6,570 | 5,391 | <1,179> | Laundry | 52,652 | 52,120 | <532> | 7,537 | 63,262 |
| 385 | 1,159 | 774 | Uniforms | 15,948 | 14,537 | <1,411> | 2,651 | 19,668 |
| 682 | 2,885 | 2,203 | Advertising | 47,783 | 67,285 | 19,502 | 1,902 | 63,171 |
| 0 | 100 | 100 | Menu Development Dorm Coupons Expense | 0 | 1,000 | 1,000 | 0 | 1,401 |
| 2 | 45 | 43 |  | 40 | 411 | 371 | 3 | 48 |
| 9,509 | 5,886 | <3,623> |  | 114,503 | 55,164 | <59,339> | 19,546 | 107,697 |
| 44,604 | 33,566 | <11,038> | Repairs \& Maintenance Bank Card Expense | 348,395 | 317,665 | <30,730> | 20,058 | 296,572 |
| 2,026 | 1,841 | <185> |  | 17,114 | 16,554 | <560> | 2,047 | 17,110 |
| 1,826 | 989 | <837> | Sales Tax Expense Overs/Shorts | 17,675 | 9,203 | <8,472> | 309 | 8,939 |
| 29 | 0 | <29> |  | 155 | 0 | <155> | 0 | 6 |
| 50 | 0 | <50> | Credit Card Adjustments Rentals | 2,469 | 1,500 | <969> | 804 | 14,575 |
| 1,296 | 425 | <871> | Rentals-Truck <br> Taxes \& Licenses | 3,599 | 4,010 | 411 | 622 | 2,395 |
| 0 | 0 | 0 |  | 381 | 1,000 | 620 | 0 | 10,261 |
| 0 | 0 | 0 |  | 600 | 0 | <600> | 0 | 600 |
| 500 | 0 | <500> | Professional Services Temp Agency Service | 1,574 | 1,500 | <74> | <0> | 9,553 |
| 20,977 | 17,904 | <3,073> | Commission Expense TOTAL OTHER CONTROL. | 243,803 | 274,173 | 30,370 | 20,119 | 274,557 |
| 304,016 | 299,195 | <4,821> |  | 2,944,128 | 3,048,785 | 104,657 | 291,659 | 2,950,758 |
| 772,982 | 764,888 | <8,094> | TOTAL CONTROLLABLE EXP GROSS CONTRIBUTION TO | 7,429,360 | 7,608,943 | 179,583 | 746,514 | 7,413,838 |
| 279,207 | 252,032 | 27,175 |  | 1,862,832 | 1,805,607 | 57,225 | 290,877 | 1,925,004 |
|  |  |  | Less: Allocated Exp |  |  |  |  |  |
| 36,019 | 34,184 | <1,835> | Allocated Exp. -HR | 325,049 | 313,996 | <11,053> | 30,463 | 289,383 |
| 63,025 | 66,129 | 3,104 | Allocated Exp. Fin | 525,961 | 534,775 | 8,814 | 69,471 | 508,023 |
| 29,777 | 26,966 | <2,811> | Allocated Exp. -IS | 230,215 | 221,314 | <8,901> | 27,667 | 210,271 |
| 12,547 | 14,698 | 2,151 | Allocated Exp. Mktg | 104,526 | 118,596 | 14,070 | 14,195 | 111,078 |
| 39,507 | 40,979 | 1,472 | Allocated Exp Othr SA | 336,495 | 333,164 | <3,331> | 42,679 | 316,387 |
| 58,553 | 59,529 | 976 | Maintenance | 610,995 | 604,520 | <6,475> | 58,047 | 572,249 |
| 33,841 | 29,117 | <4,724> | Utilities Depreciation | 307,073 | 278,225 | <28,848> | 33,843 | 273,979 |
| 102,192 | 107,584 | 5,392 |  | 998,678 | 1,075,840 | 77,162 | 99,038 | 1,001,409 |
| 375,461 | 379,186 | 3,725 | Depreciation TOTAL ALLOCATED EXP | 3,438,991 | 3,480,430 | 41,439 | 375,403 | 3,282,779 |
| <96,254> | <127,154> | 30,900 | NET INCOME (LOSS) | <1,576,160> | <1,674,823> | 98,663 | <84,526> | <1,357,776> |
| 385,643 | 392,507 | <6,864> | TOTAL CUSTOMER COUNT | 3,393,641 | 3,565,119 | <171,478> | 385,322 | 3,496,367 |
| 134,621 | 130,703 | 3,918 | 3RD PARTY CUST COUNT | 1,195,552 | 1,204,002 | <8,450> | 127,152 | 1,173,558 |
| 251,022 | 261,804 | <10,782> | ASUCLA CUSTOMER COUNT | 2,198,089 | 2,361,117 | <163,028> | 258,170 | 2,322,809 |
| 5.37 | 5.10 | 0.27 | TOTAL AVERAGE CHECK | 5.40 | 5.15 | 0.25 | 4.98 | 5.04 |
| 6.98 | 6.51 | 0.47 | 3RD PARTY AVG CHECK | 6.13 | 5.74 | 0.39 | 6.15 | 6.21 |
| 4.51 | 4.40 | 0.11 | ASUCLA AVERAGE CHECK | 4.57 | 4.49 | 0.08 | 4.40 | 4.44 |
| 30,787 | 30,453 | <334> | Employee hours | 294,128 | 293,764 | <364> | 30,956 | 295,889 |
| 41.56 | 40.95 | 0.61 | SALES/LABOR HOUR | 38.02 | 39.01 | <0.99> | 41.67 | 38.40 |


| MAY. 10(04/27/14-05/24/14) |  |  |  |
| :---: | :---: | :---: | :---: |
| CURRENT MONTH |  |  |  |
| ACTUAL | BUDGET | VARIANCE |  |
| 15,045 | 21,768 | <6,723> | PHOTOGRAPHY |
| 15,045 | 21,768 | <6,723> | TOTAL SALES |
| 57 | 635 | 578 | Less: Cost of Sales |
| 14,988 | 21,133 | <6,145> | GROSS MARGIN |
| 99.6 | 97.1 | 2.5 | GROSS MARGIN \% |
| 99.6 | 97.1 | 2.5 | PHOTOGRAPHY |
| 205,198 | 185,067 | 20,131 | TRADEMARKS AND LICENSING |
| 92,374 | 90,445 | 1,929 | LEASED OPS |
| 297,572 | 275,512 | 22,060 | OTHER INCOME |
| 312,560 | 296,645 | 15,915 | GROSS MARGIN/OTHER |
|  |  |  | Less: Controllable Exp |
| 31,934 | 32,057 | 123 | Career Wages |
| 0 | 0 | 0 | Limited Appointment |
| 1,477 | 1,938 | 461 | Student Wages |
| 33,411 | 33,995 | 584 | TOTAL WAGES |
| 222.1 | 156.2 | <65.9> | WAGE \% TO SALES |
| 15,437 | 15,790 | 353 | Employee Benefits |
| 157 | 700 | 543 | Office Supplies |
| 843 | 741 | <102> | Telephone |
| 0 | 105 | 105 | Postage |
| 0 | 0 | <0> | Trav/Trips/Conference |
| 0 | 0 | 0 | Enforcement |
| 0 | 0 | 0 | Advertising |
| 4,000 | 4,000 | 0 | Business Promotion |
| 0 | 214 | 214 | Repairs \& Maintenance |
| 2,263 | 3,033 | 770 | Professional Services |
| 1,150 | 1,150 | 0 | Legal |
| 4,149 | 4,150 | 1 | Trademark |
| 63,550 | 74,865 | 11,315 | Intern'l Agnt Fee/Tax |
| 7,551 | 7,800 | 249 | Domestic Agency Fee |
| 0 | 0 | 0 | Misc. Bank Charges |
| 31,014 | 26,624 | <4,390> | Payment to UCLA |
| 130,115 | 139,172 | 9,057 | TOTAL OTHER CONTROL. |
| 163,526 | 173,167 | 9,641 | TOTAL CONTROLLABLE EXP |
|  |  |  | GROSS CONTRIBUTION TO |
| 149,034 | 123,478 | 25,556 | SVCS AND ENTERPRISES |
|  |  |  | Less: Allocated Exp |
| 2,566 | 2,495 | <71> | Allocated Exp. -HR |
| 12,680 | 13,235 | 556 | Allocated Exp. Fin |
| 6,189 | 5,567 | <622> | Allocated Exp. -IS |
| 2,608 | 3,034 | 426 | Allocated Exp. Mktg |
| 8,211 | 8,459 | 248 | Allocated Exp Othr SA |
| 12,321 | 19,259 | 6,938 | Maintenance |
| 7,121 | 9,420 | 2,299 | Utilities |
| 6,240 | 6,431 | 191 | Depreciation |
| 57,935 | 67,900 | 9,965 | TOTAL ALLOCATED EXP |
| 91,099 | 55,578 | 35,521 | NET INCOME (LOSS) |


| FISCAL YEAR 13-14 |  |  | FISCAL YEAR 12-13 |  |
| :---: | :---: | :---: | :---: | :---: |
| YTD $10 \mathrm{MO}(07 / 28 / 13-05 / 24 / 14)$ |  |  | LAST YEAR ACTUAL |  |
| ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 146,634 | 162,128 | <15,494> | 16,541 | 154,407 |
| 146,634 | 162,128 | <15,494> | 16,541 | 154,407 |
| 2,981 | 4,784 | 1,803 | 197 | 5,988 |
| 143,653 | 157,344 | <13,691> | 16,344 | 148,418 |
| 98.0 | 97.1 | 0.9 | 98.8 | 96.1 |
| 98.0 | 97.1 | 0.9 | 98.8 | 96.1 |
| 1,929,391 | 2,123,659 | <194,268> | 63,247 | 1,880,515 |
| 915,718 | 908,281 | 7,437 | 88,597 | 880,071 |
| 2,845,109 | 3,031,940 | <186,831> | 151,843 | 2,760,586 |
| 2,988,762 | 3,189,284 | <200,522> | 168,187 | 2,909,004 |
| 324,680 | 317,639 | <7,041> | 30,547 | 311,842 |
| 0 | 0 | 0 | 452 | 1,281 |
| 15,746 | 18,128 | 2,382 | 924 | 7,518 |
| 340,425 | 335,767 | <4,658> | 31,923 | 320,641 |
| 232.2 | 207.1 | <25.1> | 193.0 | 207.7 |
| 152,768 | 156,364 | 3,596 | 14,540 | 144,101 |
| 5,780 | 8,853 | 3,073 | 896 | 8,739 |
| 6,739 | 7,301 | 562 | 706 | 6,711 |
| 824 | 1,050 | 226 | 84 | 898 |
| 9,251 | 15,500 | 6,249 | 546 | 12,302 |
| 6,000 | 8,000 | 2,000 | 0 | 8,000 |
| 0 | 250 | 250 | 0 | 0 |
| 30,897 | 40,600 | 9,703 | 392 | 20,521 |
| 1,098 | 1,796 | 698 | 23 | 4,967 |
| 29,984 | 24,274 | <5,710> | 2,083 | 24,055 |
| 6,596 | 11,500 | 4,904 | 770 | 3,070 |
| 29,609 | 41,500 | 11,891 | 7,568 | 37,674 |
| 256,786 | 299,384 | 42,598 | 0 | 183,215 |
| 119,711 | 136,700 | 16,989 | 6,325 | 127,554 |
| 0 | 0 | 0 | 0 | 128 |
| 491,874 | 524,337 | 32,463 | 21,064 | 492,315 |
| 1,147,916 | 1,277,409 | 129,493 | 54,997 | 1,074,249 |
| 1,488,341 | 1,613,176 | 124,835 | 86,920 | 1,394,890 |
| 1,500,421 | 1,576,108 | <75,687> | 81,267 | 1,514,114 |
| 24,680 | 23,196 | <1,484> | 2,138 | 20,784 |
| 113,281 | 121,187 | 7,906 | 7,583 | 102,530 |
| 51,322 | 51,742 | 420 | 3,111 | 43,976 |
| 23,203 | 27,734 | 4,531 | 1,596 | 23,412 |
| 74,591 | 78,184 | 3,593 | 4,799 | 66,092 |
| 128,565 | 195,574 | 67,009 | 12,214 | 120,412 |
| 64,614 | 90,007 | 25,393 | 7,121 | 57,650 |
| 60,314 | 64,310 | 3,996 | 6,039 | 58,770 |
| 540,570 | 651,934 | 111,364 | 44,601 | 493,626 |
| 959,850 | 924,174 | 35,676 | 36,666 | 1,020,488 |


| MAY. 10(04/27/14-05/24/14) |  |  | EVENT SERVICES OFFICE RECREATION \& GAMES AU POST OFFICE TOTAL SALES | FISCAL YEAR 13-14 |  |  | FISCAL YEAR 12-13 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CURRENT MONTH |  |  |  | YTD $10 \mathrm{MO}(07 / 28 / 13-05 / 24 / 14)$ |  |  | LAST YEAR ACTUAL |  |
| ACTUAL | BUDGET | VARIANCE |  | ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 38,376 | 22,200 | 16,176 |  | 411,995 | 334,360 | 77,635 | 32,300 | 390,414 |
| 18 | 175 | <157> |  | 1,714 | 1,461 | 253 | 2,078 | 22,832 |
| 51,356 | 54,210 | <2,854> |  | 550,125 | 554,256 | <4,131> | 53,410 | 562,030 |
| 89,751 | 76,585 | 13,166 |  | 963,835 | 890,077 | 73,758 | 87,788 | 975,276 |
| 49,535 | 53,017 | 3,482 | AU Post Office Cost | 539,580 | 542,063 | 2,483 | 51,855 | 551,871 |
| 5,241 | 4,883 | <358> | Facilities Costs | 84,402 | 74,983 | <9,419> | 9,665 | 85,151 |
| 0 | 0 | 0 | Cost of Sales GM RM | 25 | 0 | <25> | 0 | 618 |
| 54,776 | 57,900 | 3,124 | Less: Cost of Sales | 624,006 | 617,046 | <6,960> | 61,520 | 637,640 |
| 61.0 | 75.6 | 14.6 | COST OF SALES \% | 64.7 | 69.3 | 4.6 | 70.1 | 65.4 |
| 34,975 | 18,685 | 16,290 | GROSS MARGIN | 339,828 | 273,031 | 66,797 | 26,268 | 337,636 |
| 39.0 | 24.4 | 14.6 | GROSS MARGIN \% | 35.3 | 30.7 | 4.6 | 29.9 | 34.6 |
| 86.3 | 78.0 | 8.3 | EVENT SERVICES OFFICE | 79.5 | 77.6 | 1.9 | 70.1 | 78.2 |
| 100.0 | 100.0 | 0.0 | RECREATION \& GAMES | 98.6 | 100.0 | <1.4> | 100.0 | 97.3 |
| 3.6 | 2.2 | 1.4 | AU POST OFFICE | 1.9 | 2.2 | <0.3> | 2.9 | 1.8 |
| 33,951 | 34,904 | <953> | STUDENT UNION OPS | 176,372 | 193,874 | <17,502> | 33,118 | 191,747 |
| 2,328 | 2,081 | 247 | RECREATION \& GAMES | 15,460 | 18,337 | <2,877> | 2,176 | 19,257 |
| 9,025 | 9,543 | <518> | AU POST OFFICE | 97,920 | 97,572 | 348 | 8,324 | 99,716 |
| 45,303 | 46,528 | <1,225> | OTHER INCOME | 289,752 | 309,783 | <20,031> | 43,618 | 310,719 |
| 80,278 | 65,213 | 15,065 | GROSS MARGIN/OTHER | 629,580 | 582,814 | 46,766 | 69,886 | 648,355 |
|  |  |  | Less: Controllable Exp |  |  |  |  |  |
| 31,254 | 31,003 | <251> | Career Wages | 311,773 | 310,022 | <1,751> | 28,249 | 296,241 |
| 17,450 | 18,484 | 1,034 | Student Wages | 164,491 | 181,958 | 17,467 | 20,126 | 198,188 |
| 48,704 | 49,487 | 783 | TOTAL WAGES | 476,264 | 491,980 | 15,716 | 48,375 | 494,429 |
| 54.3 | 64.6 | 10.4 | WAGE \% TO SALES | 49.4 | 55.3 | 5.9 | 55.1 | 50.7 |
| 16,453 | 16,837 | 384 | Employee Benefits | 158,837 | 165,973 | 7,136 | 14,175 | 146,056 |
| 1,693 | 521 | <1,172> | Office Supplies | 14,854 | 10,372 | <4,482> | 1,238 | 12,435 |
| 4,205 | 3,390 | <815> | Telephone | 32,779 | 33,130 | 351 | 3,664 | 33,204 |
| 0 | 0 | 0 | Trav/Trips/Conference | 1,848 | 2,250 | 402 | <0> | 1,843 |
| 0 | 0 | 0 | 24 Hour Study Lounge | 5,329 | 4,562 | <767> | 0 | 5,444 |
| 0 | 0 | 0 | Student Comm Art | 5,393 | 5,495 | 102 | 64 | 5,810 |
| 0 | 0 | 0 | Training Programs | 2,887 | 5,208 | 2,321 | 0 | 3,896 |
| 815 | 169 | <646> | Annual ASUCLA Events | 24,345 | 18,995 | <5,350> | 928 | 23,617 |
| 25,021 | 19,531 | <5,490> | Student Event Exp | 99,338 | 107,643 | 8,305 | 28,430 | 131,130 |
| <36> | 240 | 276 | Operating Supplies | 1,950 | 2,715 | 765 | 0 | 3,166 |
| 0 | 0 | 0 | Tournament Prizes | 0 | 0 | 0 | 0 | 20 |
| 0 | 30 | 30 | Replacements | 0 | 537 | 537 | 0 | 608 |
| 0 | 0 | 0 | Uniforms | 838 | 600 | <238> | 0 | 563 |
| 5 | 20 | 15 | Advertising | 1,237 | 1,139 | <98> | 0 | 828 |
| 504 | 601 | 97 | Business Promotion | 4,785 | 5,980 | 1,195 | 548 | 4,838 |
| 1,139 | 750 | <389> | Repairs \& Maintenance | 12,239 | 10,739 | <1,500> | 2,264 | 25,866 |
| 0 | 0 | 0 | Repairs \& Mtce-Equip | 0 | 0 | 0 | 1,466 | 14,658 |
| 1,306 | 1,274 | <32> | Bank Card Expense | 12,865 | 13,025 | 160 | 1,551 | 14,147 |
| <17> | 33 | 50 | Overs/Shorts | 36 | 332 | 297 | 0 | 153 |
| 1,522 | 1,249 | <273> | Commission Expense | 9,253 | 11,002 | 1,749 | 1,317 | 12,262 |
| 0 | 0 | 0 | Student Support Svcs | 2,908 | 2,625 | <283> | 0 | 2,769 |
| 15,417 | 15,417 | 0 | Interaction Fund | 154,167 | 154,170 | 3 | 15,417 | 154,167 |
| 22,368 | 24,000 | 1,632 | STUDENT UNION EVENT F | 105,566 | 126,500 | 20,934 | 15,373 | 116,473 |
| 90,395 | 84,062 | <6,333> | TOTAL OTHER CONTROL. | 651,451 | 682,992 | 31,541 | 86,436 | 713,953 |
| 139,099 | 133,549 | <5,550> | TOTAL CONTROLLABLE EXP | 1,127,715 | 1,174,972 | 47,257 | 134,811 | 1,208,383 |
| <58,820> | <68,336> | 9,516 | GROSS CONTRIBUTION TO SVCS AND ENTERPRISES | <498,134> | <592,158> | 94,024 | <64,925> | <560,027> |
|  |  |  | Less: Allocated Exp |  |  |  |  |  |
| 3,742 | 3,633 | <109> | Allocated Exp. -HR | 34,518 | 33,936 | <582> | 3,241 | 32,015 |
| 5,478 | 5,481 | 3 | Allocated Exp. Fin | 48,890 | 46,633 | <2,257> | 5,917 | 48,150 |
| 2,674 | 2,305 | <369> | Allocated Exp. -IS | 21,953 | 19,943 | <2,010> | 2,428 | 20,562 |
| 1,127 | 1,256 | 129 | Allocated Exp. Mktg | 10,021 | 10,682 | 661 | 1,246 | 10,862 |
| 3,547 | 3,503 | <44> | Allocated Exp Othr SA | 32,432 | 30,093 | <2,339> | 3,745 | 30,793 |
| 36,603 | 36,312 | <291> | Maintenance | 381,950 | 368,749 | <13,201> | 36,287 | 357,728 |
| 21,155 | 17,761 | <3,394> | Utilities | 191,960 | 169,715 | <22,245> | 21,156 | 171,271 |
| 14,741 | 17,290 | 2,549 | Depreciation | 143,605 | 172,900 | 29,295 | 16,907 | 173,750 |
| 89,066 | 87,541 | <1,525> | TOTAL ALLOCATED EXP | 865,327 | 852,651 | <12,676> | 90,927 | 845,131 |
| <147,886> | <155,877> | 7,991 | NET INCOME (LOSS) | <1,363,461> | <1,444,809> | 81,348 | <155,852> | <1,405,158> |


| MAY. 10(04/27/14-05/24/14) |  |  | Career Wages <br> Limited Appointment <br> Student Wages <br> TOTAL WAGES <br> WAGE \% TO TOTAL SALES |
| :---: | :---: | :---: | :---: |
| CURRENT MONTH |  |  |  |
| ACTUAL | BUDGET | VARIANCE |  |
| 289,960 | 290,304 | 344 |  |
| 8,807 | 300 | <8,507> |  |
| 33,534 | 31,037 | <2,497> |  |
| 332,301 | 321,641 | <10,660> |  |
| 6.3 | 6.3 | <0.0> |  |
| 0 | 2,500 | 2,500 | Emp Awards, Profess. |
| 3,000 | 3,400 | 400 | Emp Awards, Students |
| 130,349 | 140,824 | 10,475 | Employee Benefits |
| 14,306 | 9,720 | <4,586> | Office Supplies |
| 11,395 | 9,876 | <1,519> | Telephone |
| 1,012 | 1,118 | 106 | Postage |
| 542 | 2,657 | 2,115 | Trav/Trips/Conference |
| 0 | 20 | 20 | Expense Allowance |
| 2,555 | 7,213 | 4,658 | Employee Relations |
| 0 | 52 | 52 | Tuition Assistance |
| 0 | 0 | 0 | Training Programs |
| 399 | 798 | 399 | Fingerprinting |
| 0 | 385 | 385 | Recruitment |
| 0 | 620 | 620 | Operating Supplies |
| 0 | 0 | 0 | Freight Out |
| 307 | 300 | <7> | Uniforms |
| <562> | <1,000> | <438> | Security Expense |
| 0 | 50 | 50 | Security Equipment |
| 2,562 | 2,658 | 96 | Alarm Monitoring |
| 1,150 | 1,000 | <150> | Advertising |
| 2,100 | 2,100 | 0 | Benefits U Adv |
| 4,480 | 7,176 | 2,696 | Repairs \& Maintenance |
| <15,000> | 0 | 15,000 | Repair-Mtce Computer |
| 18,571 | 10,320 | <8,251> | Repairs \& Mtce-Equip |
| 0 | 25 | 25 | Printing |
| 8,305 | 8,305 | 0 | Bruin One Card Exp |
| <25> | 82 | 107 | Overs/Shorts |
| 18,041 | 22,484 | 4,443 | Insurance Expense |
| 2,869 | 4,463 | 1,594 | Professional Services |
| 917 | 928 | 11 | Legal |
| 9,733 | 10,427 | 694 | External Audit |
| 290 | 1,500 | 1,211 | Temp Agency Service |
| 9,583 | 9,442 | <141> | Internal Audit |
| 3,500 | 5,870 | 2,370 | Tax Consulting |
| 15,000 | 0 | <15,000> | PROFESSIONAL FEES PCI |
| 11,994 | 10,300 | <1,694> | Board of Directors |
| 0 | 0 | 0 | Special Projects |
| 3,026 | 5,279 | 2,253 | Misc. Bank Charges |
| 2,996 | 3,074 | 78 | Armored Carrier Expense |
| 7,417 | 7,635 | 218 | UCOP Payroll Services |
| 15,929 | 15,929 | 0 | UCLA Recharge Expense |
| 1,262 | 300 | <962> | Special Events |
| 288,005 | 307,830 | 19,825 | TOTAL OTHER CONTROL. |
| 620,306 | 629,471 | 9,165 | TOTAL CONTROLLABLE EXP |
|  |  |  | Less: Allocated Exp |
| 14,952 | 16,104 | 1,152 | Maintenance |
| 8,642 | 7,877 | <765> | Utilities |
| 12,757 | 17,225 | 4,468 | Depreciation |
| 36,351 | 41,206 | 4,855 | TOTAL ALLOCATED EXP |
| 656,657 | 670,677 | 14,020 | NET EXPENSE |
| <579,620> | <599,239> | <19,619> | Allocated-Svs and Ent |
| <26,561> | <26,561> | 0 | Allocated-USAC |
| <3,831> | <3,831> | 0 | Allocated-GSA |
| <46,645> | <41,046> | 5,599 | Allocated-Comm Board |
| <656,657> | <670,677> | <14,020> | TOTAL OTHER |
| 0 | 0 | 0 | TOTAL EXPENSE |


| FISCAL YEAR 13-14 |  |  | FISCAL YEAR 12-13 |  |
| :---: | :---: | :---: | :---: | :---: |
| YTD $10 \mathrm{MO}(07 / 28 / 13-05 / 24 / 14)$ |  |  | LAST YEAR ACTUAL |  |
| ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 2,916,235 | 2,955,903 | 39,668 | 308,983 | 2,917,338 |
| 41,074 | 15,000 | <26,074> | 960 | 2,217 |
| 291,466 | 295,836 | 4,370 | 31,474 | 295,345 |
| 3,248,776 | 3,266,739 | 17,963 | 341,416 | 3,214,900 |
| 5.7 | 5.5 | <0.3> | 7.0 | 5.5 |
| 11,682 | 12,700 | 1,018 | 0 | 9,770 |
| 9,000 | 7,400 | <1,600> | 3,000 | 7,000 |
| 1,289,047 | 1,411,246 | 122,199 | 134,701 | 1,283,447 |
| 102,934 | 81,533 | <21,401> | 12,292 | 87,745 |
| 87,881 | 97,887 | 10,006 | 9,319 | 90,148 |
| 9,388 | 11,021 | 1,633 | 1,083 | 9,598 |
| 16,549 | 23,902 | 7,353 | 272 | 15,510 |
| 0 | 200 | 200 | 0 | 0 |
| 14,806 | 14,802 | <4> | 2,778 | 19,801 |
| 0 | 104 | 104 | 0 | 0 |
| 576 | 0 | <576> | 0 | 0 |
| 5,388 | 8,493 | 3,105 | 0 | 4,463 |
| 3,427 | 4,400 | 973 | 255 | 2,680 |
| 1,268 | 5,480 | 4,212 | 30 | 2,005 |
| 0 | 0 | 0 | 0 | 14 |
| 2,745 | 3,000 | 255 | 307 | 2,702 |
| 67 | <10,000> | <10,067> | <182> | <6,377> |
| 783 | 500 | <283> | 297 | 1,948 |
| 27,343 | 26,580 | <763> | 3,001 | 26,211 |
| 10,615 | 10,000 | <615> | <342> | 7,976 |
| 21,125 | 21,000 | <125> | 2,572 | 21,724 |
| 52,200 | 60,384 | 8,184 | 4,077 | 49,320 |
| 5,760 | 0 | <5,760> | 0 | 0 |
| 110,500 | 103,200 | <7,300> | 9,900 | 99,023 |
| 477 | 586 | 109 | 44 | 823 |
| 96,979 | 96,979 | 0 | 11,023 | 95,748 |
| <32> | 421 | 453 | <10> | 66 |
| 180,410 | 224,840 | 44,430 | 20,440 | 204,400 |
| 31,750 | 39,347 | 7,597 | 5,879 | 33,169 |
| 9,167 | 9,172 | 5 | 773 | 8,276 |
| 97,831 | 104,270 | 6,439 | 10,123 | 101,228 |
| 5,574 | 6,700 | 1,126 | 1,285 | 8,481 |
| 95,833 | 94,420 | <1,413> | 9,167 | 91,667 |
| 10,478 | 12,386 | 1,908 | 5,700 | 12,025 |
| 15,000 | 0 | <15,000> | 0 | 0 |
| 102,858 | 102,700 | <158> | 10,773 | 109,441 |
| 3,486 | 10,000 | 6,514 | 3,109 | 16,683 |
| 31,789 | 41,426 | 9,637 | 3,750 | 33,710 |
| 33,238 | 30,741 | <2,497> | 2,926 | 29,995 |
| 74,167 | 76,350 | 2,183 | 7,417 | 74,168 |
| 162,040 | 159,290 | <2,750> | 15,498 | 154,980 |
| 29,105 | 18,900 | <10,205> | 1,540 | 22,031 |
| 2,763,234 | 2,922,360 | 159,126 | 292,796 | 2,731,598 |
| 6,012,010 | 6,189,099 | 177,089 | 634,212 | 5,946,498 |
| 156,025 | 163,536 | 7,511 | 14,823 | 146,130 |
| 78,415 | 75,268 | <3,147> | 8,642 | 69,964 |
| 142,691 | 172,250 | 29,559 | 14,794 | 149,118 |
| 377,132 | 411,054 | 33,922 | 38,259 | 365,212 |
| 6,389,142 | 6,600,153 | 211,011 | 672,471 | 6,311,709 |
| <5,595,370> | <5,796,968> | <201,598> | <564,137> | <5,379,488> |
| <265,405> | <265,405> | 0 | <26,044> | <258,069> |
| <35,573> | <35,573> | 0 | <3,831> | <35,573> |
| <492,794> | <502,206> | <9,412> | < $78,459>$ | <638,579> |
| <6,389,142> | <6,600,152> | <211,010> | <672,471> | <6,311,709> |
| 0 | 1 | 1 | <0> | 0 |

MAINTENANCE DIVISION
EXPENSE STATEMENT

| MAY. 10(04/27/14-05/24/14) |  |  |  |
| :---: | :---: | :---: | :---: |
| CURRENT MONTH |  |  |  |
| ACTUAL | BUDGET | VARIANCE |  |
| 98,448 | 99,684 | 1,236 | Career Wages |
| 1,580 | 0 | <1,580> | Limited Appointment |
| 1,266 | 558 | <708> | Student Wages |
| <160> | <80> | 80 | Labor Recharge |
| <5,271> | <4,219> | 1,052 | Billed Labor Costs |
| <600> | <4,500> | <3,900> | Capitalized Wages |
| 95,263 | 91,443 | <3,820> | TOTAL WAGES |
| 60,452 | 61,659 | 1,207 | Employee Benefits |
| 55 | 145 | 90 | Office Supplies |
| 843 | 659 | <184> | Telephone |
| 170 | 30 | <140> | Trav/Trips/Conference |
| 0 | 0 | 0 | Training Programs |
| 4,194 | 4,858 | 664 | Paper |
| 3,086 | 4,374 | 1,288 | Cleaning Supplies |
| 757 | 1,262 | 505 | Replacements |
| 331 | 649 | 318 | Laundry |
| 6,256 | 14,905 | 8,649 | Repairs \& Maintenance |
| 3,015 | 2,925 | <90> | Repairs \& Mtce-Elevator |
| 181 | 50 | <131> | Repairs \& Mtce-Equip |
| <315> | 200 | 515 | Painting Program |
| 3,500 | 100 | <3,400> | Incidental Proj Exp |
| 1,197 | 3,750 | 2,553 | Air Conditioning-Maint |
| 8,818 | 8,319 | <499> | Rub Remvl/Hauling |
| 3,614 | 3,573 | <41> | Rodent \& Pest Control |
| 1,693 | 690 | <1,003> | Rentals-Truck |
| 0 | 0 | 0 | Janitorial |
| 97,848 | 108,148 | 10,300 | TOTAL OTHER CONTROL. |
| 193,110 | 199,591 | 6,481 | TOTAL CONTROLLABLE EXP |
|  |  |  | Less: Allocated Exp |
| 14,898 | 16,138 | 1,240 | Depreciation |
| 14,898 | 16,138 | 1,240 | TOTAL ALLOCATED EXP |
| 208,009 | 215,729 | 7,720 | NET EXPENSE |
| <176,934> | <184,098> | <7,164> | Allocated-Svs and Ent |
| <6,002> | <6,002> | 0 | Allocated-USAC |
| <2,645> | <2,645> | 0 | Allocated-GSA |
| <7,476> | <6,880> | 596 | Allocated-Comm Board |
| <14,952> | <16,104> | <1,152> | Allocated-A \& SS |
| <208,009> | <215,729> | <7,720> | TOTAL OTHER |
| <0> | 0 | 0 | TOTAL EXPENSE |


| FISCAL YEAR 13-14 |  |  | FISCAL YEAR 12-13 |  |
| :---: | :---: | :---: | :---: | :---: |
| YTD $10 \mathrm{MO}(07 / 28 / 13-05 / 24 / 14)$ |  |  | LAST YEAR ACTUAL |  |
| ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 999,993 | 1,024,731 | 24,738 | 92,466 | 931,508 |
| 24,353 | 0 | <24,353> | 4,048 | 37,560 |
| 4,280 | 5,436 | 1,156 | 0 | <799> |
| <4,840> | <800> | 4,040 | <200> | <1,690> |
| <44,537> | <42,591> | 1,946 | <4,152> | <40,583> |
| <69,783> | <45,000> | 24,783 | <1,640> | <48,123> |
| 909,467 | 941,776 | 32,309 | 90,522 | 877,873 |
| 597,910 | 619,842 | 21,932 | 50,468 | 527,857 |
| 1,647 | 1,870 | 223 | 161 | 2,250 |
| 7,063 | 6,802 | <261> | 841 | 6,683 |
| 338 | 1,650 | 1,312 | 0 | 431 |
| 0 | 0 | 0 | <0> | 4,543 |
| 45,835 | 46,806 | 971 | 5,844 | 46,592 |
| 46,819 | 46,104 | <715> | 4,767 | 46,029 |
| 13,608 | 11,486 | <2,122> | 1,216 | 12,797 |
| 4,575 | 7,413 | 2,838 | 375 | 6,164 |
| 174,188 | 149,050 | <25,138> | 12,857 | 152,203 |
| 29,675 | 31,325 | 1,650 | 2,785 | 30,035 |
| 336 | 500 | 164 | 179 | 956 |
| 1,865 | 2,000 | 135 | 225 | 1,744 |
| 3,500 | 1,000 | <2,500> | 0 | 277 |
| 35,423 | 37,500 | 2,077 | 4,739 | 34,796 |
| 81,770 | 80,722 | <1,048> | 8,635 | 78,590 |
| 36,247 | 35,732 | <515> | 3,841 | 35,795 |
| 16,525 | 6,525 | <10,000> | 497 | 6,146 |
| 2,592 | 0 | <2,592> | 0 | 0 |
| 1,099,914 | 1,086,327 | <13,587> | 97,431 | 993,889 |
| 2,009,381 | 2,028,103 | 18,722 | 187,953 | 1,871,763 |
| 157,409 | 161,380 | 3,971 | 18,042 | 160,182 |
| 157,409 | 161,380 | 3,971 | 18,042 | 160,182 |
| 2,166,790 | 2,189,483 | 22,693 | 205,995 | 2,031,944 |
| <1,846,298> | <1,869,533> | <23,235> | <175,407> | <1,729,219> |
| <60,013> | <60,013> | 0 | <6,057> | <60,577> |
| <26,441> | <26,441> | 0 | <2,296> | <22,953> |
| <78,013> | <69,959> | 8,054 | <7,412> | <73,065> |
| <156,025> | <163,536> | <7,511> | <14,823> | <146,130> |
| <2,166,790> | <2,189,482> | <22,692> | <205,995> | <2,031,944> |
| 0 | 1 | 1 | <0> | 0 |

UTILITIES
EXPENSE STATEMENT

| MAY. 10(04/27/14-05/24/14) |  |  |  |
| :---: | :---: | :---: | :---: |
| CURRENT MONTH |  |  |  |
| ACTUAL | BUDGET | VARIANCE |  |
| 20,878 | 17,841 | <3,037> | Chiller Water |
| 76,107 | 65,206 | <10,901> | Elec-Non Air Cond. |
| 7,647 | 10,574 | 2,927 | Water-Non Air Cond. |
| 11,035 | 9,575 | <1,460> | Steam-Non Air Cond. |
| 3,873 | 2,709 | <1,164> | Gas |
| 119,540 | 105,905 | <13,635> | TOTAL OTHER CONTROL. |
| 119,540 | 105,905 | <13,635> | TOTAL CONTROLLABLE EXP |
| <102,260> | <90,049> | 12,211 | Allocated-Svs and Ent |
| <2,998> | <2,998> | 0 | Allocated-USAC |
| <1,320> | <1,320> | 0 | Allocated-GSA |
| <4,321> | <3,660> | 661 | Allocated-Comm Board |
| <8,642> | <7,877> | 765 | Allocated-A \& SS |
| <119,540> | <105,904> | 13,636 | TOTAL OTHER |
| 0 | 1 | 1 | TOTAL EXPENSE |


| FISCAL YEAR 13-14 |  |  | FISCAL YEAR 12-13 |  |
| :---: | :---: | :---: | :---: | :---: |
| YTD $10 \mathrm{MO}(07 / 28 / 13-05 / 24 / 14)$ |  |  | LAST YEAR ACTUAL |  |
| ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 178,901 | 153,459 | <25,442> | 19,596 | 159,226 |
| 670,282 | 641,763 | <28,519> | 73,596 | 636,668 |
| 84,669 | 102,947 | 18,278 | 12,987 | 94,640 |
| 122,577 | 89,984 | <32,593> | 9,296 | 55,857 |
| 32,287 | 25,720 | <6,567> | 3,396 | 22,887 |
| 1,088,716 | 1,013,873 | <74,843> | 118,871 | 969,278 |
| 1,088,716 | 1,013,873 | <74,843> | 118,871 | 969,278 |
| <927,911> | <860,449> | 67,462 | <102,266> | <827,905> |
| <29,974> | <29,974> | 0 | <2,641> | <26,418> |
| <13,208> | <13,208> | 0 | <1,001> | <10,010> |
| <39,208> | <34,974> | 4,234 | <4,321> | <34,982> |
| <78,415> | <75,268> | 3,147 | <8,642> | <69,963> |
| <1,088,716> | <1,013,873> | 74,843 | <118,871> | <969,278> |
| <0> | 0 | 0 | 0 | 0 |

