# ASSOCIATED STUDENTS UCLA 

# FINANCIAL STATEMENTS <br> SERVICES AND ENTERPRISES 

June (05/26/13-06/29/13)

Prepared
July 16, 2013

## ASSOCIATED STUDENTS UCLA SERVICES AND ENTERPRISES

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## P/L Reconciliation

Jun-13

| Financial Analysis | \$000's |  |
| :---: | :---: | :---: |
|  | Jun-13 |  |
| Budgeted Net Income/(Loss) |  | (76) |
|  |  |  |
| UCLA Store |  |  |
| Gross Margin: * |  |  |
| Bearwear gross income \$ 22 K below plan due to aggressive sales plan in light of last year actuals | (9) |  |
| Bearwear MTW gross income $\$ 14 \mathrm{~K}$ above plan due to increase in marketing efforts supported by consultants and sales from College |  |  |
| World Series Championship merchandise | 8 |  |
| Computer Store gross income \$484K below plan due to continued decline in individual PC sales, and tablet sales at lower avg. price | (35) |  |
| New Text gross margin below plan mostly due to markdowns from obsolete textbooks sold on Amazon | (16) |  |
| Used Text gross income \$ 105 K below plan due to continued downward trend resulting from lower used book availability | (45) |  |
| Course Reader Solutions gross margin above plan: royalty charges over accrued in May and lower printing cost due to in house production | 8 |  |
| Luvalle Books gross income $\$ 49 \mathrm{~K}$ below plan due to reduction in foot traffic from Anderson school since almost all of their course |  |  |
| readers are online, and several editions on the floor are online at lower prices | (13) |  |
| HSS Dental gross margin above plan due to stronger than anticipated sales for Continuing Education classes | 12 |  |
| Total Wages lower than plan primarily career | 39 |  |
| Other, mostly positive controllables including employee benefits and freight out | 29 |  |
| Total Contribution |  | (22) |
| UCLA Restaurants |  |  |
| Gross Margin: |  |  |
| Rubio's gross income above plan mainly due to increase in budgeted average check, and some customer gain | 8 |  |
| Greenhouse gross income $\$ 8 \mathrm{~K}$ above plan due to less cannibalization than anticipated and positive response to new items introduced | 5 |  |
| North Campus Student Ctr. gross margin below plan as budget reflects a different sales program model. This area is actually showing |  |  |
| considerable growth and improvement over the declining sales trends throughout this fiscal year | (9) |  |
| Café Synapse gross margin below plan due to continuing downward sales trend, higher than anticipated cannibalization from CSSC |  |  |
| and the write-off of \$5K due to an old over accrual of catering income | (13) |  |
| CSSC gross income \$10K above plan due to more traffic and the budget estimates did not have history for Spring | 5 |  |
| YRL gross income $\$ 9 \mathrm{~K}$ above plan due to higher sales than planned during finals week | 6 |  |
| Cooperage gross income $\$ 7 \mathrm{~K}$ below plan due to aggressive budget for finals and dead week | (6) |  |
| Luvalle Food Servery gross margin $\$ 8 \mathrm{~K}$ below plan due to aggressive budget and higher cost of sales than planned | (8) |  |
| Catering gross income \$ 53 K above plan due to additional Athletic events and an unbudgeted wedding | 43 |  |
| Total Wages higher than plan in student wages and limited appointment, partially offset by career | (9) |  |
| Other, negative controllables | (5) |  |
| Total Contribution |  | 17 |
| Services |  |  |
| Gross Margin: |  |  |
| Leased Ops income above plan mainly due to unbudgeted income from the Kaplan Test Prep operation in LuValle Commons, partially |  |  |
| offset by the termination of the lease for the Humanities computer center | 3 |  |
| Photography above plan due to timing of summer sports shoots, increased shooting for the Anderson School and income from ASUCLA |  |  |
| Bearwear catalog shoots | 7 |  |
| Total Wages lower than plan | 5 |  |
| Other, positive controllables mainly in Licensing | 6 |  |
| Total Contribution |  | 21 |
| UCLA Student Union |  |  |
| Gross Margin: |  |  |
| Student Union Ops gross income $\$ 8 \mathrm{~K}$ above plan mostly due to clients spending more than budgeted, a new commencement ceremony, |  |  |
| a UNEX series, a cheer camp, and 3 weddings | 9 |  |
| Recreation \& Games gross income \$2K below plan due to two week closure for Wolfgang Puck construction, and fewer customers | (2) |  |
| Post Office gross margin above plan mostly due to higher consignment commission realized from increased sales | 2 |  |
| Total Wages lower than plan | 3 |  |
| Other, positive controllables mostly waiver pool and student event expense | 21 |  |
| Total Contribution |  | 24 |
| Allocated Expenses and Other |  |  |
| A\&SS lower than plan in wages, employee benefits and various other controllables | 40 |  |
| Maintenance lower than plan in employee benefits and repairs and maintenance due to lower UCLA Facilities work orders and supplies |  |  |
| already in stock | 6 |  |
| Utilities higher than plan because original budget was overly aggressive, and efforts to implement cost-saving measures have not resulted |  |  |
| in expected savings, and Pauley Pavilion utilities higher than plan | (36) |  |
| Depreciation lower than plan due to timing of capitals and reduced expenditures | 19 |  |
| Interest expense lower than plan due to the refinancing of the Series F debt in May to a lower rate | 19 |  |
| Non-recurring positive variance mostly due to the refinancing of Series F debt which lowered the principal value, partially offset by the |  |  |
| write-off of the Ackerman Union A\&B Level Remodel study | 364 |  |
| Other | 1 |  |
| Total |  | 413 |
| Actual Net Income/(Loss) |  | 377 |

* This month includes a benefit to gross margin overall due to the positive shrinkage adjustment of $\$ 65 \mathrm{~K}$

| Financial Analysis | \$000's |  |
| :---: | :---: | :---: |
| Budgeted Net Income/(Loss) |  | (69) |
| UCLA Store |  |  |
| Gross Margin: |  |  |
| Fast Track gross margin below plan due to change in product assortment and continued markdowns of discontinued items, delays in deliveries from new vendors |  |  |
| negatively impacted sales in cosmetics, lower than expected sales in the One Day (Monster) October Sale, and marking out of stock testers for Smashbox cosmetics | (49) |  |
| Bearwear MTW gross income \$231K above plan: victory over USC, College World Series Championship and successful Score Big Promotions and Search Marketing | 94 |  |
| The Market gross income \$174K below plan due to lack of summer camps in September due to early start of LAUSD, lower sales in the One Day (Monster) Sale in |  |  |
| October, lower sales of cleaning, household and toiletry products due to the opening of City Target in Westwood, and the transfer of Bare Escentuals to FastTrack | (34) |  |
| Essentials/Photo gross income $\$ 79 \mathrm{~K}$ below plan due to declining sales in paper products and calendars due to technology (Smart Phones), and a decline |  |  |
| in sales of office supplies due to the opening of City Target in Westwood | (38) |  |
| Computer Store gross income $\$ 3.1 \mathrm{M}$ below plan due to continued lower department and individual sales | (433) |  |
| New Text gross margin below plan due to web and rental sales lower than plan, in addition to outside competition and student sharing | (6) |  |
| Used Text gross margin below plan due to additional markdowns for old titles, lower web sales and continued lack of availability of stock | (269) |  |
| Course Reader Solutions gross income \$99K above plan due to additional off campus sales not budgeted, and higher adoptions than prior year | 76 |  |
| Bookzone gross income $\$ 144 \mathrm{~K}$ below plan due to lower library sales, less customer traffic at One Day Sale, and overall competition trend | (36) |  |
| Luvalle Essentials/Market gross income \$91K below plan due to carryover deficit from a weak first quarter, traffic is slower than planned | (4) |  |
| HSS Essentials/Market gross income \$120K below plan due to lost sales to City Target and CSSC, and poor results from the One Day Sales in October and February | (64) |  |
| Kinross gross income \$91K lower than plan due to much less foot traffic than planned (planned closure this summer) | (4) |  |
| Total Wages lower than plan | 387 |  |
| Other, mainly positive controllables including employee benefits and bank card expense (partially offset by professional services and payment to UCLA) | 145 |  |
| Total Contribution |  | (365) |
| UCLA Restaurants |  |  |
| Gross Margin: |  |  |
| Rubio's gross income above plan due to slight increase in customers, significant increase in average check and less sales lost to CSSC than planned | 56 |  |
| La Cucina gross income above plan due to budgeted CSSC cannibalization that has not occurred | 28 |  |
| Greenhouse gross income \$93K above plan due to less cannibalization from CSSC and positive response to new items introduced this year | 47 |  |
| Northern Lights gross income $\$ 76 \mathrm{~K}$ below plan due mainly to delay in launch of new Panini sandwich program most of the year, (working on more marketing of this |  |  |
| program and reviewing the product that is now in place) | (63) |  |
| North Campus Student Ctr. gross income \$124K below plan due to decline in customer count due to changing traffic patterns, menu mix, quality of food and |  |  |
| operational declines, (new operating plan now in place) | (90) |  |
| Café Synapse gross income \$145K below plan due to continued drop in sales and higher loss of sales to CSSC; menu changes only introduced in April | (115) |  |
| CSSC gross income $\$ 58 \mathrm{~K}$ above plan mostly due to higher traffic than planned (history for Spring budget was based on estimates) | 26 |  |
| Luvalle Food Servery gross income \$119K below plan due to aggressive budget for new sales program which has not started yet | (95) |  |
| Catering gross income $\$ 462 \mathrm{~K}$ above plan due to football training table during winter break, Alumni Day event, higher Athletic Department sales including a Hall of |  |  |
| Fame event, and Welcome Week Graduate events increased over expectations, additionally generating higher income in rentals, setups, stations and servers | 363 |  |
| Concessions gross income $\$ 222 \mathrm{~K}$ above plan due to several unanticipated high volume Athletic events, better attendance at men's basketball games, and other |  |  |
| unbudgeted non-Athletic events in Pauley that generated sales and consignment commission | 164 |  |
| Total Wages higher than plan mainly student | (75) |  |
| Other, mainly positive controllables including employee benefits and paper (partially offset by negative repairs \& maintenance, bank card expense and replacements) | 32 |  |
| Total Contribution |  | 278 |
| Services |  |  |
| Gross Margin: |  |  |
| Licensing domestic income below plan due to lower than expected results not related to timing, and a timing issue for royalty income associated with the spike in |  |  |
| sales in the Store last December that are now being reported | (42) |  |
| Licensing foreign income below plan due to economic challenges in Europe, delay in new program launches in Singapore, Brazil and the Middle East, the decision to |  |  |
| reduce the EU licensee's minimum guarantee, and not realizing any over-royalty above the guarantees in Europe and China | (112) |  |
| Leased Ops income above plan mostly due to unbudgeted rent for Kaplan Test Prep and rate corrections for Blood Donor Center and Events, partially offset by |  |  |
| the termination of the lease for the Humanities computer center | 29 |  |
| Photography income below plan due mainly to decreased bookings primarily for intercollegiate athletics | (4) |  |
| Total Wages lower than plan | 31 |  |
| Other, positive controllables mainly in Licensing | 103 |  |
| Total Contribution |  | 5 |
| UCLA Student Union |  |  |
| Gross Margin: |  |  |
| Student Union Ops gross margin above plan due to unbudgeted Dance Marathon income, two corporate promotional tours, Get Out the Vote concert, a cheer camp, |  |  |
| a UNEX series, 3 weddings and efficiency gained by using rentals for multiple events that were closely grouped together | 66 |  |
| Post Office gross margin above plan due to higher sales trend earlier in the year and the resulting higher consignment commission | 7 |  |
| Recreation and Games gross income $\$ 5 \mathrm{~K}$ below plan due to the rise of computing power in mobile devices which negatively impacts the gaming market | (5) |  |
| Total Wages lower than plan | 22 |  |
| Other, negative controllables mainly student event expense due to increased sales, and repairs \& maintenance (partially offset by waiver pool and employee benefits) | (32) |  |
| Total Contribution |  | 58 |
| Allocated Expenses and Other |  |  |
| A\&SS lower than plan mainly total wages and employee benefits | 247 |  |
| Maintenance lower than plan due to positive career wages and employee benefits, and more time spent on capital projects which increases capitalized wages | 96 |  |
| Utilities higher than plan, mainly electricity due to underestimating CSSC and overestimating solar panel savings, and chiller water higher than plan due to warmer |  |  |
| weather in early months (partially offset by lower reported steam and gas) | (139) |  |
| Depreciation lower than plan due to timing of capitals and reduced expenditures | 161 |  |
| Non-recurring positive mainly due to refinancing of Series F debt which lowered the principal value, offset by the write off of the Ackerman Union Remodel study | 407 |  |
| Interest income positive variance due to higher amounts of invested cash | 31 |  |
| Other, mostly positive interest expense as the Series F debt was refinanced in May to a lower rate | 20 |  |
| Total |  | 823 |
| Actual Net Income/(Loss) |  | 730 |

(\$000)

## ASSETS

## CURRENT ASSETS:

Cash and cash equivalents
Accounts receivable
Less: Allowance for doubtful accounts
Accounts receivable, net
Student fees receivable
Inventories
Prepaid expenses and other current assets
Total current assets

LONG TERM ASSETS
Property, equipment and improvements
Less: Accumulated depreciation
Total Long Term Assets

## TOTAL ASSETS

## LIABILITIES AND RETAINED EARNINGS

## CURRENT LIABILITIES:

Accounts payable
Wages and payroll taxes payable
Sales Tax Payable \& Other Liabilities
Interest payable
Deferred Income
Funds Held for Others
Current portion of long term debt
Total current liabilities
LONG TERM DEBT:
AU expansion loan
Total long term debt
total liabilities

RETAINED EARNINGS:
Beginning Balance
Year-to-date net income/(loss)
Ending Balance
TOTAL LIABILITIES AND RETAINED EARNINGS

| Current Month June 2013 | Prior Month May 2013 | Prior Year July 2012 |
| :---: | :---: | :---: |
| \$11,486 | \$11,101 | \$10,251 |
| 3,642 | 4,055 | 3,471 |
| (117) | (116) | (114) |
| 3,526 | 3,940 | 3,357 |
| 107 | 104 | 256 |
| 5,570 | 5,673 | 7,324 |
| 159 | 147 | 265 |
| 20,848 | 20,965 | 21,453 |
| 65,086 | 65,194 | $\begin{array}{r}64,048 \\ (36,215) \\ \hline\end{array}$ |
| $(38,644)$ | $(38,426)$ | $(36,215)$ |
| 26,442 | 26,768 | 27,834 |
| 47,290 | 47,733 | 49,286 |
| \$4,002 | \$4,000 | \$5,681 |
| 2,610 | 2,618 | 2,427 |
| 646 | 729 | 824 |
| 92 | 130 | 136 |
| 227 | 270 | 184 |
| 222 | 232 | 124 |
| 708 | 729 | 705 |
| 8,507 | 8,708 | 10,080 |
| 11,591 | 12,213 | 12,747 |
| 11,591 | 12,213 | 12,747 |
| 20,099 | 20,921 | 22,827 |
| $\begin{array}{r} 26,459 \\ 730 \\ \hline \end{array}$ | $\begin{array}{r} 26,459 \\ 352 \\ \hline \end{array}$ | $\begin{array}{r} 26,722 \\ (263) \\ \hline \end{array}$ |
| 27,191 | 26,813 | 26,459 |
| 47,290 | 47,733 | 49,286 |

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ASSOCIATED STUDENTS UCLA
    SERVICES AND ENTERPRISES
STATEMENTS OF CASH FLOWS
June 2013
($000's)
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## CASH FLOWS FROM OPERATING ACTIVITIES:

Net income/(loss)
Adjustments to reconcile net income/(loss) to net cash provided/(used) by operating activities:

Depreciation - PP\&E
Depreciation - textbook rental equipment
Loss (Gain) on disposals of fixed assets
(Increase)/decrease in current assets:
Accounts receivable
Student fees receivable
Inventories
Prepaid expenses and other current assets
Increase/(decrease) in current liabilities:
Accounts payable
Sales Tax payable \& other liabilities
Wages and payroll taxes payable
Interest payable
Deferred Income
Funds held for others
Other Current Liabilities (Current Portion of LT Debt)

Net cash provided/(used) by operating activities
CASH PROVIDED/(USED) BY INVESTING ACTIVITIES:
Purchase of textbook rental equipment
Purchase of property, equipment and improvements
Net cash used in investing activities
CASH PROVIDEDI(USED) BY FINANCING ACTIVITIES:
Principal payments on AU expansion loan
Net cash provided/(used) by financing activities
NET INCREASEI(DECREASE) IN CASH AND CASH EQUIVALENTS

CASH AND CASH EQUIVALENTS, Beginning

CASH AND CASH EQUIVALENTS, Ending

| Current Month | Year to Date | Prior <br> Year to Date |
| :---: | :---: | :---: |
| \$377 | \$730 | \$101 |
| 218 | 2,443 | 2,192 |
| 0 | 0 | 0 |
| 0 | 0 | 97 |
|  |  | 0 |
| 414 | (167) | (349) |
| (3) | 152 | 238 |
| 103 | 1,754 | 124 |
| (12) | 107 | 70 |
|  |  | 0 |
| 3 | $(1,682)$ | $(1,251)$ |
| (82) | (181) | (257) |
| (8) | 181 | (260) |
| (39) | (42) | (68) |
| (43) | 43 | 37 |
| (10) | 100 | 6 |
| (21) | 3 | 32 |
| \$898 | \$3,442 | \$713 |
| 0 | \$0 | 0 |
| 108 | $(1,051)$ | $(1,135)$ |
| \$108 | (\$1,051) | (\$1,135) |
| (621) | $(1,155)$ | (705) |
| (\$621) | (\$1,155) | (\$705) |
| \$385 | \$1,236 | $(\$ 1,128)$ |
| \$11,101 | 10,251 | 10,888 |
| \$11,486 | \$11,486 | \$9,760 |

# ASSOCIATED STUDENTS UCLA <br> SERVICES AND ENTERPRISES <br> CASH RESERVE COMPUTATION <br> June 2013 <br> (\$000's) 

CASH AND CASH EQUIVALENTS ..... 11,486Less: Committed Capital Projects
HTS Renovation(134)Casual Dining(750)
Pauley Pavillion Remodel ..... (317)
AGB Drape Replacement \& Sound Paneling ..... (147)
Ackerman B\&A Level Remodel$(2,000)$
NCSC Remodel ..... (250)
Ostin Music Café ..... (200)
Store POS ..... (150)
Terrace Food Court Patio Upgrade ..... (350)
Subtotal ..... $(4,298)$
Adjustment for Cash Overdraft Entry ..... 0
Uncommitted Cash ..... 7,188
BOARD REQUIRED CASH RESERVE (EXC. COMM CAPITAL) ..... 6,393
RESERVE SURPLUS (DEFICIT) ..... 795

ASUCLA SERVICES AND ENTERPRISES
Capital Expenditures - Current Year Projects (\$000's)
FY 2012-2013 June 2013

| PROJECT NAME | BUDGET | PROJECTED |  |  |  |  |  | Status |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Pavments | PO's | Total | Remaining Balance | Pending | Over (Under) |  |
| Store/Services |  |  |  |  |  |  |  |  |
| 2012-S001 Store General Replacement | 50.0 | 10.5 | 5.8 | 16.3 | 33.7 |  | 0.0 | In Progress |
| 2012-S002 Store Photocopiers | 40.0 | 26.2 | 0.0 | 26.2 | 13.8 |  | 0.0 | In Progress |
| 2012-S003 Pauley Souvenir Sales | 40.0 | 11.3 | 2.6 | 13.9 | 26.1 |  | 0.0 | In Progress |
| 2012-S004 Ackerman B \& A Level Remodel | 2,000.0 | 0.0 | 0.0 | 0.0 | 0.0 | 2,000.0 | 0.0 | Pending |
| 2012-S005 Informal Photo-Photo Equipment | 10.0 | 7.6 | 0.0 | 7.6 | 0.0 |  | (2.4) | Completed |
| 2012-S032 Bearwear Remodel | 0.0 | 29.1 | 0.0 | 29.1 | 10.9 |  | 40.0 | In Progress |
| 2012-S034 HSS Design | 0.0 | 11.1 | 0.0 | 11.1 | 8.9 |  | 20.0 | In Progress |
| Total Store/Services | 2,140.0 | 95.8 | 8.4 | 104.2 | 93.4 | 2,000.0 | 57.6 |  |
| Food Service |  |  |  |  |  |  |  |  |
| 2012-F006 FS Miscellaneous and Unanticipated | 50.0 | 40.9 | 3.3 | 44.2 | 5.8 |  | 0.0 | In Progress |
| 2012-F007 Patio Furniture Upgrade | 20.0 | 0.0 | 0.0 | 0.0 | 0.0 | 20.0 | 0.0 | Pending |
| 2012-F008 Patio Umbrellas | 10.0 | 0.0 | 7.6 | 7.6 | 2.4 |  | 0.0 | In Progress |
| 2012-F009 LV FS Concept Updates | 75.0 | 0.0 | 0.0 | 0.0 | 0.0 | 75.0 | 0.0 | Pending |
| 2012-F010 Catering Electric Cart | 15.0 | 0.0 | 0.0 | 0.0 | 0.0 |  | (15.0) | Cancel |
| 2012-F011 NCSC Remodel | 250.0 | 0.0 | 0.0 | 0.0 | 0.0 | 250.0 | 0.0 | Pending |
| 2012-F012 Northern Lights Menu Update | 25.0 | 1.2 | 10.7 | 11.9 | 13.1 |  | 0.0 | In Progress |
| 2012-F013 Ostin Music Café | 200.0 | 0.0 | 0.0 | 0.0 | 0.0 | 200.0 | 0.0 | Pending |
| 2012-F014 TH Misc Kitchen Equipment | 10.0 | 8.3 | 0.0 | 8.3 | 1.7 |  | 0.0 | In Progress |
| 2012-O036 NCSC Equipment Upgrade | 0.0 | 24.2 | 23.7 | 47.9 | 1.1 |  | 49.0 | In Progress |
| 2012-O037 NCSC Marketing \& Signage | 0.0 | 6.4 | 0.0 | 6.4 | 11.6 |  | 18.0 | In Progress |
| 2012-O038 NCSC Facility Improvement | 0.0 | 4.8 | 0.0 | 4.8 | 17.2 |  | 22.0 | In Progress |
| Total Food Services | 655.0 | 85.8 | 45.3 | 131.1 | 52.9 | 545.0 | 74.0 |  |
| Technology |  |  |  |  |  |  |  |  |
| 2012-T015 Network Infrastructure Upgrade | 20.0 | 7.9 | 4.4 | 12.3 | 7.7 |  | 0.0 | In Progress |
| 2012-T016 Printer Replacement | 10.0 | 8.2 | 0.0 | 8.2 | 0.0 |  | (1.8) | Completed |
| 2012-T017 PC Replacement, Infrastructure | 80.0 | 81.7 | 0.0 | 81.7 | 0.0 |  | 1.7 | Completed |
| 2012-T018 Store POS | 150.0 | 0.0 | 0.0 | 0.0 | 0.0 | 150.0 | 0.0 | Pending |
| 2012-T019 Network Security Scan Software | 18.0 | 0.0 | 0.0 | 0.0 | 0.0 | 18.0 | 0.0 | Pending |
| 2012-T020 Marketing Color Laser Printer | 10.0 | 0.0 | 0.0 | 0.0 | 0.0 |  | (10.0) | Cancel |
| 2012-T021 ASUCLA Display Boards in AU KH | 4.0 | 0.0 | 0.0 | 0.0 | 0.0 | 4.0 | 0.0 | Pending |
| Total Technology | 292.0 | 97.8 | 4.4 | 102.2 | 7.7 | 172.0 | (10.1) |  |
| Others |  |  |  |  |  |  |  |  |
| 2012-O022 Custodial Replacements | 10.0 | 6.2 | 0.0 | 6.2 | 3.8 |  | 0.0 | In Progress |
| 2012-O023 SUO General Replacement | 25.0 | 17.6 | 3.8 | 21.4 | 3.6 |  | 0.0 | In Progress |
| 2012-O024 Information Technology Upgrades | 5.0 | 5.8 | 0.0 | 5.8 | 0.0 |  | 0.8 | Completed |
| 2012-O025 Board Room AU 2408 Remodel | 55.0 | 0.0 | 0.0 | 0.0 | 0.0 | 55.0 | 0.0 | Pending |
| 2012-O026 Terrace Food Court Patio Upgrade | 350.0 | 0.0 | 0.0 | 0.0 | 0.0 | 350.0 | 0.0 | Pending |
| 2012-O027 Fac. Misc. Remodels | 25.0 | 14.0 | 7.9 | 21.9 | 0.0 |  | (3.1) | Completed Awaiting Invoice |
| 2012-O028 Finance Photocopier | 15.0 | 3.5 | 0.0 | 3.5 | 11.5 |  | 0.0 | In Progress |
| 2012-O029 Finance Misc. Replacements | 15.0 | 8.4 | 0.0 | 8.4 | 6.6 |  | 0.0 | In Progress |
| 2012-0030 Licensing Visual Identity | 40.0 | 30.0 | 10.0 | 40.0 | 0.0 |  | 0.0 | Completed Awaiting Invoice |
| 2012-O031 Licensing Office Remodel | 10.0 | 0.0 | 0.0 | 0.0 | 0.0 | 10.0 | 0.0 | Pending |
| 2012-O033 A2L Training Table/Meeting Room | 0.0 | 51.3 | 2.5 | 53.8 | 16.2 |  | 70.0 | In Progress |
| 2012-O035 Charging Stations (TGIF) | 0.0 | 0.0 | 26.4 | 26.4 | 0.0 |  | 26.4 | Completed Awaiting Invoice |
| Total Others | 550.0 | 136.8 | 50.6 | 187.4 | 41.7 | 415.0 | 94.1 |  |
| Total Current Year Projects | 3,637.0 | 416.2 | 108.7 | 524.9 | 195.7 | 3,132.0 | 215.6 |  |


| 6/29/2013 June | Current | \% | 30+ | \% | 60+ | \% | 90+ | \% | 120+ | \% | 150+ | \% | Total | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| UNIVERSITY | \$1,214,792 | 36\% | \$42,597 | 36\% | \$12,188 | 240\% | \$2,922 | 23\% | (\$2,944) | 147\% | \$1,766 | 16\% | \$1,271,321 | 35\% |
| ASUCLA PUBLICATIONS | \$184,296 | 5\% | \$195 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$184,491 | 5\% |
| ASUCLA USA/GSA | \$51,927 | 1\% | \$202 | 0\% | \$149 | 3\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$52,278 | 1\% |
| dUE FROM VENDORS | \$638,113 | 18\% | (\$36,449) | -31\% | \$8,096 | 159\% | \$1,421 | 11\% | \$947 | -47\% | \$5,678 | 52\% | \$617,806 | 17\% |
| DENTAL KITS | \$177,928 | 5\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$177,928 | 5\% |
| OTHER | \$1,229,258 | 35\% | \$112,699 | 95\% | $(\$ 15,346)$ | -302\% | \$8,560 | 66\% | \$0 | 0\% | \$3,498 | 32\% | \$1,338,669 | 37\% |
| TOTAL CURRENT MONTH | \$3,496,314 | 100\% | \$119,244 | 100\% | \$5,087 | 100\% | \$12,903 | 100\% | $(\$ 1,997)$ | 100\% | \$10,942 | 100\% | \$3,642,493 | 100\% |
|  | 96\% |  | 3\% |  | 0\% |  | 0.5\% |  | 0\% |  | 0.5\% |  | 100\% |  |
| 5/25/2013 May | Current | \% | 30+ | \% | 60+ | \% | 90+ | \% | 120+ | \% | 150+ | \% | Total | \% |
| UNIVERSITY | \$642,426 | 16\% | \$217,220 | 108\% | \$11,817 | 25\% | $(\$ 2,057)$ | -220\% | \$5,124 | 78\% | \$3,968 | 37\% | \$878,498 | 22\% |
| ASUCLA PUBLICATIONS | \$197,722 | 5\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$197,722 | 5\% |
| ASUCLA USA/GSA | \$96,612 | 3\% | \$149 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$96,761 | 2\% |
| dUE FROM VENDORS | \$880,598 | 23\% | \$6,496 | 3\% | \$11,783 | 25\% | \$1,114 | 119\% | \$742 | 11\% | \$3,745 | 35\% | \$904,478 | 22\% |
| DENTAL KITS | \$322,275 | 9\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$322,275 | 8\% |
| OTHER | \$1,648,403 | 44\% | (\$22,090) | -11\% | \$23,610 | 50\% | \$1,881 | 201\% | \$756 | 11\% | \$3,064 | 28\% | \$1,655,624 | 41\% |
| TOTAL CURRENT MONTH | \$3,788,036 | 100\% | \$201,775 | 100\% | \$47,210 | 100\% | \$938 | 100\% | \$6,622 | 100\% | \$10,777 | 100\% | \$4,055,358 | 100\% |
|  | 94\% |  | 5\% |  | 1\% |  | 0\% |  | 0\% |  | 0\% |  | 100\% |  |
| 4/27/2013 April | Current | \% | 30+ | \% | 60+ | \% | 90+ | \% | 120+ | \% | 150+ | \% | Total | \% |
| UNIVERSITY | \$732,943 | 22\% | \$86,155 | 55\% | \$17,841 | 43\% | \$22,599 | 79\% | \$4,888 | 57\% | \$3,193 | 31\% | \$867,619 | 24\% |
| ASUCLA PUBLICATIONS | \$183,542 | 5\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$183,542 | 5\% |
| ASUCLA USA/GSA | \$234,108 | 7\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$234,108 | 6\% |
| DUE FROM VENDORS | \$477,353 | 14\% | \$19,243 | 12\% | (\$88) | 0\% | \$5,135 | 18\% | \$3,424 | 39\% | \$3 | 0\% | \$505,070 | 14\% |
| DENTAL KITS | \$80,291 | 2\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$80,291 | 2\% |
| OTHER | \$1,727,202 | 50\% | \$52,700 | 33\% | \$23,355 | 57\% | \$832 | 3\% | \$362 | 4\% | \$6,953 | 69\% | \$1,811,404 | 49\% |
| TOTAL CURRENT MONTH | \$3,435,439 | 100\% | \$158,098 | 100\% | \$41,108 | 100\% | \$28,566 | 100\% | \$8,674 | 100\% | \$10,149 | 100\% | \$3,682,034 | 100\% |
|  | 94\% |  | 4\% |  | 1\% |  | 1\% |  | 0\% |  | 0\% |  | 100\% |  |

## Total Aged Accounts Receivable Balances

12 Month History
August 10 through June 13


## Aged Accounts Receivable Balances

>60 Days Past Due



*This value measures how quickly inventory is sold. It is defined as cost of sales for the trailing 12 months divided by month end inventory.

| JUN. $11(05 / 26 / 133006 / 29 / 13$ ) |  |  |  | FISCAL YEAR 12-13 |  |  | FISCAL YEAR 11-12 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | YTD 11 MO(07/29/12-06/29/13) |  |  | LAST YEAR ACTUAL |  |
| ACTUAL | BUDGET | VARIANCE |  | ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 438,567 | 536,314 | <97,747> | textbooks | 9,167,477 | 9,210,906 | <43,429> | 488,274 | 9,751,886 |
| 107,093 | 128,721 | <21,628> | general books | 1,096,849 | 1,245,314 | <148,465> | 112,626 | 1,255,812 |
| 1,154,761 | 1,176,945 | <22,184> | APPAREL \& ACCESSORIES | 10,040,334 | 9,940,547 | 99,787 | 1,065,183 | 8,938,664 |
| 1,604,720 | 2,112,000 | <507,280> | SUPPLY DIVISION | 15,137,411 | 18,616,800 | <3,479,390> | 1,697,311 | 16,230,295 |
| 222,325 | 260,144 | <37,819> | LU VALLE COMMONS STORE | 3,020,824 | 2,977,852 | 42,972 | 260,875 | 3,079,490 |
| 76,335 | 65,000 | 11,335 | e-COmmerce | 1,272,680 | 1,031,000 | 241,680 | 49,451 | 829,732 |
| 245,300 | 254,962 | <9,662> | health sciences store | 4,774,915 | 4,893,796 | <118,881> | 245,936 | 4,741,204 |
| 3,849,101 | 4,534,086 | <684,985> | TOTAL Sales | 44,510,490 | 47,916,215 | <3,405,725> | 3,919,656 | 44,827,082 |
| 2,588,721 | 3,134,613 | 545,892 | Less: Cost of Sales | 31,048,392 | 33,585,302 | 2,536,910 | 2,683,712 | 31,469,069 |
|  |  |  | Less: Shrinkage |  |  |  |  |  |
| <8,126> | 2,620 | 10,746 | техтвоокs | 37,483 | 41,560 | 4,077 | 5,985 | 52,236 |
| <6,048> | 2,020 | 8,068 | GEneral books | 8,465 | 19,300 | 10,835 | <9,698> | 7,070 |
| 4,597 | 4,060 | <537> | APPAREL \& ACCESSORIES | 39,317 | 38,150 | <1,167> | <727> | 29,754 |
| <8,501> | 5,330 | 13,831 | SUPPLY DIVISION | 29,621 | 49,390 | 19,769 | <8,843> | 31,654 |
| <11,433> | 1,330 | 12,763 | LU VALLE COMMONS STORE | 5,178 | 15,480 | 10,302 | <3,135> | 13,792 |
| <806> | 230 | 1,036 | E-COMMERCE | 3,717 | 3,600 | <117> | <795> | 2,109 |
| <8,503> | 1,520 | 10,023 | health sciences store | 15,933 | 20,660 | 4,727 | 4,264 | 27,953 |
| <38,819> | 17,110 | 55,929 | Shrinkage | 139,714 | 188,140 | 48,426 | <12,949> | 164,568 |
| 2,549,902 | 3,151,723 | 601,821 | total cost of sales | 31,188,106 | 33,773,442 | 2,585,336 | 2,670,763 | 31,633,637 |
| 67.3 | 69.1 | 1.9 | COST Of Sales \% | 69.8 | 70.1 | 0.3 | 68.5 | 70.2 |
| 1,299,199 | 1,382,363 | <83,164> | Gross margin | 13,322,385 | 14,142,773 | <820,388> | 1,248,894 | 13,193,446 |
| 32.7 | 30.9 | 1.9 | GROSS MARGIN \% | 30.2 | 29.9 | 0.3 | 31.5 | 29.8 |
| <1.0> | 0.4 | 1.4 | SHRINKAGE \% | 0.3 | 0.4 | 0.1 | <0.3> | 0.4 |
| 33.8 | 30.5 | 3.3 | NET GROSS MARGIN \% | 29.9 | 29.5 | 0.4 | 31.9 | 29.4 |
| 23.6 | 26.9 | <3.3> | Textbooks | 23.1 | 25.3 | <2.2> | 21.1 | 25.1 |
| 39.9 | 32.4 | 7.5 | general books | 32.6 | 32.0 | 0.7 | 40.0 | 32.3 |
| 53.3 | 53.5 | <0.2> | APPAREL \& ACCESSORIES | 51.0 | 51.9 | <1.0> | 53.6 | 51.6 |
| 20.3 | 17.4 | 2.9 | SUPPLY DIVIIISN | 20.1 | 19.0 | 1.1 | 20.1 | 20.1 |
| 33.7 | 30.1 | 3.7 | LU VALLE COMMONS STORE | 28.5 | 30.3 | <1.8> | 31.1 | 29.0 |
| 50.6 | 50.4 | 0.3 | E-COMmerce | 50.4 | 52.0 | <1.6> | 53.9 | 51.8 |
| 39.9 | 34.5 | 5.4 | health sciences store | 24.7 | 26.0 | <1.3> | 32.7 | 23.9 |
| 73,784 | 71,730 | 2,054 | Other income | 861,129 | 931,268 | <70,139> | 69,220 | 914,544 |
| 1,372,983 | 1,454,093 | <81,110> | GROSS MARGIN/OTHER | 14,183,513 | 15,074,041 | <890,528> | 1,318,114 | 14,107,990 |
|  |  |  | Less: Controllable Exp |  |  |  |  |  |
| 255,995 | 291,787 | 35,792 | Career Wages | 2,856,546 | 3,184,067 | 327,521 | 270,109 | 3,016,325 |
| 3,024 | 2,500 | <524> | Limited Appointment | 13,209 | 7,500 | <5,709> | 5,138 | 14,969 |
| 158,957 | 162,647 | 3,690 | Student Wages | 1,516,296 | 1,581,277 | 64,981 | 158,570 | 1,511,365 |
| 417,975 | 456,934 | 38,959 | total wages | 4,386,051 | 4,772,844 | 386,793 | 433,817 | 4,542,658 |
| 10.9 | 10.1 | <0.8> | Wage \% to Sales | 9.9 | 10.0 | 0.1 | 11.1 | 10.1 |
| 130,691 | 157,617 | 26,926 | Employee Benefits | 1,426,908 | 1,682,152 | 255,244 | 132,018 | 1,385,155 |
| 8,010 | 5,470 | <2,540> | Office Supplies | 101,137 | 89,845 | <11,292> | 6,000 | 99,714 |
| 14,323 | 14,175 | <148> | Telephone | 153,902 | 156,165 | 2,263 | 14,737 | 157,999 |
| 80 | 125 | 45 | Telex | 972 | 1,375 | 403 | 80 | 1,181 |
| 26 | 24 | <2> | Postage | 284 | 231 | <53> | 28 | 240 |
| 2,043 | 1,125 | <918> | Trav/Trips/Conference | 21,646 | 21,205 | <441> | 2,520 | 21,144 |
|  | 0 | , | Membership Fees | 4,500 | 4,425 | <75> | 0 | 4,475 |
| 5,113 | 3,530 | <1,583> | Operating Supplies | 55,055 | 53,650 | <1,405> | 4,402 | 55,245 |
| 20,136 | 24,625 | 4,489 | Freight Out | 294,092 | 314,645 | 20,553 | 18,053 | 269,886 |
| 900 | 900 | 0 | Transportation | 13,116 | 12,850 | <266> | 1,075 | 14,120 |
| 0 | 0 | 0 | Replacements | 0 | 0 | 0 | 0 | 681 |
| 0 | 0 | 0 | Merchandise Losses | 0 | 0 | 0 | 0 | 431 |
| 0 | 0 | 0 | Postage Stamp 0/S | <2> | 0 | 2 | <7> | <23> |
| 0 | 0 | 0 | Uniforms | 733 | 100 | <633> | 0 | 576 |
| 9,661 | 11,525 | 1,864 | Advertising | 194,824 | 190,670 | <4,154> | 6,168 | 166,103 |
| <895> | <600> | 295 | Vendor Adv. Allowance | <57,508> | <65,406> | <7,898> | 0 | <61,166> |
| 68 | 75 |  | Direct Mail Adv. | 248,412 | 240,825 | <7,587> | 92 | 242,832 |
| 723 | 1,650 | 927 | Repairs \& Maintenance | 46,767 | 31,110 | <15,657> | 2,826 | 37,417 |
| 0 | 0 | 0 | Interior Maintenance | 0 | 0 | 0 | 0 | 175 |
| 0 | 0 |  | Janitorial | <19> | 0 | 19 | <28> | 0 |
| 54,206 | 57,673 | 3,467 | Bank Card Expense | 703,953 | 757,535 | 53,582 | 58,280 | 704,465 |
| 1,224 | 0 | <1,224> | Overs/Shorts | 6,099 | 0 | <6,099> | <947> | 10,165 |
| 184 | 0 | <184> | Credit Card Adjustments | 7,473 | 0 | <7,473> | 59 | 3,594 |
| 258 | 0 | <258> | Textbook Rental Exp | 631 | 0 | <631> | 0 | 0 |
| 0 | 0 | 0 | Rentals-Facilities | 1,150 | 2,050 | 900 | 0 | 4,171 |
| 212 | 0 | <212> | Rentals-Truck | 1,782 | 1,300 | <482> | 0 | 1,608 |
| 0 | 0 | 0 | Taxes \& Licenses | 300 | 300 |  | 0 | 900 |
| 7,831 | 200 | <7,631> | Professional Services | 72,512 | 3,692 | <68,820> | 355 | 2,741 |
|  | 500 | 500 | Temp Agency Service | 8,628 | 1,100 | <7,528> | 520 | 5,074 |
| 26,902 | 26,100 | <802> | Inventory Count | 26,902 | 26,100 | <802> | 23,190 | 23,190 |
| 0 | 0 | 0 | Commission Expense | 38,838 | 37,400 | <1,438> | 0 | 37,864 |
| 0 | 140 | 140 | Concession Expense | 39,002 | 39,140 | 138 | 140 | 42,021 |
| 0 | 0 | 0 | Prior Period Adj | 53 | 0 | <53> | 0 | <53> |
| 0 | 3 | 3 | Alloc of Distr Cntr | 0 | 15 | 15 | 0 | 0 |
| 4,200 | 1,720 | <2,480> | Payment to UCLA | 104,185 | 52,900 | <51,285> | 1,836 | 49,520 |
| 285,895 | 306,577 | 20,682 | total other control. | 3,516,328 | 3,655,374 | 139,046 | 271,397 | 3,281,444 |
| 703,871 | 763,511 | 59,640 | total Controllable exp | 7,902,379 | 8,428,218 | 525,839 | 705,214 | 7,824,102 |
| 669,112 | 690,582 | <21,470> | GROSS CONTRIBUTION TO SVCS AND ENTERPRISES | 6,281,134 | 6,645,823 | <364,689> | 612,900 | 6,283,889 |
|  |  |  | Less: Allocated Exp |  |  |  |  |  |
| 26,871 | 30,143 | 3,272 | Allocated Exp. - HR | 284,100 | 307,586 | 23,486 | 26,511 | 283,752 |
| 146,945 | 163,815 | 16,870 | Allocated Exp. Fin | 1,600,624 | 1,685,156 | 84,532 | 141,103 | 1,565,313 |
| 62,856 | 70,416 | 7,560 | Allocated Exp. -IS | 664,013 | 720,341 | 56,328 | 62,638 | 668,976 |
| 34,427 | 33,846 | <581> | Allocated Exp. Mktg | 355,856 | 378,189 | 22,333 | 26,414 | 354,355 |
| 101,232 | 120,312 | 19,080 | Allocated Exp Othr SA | 1,012,909 | 1,088,397 | 75,488 | 93,115 | 1,034,692 |
| 68,628 | 68,419 | <209> | Maintenance | 747,458 | 765,370 | 17,912 | 66,353 | 724,302 |
| 39,898 | 25,896 | <14,002> | Utilities | 364,902 | 302,604 | <62,298> | 31,738 | 314,414 |
| 66,665 | 69,375 | 2,710 | Depreciation | 748,587 | 763,125 | 14,538 | 69,446 | 767,243 |
| 547,522 | 582,222 | 34,700 | total allocated exp | 5,778,449 | 6,010,768 | 232,319 | 517,318 | 5,713,046 |
| 121,590 | 108,360 | 13,230 | net income (Loss) | 502,685 | 635,055 | <132,369> | 95,582 | 570,842 |



| JUN. 11(05/26/13-06/29/13) |  |  | PHOTOGRAPHY TOTAL SALES | FISCAL YEAR 12-13 |  |  | FISCAL YEAR 11-12 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | YTD 11 MO(07/29/12-06/29/13) | LAST YEAR ACTUAL |  |
| ACTUAL | BUDGET | VARIANCE |  | ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 20,422 | 13,983 | 6,439 |  | 174,828 | 177,559 | <2,731> | 22,076 | 167,860 |
| 20,422 | 13,983 | 6,439 |  | 174,828 | 177,559 | <2,731> | 22,076 | 167,860 |
| 309 | 618 | 309 |  | Less: Cost of Sales GROSS MARGIN GROSS MARGIN \% | 6,298 | 5,157 | <1,141> | 441 | 4,685 |
| 20,112 | 13,365 | 6,747 | 168,531 |  | 172,402 | <3,871> | 21,635 | 163,175 |
| 98.5 | 95.6 | 2.9 | 96.4 |  | 97.1 | <0.7> | 98.0 | 97.2 |
| 98.5 | 95.6 | 2.9 | PHOTOGRAPHY | 96.4 | 97.1 | <0.7> | 98.0 | 97.2 |
| 90,475 | 90,000 | 475 | TRADEMARKS AND LICENSING LEASED OPS | 1,970,990 | 2,124,525 | <153,535> | 103,478 | 1,848,570 |
| 89,312 | 86,548 | 2,764 |  | 969,383 | 940,277 | 29,106 | 88,335 | 898,430 |
| 179,787 | 176,548 | 3,239 | OTHER INCOME GROSS MARGIN/OTHER | 2,940,373 | 3,064,802 | <124,429> | 191,813 | 2,747,000 |
| 199,899 | 189,913 | 9,986 |  | 3,108,904 | 3,237,204 | <128,300> | 213,449 | 2,910,175 |
|  |  |  | Less: Controllable Exp |  |  |  |  |  |
| 30,325 | 34,320 | 3,995 | Career Wages <br> Limited Appointment | 342,166 | 363,556 | 21,390 | 30,677 | 340,680 |
| 405 | 0 | <405> |  | 1,686 | 0 | <1,686> | 0 | 0 |
| 507 | 1,610 | 1,103 |  | 8,026 | 19,738 | 11,712 | 224 | 8,341 |
| 31,237 | 35,930 | 4,693 | Student Wages TOTAL WAGES WAGE \% TO SALES | 351,878 | 383,294 | 31,416 | 30,901 | 349,021 |
| 153.0 | 257.0 | 104.0 |  | 201.3 | 215.9 | 14.6 | 140.0 | 207.9 |
| 14,874 | 16,472 | 1,598 | Employee Benefits | 158,975 | 176,565 | 17,590 | 14,389 | 150,356 |
| 360 | 700 | 340 | Office Supplies | 9,099 | 9,414 | 315 | 24 | 8,369 |
| 695 | 732 | 37 | Telephone | 7,406 | 8,026 | 620 | 694 | 7,892 |
| 0 | 105 | 105 | Postage | 898 | 1,155 | 257 | 332 | 2,269 |
| 0 | 3,000 | 3,000 | Trav/Trips/Conference | 12,302 | 18,500 | 6,198 | 143 | 14,810 |
| 0 | 0 | 0 | Enforcement | 8,000 | 8,000 | 0 | 0 | <2,010> |
| 0 | 200 | 200 | Advertising | 0 | 450 | 450 | 0 | 0 |
| 707 | 4,400 | 3,693 | Business Promotion | 21,228 | 49,000 | 27,772 | 75 | 17,959 |
| 35 | 216 | 181 | Repairs \& Maintenance | 5,002 | 1,787 | <3,215> | 0 | 2,538 |
| 3,133 | 3,083 | <50> | Professional Services | 27,188 | 29,838 | 2,650 | 2,083 | 26,088 |
| 544 | 1,150 | 606 | Legal | 3,614 | 12,650 | 9,036 | 540 | 8,840 |
| 3,113 | 4,150 | 1,037 | Trademark | 40,787 | 45,650 | 4,863 | 3,302 | 45,298 |
| 0 | 0 | 0 | Intern'I Agnt Fee/Tax | 183,215 | 212,661 | 29,446 | 1,896 | 104,233 |
| 9,047 | 10,000 | 953 | Domestic Agency Fee | 136,601 | 142,000 | 5,399 | 9,771 | 134,576 |
| 0 | 0 | 0 | Misc. Bank Charges | 128 | 0 | <128> | 28 | 236 |
| 33,868 | 29,209 | <4,659> | Payment to UCLA | 526,183 | 526,744 | 561 | 32,650 | 515,206 |
| 66,376 | 73,417 | 7,041 | TOTAL OTHER CONTROL. | 1,140,625 | 1,242,440 | 101,815 | 65,927 | 1,036,658 |
| 97,613 | 109,347 | 11,734 | TOTAL CONTROLLABLE EXP | 1,492,503 | 1,625,734 | 133,231 | 96,829 | 1,385,679 |
| 102,286 | 80,566 | 21,720 | GROSS CONTRIBUTION TO SVCS AND ENTERPRISES | 1,616,401 | 1,611,470 | 4,931 | 116,620 | 1,524,495 |
|  |  |  | Less: Allocated Exp |  |  |  |  |  |
| 2,008 | 2,370 | 362 | Allocated Exp. -HR | 22,792 | 24,722 | 1,930 | 1,888 | 21,835 |
| 7,257 | 6,776 | <481> | Allocated Exp. Fin | 109,787 | 114,433 | 4,646 | 7,316 | 103,871 |
| 3,208 | 2,912 | <296> | Allocated Exp. -IS | 47,184 | 49,062 | 1,878 | 3,359 | 46,309 |
| 1,757 | 1,400 | <357> | Allocated Exp. Mktg | 25,169 | 25,679 | 510 | 1,416 | 24,405 |
| 5,166 | 4,977 | <189> | Allocated Exp Othr SA | 71,258 | 73,177 | 1,919 | 4,993 | 71,074 |
| 12,173 | 12,137 | <36> | Maintenance | 132,585 | 135,765 | 3,180 | 11,770 | 128,478 |
| 7,077 | 4,592 | <2,485> | Utilities | 64,727 | 53,663 | <11,064> | 5,630 | 55,772 |
| 6,039 | 5,695 | <344> | Depreciation | 64,809 | 62,645 | <2,164> | 6,338 | 60,510 |
| 44,685 | 40,859 | <3,826> | TOTAL ALLOCATED EXP | 538,311 | 539,146 | 834 | 42,710 | 512,254 |
| 57,601 | 39,707 | 17,894 | NET INCOME (LOSS) | 1,078,089 | 1,072,324 | 5,765 | 73,910 | 1,012,241 |


| JUN. 11(05/26/13-06/29/13) |  |  | EVENT SERVICES OFFICE RECREATION \& GAMES AU POST OFFICE TOTAL SALES |
| :---: | :---: | :---: | :---: |
| CURRENT MONTH |  |  |  |
| ACTUAL | BUDGET | VARIANCE |  |
| 64,277 | 47,715 | 16,562 |  |
| 1,598 | 2,834 | <1,236> |  |
| 63,170 | 44,460 | 18,710 |  |
| 129,045 | 95,009 | 34,036 |  |
| 63,534 | 43,481 | <20,053> | AU Post Office Cost |
| 12,636 | 13,598 | 962 | Facilities Costs |
| 135 | 75 | <60> | Cost of Sales GM RM |
| 76,304 | 57,154 | <19,150> | Less: Cost of Sales |
| 59.1 | 60.2 | 1.0 | COST OF SALES \% |
| 52,741 | 37,855 | 14,886 | GROSS MARGIN |
| 40.9 | 39.8 | 1.0 | GROSS MARGIN \% |
| 80.3 | 71.5 | 8.8 | EVENT SERVICES OFFICE |
| 91.6 | 97.4 | <5.8> | RECREATION \& GAMES |
| <0.6> | 2.2 | <2.8> | AU POST OFFICE |
| 6,020 | 14,416 | <8,396> | STUDENT UNION OPS |
| 1,500 | 1,959 | <459> | RECREATION \& GAMES |
| 11,337 | 7,827 | 3,510 | AU POST OFFICE |
| 18,857 | 24,202 | <5,345> | OTHER INCOME |
| 71,599 | 62,057 | 9,542 | GROSS MARGIN/OTHER |
|  |  |  | Less: Controllable Exp |
| 30,097 | 30,648 | 551 | Career Wages |
| 20,852 | 23,541 | 2,689 | Student Wages |
| 50,949 | 54,189 | 3,240 | TOTAL WAGES |
| 39.5 | 57.0 | 17.6 | WAGE \% TO SALES |
| 14,963 | 16,277 | 1,314 | Employee Benefits |
| 1,038 | 655 | <383> | Office Supplies |
| 3,376 | 3,426 | 50 | Telephone |
| 0 | 1,125 | 1,125 | Trav/Trips/Conference |
| 2,149 | 2,088 | <61> | 24 Hour Study Lounge |
| <959> | 0 | 959 | Student Comm Art |
| 0 | 0 | 0 | Training Programs |
| 11,967 | 11,964 | <3> | Annual ASUCLA Events |
| 1,972 | 6,154 | 4,182 | Student Event Exp |
| 0 | 0 | 0 | Student Union Prog |
| 10 | 240 | 230 | Operating Supplies |
| 0 | 70 | 70 | Tournament Prizes |
| 0 | 30 | 30 | Replacements |
| 0 | 0 | 0 | Uniforms |
| 260 | 20 | <240> | Advertising |
| 475 | 601 | 126 | Business Promotion |
| 1,034 | 323 | <711> | Repairs \& Maintenance |
| 1,466 | 1,083 | <383> | Repairs \& Mtce-Equip |
| 1,256 | 1,149 | <107> | Bank Card Expense |
| 0 | 27 | 27 | Overs/Shorts |
| 900 | 1,175 | 275 | Commission Expense |
| 0 | 0 | 0 | Student Support Svcs |
| 15,417 | 15,417 | 0 | Interaction Fund |
| 8,262 | 13,500 | 5,238 | Waiver Pool |
| 63,585 | 75,324 | 11,739 | TOTAL OTHER CONTROL. |
| 114,534 | 129,513 | 14,980 | total Controllable Exp |
|  |  |  | GROSS CONTRIBUTION TO |
| <42,935> | <67,456> | 24,521 | SVCS AND ENTERPRISES |
|  |  |  | Less: Allocated Exp |
| 3,276 | 3,574 | 298 | Allocated Exp. -HR |
| 5,361 | 4,239 | <1,122> | Allocated Exp. Fin |
| 2,370 | 1,822 | <548> | Allocated Exp. -IS |
| 1,298 | 876 | <422> | Allocated Exp. Mktg |
| 3,817 | 3,114 | <703> | Allocated Exp Othr SA |
| 36,166 | 36,045 | <121> | Maintenance |
| 21,025 | 13,646 | <7,379> | Utilities |
| 13,312 | 18,125 | 4,813 | Depreciation |
| 86,625 | 81,441 | <5,184> | TOTAL ALLOCATED EXP |
| <129,560> | <148,897> | 19,337 | NET INCOME (LOSS) |


| FISCAL YEAR 12-13 |  |  | FISCAL YEAR 11-12 |  |
| :---: | :---: | :---: | :---: | :---: |
| YTD 11 MO(07/29/12-06/29/13) |  |  | LAST YEAR ACTUAL |  |
| ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 454,692 | 397,707 | 56,985 | 64,308 | 438,018 |
| 24,429 | 28,525 | <4,096> | 2,818 | 24,083 |
| 625,200 | 577,023 | 48,177 | 55,480 | 591,356 |
| 1,104,321 | 1,003,255 | 101,066 | 122,606 | 1,053,457 |
| 615,404 | 564,325 | <51,079> | 55,001 | 582,118 |
| 97,787 | 100,661 | 2,874 | 19,397 | 114,478 |
| 752 | 725 | <27> | 34 | 628 |
| 713,943 | 665,711 | <48,232> | 74,432 | 697,224 |
| 64.7 | 66.4 | 1.7 | 60.7 | 66.2 |
| 390,377 | 337,544 | 52,833 | 48,173 | 356,232 |
| 35.4 | 33.6 | 1.7 | 39.3 | 33.8 |
| 78.5 | 74.7 | 3.8 | 69.8 | 73.9 |
| 96.9 | 97.5 | <0.5> | 98.8 | 97.4 |
| 1.6 | 2.2 | <0.6> | 0.9 | 1.6 |
| 197,767 | 191,647 | 6,120 | 6,595 | 182,063 |
| 20,757 | 21,551 | <794> | 1,661 | 25,665 |
| 111,053 | 101,580 | 9,473 | 9,831 | 103,631 |
| 329,577 | 314,778 | 14,799 | 18,087 | 311,359 |
| 719,954 | 652,322 | 67,632 | 66,260 | 667,591 |
| 326,337 | 334,456 | 8,119 | 29,756 | 321,204 |
| 219,041 | 232,870 | 13,829 | 21,247 | 238,733 |
| 545,378 | 567,326 | 21,948 | 51,003 | 559,937 |
| 49.4 | 56.6 | 7.2 | 41.6 | 53.2 |
| 161,019 | 173,427 | 12,408 | 14,404 | 152,077 |
| 13,473 | 8,320 | <5,153> | 834 | 10,269 |
| 36,581 | 37,071 | 490 | 3,416 | 37,556 |
| 1,843 | 3,375 | 1,532 | 109 | 2,032 |
| 7,593 | 6,650 | <943> | 2,883 | 7,465 |
| 4,851 | 5,495 | 644 | <449> | 5,952 |
| 3,896 | 5,258 | 1,362 | 117 | 5,451 |
| 35,584 | 30,959 | <4,625> | 11,464 | 33,662 |
| 133,102 | 99,066 | <34,036> | 6,079 | 125,259 |
| 0 | 0 | 0 | 0 | 200 |
| 3,176 | 3,455 | 279 | 220 | 5,791 |
| 20 | 1,090 | 1,070 | 0 | 105 |
| 608 | 567 | <41> | 0 | 880 |
| 563 | 600 | 37 | <65> | 1,202 |
| 1,088 | 1,729 | 641 | 45 | 2,493 |
| 5,313 | 6,581 | 1,268 | 462 | 8,675 |
| 26,899 | 10,393 | <16,506> | 994 | 14,054 |
| 16,124 | 11,913 | <4,211> | 1,205 | 13,498 |
| 15,403 | 14,679 | <724> | 1,275 | 14,764 |
| 153 | 349 | 197 | <6> | <37> |
| 13,162 | 12,929 | <233> | 1,090 | 16,207 |
| 2,769 | 2,637 | <132> | 0 | 2,638 |
| 169,583 | 169,587 | 4 | 15,417 | 169,583 |
| 124,734 | 140,000 | 15,266 | 8,935 | 122,620 |
| 777,538 | 746,130 | <31,408> | 68,427 | 752,396 |
| 1,322,916 | 1,313,456 | <9,460> | 119,430 | 1,312,333 |
| <602,962> | <661,134> | 58,172 | <53,170> | <644,741> |
| 35,291 | 36,525 | 1,234 | 3,117 | 34,980 |
| 53,511 | 48,859 | <4,652> | 4,812 | 50,413 |
| 22,932 | 20,879 | <2,053> | 2,209 | 22,313 |
| 12,160 | 10,812 | <1,348> | 932 | 11,786 |
| 34,610 | 31,399 | <3,211> | 3,284 | 34,450 |
| 393,894 | 403,229 | 9,335 | 34,967 | 381,691 |
| 192,296 | 159,463 | <32,833> | 16,725 | 165,691 |
| 187,062 | 199,375 | 12,313 | 17,038 | 192,769 |
| 931,756 | 910,541 | <21,214> | 83,084 | 894,093 |
| <1,534,718> | <1,571,675> | 36,958 | <136,255> | <1,538,834> |



| FISCAL YEAR 12-13 |  |  | FISCAL YEAR 11-12 |  |
| :---: | :---: | :---: | :---: | :---: |
| YTD 11 MO(07/29/12-06/29/13) |  |  | LAST YEAR ACTUAL |  |
| ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 3,205,322 | 3,248,796 | 43,474 | 286,294 | 3,209,375 |
| 2,217 | 3,300 | 1,083 | 807 | 4,336 |
| 321,124 | 368,437 | 47,313 | 26,528 | 346,471 |
| <200> | 0 | 200 | 0 | 0 |
| 3,528,463 | 3,620,533 | 92,070 | 313,629 | 3,560,182 |
| 5.5 | 5.4 | <0.1> | 5.6 | 5.6 |
| 9,770 | 11,000 | 1,230 | 0 | 11,667 |
| 7,000 | 9,163 | 2,163 | 0 | 4,161 |
| 1,418,420 | 1,507,898 | 89,478 | 124,264 | 1,325,265 |
| 93,783 | 86,225 | <7,558> | 6,300 | 81,308 |
| 100,121 | 108,688 | 8,567 | 9,966 | 105,351 |
| 10,510 | 12,299 | 1,789 | 901 | 10,104 |
| 16,752 | 23,100 | 6,348 | 1,348 | 26,873 |
| 0 | 440 | 440 | 0 | 0 |
| 24,857 | 25,333 | 476 | 4,741 | 20,628 |
| 0 | 208 | 208 | 0 | 0 |
| 4,463 | 9,405 | 4,942 | 986 | 1,953 |
| 2,868 | 4,393 | 1,526 | 338 | 2,461 |
| 2,348 | 6,100 | 3,752 | 11 | 4,138 |
| 14 | 0 | <14> | 0 | 0 |
| 2,947 | 3,707 | 760 | 307 | 3,422 |
| <7,048> | <16,500> | <9,452> | <1,861> | <30,243> |
| 1,948 | 550 | <1,398> | <240> | 1,847 |
| 28,772 | 27,302 | <1,470> | 2,503 | 27,050 |
| 10,499 | 17,050 | 6,551 | 1,363 | 17,622 |
| 24,296 | 20,822 | <3,474> | <8,150> | 9,266 |
| 53,911 | 65,514 | 11,603 | 4,496 | 48,977 |
| 108,172 | 112,684 | 4,512 | 9,836 | 117,463 |
| 833 | 255 | <578> | 98 | 535 |
| 101,113 | 105,701 | 4,588 | 4,391 | 100,263 |
| 43 | 880 | 837 | 3 | <29> |
| 224,840 | 231,000 | 6,160 | 18,338 | 201,718 |
| 36,042 | 42,306 | 6,264 | 4,787 | 32,681 |
| 9,296 | 8,618 | <678> | 814 | 8,953 |
| 111,351 | 111,734 | 383 | 9,828 | 108,477 |
| 8,503 | 5,068 | <3,435> | 1,668 | 7,465 |
| 100,833 | 104,286 | 3,453 | 9,167 | 101,246 |
| 14,305 | 14,280 | <25> | 2,647 | 12,347 |
| 136,001 | 138,020 | 2,019 | 14,670 | 125,486 |
| 17,358 | 12,200 | <5,158> | 624 | 10,624 |
| 36,376 | 52,437 | 16,061 | 2,197 | 37,516 |
| 32,935 | 35,030 | 2,095 | 5,896 | 40,170 |
| 81,585 | 84,040 | 2,455 | 7,417 | 81,583 |
| 170,478 | 175,219 | 4,741 | 15,498 | 170,078 |
| 21,250 | 22,200 | 950 | 0 | 22,728 |
| 3,017,545 | 3,178,655 | 161,110 | 255,149 | 2,851,155 |
| 6,546,008 | 6,799,188 | 253,180 | 568,778 | 6,411,337 |
| 160,904 | 164,763 | 3,859 | 14,284 | 155,919 |
| 78,553 | 65,168 | <13,385> | 6,832 | 67,684 |
| 163,979 | 190,003 | 26,024 | 14,035 | 174,029 |
| 403,436 | 419,934 | 16,498 | 35,151 | 397,632 |
| 6,949,444 | 7,219,122 | 269,678 | 603,929 | 6,808,969 |
| <5,932,406> | <6,196,324> | <263,918> | <509,792> | <5,782,942> |
| <284,273> | <284,273> | 0 | <25,142> | <271,722> |
| <39,265> | <39,265> | 0 | <3,733> | <39,704> |
| <693,500> | <699,260> | <5,760> | <65,262> | <714,601> |
| <6,949,444> | <7,219,122> | <269,678> | <603,929> | <6,808,969> |
| 0 | 0 | <0> | 0 | <0> |

MAINTENANCE DIVISION
EXPENSE STATEMENT

| JUN. 11(05/26/13-06/29/13) |  |  | Career Wages Limited Appointment Student Wages Labor Recharge Billed Labor Costs Capitalized Wages TOTAL WAGES |
| :---: | :---: | :---: | :---: |
| CURRENT MONTH |  |  |  |
| ACTUAL | BUDGET | VARIANCE |  |
| 97,914 | 96,723 | <1,191> |  |
| 362 | 0 | <362> |  |
| 0 | 0 | 0 |  |
| <160> | 0 | 160 |  |
| <2,385> | <4,216> | <1,831> |  |
| <2,597> | <3,000> | <403> |  |
| 93,134 | 89,507 | <3,627> |  |
| 52,050 | 62,404 | 10,354 | Employee Benefits |
| 29 | 165 | 136 | Office Supplies |
| 822 | 881 | 60 | Telephone |
| 0 | 180 | 180 | Trav/Trips/Conference |
| 0 | 0 | 0 | Training Programs |
| 6,233 | 4,664 | <1,569> | Paper |
| 4,442 | 4,031 | <411> | Cleaning Supplies |
| 2,561 | 823 | <1,738> | Replacements |
| 1,131 | 787 | <344> | Laundry |
| 6,831 | 11,725 | 4,894 | Repairs \& Maintenance |
| 2,783 | 2,925 | 142 | Repairs \& Mtce-Elevator |
| 53 | 0 | <53> | Repairs \& Mtce-Equip |
| 330 | 275 | <55> | Painting Program |
| 0 | 225 | 225 | Incidental Proj Exp |
| 2,149 | 2,450 | 301 | Air Conditioning-Maint |
| 9,121 | 6,804 | <2,317> | Rub Remvl/Hauling |
| 4,177 | 3,219 | <958> | Rodent \& Pest Control |
| 1,351 | 880 | <471> | Rentals-Truck |
| 94,062 | 102,438 | 8,376 | TOTAL OTHER CONTROL. |
| 187,196 | 191,945 | 4,749 | TOTAL CONTROLLABLE EXP |
|  |  |  | Less: Allocated Exp |
| 18,138 | 19,665 | 1,527 | Depreciation |
| 18,138 | 19,665 | 1,527 | TOTAL ALLOCATED EXP |
| 205,334 | 211,610 | 6,276 | NET EXPENSE |
| <174,821> | <181,901> | <7,080> | Allocated-Svs and Ent |
| <6,056> | <6,057> | <1> | Allocated-USAC |
| <2,296> | <2,296> | 0 | Allocated-GSA |
| <7,387> | <6,628> | 759 | Allocated-Comm Board |
| <14,774> | <14,728> | 46 | Allocated-A \& SS |
| <205,334> | <211,610> | <6,276> | TOTAL OTHER |
| 0 | 0 | <0> | TOTAL EXPENSE |


| FISCAL YEAR 12-13 |  |  | FISCAL YEAR 11-12 |  |
| :---: | :---: | :---: | :---: | :---: |
| YTD 11 MO(07/29/12-06/29/13) |  |  | LAST YEAR ACTUAL |  |
| ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 1,029,422 | 1,080,977 | 51,555 | 92,825 | 1,026,732 |
| 37,922 | 0 | <37,922> | 274 | 11,169 |
| <799> | 0 | 799 | 0 | 0 |
| <1,850> | 0 | 1,850 | <200> | <12,817> |
| <42,967> | <45,807> | <2,840> | <4,041> | <49,710> |
| $<50,719>$ | <33,000> | 17,719 | $<12,750>$ | <55,353> |
| 971,008 | 1,002,170 | 31,162 | 76,108 | 920,021 |
| 579,906 | 678,660 | 98,754 | 54,224 | 580,929 |
| 2,278 | 2,015 | <263> | 261 | 2,255 |
| 7,504 | 9,647 | 2,143 | 731 | 8,840 |
| 431 | 1,980 | 1,549 | 0 | 1,895 |
| 4,543 | 0 | <4,543> | 0 | 0 |
| 52,825 | 48,448 | <4,377> | 5,083 | 50,388 |
| 50,471 | 46,519 | <3,952> | 4,462 | 51,833 |
| 15,358 | 10,556 | <4,802> | 758 | 13,363 |
| 7,295 | 9,770 | 2,475 | 1,075 | 8,163 |
| 159,034 | 150,475 | <8,559> | 21,012 | 175,722 |
| 32,818 | 32,175 | <643> | 2,787 | 31,630 |
| 1,010 | 800 | <210> | 0 | 947 |
| 2,074 | 3,025 | 951 | 355 | 3,099 |
| 277 | 2,475 | 2,198 | 382 | 1,995 |
| 36,945 | 27,450 | <9,495> | 3,226 | 27,280 |
| 87,712 | 80,997 | <6,715> | 7,723 | 80,216 |
| 39,972 | 35,409 | <4,563> | 3,242 | 33,202 |
| 7,497 | 6,880 | <617> | 1,285 | 8,262 |
| 1,087,951 | 1,147,281 | 59,330 | 106,605 | 1,080,019 |
| 2,058,958 | 2,149,451 | 90,493 | 182,714 | 2,000,040 |
| 178,320 | 216,315 | 37,995 | 16,093 | 170,792 |
| 178,320 | 216,315 | 37,995 | 16,093 | 170,792 |
| 2,237,279 | 2,365,766 | 128,487 | 198,806 | 2,170,832 |
| <1,904,040> | <2,034,841> | <130,801> | <169,026> | <1,845,054> |
| <66,633> | <66,634> | <1> | <6,059> | <66,644> |
| <25,249> | <25,249> | 0 | <2,295> | $<25,255>$ |
| <80,452> | <74,278> | 6,174 | <7,142> | <77,960> |
| <160,904> | <164,763> | <3,859> | <14,284> | <155,919> |
| <2,237,278> | <2,365,765> | <128,487> | <198,806> | <2,170,832> |
| 1 | 1 | 0 | 0 | 1 |

UTILITIES
EXPENSE STATEMENT

| JUN. 11(05/26/13-06/29/13) |  |  |  |
| :---: | :---: | :---: | :---: |
| CURRENT MONTH |  |  |  |
| ACTUAL | BUDGET | VARIANCE |  |
| 27,894 | 15,248 | < 12,646> | Chiller Water |
| 68,522 | 51,983 | <16,539> | Elec-Non Air Cond. |
| 10,701 | 5,279 | <5,422> | Water-Non Air Cond. |
| 9,185 | 5,870 | <3,315> | Steam-Non Air Cond. |
| 1,857 | 2,478 | 621 | Gas |
| 118,159 | 80,858 | <37,301> | TOTAL OTHER CONTROL. |
| 118,159 | 80,858 | <37,301> | TOTAL CONTROLLABLE EXP |
| <101,634> | <68,852> | 32,782 | Allocated-Svs and Ent |
| <2,641> | <2,641> | 0 | Allocated-USAC |
| <1,001> | <1,001> | 0 | Allocated-GSA |
| <4,294> | <2,787> | 1,507 | Allocated-Comm Board |
| <8,589> | <5,577> | 3,012 | Allocated-A \& SS |
| <118,159> | <80,858> | 37,301 | TOTAL OTHER |
| 0 | 0 | 0 | TOTAL EXPENSE |


| FISCAL YEAR 12-13 |  |  | FISCAL YEAR 11-12 |  |
| :---: | :---: | :---: | :---: | :---: |
| YTD 11 MO(07/29/12-06/29/13) |  |  | LAST YEAR ACTUAL |  |
| ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 187,120 | 146,976 | <40,144> | 18,737 | 127,624 |
| 705,190 | 601,586 | <103,604> | 55,769 | 613,763 |
| 105,341 | 74,378 | <30,963> | 7,919 | 90,933 |
| 65,042 | 86,566 | 21,524 | 7,425 | 78,696 |
| 24,744 | 32,851 | 8,107 | 4,868 | 31,301 |
| 1,087,437 | 942,357 | <145,080> | 94,718 | 942,317 |
| 1,087,437 | 942,357 | <145,080> | 94,718 | 942,317 |
| <929,539> | <804,550> | 124,989 | <80,848> | <800,929> |
| <29,059> | <29,059> | 0 | <2,627> | <28,906> |
| <11,011> | <11,011> | 0 | <995> | <10,955> |
| <39,276> | <32,570> | 6,706 | <3,416> | <33,843> |
| <78,552> | <65,168> | 13,384 | $<6,832>$ | <67,684> |
| <1,087,437> | <942,358> | 145,079 | <94,718> | <942,317> |
| 0 | <1> | <1> | 0 | 0 |

