# ASSOCIATED STUDENTS UCLA 

## FINANCIAL STATEMENTS SERVICES AND ENTERPRISES

July (06/30/13-07/27/13)

Prepared
August 16, 2013

# ASSOCIATED STUDENTS UCLA SERVICES AND ENTERPRISES 

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* Without Benefits



## P/L Reconciliation

Jul-13

| Financial Analysis | \$000's |  |
| :---: | :---: | :---: |
|  | Jul-13 |  |
| Budgeted Net Income/(Loss) |  | (302) |
|  |  |  |
| UCLA Store |  |  |
| Gross Margin: |  |  |
| Bearwear gross income $\$ 64 \mathrm{~K}$ below plan due to aggressive budget compared to prior year | (33) |  |
| Fast Track gross margin below plan due to less sales and impact from additional markdowns to liquidate discontinued classifications | (10) |  |
| Bearwear MTW gross income $\$ 21 \mathrm{~K}$ above plan due to positive impact of College World Series Championship | 10 |  |
| Computer Store gross income $\$ 764 \mathrm{~K}$ below plan due to continued downward sales trend in computer sales to individuals and aggressive |  |  |
| budget against estimates | (77) |  |
| The Market gross margin above plan resulting from better than anticipated flower sales during commencement | 8 |  |
| Used Text gross margin below plan due to wholesale sales higher as a percent to total at a lower CUM, impacting GM in a low |  |  |
| sales month and partial write-down of the Follett rebate | (10) |  |
| Course Reader Solutions gross margin above plan due to higher digital sales for Spring | 51 |  |
| Luvalle Essentials/Market gross income \$ 15 K above plan resulting from additional summer program art and architecture kits | 9 |  |
| HSS Dental gross income $\$ 46 \mathrm{~K}$ above plan due to increase in class size and expanded merchandise for July kits | 8 |  |
| HSS Essentials/Market gross income \$11K below plan mainly due lost sales to City Target and CSSC | (4) |  |
| Total Wages lower than plan primarily career | 35 |  |
| Other, mostly negative controllables including professional services, advertising and payment to UCLA | (34) |  |
| Total Contribution |  | (47) |
| UCLA Restaurants |  |  |
| Gross Margin: |  |  |
| Northern Lights gross income $\$ 4 \mathrm{~K}$ below plan mainly due to slow response to new sandwich line and continued loss of customer base |  |  |
| to surrounding competition | (4) |  |
| Café Synapse gross income \$13K below plan due to continued downward sales trend and higher cannibalization from CSSC than planned | (10) |  |
| CSSC gross income $\$ 18 \mathrm{~K}$ above plan mostly due to budget estimates did not have any history for summer and an increase in traffic |  |  |
| compared to last summer | 8 |  |
| YRL gross income \$13K below plan due to budget did not have history for summer and lower traffic than planned | (9) |  |
| Luvalle Food Servery gross income $\$ 17 \mathrm{~K}$ below plan due to aggressive budget for new sales program not implemented this year | (13) |  |
| Taco Bell gross income $\$ 6 \mathrm{~K}$ below plan due to Portola stair construction shifting traffic patterns on level A , customer counts dropping |  |  |
| in this area, and not as great response as usual to the most recent TB LTO programs | (4) |  |
| Concessions gross income $\$ 107 \mathrm{~K}$ below plan due to annual Tennis Tournament did not occur; this event will not be returning to campus | (70) |  |
| Total Wages lower than plan mostly career | 24 |  |
| Other, positive controllables mostly commission expense and paper | 29 |  |
| Total Contribution |  | (49) |
| Services |  |  |
| Gross Margin: |  |  |
| Licensing foreign income below plan: programs in India and Middle East started later than planned, partial write-off of Korea balance, |  |  |
| reduction in EU licensee minimum guarantee and Mexico/Latin America programs are under negotiation and pending launch | (107) |  |
| Licensing domestic income above plan due to timing | 5 |  |
| Leased Ops income above plan mainly due to unbudgeted income from the Kaplan Test Prep operation in LuValle Commons, partially |  |  |
| offset by the termination of the lease for the Humanities computer center | 6 |  |
| Photography income below plan due to timing (income recorded in June), and decreased demand for Fall sports events and the Law school | (9) |  |
| Total Wages lower than plan | 3 |  |
| Other, positive controllables mainly in Licensing | 26 |  |
| Total Contribution |  | (76) |
| UCLA Student Union |  |  |
| Gross Margin: |  |  |
| Student Union Ops gross income \$16K above plan mostly due to increase in sales for summer camps and new university events | 15 |  |
| Recreation \& Games gross income $\$ 3 \mathrm{~K}$ below plan mostly because the gaming market has been affected by the rise of computing |  |  |
| power in mobile devices | (3) |  |
| Post Office gross margin below plan mostly due to correction for overstating inventory in prior month | (3) |  |
| Total Wages lower than plan | 1 |  |
| Other, negative controllables mostly waiver pool and repairs and maintenance | (6) |  |
| Total Contribution |  | 4 |
| Allocated Expenses and Other |  |  |
| A\&SS higher than plan mostly in employee benefits (year-end adjustment) and incentive compensation | (306) |  |
| Maintenance higher than plan due to unexpected pump repair, plumbing flood in Ackerman and AC maintenance for UV lamps and |  |  |
| electronic board for exhaust hoods in CSSC (partially offset by employee benefits) | (7) |  |
| Utilities higher than plan due to aggressive budget, Pauley utilities and results below plan from cost-saving measures | (39) |  |
| Depreciation lower than plan due to timing of capitals and reduced expenditures | 12 |  |
| Student Union Fee Income positive variance due to year-end adjustment (higher enrollment and inflation adjustment than planned) | 80 |  |
| Other, mostly positive non-recurring and interest income | 57 |  |
| Total |  | (203) |
| Actual Net Income/(Loss) |  | (673) |


| Financial Analysis | \$000's |  |
| :---: | :---: | :---: |
| Budgeted Net Income/(Loss) |  | (370) |
| UCLA Store |  |  |
| Gross Margin: |  |  |
| Bearwear gross income $\$ 60 \mathrm{~K}$ below plan due to aggressive sales plan in light of last year actuals | (33) |  |
| Fast Track gross margin below plan due to change in product assortment and continued markdowns of discontinued items, delays in deliveries from new vendors |  |  |
| negatively impacted sales in cosmetics, lower than expected sales in the One Day (Monster) October Sale, and marking out of stock testers for Smashbox cosmetics | (59) |  |
| Bearwear MTW gross income \$252K above plan: victory over USC, College World Series Championship and successful Score Big Promotions and Search Marketing | 104 |  |
| The Market gross income \$175K below plan due to lack of summer camps in September due to early start of LAUSD, lower sales in the One Day (Monster) Sale in |  |  |
| October, lower sales of cleaning, household and toiletry products due to the opening of City Target in Westwood, and the transfer of Bare Escentuals to FastTrack | (26) |  |
| Essentials/Photo gross income $\$ 89 \mathrm{~K}$ below plan due to declining sales in paper products and calendars due to technology (Smart Phones), and a decline |  |  |
| in sales of office supplies due to the opening of City Target in Westwood | (43) |  |
| Computer Store gross income $\$ 3.9 \mathrm{M}$ below plan due to continued lower department and individual sales | (509) |  |
| New Text gross income $\$ 397 \mathrm{~K}$ below plan due to web and rental sales lower than plan, in addition to outside competition and student sharing | (54) |  |
| Used Text gross margin below plan due to additional markdowns for old titles, lower web sales and continued lack of availability of stock | (278) |  |
| Course Reader Solutions gross income $\$ 147 \mathrm{~K}$ above plan due to additional off campus sales not budgeted, and higher adoptions than prior year | 126 |  |
| Bookzone gross income \$149K below plan due to lower library sales, less customer traffic at One Day Sale, and overall competition trend | (38) |  |
| Luvalle Essentials/Market gross income $\$ 76 \mathrm{~K}$ below plan due to carryover deficit from a weak first quarter; traffic is slower than planned | (35) |  |
| HSS Essentials/Market gross income \$131K below plan due to lost sales to City Target and CSSC, and poor results from the One Day Sales in October and February | (69) |  |
| Kinross gross income \$97K lower than plan due to much less foot traffic than planned (planned closure this summer) | (42) |  |
| Total Wages lower than plan | 422 |  |
| Other, mainly positive controllables including employee benefits and bank card expense (partially offset by professional services and payment to UCLA) | 122 |  |
| Total Contribution |  | (412) |
| UCLA Restaurants |  |  |
| Gross Margin: |  |  |
| Rubio's gross income above plan due to slight increase in customers, significant increase in average check and less sales lost to CSSC than planned | 59 |  |
| La Cucina gross income above plan due to budgeted CSSC cannibalization that has not occurred | 28 |  |
| Greenhouse gross income $\$ 97 \mathrm{~K}$ above plan due to less cannibalization from CSSC and positive response to new items introduced this year | 50 |  |
| Northern Lights gross income $\$ 80 \mathrm{~K}$ below plan due mainly to delay in launch of new Panini sandwich program most of the year, (working on more marketing of this |  |  |
| program and reviewing the product that is now in place) | (67) |  |
| North Campus Student Ctr. gross income \$128K below plan due to decline in customer count due to changing traffic patterns, menu mix, quality of food and |  |  |
| operational declines, (new operating plan now in place) | (91) |  |
| Café Synapse gross income $\$ 158 \mathrm{~K}$ below plan due to continued drop in sales and higher loss of sales to CSSC; menu changes only introduced in April | (125) |  |
| Yoshinoya gross income below plan due to aggressive budget written with only a few weeks of actual historical data | (38) |  |
| CSSC gross income $\$ 76 \mathrm{~K}$ above plan mostly due to higher traffic than planned (history for Spring budget was based on estimates) | 34 |  |
| Luvalle Food Servery gross income $\$ 136 \mathrm{~K}$ below plan due to aggressive budget for new sales program which has not started yet | (107) |  |
| Catering gross income \$461K above plan due to football training table during winter break, Alumni Day event, higher Athletic Department sales including a Hall of |  |  |
| Fame event, and Welcome Week Graduate events increased over expectations, additionally generating higher income in rentals, setups, stations and servers | 362 |  |
| Concessions gross income $\$ 115 \mathrm{~K}$ above plan due to several unanticipated high volume Athletic events, better attendance at men's basketball games, and other |  |  |
| unbudgeted non-Athletic events in Pauley that generated sales and consignment commission | 95 |  |
| Total Wages higher than plan mainly student (partially offset by positive career wages) | (50) |  |
| Other, mainly positive controllables including employee benefits and paper (partially offset by negative repairs \& maintenance, bank card expense and replacements) | 78 |  |
| Total Contribution |  | 228 |
| Services |  |  |
| Gross Margin: |  |  |
| Licensing domestic income below plan due to lower than expected results, and a timing issue for royalty income associated with the spike in sales in the Store last |  |  |
| December that are now being reported | (37) |  |
| Licensing foreign income below plan due to economic challenges in Europe, delay in new program launches in Singapore, Brazil and the Middle East, the decision to |  |  |
| reduce the EU licensee's minimum guarantee, and not realizing any over-royalty above the guarantees in Europe and China | (218) |  |
| Leased Ops income above plan mostly due to unbudgeted rent for Kaplan Test Prep and rate corrections for Blood Donor Center and Events, partially offset by |  |  |
| the termination of the lease for the Humanities computer center | 35 |  |
| Photography income below plan due to decreased bookings for Anderson, Law School, Theatre Film and Television, and archive orders (partially offset by Athletics) | (13) |  |
| Total Wages lower than plan | 35 |  |
| Other, positive controllables mainly in Licensing | 127 |  |
| Total Contribution |  | (71) |
| UCLA Student Union |  |  |
| Gross Margin: |  |  |
| Student Union Ops gross margin above plan due to unbudgeted Dance Marathon income, two corporate promotional tours, Get Out the Vote concert, summer camps |  |  |
| a UNEX series, 3 weddings and efficiency gained by using rentals for multiple events that were closely grouped together | 81 |  |
| Post Office gross margin above plan due to higher sales trend earlier in the year and the resulting higher consignment commission | 4 |  |
| Recreation and Games gross income $\$ 8 \mathrm{~K}$ below plan due to the rise of computing power in mobile devices which negatively impacts the gaming market | (8) |  |
| Total Wages lower than plan | 23 |  |
| Other, negative controllables mainly student event expense due to increased sales, and repairs \& maintenance (partially offset by waiver pool and employee benefits) | (38) |  |
| Total Contribution |  | 62 |
| Allocated Expenses and Other |  |  |
| A\&SS higher than plan due mostly to year-end incentive compensation accrual (partially offset by positive total wages, employee benefits and bank charges) | (59) |  |
| Maintenance lower than plan due to positive career wages and employee benefits, and more time spent on capital projects which increases capitalized wages | 90 |  |
| Utilities higher than plan mainly electricity due to underestimating CSSC and overestimating solar panel savings, and chiller water higher than plan due to warmer |  |  |
| weather in early months (partially offset by lower reported steam and gas) | (177) |  |
| Depreciation lower than plan due to timing of capitals and reduced expenditures | 173 |  |
| Non-recurring positive mainly due to refinancing of Series F debt which lowered the principal (partially offset by the write off of the Ackerman Union Remodel study) | 459 |  |
| Interest income positive variance due to higher amounts of invested cash | 37 |  |
| Other, mostly positive year-end student fee income adjustment and positive interest expense as the Series F debt was refinanced in May to a lower rate | 99 |  |
| Total |  | 622 |
| Actual Net Income/(Loss) |  | 59 |

(\$000)

## ASSETS

CURRENT ASSETS:
Cash and cash equivalents
Accounts receivable
Less: Allowance for doubtful accounts
Accounts receivable, net
Student fees receivable
Inventories
Prepaid expenses and other current assets
Total current assets

## LONG TERM ASSETS

Property, equipment and improvements
Less: Accumulated depreciation
Total Long Term Assets
TOTAL ASSETS

## LIABILITIES AND RETAINED EARNINGS

CURRENT LIABILITIES:
Accounts payable
Wages and payroll taxes payable
Sales Tax Payable \& Other Liabilities
Interest payable
Deferred Income
Funds Held for Others
Current portion of long term debt
Total current liabilities
LONG TERM DEBT:
AU expansion loan
Total long term debt
TOTAL LIABILITIES
RETAINED EARNINGS:
Beginning Balance
Year-to-date net income/(loss)
Ending Balance
TOTAL LIABILITIES AND RETAINED EARNINGS

| Current Month July 2013 | Prior Month June 2013 | Prior Year July 2012 |
| :---: | :---: | :---: |
| \$11,541 | \$11,486 | \$10,251 |
| 3,369 | 3,642 | 3,471 |
| (131) | (117) | (114) |
| 3,239 | 3,526 | 3,357 |
| 389 | 107 | 256 |
| 6,379 | 5,570 | 7,324 |
| 243 | 159 | 265 |
| 21,791 | 20,848 | 21,453 |
| $\begin{gathered} 65,205 \\ (38,869) \end{gathered}$ | $\begin{gathered} 65,086 \\ (38,644) \end{gathered}$ | $\begin{gathered} 64,048 \\ (36,215) \end{gathered}$ |
| 26,336 | 26,442 | 27,834 |
| 48,128 | 47,290 | 49,286 |
| \$4,921 | \$4,002 | \$5,681 |
| 3,085 | 2,610 | 2,427 |
| 837 | 646 | 824 |
| 146 | 92 | 136 |
| 182 | 227 | 184 |
| 139 | 222 | 124 |
| 708 | 708 | 705 |
| 10,018 | 8,507 | 10,080 |
| 11,591 | 11,591 | 12,747 |
| 11,591 | 11,591 | 12,747 |
| 21,609 | 20,099 | 22,827 |
| $\begin{array}{r} 26,459 \\ \hline 59 \\ \hline \end{array}$ | $\begin{array}{r} 26,459 \\ 730 \\ \hline \end{array}$ | $\begin{array}{r} 26,722 \\ (263) \\ \hline \end{array}$ |
| 26,518 | 27,191 | 26,459 |
| 48,128 | 47,290 | 49,286 |

## ASSOCIATED STUDENTS UCLA SERVICES AND ENTERPRISES STATEMENTS OF CASH FLOWS

July 2013
(\$000's)

## CASH FLOWS FROM OPERATING ACTIVITIES:

Net income/(loss)
Adjustments to reconcile net income/(loss) to net cash provided/(used) by operating activities:

Depreciation - PP\&E
Depreciation - textbook rental equipment Loss (Gain) on disposals of fixed assets (Gain) Loss on long-term debt refinancing (Increase)/decrease in current assets:
Accounts receivable
Student fees receivable
Inventories
Prepaid expenses and other current assets Increase/(decrease) in current liabilities:
Accounts payable
Sales Tax payable \& other liabilities
Wages and payroll taxes payable
Interest payable
Deferred Income
Funds held for others
Other Current Liabilities (Current Portion of LT Debt)
Net cash provided/(used) by operating activities

## CASH PROVIDEDI(USED) BY INVESTING ACTIVITIES:

Purchase of textbook rental equipment
Purchase of property, equipment and improvements
Net cash used in investing activities
CASH PROVIDED/(USED) BY FINANCING ACTIVITIES:
Principal payments on AU expansion loan


CASH AND CASH EQUIVALENTS, Beginning
CASH AND CASH EQUIVALENTS, Ending

| Current Month | Year to Date | Prior <br> Year to <br> Date |
| :---: | :---: | :---: |
| (\$673) | \$59 | (\$262) |
| 225 | 2,668 | 2,518 |
| 0 | 0 | 0 |
| 160 | 160 | 0 |
| (447) | (447) | 0 |
| 0 | 0 | 0 |
| 287 | 120 | (283) |
| (282) | (130) | (14) |
| (809) | 945 | (680) |
| (84) | 23 | (31) |
|  |  | 0 |
| 918 | (764) | 191 |
| 191 | 10 | (25) |
| 475 | 655 | (202) |
| 54 | 12 | (12) |
| (45) | (2) | 7 |
| (83) | 17 | 23 |
| 0 | 3 | 32 |
| (\$113) | \$3,329 | \$1,261 |
| 0 | \$0 | 0 |
| (280) | $(1,331)$ | $(1,193)$ |
| (\$280) | (\$1,331) | $(\$ 1,193)$ |
| 447 | (708) | (705) |
| \$447 | (\$708) | (\$705) |
| \$55 | \$1,291 | (\$637) |
| \$11,486 | 10,251 | 10,888 |
| \$11,541 | \$11,541 | \$10,251 |

## ASSOCIATED STUDENTS UCLA <br> SERVICES AND ENTERPRISES <br> CASH RESERVE COMPUTATION

July 2013
(\$000's)

| CASH AND CASH EQUIVALENTS | 11,541 |  |  |
| :--- | ---: | :---: | :---: |
| $\quad$ Less: Committed Capital Projects | $(684)$ |  |  |
| Casual Dining | $(377)$ |  |  |
| Pauley Pavillion Remodel | $(1,873)$ |  |  |
| Ackerman B\&A Level Remodel | $(250)$ |  |  |
| NCSC Remodel | $(200)$ |  |  |
| Ostin Music Café | $(150)$ |  |  |
| Store POS | $(350)$ |  |  |
| Terrace Food Court Patio Upgrade | $(3,885)$ |  |  |
| $\quad$ Subtotal | $(323)$ |  |  |
| $\quad$ Adjustment for Cash Overdraft Entry | 7,333 |  |  |
| $\quad$ Uncommitted Cash | 6,752 |  |  |
| BOARD REQUIRED CASH RESERVE (EXC. COMM CAPITAL) |  |  |  |
| RESERVE SURPLUS (DEFICIT) |  |  | 582 |

ASUCLA SERVICES AND ENTERPRISES
Capital Expenditures - Current Year Projects (\$000's)
FY 2012-2013 June 2013

| PROJECT NAME | BUDGET | PROJECTED |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Pavments | PO's. | Total | Remaining Balance | Pendina | Over (Under) | Status |
| Store/Services |  |  |  |  |  |  |  |  |
| 2012-S001 Store General Replacement | 50.0 | 10.5 | 28.9 | 39.4 | 10.6 |  | 0.0 | In Progress |
| 2012-S002 Store Photocopiers | 40.0 | 26.2 | 5.2 | 31.4 | 8.6 |  | 0.0 | In Progress |
| 2012-S003 Pauley Souvenir Sales | 40.0 | 11.3 | 2.6 | 13.9 | 26.1 |  | 0.0 | In Progress |
| 2012-S004 Ackerman B \& A Level Remodel | 2,000.0 | 0.0 | 126.8 | 126.8 | 1,873.2 |  | 0.0 | In Progress |
| 2012-S005 Informal Photo-Photo Equipment | 10.0 | 7.6 | 0.0 | 7.6 | 0.0 |  | (2.4) | Completed |
| 2012-S032 Bearwear Remodel | 0.0 | 29.1 | 0.0 | 29.1 | 10.9 |  | 40.0 | In Progress |
| 2012-S034 HSS Design | 0.0 | 11.1 | 0.0 | 11.1 | 8.9 |  | 20.0 | In Progress |
| Total Store/Services | 2,140.0 | 95.8 | 163.5 | 259.3 | 1,938.3 | 0.0 | 57.6 |  |
| Food Service |  |  |  |  |  |  |  |  |
| 2012-F006 FS Miscellaneous and Unanticipated | 50.0 | 40.9 | 3.3 | 44.2 | 5.8 |  | 0.0 | In Progress |
| 2012-F007 Patio Furniture Upgrade | 20.0 | 0.0 | 10.9 | 10.9 | 9.1 |  | 0.0 | In Progress |
| 2012-F008 Patio Umbrellas | 10.0 | 0.0 | 7.6 | 7.6 | 2.4 |  | 0.0 | In Progress |
| 2012-F009 LV FS Concept Updates | 75.0 | 0.0 | 0.0 | 0.0 | 0.0 | 75.0 | 0.0 | Pending |
| 2012-F010 Catering Electric Cart | 15.0 | 0.0 | 0.0 | 0.0 | 0.0 |  | (15.0) | Cancel |
| 2012-F011 NCSC Remodel | 250.0 | 0.0 | 0.0 | 0.0 | 0.0 | 250.0 | 0.0 | Pending |
| 2012-F012 Northern Lights Menu Update | 25.0 | 7.7 | 4.2 | 11.9 | 13.1 |  | 0.0 | In Progress |
| 2012-F013 Ostin Music Café | 200.0 | 0.0 | 0.0 | 0.0 | 0.0 | 200.0 | 0.0 | Pending |
| 2012-F014 TH Misc Kitchen Equipment | 10.0 | 8.3 | 0.0 | 8.3 | 1.7 |  | 0.0 | In Progress |
| 2012-O036 NCSC Equipment Upgrade | 0.0 | 26.7 | 21.2 | 47.9 | 1.1 |  | 49.0 | In Progress |
| 2012-O037 NCSC Marketing \& Signage | 0.0 | 6.4 | 0.0 | 6.4 | 11.6 |  | 18.0 | In Progress |
| 2012-O038 NCSC Facility Improvement | 0.0 | 4.8 | 0.0 | 4.8 | 17.2 |  | 22.0 | In Progress |
| Total Food Services | 655.0 | 94.8 | 47.2 | 142.0 | 62.0 | 525.0 | 74.0 |  |
| Technology |  |  |  |  |  |  |  |  |
| 2012-T015 Network Infrastructure Upgrade | 20.0 | 7.9 | 4.4 | 12.3 | 7.7 |  | 0.0 | In Progress |
| 2012-T016 Printer Replacement | 10.0 | 8.2 | 0.0 | 8.2 | 0.0 |  | (1.8) | Completed |
| 2012-T017 PC Replacement, Infrastructure | 80.0 | 81.7 | 0.0 | 81.7 | 0.0 |  | 1.7 | Completed |
| 2012-T018 Store POS | 150.0 | 0.0 | 0.0 | 0.0 | 0.0 | 150.0 | 0.0 | Pending |
| 2012-T019 Network Security Scan Software | 18.0 | 0.0 | 0.0 | 0.0 | 0.0 | 18.0 | 0.0 | Pending |
| 2012-T020 Marketing Color Laser Printer | 10.0 | 0.0 | 0.0 | 0.0 | 0.0 |  | (10.0) | Cancel |
| 2012-T021 ASUCLA Display Boards in AU KH | 4.0 | 0.0 | 0.0 | 0.0 | 0.0 | 4.0 | 0.0 | Pending |
| Total Technology | 292.0 | 97.8 | 4.4 | 102.2 | 7.7 | 172.0 | (10..) |  |
| Others |  |  |  |  |  |  |  |  |
| 2012-O022 Custodial Replacements | 10.0 | 6.2 | 0.0 | 6.2 | 3.8 |  | 0.0 | In Progress |
| 2012-O023 SUO General Replacement | 25.0 | 20.7 | 1.3 | 22.0 | 3.0 |  | 0.0 | In Progress |
| 2012-O024 Information Technology Upgrades | 5.0 | 5.8 | 0.0 | 5.8 | 0.0 |  | 0.8 | Completed |
| 2012-O025 Board Room AU 2408 Remodel | 55.0 | 0.0 | 0.0 | 0.0 | 0.0 | 55.0 | 0.0 | Pending |
| 2012-O026 Terrace Food Court Patio Upgrade | 350.0 | 0.0 | 0.0 | 0.0 | 0.0 | 350.0 | 0.0 | Pending |
| 2012-O027 Fac. Misc. Remodels | 25.0 | 20.4 | 2.9 | 23.3 | 0.0 |  | (1.7) | Completed Awaiting Invoice |
| 2012-O028 Finance Photocopier | 15.0 | 3.5 | 0.0 | 3.5 | 11.5 |  | 0.0 | In Progress |
| 2012-O029 Finance Misc. Replacements | 15.0 | 8.4 | 0.0 | 8.4 | 6.6 |  | 0.0 | In Progress |
| 2012-O030 Licensing Visual Identity | 40.0 | 30.0 | 10.0 | 40.0 | 0.0 |  | 0.0 | Completed Awaiting Invoice |
| 2012-O031 Licensing Office Remodel | 10.0 | 0.0 | 0.0 | 0.0 | 0.0 | 10.0 | 0.0 | Pending |
| 2012-0033 A2L Training Table/Meeting Room | 0.0 | 51.3 | 2.5 | 53.8 | 16.2 |  | 70.0 | In Progress |
| 2012-O035 Charging Stations (TGIF) | 0.0 | 26.4 | 0.0 | 26.4 | 0.0 |  | 26.4 | Completed |
| Total Others. | 550.0 | 172.7 | 16.7 | 189.4 | 41.1 | 415.0 | 95.5 |  |
| Total Current Year Projects | 3,637.0 | 461.1 | 231.8 | 692.9 | 2,049.1 | 1,112.0 | 217.0 |  |

# ASSOCIATED STUDENTS UCLA SERVI CES AND ENTERPRISES 

ACCOUNTS RECEIVABLE AGING REPORT

| 7/27/2013 July | Current | \% | 30+ | \% | 60+ | \% | 90+ | \% | 120+ | \% | 150+ | \% | Total | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| UNIVERSITY | \$745,000 | 25\% | \$125,073 | 59\% | \$25,306 | 26\% | \$3,099 | 20\% | \$563 | 6\% | $(\$ 1,190)$ | -23\% | \$897,851 | 26\% |
| ASUCLA PUBLICATIONS | \$155,618 | 5\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$155,618 | 5\% |
| ASUCLA USA/GSA | \$55,876 | 2\% | \$169 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$56,045 | 2\% |
| DUE FROM VENDORS | \$646,266 | 21\% | $(\$ 3,687)$ | -2\% | $(\$ 34,189)$ | -35\% | \$6,391 | 40\% | \$4,261 | 45\% | \$5,943 | 115\% | \$624,985 | 19\% |
| DENTAL KITS | \$143,394 | 5\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$143,394 | 4\% |
| OTHER | \$1,282,371 | 42\% | \$90,749 | 43\% | \$107,062 | 109\% | \$6,336 | 40\% | \$4,607 | 49\% | \$412 | 8\% | \$1,491,537 | 44\% |
| TOTAL CURRENT MONTH | \$3,028,525 | 100\% | \$212,304 | 100\% | \$98,179 | 100\% | \$15,826 | 100\% | \$9,431 | 100\% | \$5,165 | 100\% | \$3,369,430 | 100\% |
|  | 91\% |  | 6\% |  | 3\% |  | 0\% |  | 0\% |  | 0\% |  | 100\% |  |
| 6/29/2013 June | Current | \% | 30+ | \% | 60+ | \% | 90+ | \% | 120+ | \% | 150+ | \% | Total | \% |
| UNIVERSITY | \$1,214,792 | 36\% | \$42,597 | 36\% | \$12,188 | 240\% | \$2,922 | 23\% | $(\$ 2,944)$ | 147\% | \$1,766 | 16\% | \$1,271,321 | 35\% |
| ASUCLA PUBLICATIONS | \$184,296 | 5\% | \$195 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$184,491 | 5\% |
| ASUCLA USA/GSA | \$51,927 | 1\% | \$202 | 0\% | \$149 | 3\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$52,278 | 1\% |
| DUE FROM VENDORS | \$638,113 | 18\% | $(\$ 36,449)$ | -31\% | \$8,096 | 159\% | \$1,421 | 11\% | \$947 | -47\% | \$5,678 | 52\% | \$617,806 | 17\% |
| DENTAL KITS | \$177,928 | 5\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$177,928 | 5\% |
| OTHER | \$1,229,258 | 35\% | \$112,699 | 95\% | $(\$ 15,346)$ | -302\% | \$8,560 | 66\% | \$0 | 0\% | \$3,498 | 32\% | \$1,338,669 | 37\% |
| TOTAL CURRENT MONTH | \$3,496,314 | 100\% | \$119,244 | 100\% | \$5,087 | 100\% | \$12,903 | 100\% | (\$1,997) | 100\% | \$10,942 | 100\% | \$3,642,493 | 100\% |
|  | 96\% |  | 3\% |  | 0\% |  | 0.5\% |  | 0\% |  | 0.5\% |  | 100\% |  |
| 5/25/2013 May | Current | \% | 30+ | \% | 60+ | \% | 90+ | \% | 120+ | \% | 150+ | \% | Total | \% |
| UNIVERSITY | \$642,426 | 16\% | \$217,220 | 108\% | \$11,817 | 25\% | $(\$ 2,057)$ | -220\% | \$5,124 | 78\% | \$3,968 | 37\% | \$878,498 | 22\% |
| ASUCLA PUBLICATIONS | \$197,722 | 5\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$197,722 | 5\% |
| ASUCLA USA/GSA | \$96,612 | 3\% | \$149 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$96,761 | 2\% |
| DUE FROM VENDORS | \$880,598 | 23\% | \$6,496 | 3\% | \$11,783 | 25\% | \$1,114 | 119\% | \$742 | 11\% | \$3,745 | 35\% | \$904,478 | 22\% |
| DENTAL KITS | \$322,275 | 9\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$0 | 0\% | \$322,275 | 8\% |
| OTHER | \$1,648,403 | 44\% | $(\$ 22,090)$ | -11\% | \$23,610 | 50\% | \$1,881 | 201\% | \$756 | 11\% | \$3,064 | 28\% | \$1,655,624 | 41\% |
| TOTAL CURRENT MONTH | \$3,788,036 | 100\% | \$201,775 | 100\% | \$47,210 | 100\% | \$938 | 100\% | \$6,622 | 100\% | \$10,777 | 100\% | \$4,055,358 | 100\% |
|  | 94\% |  | 5\% |  | 1\% |  | 0\% |  | 0\% |  | 0\% |  | 100\% |  |



## Aged Accounts Receivable Balances

 >60 Days Past Due


*This value measures how quickly inventory is sold. It is defined as cost of sales for the trailing 12 months divided by month end inventory.




| FISCAL YEAR 12-13 |  |  | FISCAL YEAR 11-12 |  |
| :---: | :---: | :---: | :---: | :---: |
| YTD $12 \mathrm{MO}(07 / 29 / 12-07 / 27 / 13)$ |  |  | LAST YEAR ACTUAL |  |
| ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 175,818 | 187,208 | <11,390> | 7,636 | 175,496 |
| 175,818 | 187,208 | <11,390> | 7,636 | 175,496 |
| 6,938 | 5,466 | <1,472> | 440 | 5,125 |
| 168,880 | 181,742 | <12,862> | 7,197 | 170,371 |
| 96.1 | 97.1 | <1.0> | 94.2 | 97.1 |
| 96.1 | 97.1 | <1.0> | 94.2 | 97.1 |
| 2,264,020 | 2,519,290 | <255,270> | 284,767 | 2,133,337 |
| 1,061,728 | 1,026,305 | 35,423 | 80,664 | 979,094 |
| 3,325,748 | 3,545,595 | <219,847> | 365,431 | 3,112,431 |
| 3,494,627 | 3,727,337 | <232,710> | 372,627 | 3,282,802 |
| 373,078 | 397,331 | 24,253 | 30,975 | 371,656 |
| 1,812 | 0 | <1,812> | 0 | 0 |
| 9,046 | 21,467 | 12,421 | 157 | 8,498 |
| 383,936 | 418,798 | 34,862 | 31,133 | 380,154 |
| 218.4 | 223.7 | 5.3 | 407.7 | 216.6 |
| 177,099 | 192,883 | 15,784 | 14,617 | 164,973 |
| 9,465 | 10,114 | 649 | 746 | 9,115 |
| 8,055 | 8,760 | 705 | 781 | 8,672 |
| 1,040 | 1,260 | 220 | 38 | 2,307 |
| 13,209 | 18,500 | 5,291 | <446> | 14,364 |
| 8,000 | 8,000 | 0 | 3,400 | 1,390 |
| 0 | 450 | 450 | 0 | 0 |
| 21,340 | 53,400 | 32,060 | <1,978> | 15,981 |
| 5,386 | 2,004 | <3,382> | 0 | 2,538 |
| 30,721 | 31,921 | 1,200 | 4,833 | 30,921 |
| 4,214 | 13,800 | 9,586 | 0 | 8,840 |
| 43,805 | 49,800 | 5,995 | 2,608 | 47,906 |
| 267,367 | 322,043 | 54,676 | 72,137 | 176,370 |
| 154,884 | 162,718 | 7,834 | 11,975 | 146,550 |
| 128 | 0 | <128> | 0 | 236 |
| 563,059 | 558,887 | <4,172> | 28,202 | 543,407 |
| 1,307,772 | 1,434,540 | 126,768 | 136,913 | 1,173,572 |
| 1,691,708 | 1,853,338 | 161,630 | 168,046 | 1,553,725 |
| 1,802,919 | 1,873,999 | <71,080> | 204,581 | 1,729,077 |
| 25,575 | 27,176 | 1,601 | 2,151 | 23,986 |
| 130,870 | 136,436 | 5,566 | 16,360 | 120,231 |
| 59,025 | 58,513 | <512> | 8,385 | 54,694 |
| 31,374 | 29,933 | <1,441> | 4,760 | 29,165 |
| 110,111 | 87,265 | <22,846> | 14,127 | 85,201 |
| 146,413 | 148,736 | 2,323 | 12,856 | 141,334 |
| 72,237 | 58,469 | <13,768> | 5,714 | 61,486 |
| 70,848 | 68,340 | <2,508> | 6,338 | 66,849 |
| 646,453 | 614,868 | <31,585> | 70,691 | 582,946 |
| 1,156,466 | 1,259,131 | <102,665> | 133,890 | 1,146,131 |

UCLA STUDENT UNION
INCOME STATEMENT

| JUL. 12(06/30/13-07/27/13) |  |  | EVENT SERVICES OFFICE RECREATION \& GAMES AU POST OFFICE TOTAL SALES |
| :---: | :---: | :---: | :---: |
| CURRENT MONTH |  |  |  |
| ACTUAL | BUDGET | VARIANCE |  |
| 76,514 | 57,550 | 18,964 |  |
| 347 | 2,285 | <1,938> |  |
| 35,594 | 33,626 | 1,968 |  |
| 112,454 | 93,461 | 18,993 |  |
| 38,324 | 32,886 | <5,438> | AU Post Office Cost |
| 9,665 | 8,601 | <1,064> | Facilities Costs |
| 0 | 50 | 50 | Cost of Sales GM RM |
| 47,988 | 41,537 | <6,451> | Less: Cost of Sales |
| 42.7 | 44.4 | 1.8 | COST OF SALES \% |
| 64,466 | 51,924 | 12,542 | GROSS MARGIN |
| 57.3 | 55.6 | 1.8 | GROSS MARGIN \% |
| 87.4 | 85.1 | 2.3 | EVENT SERVICES OFFICE |
| 100.0 | 97.8 | 2.2 | RECREATION \& GAMES |
| <7.7> | 2.2 | <9.9> | AU POST OFFICE |
| <406> | 2,454 | <2,860> | STUDENT UNION OPS |
| 786 | 1,959 | <1,174> | RECREATION \& GAMES |
| 6,321 | 5,919 | 402 | AU POST OFFICE |
| 6,701 | 10,332 | <3,631> | OTHER INCOME |
| 71,167 | 62,256 | 8,911 | GROSS MARGIN/OTHER |
|  |  |  | Less: Controllable Exp |
| 30,999 | 30,648 | <351> | Career Wages |
| 14,207 | 15,213 | 1,006 | Student Wages |
| 45,206 | 45,861 | 655 | TOTAL WAGES |
| 40.2 | 49.1 | 8.9 | WAGE \% TO SALES |
| 16,976 | 15,562 | <1,414> | Employee Benefits |
| 1,174 | 672 | <502> | Office Supplies |
| 3,180 | 3,446 | 266 | Telephone |
| 0 | 0 | 0 | Trav/Trips/Conference |
| 136 | 0 | <136> | 24 Hour Study Lounge |
| 213 | 0 | <213> | Student Comm Art |
| 0 | 0 | 0 | Training Programs |
| 6,603 | 6,603 | 0 | Annual ASUCLA Events |
| 576 | 1,223 | 647 | Student Event Exp |
| 0 | 0 | 0 | Student Union Prog |
| <0> | 340 | 340 | Operating Supplies |
| 0 | 105 | 105 | Tournament Prizes |
| 0 | 30 | 30 | Replacements |
| 0 | 0 | 0 | Uniforms |
| 37 | 30 | <7> | Advertising |
| 552 | 601 | 49 | Business Promotion |
| 3,443 | 1,307 | <2,136> | Repairs \& Maintenance |
| 1,466 | 1,083 | <383> | Repairs \& Mtce-Equip |
| 992 | 877 | <115> | Bank Card Expense |
| <71> | 20 | 91 | Overs/Shorts |
| 471 | 1,175 | 704 | Commission Expense |
| 0 | 0 | 0 | Student Support Svcs |
| 15,417 | 15,417 | 0 | Interaction Fund |
| 2,990 | 0 | <2,990> | Waiver Pool |
| 54,155 | 48,491 | <5,664> | TOTAL OTHER CONTROL. |
| 99,362 | 94,352 | <5,010> | TOTAL CONTROLLABLE EXP |
|  |  |  | GROSS CONTRIBUTION TO |
| <28,195> | <32,096> | 3,901 | SVCS AND ENTERPRISES |
|  |  |  | Less: Allocated Exp |
| 3,925 | 3,170 | <755> | Allocated Exp. -HR |
| 6,502 | 4,656 | <1,846> | Allocated Exp. Fin |
| 3,652 | 2,000 | <1,652> | Allocated Exp. -IS |
| 1,914 | 900 | <1,014> | Allocated Exp. Mktg |
| 11,982 | 2,981 | <9,001> | Allocated Exp Othr SA |
| 41,082 | 38,534 | <2,548> | Maintenance |
| 22,312 | 14,281 | <8,031> | Utilities |
| 17,674 | 18,125 | 451 | Depreciation |
| 109,043 | 84,647 | <24,396> | TOTAL ALLOCATED EXP |
| <137,237> | <116,743> | <20,494> | NET INCOME (LOSS) |


| FISCAL YEAR 12-13 |  |  | FISCAL YEAR 11-12 |  |
| :---: | :---: | :---: | :---: | :---: |
| YTD 12 MO(07/29/12-07/27/13) |  |  | LAST YEAR ACTUAL |  |
| ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 531,205 | 455,257 | 75,948 | 70,952 | 508,970 |
| 24,777 | 30,810 | <6,033> | 2,778 | 26,861 |
| 660,793 | 610,649 | 50,144 | 36,920 | 628,275 |
| 1,216,775 | 1,096,716 | 120,059 | 110,650 | 1,164,106 |
| 653,728 | 597,211 | <56,517> | 35,651 | 617,769 |
| 107,452 | 109,262 | 1,810 | 5,519 | 119,998 |
| 752 | 775 | 23 | 80 | 708 |
| 761,932 | 707,248 | <54,684> | 41,251 | 738,475 |
| 62.6 | 64.5 | 1.9 | 37.3 | 63.4 |
| 454,844 | 389,468 | 65,376 | 69,399 | 425,631 |
| 37.4 | 35.5 | 1.9 | 62.7 | 36.6 |
| 79.8 | 76.0 | 3.8 | 92.2 | 76.4 |
| 97.0 | 97.5 | <0.5> | 97.1 | 97.4 |
| 1.1 | 2.2 | <1.1> | 3.4 | 1.7 |
| 197,361 | 194,101 | 3,260 | 5,035 | 187,099 |
| 21,543 | 23,510 | <1,967> | 3,992 | 29,657 |
| 117,374 | 107,499 | 9,875 | 6,417 | 110,048 |
| 336,277 | 325,110 | 11,167 | 15,444 | 326,803 |
| 791,121 | 714,578 | 76,543 | 84,843 | 752,434 |
| 357,337 | 365,104 | 7,767 | 27,137 | 348,340 |
| 233,247 | 248,083 | 14,836 | 14,274 | 253,007 |
| 590,584 | 613,187 | 22,603 | 41,410 | 601,347 |
| 48.5 | 55.9 | 7.4 | 37.4 | 51.7 |
| 177,995 | 188,989 | 10,994 | 13,438 | 165,515 |
| 14,647 | 8,992 | <5,655> | 418 | 10,686 |
| 39,761 | 40,517 | 756 | 3,523 | 41,079 |
| 1,843 | 3,375 | 1,532 | 0 | 2,032 |
| 7,730 | 6,650 | <1,080> | 30 | 7,495 |
| 5,064 | 5,495 | 431 | <25> | 5,927 |
| 3,896 | 5,258 | 1,362 | 460 | 5,911 |
| 42,187 | 37,562 | <4,625> | 6,403 | 40,065 |
| 133,677 | 100,289 | <33,388> | 2,286 | 127,546 |
| 0 | 0 | 0 | 0 | 200 |
| 3,176 | 3,795 | 619 | 24 | 5,815 |
| 20 | 1,195 | 1,175 | 0 | 105 |
| 608 | 597 | <11> | 0 | 880 |
| 563 | 600 | 37 | 0 | 1,202 |
| 1,125 | 1,759 | 634 | 0 | 2,493 |
| 5,865 | 7,182 | 1,317 | 450 | 9,125 |
| 30,342 | 11,700 | <18,642> | 3,177 | 17,231 |
| 17,590 | 12,996 | <4,594> | 1,100 | 14,598 |
| 16,394 | 15,556 | <838> | 1,007 | 15,771 |
| 81 | 369 | 288 | <15> | <51> |
| 13,634 | 14,104 | 470 | 2,462 | 18,669 |
| 2,769 | 2,637 | <132> | 0 | 2,638 |
| 185,000 | 185,004 | 4 | 15,417 | 185,000 |
| 127,724 | 140,000 | 12,276 | 2,649 | 125,270 |
| 831,694 | 794,621 | <37,073> | 52,805 | 805,201 |
| 1,422,278 | 1,407,808 | <14,470> | 94,215 | 1,406,548 |
| <631,157> | <693,230> | 62,073 | <9,372> | <654,114> |
| 39,216 | 39,695 | 480 | 2,862 | 37,842 |
| 60,013 | 53,515 | <6,498> | 5,530 | 55,943 |
| 26,584 | 22,879 | <3,705> | 2,834 | 25,147 |
| 14,074 | 11,712 | <2,362> | 1,609 | 13,395 |
| 46,592 | 34,380 | <12,212> | 4,775 | 39,225 |
| 434,976 | 441,763 | 6,787 | 38,193 | 419,884 |
| 214,608 | 173,744 | <40,864> | 16,976 | 182,667 |
| 204,736 | 217,500 | 12,764 | 17,087 | 209,856 |
| 1,040,798 | 995,188 | <45,610> | 89,866 | 983,959 |
| <1,671,955> | <1,688,418> | 16,463 | <99,238> | <1,638,072> |


| JUL. 12(06/30/13-07/27/13) |  |  | Career Wages <br> Limited Appointment <br> Student Wages <br> Labor Recharge <br> TOTAL WAGES <br> WAGE \% TO TOTAL SALES |
| :---: | :---: | :---: | :---: |
| CURRENT MONTH |  |  |  |
| ACTUAL | BUDGET | VARIANCE |  |
| 298,590 | 295,725 | <2,865> |  |
| 0 | 300 | 300 |  |
| 27,619 | 30,861 | 3,242 |  |
| 0 | 0 | 0 |  |
| 326,209 | 326,886 | 677 |  |
| 8.3 | 6.7 | <1.6> |  |
| 253,000 | 0 | <253,000> | Emp Incentive Awards |
| 531 | 1,000 | 469 | Emp Awards, Profess. |
| 200 | 833 | 633 | Emp Awards, Students |
| 172,878 | 139,055 | <33,823> | Employee Benefits |
| 3,682 | 8,290 | 4,608 | Office Supplies |
| 8,827 | 10,000 | 1,173 | Telephone |
| 889 | 1,142 | 253 | Postage |
| 1,900 | 3,229 | 1,329 | Trav/Trips/Conference |
| 0 | 40 | 40 | Expense Allowance |
| 262 | 390 | 129 | Employee Relations |
| 0 | 52 | 52 | Tuition Assistance |
| 6,197 | 570 | <5,627> | Fingerprinting |
| 90 | 636 | 546 | Recruitment |
| <741> | 620 | 1,361 | Operating Supplies |
| 0 | 0 | 0 | Freight Out |
| 246 | 337 | 91 | Uniforms |
| <226> | <1,500> | <1,274> | Security Expense |
| 200 | 50 | <150> | Security Equipment |
| 2,563 | 2,482 | <81> | Alarm Monitoring |
| 4,362 | 1,000 | <3,362> | Advertising |
| 12,444 | 1,906 | <10,538> | Benefits U Adv |
| 10,235 | 5,794 | <4,441> | Repairs \& Maintenance |
| 16,799 | 10,244 | <6,555> | Repairs \& Mtce-Equip |
| 205 | 17 | <188> | Printing |
| 0 | 10,231 | 10,231 | Bruin One Card Exp |
| <4> | 80 | 84 | Overs/Shorts |
| 23,041 | 21,630 | <1,411> | Insurance Expense |
| 17,268 | 5,118 | <12,150> | Professional Services |
| <25> | 796 | 821 | Legal |
| 8,005 | 9,741 | 1,736 | External Audit |
| 536 | 0 | <536> | Temp Agency Service |
| 9,167 | 9,442 | 275 | Internal Audit |
| 0 | 0 | 0 | Tax Consulting |
| 14,037 | 15,450 | 1,413 | Board of Directors |
| 455 | 200 | <255> | Special Projects |
| 3,250 | 5,150 | 1,900 | Misc. Bank Charges |
| 2,926 | 3,255 | 329 | Armored Carrier Expense |
| 7,417 | 7,640 | 223 | UCOP Payroll Services |
| 15,498 | 15,929 | 431 | UCLA Recharge Expense |
| 0 | 500 | 500 | Special Events |
| 596,112 | 291,349 | <304,763> | TOTAL OTHER CONTROL. |
| 922,321 | 618,235 | <304,086> | TOTAL CONTROLLABLE EXP |
|  |  |  | Less: Allocated Exp |
| 16,782 | 15,747 | <1,035> | Maintenance |
| 9,114 | 5,836 | <3,278> | Utilities |
| 14,863 | 17,273 | 2,410 | Depreciation |
| 40,759 | 38,856 | <1,903> | TOTAL ALLOCATED EXP |
| 963,080 | 657,091 | <305,989> | NET EXPENSE |
| <875,052> | <566,382> | 308,670 | Allocated-Svs and Ent |
| <25,082> | <25,082> | 0 | Allocated-USAC |
| <3,318> | <3,318> | 0 | Allocated-GSA |
| <59,628> | <62,309> | <2,681> | Allocated-Comm Board |
| <963,080> | <657,091> | 305,989 | TOTAL OTHER |
| 0 | 0 | 0 | TOTAL EXPENSE |


| FISCAL YEAR 12-13 |  |  | FISCAL YEAR 11-12 |  |
| :---: | :---: | :---: | :---: | :---: |
| YTD $12 \mathrm{MO}(07 / 29 / 12-07 / 27 / 13)$ |  |  | LAST YEAR ACTUAL |  |
| ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 3,503,912 | 3,544,521 | 40,609 | 284,862 | 3,494,237 |
| 2,217 | 3,600 | 1,383 | 672 | 5,008 |
| 348,743 | 399,298 | 50,555 | 26,642 | 373,113 |
| <200> | 0 | 200 | 0 | 0 |
| 3,854,672 | 3,947,419 | 92,747 | 312,176 | 3,872,358 |
| 5.6 | 5.5 | <0.2> | 7.5 | 5.8 |
| 253,000 | 0 | <253,000> | 0 | 0 |
| 10,301 | 12,000 | 1,699 | 0 | 11,667 |
| 7,200 | 9,996 | 2,796 | 2,000 | 6,161 |
| 1,591,298 | 1,646,953 | 55,655 | 126,590 | 1,451,855 |
| 97,465 | 94,515 | <2,950> | 6,437 | 87,745 |
| 108,948 | 118,688 | 9,740 | 9,497 | 114,848 |
| 11,399 | 13,441 | 2,042 | 932 | 11,035 |
| 18,652 | 26,329 | 7,677 | 0 | 26,873 |
| 0 | 480 | 480 | 0 | 0 |
| 25,118 | 25,723 | 605 | 285 | 20,913 |
| 0 | 260 | 260 | 0 | 0 |
| 10,660 | 9,975 | <685> | 3,154 | 5,107 |
| 2,958 | 5,029 | 2,072 | 583 | 3,044 |
| 1,607 | 6,720 | 5,113 | 7,845 | 11,983 |
| 14 | 0 | <14> | 0 | 0 |
| 3,193 | 4,044 | 851 | 246 | 3,667 |
| <7,274> | <18,000> | <10,726> | <36> | <30,279> |
| 2,148 | 600 | <1,548> | 235 | 2,082 |
| 31,335 | 29,784 | <1,551> | 2,367 | 29,417 |
| 14,862 | 18,050 | 3,188 | 1,118 | 18,740 |
| 36,740 | 22,728 | <14,012> | 1,442 | 10,709 |
| 64,145 | 71,308 | 7,163 | 2,996 | 51,973 |
| 124,972 | 122,928 | <2,044> | 12,247 | 129,710 |
| 1,038 | 272 | <766> | 399 | 933 |
| 101,113 | 115,932 | 14,819 | 0 | 100,263 |
| 39 | 960 | 921 | 1 | <29> |
| 247,881 | 252,630 | 4,749 | 20,438 | 222,156 |
| 53,310 | 47,424 | <5,886> | 6,587 | 39,267 |
| 9,271 | 9,414 | 143 | 318 | 9,271 |
| 119,356 | 121,475 | 2,119 | 10,621 | 119,098 |
| 9,039 | 5,068 | <3,971> | 2,369 | 9,834 |
| 110,000 | 113,728 | 3,728 | 9,167 | 110,413 |
| 14,305 | 14,280 | <25> | 0 | 12,347 |
| 150,038 | 153,470 | 3,432 | 33,354 | 158,840 |
| 17,813 | 12,400 | <5,413> | 1,200 | 11,824 |
| 39,626 | 57,587 | 17,961 | 3,005 | 40,521 |
| 35,861 | 38,285 | 2,424 | 2,926 | 43,096 |
| 89,002 | 91,680 | 2,678 | 7,417 | 89,000 |
| 185,976 | 191,148 | 5,172 | 15,498 | 185,576 |
| 21,250 | 22,700 | 1,450 | 3,418 | 26,146 |
| 3,613,657 | 3,470,004 | <143,653> | 294,653 | 3,145,808 |
| 7,468,329 | 7,417,423 | <50,906> | 606,830 | 7,018,167 |
| 177,686 | 180,510 | 2,824 | 15,602 | 171,521 |
| 87,667 | 71,004 | <16,663> | 6,935 | 74,619 |
| 178,842 | 207,276 | 28,434 | 15,399 | 189,428 |
| 444,196 | 458,790 | 14,595 | 37,936 | 435,568 |
| 7,912,524 | 7,876,213 | <36,311> | 644,766 | 7,453,735 |
| <6,807,458> | <6,762,706> | 44,752 | <553,357> | <6,336,299> |
| <309,355> | <309,355> | 0 | <23,617> | <295,339> |
| <42,583> | <42,583> | 0 | <3,358> | <43,062> |
| <753,128> | <761,569> | <8,441> | <64,434> | <779,035> |
| <7,912,524> | <7,876,213> | 36,311 | <644,766> | <7,453,735> |
| 0 | 0 | <0> | <0> | <0> |

MAINTENANCE DIVISION
EXPENSE STATEMENT

| JUL. 12(06/30/13-07/27/13) |  |  | Career Wages Limited Appointment Student Wages Labor Recharge Billed Labor Costs Capitalized Wages TOTAL WAGES |
| :---: | :---: | :---: | :---: |
| CURRENT MONTH |  |  |  |
| ACTUAL | BUDGET | VARIANCE |  |
| 97,134 | 101,299 | 4,165 |  |
| 346 | 0 | <346> |  |
| 0 | 0 | 0 |  |
| <200> | 0 | 200 |  |
| <4,322> | <3,770> | 552 |  |
| <2,680> | <3,000> | <320> |  |
| 90,278 | 94,529 | 4,251 |  |
| 58,540 | 63,711 | 5,171 | Employee Benefits |
| 479 | 165 | <314> | Office Supplies |
| 649 | 896 | 247 | Telephone |
| 1,200 | 180 | <1,020> | Trav/Trips/Conference |
| 0 | 0 | 0 | Training Programs |
| 4,190 | 4,344 | 154 | Paper |
| 3,711 | 3,931 | 220 | Cleaning Supplies |
| 708 | 860 | 152 | Replacements |
| 546 | 816 | 270 | Laundry |
| 24,807 | 11,725 | <13,082> | Repairs \& Maintenance |
| 2,767 | 2,925 | 158 | Repairs \& Mtce-Elevator |
| 326 | 0 | <326> | Repairs \& Mtce-Equip |
| 151 | 275 | 124 | Painting Program |
| 0 | 225 | 225 | Incidental Proj Exp |
| 12,484 | 8,950 | <3,534> | Air Conditioning-Maint |
| 7,293 | 6,731 | <562> | Rub Remvl/Hauling |
| 3,526 | 3,219 | <307> | Rodent \& Pest Control |
| 2,318 | 2,480 | 162 | Rentals-Truck |
| 123,695 | 111,433 | <12,262> | TOTAL OTHER CONTROL. |
| 213,973 | 205,962 | <8,011> | TOTAL CONTROLLABLE EXP |
|  |  |  | Less: Allocated Exp |
| 18,139 | 19,665 | 1,526 | Depreciation |
| 18,139 | 19,665 | 1,526 | TOTAL ALLOCATED EXP |
| 232,112 | 225,627 | <6,485> | NET EXPENSE |
| <198,586> | <194,394> | 4,192 | Allocated-Svs and Ent |
| <6,057> | <6,057> | 0 | Allocated-USAC |
| <2,296> | <2,296> | 0 | Allocated-GSA |
| <8,391> | <7,134> | 1,257 | Allocated-Comm Board |
| <16,782> | <15,747> | 1,035 | Allocated-A \& SS |
| <232,112> | <225,628> | 6,484 | TOTAL OTHER |
| <0> | <1> | <1> | TOTAL EXPENSE |


| FISCAL YEAR 12-13 |  |  | FISCAL YEAR 11-12 |  |
| :---: | :---: | :---: | :---: | :---: |
| YTD $12 \mathrm{MO}(07 / 29 / 12-07 / 27 / 13)$ |  |  | LAST YEAR ACTUAL |  |
| ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 1,126,556 | 1,182,276 | 55,720 | 96,143 | 1,122,875 |
| 38,268 | 0 | <38,268> | 2,872 | 14,041 |
| <799> | 0 | 799 | 0 | 0 |
| <2,050> | 0 | 2,050 | <200> | <13,017> |
| <47,290> | <49,577> | <2,287> | <5,100> | <54,810> |
| <53,399> | <36,000> | 17,399 | <7,150> | <62,503> |
| 1,061,286 | 1,096,699 | 35,413 | 86,565 | 1,006,586 |
| 638,446 | 742,371 | 103,925 | 54,641 | 635,569 |
| 2,757 | 2,180 | <577> | 201 | 2,456 |
| 8,153 | 10,543 | 2,390 | 856 | 9,695 |
| 1,631 | 2,160 | 529 | 419 | 2,314 |
| 4,543 | 0 | <4,543> | 0 | 0 |
| 57,015 | 52,792 | <4,223> | 4,303 | 54,691 |
| 54,182 | 50,450 | <3,732> | 4,346 | 56,180 |
| 16,066 | 11,416 | <4,650> | 1,098 | 14,461 |
| 7,841 | 10,586 | 2,745 | 755 | 8,919 |
| 183,841 | 162,200 | <21,641> | 25,198 | 200,920 |
| 35,585 | 35,100 | <485> | 2,779 | 34,409 |
| 1,336 | 800 | <536> | 368 | 1,315 |
| 2,226 | 3,300 | 1,074 | 721 | 3,820 |
| 277 | 2,700 | 2,423 | 382 | 2,377 |
| 49,429 | 36,400 | <13,029> | 3,455 | 30,735 |
| 95,005 | 87,728 | <7,277> | 7,046 | 87,262 |
| 43,497 | 38,628 | <4,869> | 3,242 | 36,443 |
| 9,815 | 9,360 | <455> | 2,533 | 10,795 |
| 1,211,645 | 1,258,714 | 47,069 | 112,343 | 1,192,362 |
| 2,272,932 | 2,355,413 | 82,481 | 198,909 | 2,198,948 |
| 196,459 | 235,980 | 39,521 | 17,469 | 188,262 |
| 196,459 | 235,980 | 39,521 | 17,469 | 188,262 |
| 2,469,391 | 2,591,393 | 122,002 | 216,378 | 2,387,210 |
| <2,102,626> | <2,229,235> | <126,609> | <184,622> | <2,029,675> |
| <72,690> | <72,691> | <1> | <6,059> | <72,703> |
| <27,545> | <27,545> | 0 | <2,295> | <27,550> |
| <88,843> | <81,412> | 7,431 | <7,801> | <85,761> |
| <177,686> | <180,510> | <2,824> | <15,602> | <171,521> |
| <2,469,390> | <2,591,393> | <122,003> | <216,379> | <2,387,210> |
| 1 | 0 | <1> | <0> | 0 |

UTILITIES
EXPENSE STATEMENT

| JUL. 12(06/30/13-07/27/13) |  |  |  |
| :---: | :---: | :---: | :---: |
| CURRENT MONTH |  |  |  |
| ACTUAL | BUDGET | VARIANCE |  |
| 29,076 | 19,275 | <9,801> | Chiller Water |
| 67,078 | 52,663 | <14,415> | Elec-Non Air Cond. |
| 8,445 | 5,870 | <2,575> | Water-Non Air Cond. |
| 18,607 | 4,352 | <14,255> | Steam-Non Air Cond. |
| 1,962 | 2,289 | 327 | Gas |
| 125,168 | 84,449 | <40,719> | TOTAL OTHER CONTROL. |
| 125,168 | 84,449 | <40,719> | TOTAL CONTROLLABLE EXP |
| <107,854> | <72,053> | 35,801 | Allocated-Svs and Ent |
| <2,641> | <2,641> | 0 | Allocated-USAC |
| <1,001> | <1,001> | 0 | Allocated-GSA |
| <4,557> | <2,917> | 1,640 | Allocated-Comm Board |
| <9,114> | <5,836> | 3,278 | Allocated-A \& SS |
| <125,168> | <84,448> | 40,720 | TOTAL OTHER |
| <0> | 1 | 1 | TOTAL EXPENSE |


| FISCAL YEAR 12-13 |  |  | FISCAL YEAR 11-12 |  |
| :---: | :---: | :---: | :---: | :---: |
| YTD 12 MO(07/29/12-07/27/13) |  |  | LAST YEAR ACTUAL |  |
| ACTUAL | BUDGET | VARIANCE | MONTH | YTD |
| 216,196 | 166,251 | <49,945> | 22,091 | 149,715 |
| 772,268 | 654,249 | <118,019> | 70,090 | 683,853 |
| 113,786 | 80,248 | <33,538> | <4,161> | 86,772 |
| 83,649 | 90,918 | 7,269 | 2,106 | 80,802 |
| 26,706 | 35,140 | 8,434 | 5,957 | 37,258 |
| 1,212,605 | 1,026,806 | <185,799> | 96,083 | 1,038,400 |
| 1,212,605 | 1,026,806 | <185,799> | 96,083 | 1,038,400 |
| <1,037,393> | <876,603> | 160,790 | <82,059> | <882,988> |
| <31,700> | <31,700> | 0 | <2,627> | <31,533> |
| <12,012> | <12,012> | 0 | <995> | <11,950> |
| <43,833> | <35,487> | 8,346 | <3,467> | <37,310> |
| <87,666> | <71,004> | 16,662 | <6,935> | <74,619> |
| <1,212,605> | <1,026,806> | 185,799 | <96,083> | <1,038,400> |
| 0 | 0 | <0> | 0 | 0 |

