ASSOCIATED STUDENTS UCLA

FINANCIAL STATEMENTS SERVICES AND ENTERPRISES

January (01/02/22 - 01/29/22)

Prepared

March 11, 2022

ASSOCIATED STUDENTS UCLA SERVICES AND ENTERPRISES

TABLE OF CONTENTS

Income and Loss Summary Statement – Divisions at Contribution Level

Income and Loss Summary Statement – Divisions Fully Allocated

P/L Reconciliation

Balance Sheet

Statement of Cash Flows

Cash Reserve Computation

Capital Expenditures

Accounts Receivable Aging Report

Aged Accounts Balances Graph

Past Due Accounts Balances Graph

UCLA Store Operations Operating Summary Statement

UCLA Restaurants Operating Summary Statement

Services Division Operating Summary Statement

Student Support/Union Operating Summary Statement

Administrative & Support Services Operating Summary Statement

Maintenance Operating Summary Statement

Utilities Operating Summary Statement

ASSOCIATED STUDENTS UCLA - SERVICES AND ENTERPRISES INCOME AND LOSS SUMMARY - JANUARY 2022 (\$000's) DIVISIONS AT CONTRIBUTION LEVEL

		JAN	UARY (01/0	2/22 - 01/29	/22)			FY 2	0-21]	FISCAL YEAR 2021-2022						FY 2	0-21		
			CURREN	T MONTH				*	k	1			YTD 6 I	MONTHS (0	8/01/21 - 01	/29/22)			*	*
ACTU	JAL	BUD	GET		VARIA	ANCE		LAST YE	AR ACT	1	ACT	UAL	BUD	GET		VARI	ANCE		LAST YE	AR ACT
				ACT/	BUD	ACT/L	Y ACT								ACT/	BUD	ACT/L	Y ACT		
\$	%	\$	%	\$	%	\$	%	\$	%		\$	%	\$	%	\$	%	\$	%	\$	%
										GROSS INCOME										
2,252		3,195		(943)	(29.5%)	695	44.6%	1,557		UCLA Store	19,208		21,435		(2,227)	(10.4%)	6,126	46.8%	13,082	
310		1,514		(1,204)	(79.5%)	249	408.2%	61		UCLA Restaurants	4,082		8,346		(4,264)	(51.1%)	3,661	869.6%	421	
460		399		61	15.3%	231	100.9%	229		Licensing & Services	3,102		2,677		425	15.9%	1,198	62.9%	1,904	
45		134		(89)	(66.4%)	10	28.6%	35		UCLA Student Union	675		679		(4)	(0.6%)	463	218.4%	212	
3,067		5,242		(2,175)	(41.5%)	1,185	63.0%	1,882		TOTAL	27,067		33,137		(6,070)	(18.3%)	11,448	73.3%	15,619	
					Pts.		Pts.			GROSS MARGIN						Pts.		Pts.		
624	27.7%	1,074	33.6%	(450)	(5.9)	142	(3.3)	482		UCLA Store	6,313	32.9%	6,794	31.7%	(481)	1.2	3,230	9.3	3,083	23.6%
180	58.1%	1,081	71.4%	(901)	(13.3)	133	(18.9)	47	77.0%	UCLA Restaurants	2,800	68.6%	5,956	71.4%	(3,156)	(2.8)	2,443	(16.2)	357	84.8%
460	100.0%	398	99.7%	62	0.3	231	0.0	229	100.0%	Licensing & Services	3,102	100.0%	2,675	99.9%	427	0.1	1,198	0.0	1,904	100.0%
36	80.0%	108	80.6%	(72)	(0.6)	5	(8.6)	31	88.6%	UCLA Student Union	607	89.9%	554	81.6%	53	8.3	418	0.7	189	89.2%
1,300	42.4%	2,661	50.8%	(1,361)	(8.4)	511	0.5	789	41.9%	TOTAL	12,822	47.4%	15,979	48.2%	(3,157)	(8.0)	7,289	12.0	5,533	35.4%
										WAGES & BENEFITS										
506	22.5%	566	17.7%	60	(4.8)	(84)	4.6	422	27.1%	UCLA Store	3,420	17.8%	3,517	16.4%	97	(1.4)	(625)	3.6	2,795	21.4%
493	159.0%	736	48.6%	243	(110.4)	(99)	486.9	394	645.9%	UCLA Restaurants	3,828	93.8%	4,463	53.5%	635	(40.3)	(1,107)	552.5	2,721	646.3%
60	13.0%	67	16.8%	7	3.8	0	13.2	60	26.2%	Licensing & Services	376	12.1%	400	14.9%	24	2.8	45	10.0	421	22.1%
47	104.4%	80	59.7%	33	(44.7)	3	38.5	50	142.9%	UCLA Student Union	332	49.2%	455	67.0%	123	17.8	33	123.0	365	172.2%
1,106	36.1%	1,449	27.6%	343	(8.5)	(180)	13.1	926	49.2%	TOTAL	7,956	29.4%	8,835	26.7%	879	(2.7)	(1,654)	10.9	6,302	40.3%
										OTHER CONTROLLABLES										
104	4.6%	135	4.2%	31	(0.4)	0	2.1	104		UCLA Store	1,250	6.5%	1,317	6.1%	67	(0.4)	(221)	1.4	1,029	7.9%
65	21.0%	194	12.8%	129	(8.2)	(54)	(3.0)	11	18.0%	UCLA Restaurants	685	16.8%	1,043	12.5%	358	(4.3)	(612)	0.5	73	17.3%
110 20	23.9%	138	34.6%	28	10.7	(52)	1.4	58	25.3%	Licensing & Services	1,083 205	34.9%	974	36.4%	(109) 9	1.5	(557)	(7.3)	526	27.6%
299	44.4% 9.7%	34 501	25.4% 9.6%	14 202	(19.0) (0.1)	(10) (116)	(15.8) 0.0	10 183	28.6%	UCLA Student Union TOTAL	3,223	30.4% 11.9%	214 3,548	31.5% 10.7%	325	1.1 (1.2)	(98) (1,488)	20.1 (0.8)	107 1,735	50.5% 11.1%
299	9.776	301	9.0%	202	(0.1)	(110)	0.0	103	9.7%	TOTAL	3,223	11.9%	3,346	10.7%	323	(1.2)	(1,400)	(0.6)	1,735	11.170
										CONTRIBUTION										
15	0.7%	373	11.7%	(358)	(11.0)	60	3.6	(45)		UCLA Store	1,643	8.6%	1,960	9.1%	(317)	(0.5)	2,385	14.3	(742)	(5.7%)
(379) 290	(122.3%) 63.0%	152 193	10.0% 48.4%	(531) 97	(132.3) 14.6	(21) 179	464.6 14.5	(358) 111	,	UCLA Restaurants Licensing & Services	(1,712) 1,643	(41.9%) 53.0%	450 1,301	5.4% 48.6%	(2,162) 342	(47.3) 4.4	725 685	537.0 2.7	(2,437) 958	(578.9%) 50.3%
(31)	(68.9%)	(6)	(4.5%)	(25)	(64.4)	(2)	14.5	(29)		UCLA Student Union	70	10.4%	(116)	(17.1%)	186	27.5	353	143.9	(283)	(133.5%)
(105)	(3.4%)	712	13.6%	(817)	(17.0)	216	13.7	(321)		TOTAL	1.644	6.1%	3,595	10.8%	(1.951)	(4.7)	4.148	22.1	(2,504)	(16.0%)
(100)	(0.170)		10.070	(0)	()			(02.7)	(/0)	1	.,	01170	0,000	10.070	(1,001,)	(,	.,		(=,00.)	(101070)
004	40.00/	700	40.50/	407	(0.4)	(00)	44.0		00.00/	ALLOCATED EXPENSES	4.400	45.00/	4.007	40.00/	470	(0.0)	(000)	0.0	0.740	00.00/
601 236	19.6% 7.7%	708 249	13.5% 4.8%	107 13	(6.1) (2.9)	(26) 8	11.0 5.3	575 244	30.6% 13.0%	Admin&Support Services Facilities	4,108 1,595	15.2% 5.9%	4,287 1,567	12.9% 4.7%	179 (28)	(2.3) (1.2)	(396) (105)	8.6 3.6	3,712 1,490	23.8% 9.5%
63	2.1%	249 56	1.1%	(7)	(2.9)	(16)	0.4	47	2.5%	Utilities	301	1.1%	385	1.2%	(28) 84	0.1	(105)	0.2	204	1.3%
174	5.7%	192	3.7%	18	(2.0)	14	4.3	188	10.0%	Depreciation	1,037	3.8%	1,150	3.5%	113	(0.3)	90	3.4	1,127	7.2%
1,074	35.0%	1,205	23.0%	131	(12.0)	(20)	21.0	1,054		TOTAL	7,041	26.0%	7,389	22.3%	348	(3.7)	(508)	15.8	6,533	41.8%
.,		.,			()	(==)		-,		1	.,		.,			()	(230)		-,	
(1,179)	(38.4%)	(493)	(9.4%)	(686)	(29.0)	196	34.7	(1,375)	(73.1%)	NET INCOME (LOSS) FROM OPERATIONS	(5,397)	(19.9%)	(3,794)	(11.4%)	(1,603)	(8.5)	3,640	38.0	(9,037)	(57.9%)
(.,)	()	()		()	,/			, ,/	,,0)	1	(-,)	, ,,,,,,	(-,)		,,,,,,	(2.3)	-,		(-,)	()
13	0.4%	7	0.1%	6	0.3	(18)	(1.2)	31	1.6%	OTHER INC/(EXP) Non-Recurrent Inc/(Exp)	81	0.3%	42	0.1%	39	0.2	(4,570)	(29.5)	4,651	29.8%
5	0.4%	16	0.1%	(11)	(0.1)	(10)	(0.1)	6	0.3%	Interest Income	41	0.3%	91	0.1%	(50)	(0.1)	(4,370)	(0.4)	93	0.6%
(18)	(0.6%)	(18)	(0.3%)	0	(0.1)	4	0.6	(22)	(1.2%)	Interest (Expense)	(108)	(0.4%)	(108)	(0.3%)	0	(0.1)	23	0.4	(131)	(0.8%)
0	0.0%	0	0.0%	0	0.0	0	0.0	0	0.0%	Income Taxes	0	0.0%	0	0.0%	0	0.0	0	0.0	0	0.0%
258	8.4%	258	4.9%	0	3.5	11	(4.7)	247	13.1%	Student Union Fee Income	1,545	5.7%	1,545	4.7%	0	1.0	63	(3.8)	1,482	9.5%
258	8.4%	263	5.0%	(5)	3.4	(4)	(5.5)	262	13.9%	TOTAL	1,559	5.8%	1,570	4.7%	(11)	1.1	(4,536)	(33.2)	6,095	39.0%
(921)	(30.0%)	(230)	(4.4%)	(691)	(25.6)	192	29.1	(1,113)	(59.1%)	NET INCOME (LOSS)	(3,838)	(14.2%)	(2,224)	(6.7%)	(1,614)	(7.5)	(896)	4.6	(2,942)	(18.8%)
(321)	(00.070)	(230)	(→.→ /0)	(031)	(20.0)	132	23.1	(1,113)	(00.170)	11001112 (2000)	(5,050)	(1-7.2 /0)	(~,~~)	(5.770)	(1,017)	(1.5)	(030)	7.0	(2,372)	(10.070

ASSOCIATED STUDENTS UCLA - SERVICES AND ENTERPRISES INCOME AND LOSS SUMMARY - JANUARY 2022 (\$000's) DIVISIONS FULLY ALLOCATED

		JAN	UARY (01/0	02/22 - 01/29	/22)			FY 2	0-21]	FISCAL YEAR 2021-2022					FY 2	0-21			
			CURREN	T MONTH				*	*	1			YTD 6	MONTHS (0	8/01/21 - 01	/29/22)			*1	*
ACT	UAL	BUD	GET		VARIA			LAST YE	AR ACT		ACT	UAL	BUD	GET			ANCE		LAST YE	AR ACT
		_		ACT/		ACT/LY							_		ACT/			Y ACT	_	
\$	%	\$	%	\$	%	\$	%	\$	%		\$	%	\$	%	\$	%	\$	%	\$	%
										GROSS INCOME										
2,252		3,195		(943)	(29.5%)	695	44.6%	1,557		UCLA Store	19,208		21,435		(2,227)	(10.4%)	6,126	46.8%	13,082	
310		1,514		(1,204)	(79.5%)	249	408.2%	61		UCLA Restaurants	4,082		8,346		(4,264)	(51.1%)	3,661	869.6%	421	
460 45		399 134		61 (89)	15.3% (66.4%)	231 10	100.9% 28.6%	229 35		Licensing & Services UCLA Student Union	3,102 675		2,677 679		425 (4)	15.9% (0.6%)	1,198 463	62.9% 218.4%	1,904 212	
3.067		5.242		(2.175)	(41.5%)	1.185	63.0%	1.882		TOTAL	27.067		33.137		(6.070)	(18.3%)	11.448	73.3%	15.619	
0,001		0,242		(2,110)	, ,,,	1,100		1,002			21,001		00,107		(0,010)	(,	11,440		10,010	
624	27.7%	1,074	33.6%	(450)	Pts. (5.9)	142	Pts. (3.3)	482	31.0%	GROSS MARGIN UCLA Store	6,313	32.9%	6,794	31.7%	(481)	Pts. 1.2	3,230	Pts. 9.3	3,083	23.6%
180	58.1%	1,081	71.4%	(901)	(13.3)	133	(18.9)	47	77.0%	UCLA Restaurants	2,800	68.6%	5,956	71.4%	(3,156)	(2.8)	2,443	(16.2)	357	84.8%
460	100.0%	398	99.7%	62	0.3	231	0.0	229	100.0%	Licensing & Services	3,102	100.0%	2,675	99.9%	427	0.1	1,198	0.0	1,904	100.0%
36	80.0%	108	80.6%	(72)	(0.6)	5	(8.6)	31	88.6%	UCLA Student Union	607	89.9%	554	81.6%	53	8.3	418	0.7	189	89.2%
1,300	42.4%	2,661	50.8%	(1,361)	(8.4)	511	0.5	789	41.9%	TOTAL	12,822	47.4%	15,979	48.2%	(3,157)	(0.8)	7,289	12.0	5,533	35.4%
										TOTAL CONTROLLABLES										
610	27.1%	702	22.0%	92	(5.1)	(84)	6.7	526	33.8%	UCLA Store	4,669	24.3%	4,834	22.6%	165	(1.7)	(844)	4.9	3,825	29.2%
559	180.3%	929	61.4%	370	(118.9)	(154)	483.6	405	663.9%	UCLA Restaurants	4,512	110.5%	5,505	66.0%	993	(44.5)	(1,718)	553.2	2,794	663.7%
171	37.2%	205	51.4%	34	14.2	(53)	14.3	118	51.5%	Licensing & Services	1,459	47.0%	1,374	51.3%	(85)	4.3	(513)	2.7	946	49.7%
67	148.9%	114	85.1%	47	(63.8)	(7)	22.5	60	171.4%	UCLA Student Union	537	79.6%	669	98.5%	132	18.9	(65)	143.0	472	222.6%
1,407	45.9%	1,950	37.2%	543	(8.7)	(298)	13.0	1,109	58.9%	TOTAL	11,177	41.3%	12,382	37.4%	1,205	(3.9)	(3,140)	10.2	8,037	51.5%
										CONTRIBUTION										
15	0.7%	373	11.7%	(358)	(11.0)	60	3.6	(45)		UCLA Store	1,643	8.6%	1,960	9.1%	(317)	(0.5)	2,385	14.3	(742)	(5.7%)
(379)	(122.3%)	152	10.0%	(531)	(132.3)	(21)	464.6	(358)		UCLA Restaurants	(1,712)	(41.9%)	450	5.4%	(2,162)	(47.3)	725	537.0	(2,437)	(578.9%)
290	63.0%	193	48.4%	97	14.6	179	14.5	111	48.5%	Licensing & Services	1,643	53.0%	1,301	48.6%	342	4.4	685	2.7	958	50.3%
(31) (105)	(68.9%) (3.4%)	(6) 712	(4.5%) 13.6%	(25) (817)	(64.4) (17.0)	(2) 216	14.0 13.7	(29) (321)		UCLA Student Union TOTAL	70 1.644	10.4% 6.1%	(116) 3.595	(17.1%) 10.8%	186 (1,951)	27.5 (4.7)	353 4.148	143.9 22.1	(283) (2,504)	(133.5%) (16.0%)
(103)	(3.470)	712	13.070	(017)	(17.0)	210	13.7	(321)	(17.170)	1	1,044	0.170	3,333	10.076	(1,331)	(4.7)	7,170	22.1	(2,304)	(10.070)
040	07.40/	00.4	40.00/	(0)	(0.0)	00	44.5	0.40	44.00/	ALLOCATED EXPENSES	0.077	00.00/	0.000	40.00/	(0)	(0.0)	450	40.0	4.000	00.00/
610 236	27.1% 76.1%	604 392	18.9% 25.9%	(6) 156	(8.2) (50.2)	38 (43)	14.5 240.3	648 193	41.6% 316.4%	UCLA Store UCLA Restaurants	3,877 1,748	20.2% 42.8%	3,868 2,216	18.0% 26.6%	(9) 468	(2.2) (16.2)	153 (584)	10.6 233.7	4,030 1,164	30.8% 276.5%
137	29.8%	104	26.1%	(33)	(30.2)	(17)	240.3	120	52.4%	Licensing & Services	803	25.9%	676	25.3%	(127)	(0.6)	(19)	15.3	784	41.2%
91	202.2%	105	78.4%	14	(123.8)	2	63.5	93	265.7%	UCLA Student Union	613	90.8%	629	92.6%	16	1.8	(58)	171.0	555	261.8%
1,074	35.0%	1,205	23.0%	131	(12.0)	(20)	21.0	1,054		TOTAL	7,041	26.0%	7,389	22.3%	348	(3.7)	(508)	15.8	6,533	41.8%
										NET INCOME (LOSS)										
										FROM OPERATIONS										
(596)	(19.4%)	(232)	(4.4%)	(364)	(15.0)	98	17.5	(694)		UCLA Store	(2,234)	(8.3%)	(1,908)	(5.8%)	(326)	(2.5)	2,537	22.2	(4,771)	(30.5%)
(615)	(20.1%)	(240)	(4.6%)	(375)	(15.5)	(65)	9.1	(550)	, ,	UCLA Restaurants	(3,460)	(12.8%)	(1,766)	(5.3%)	(1,694)	(7.5)	141	10.3	(3,601)	(23.1%)
153	5.0%	90	1.7%	63	3.3	162	5.5	(9)		Licensing & Services	840	3.1%	625	1.9%	215	1.2	667	2.0	173	1.1%
(121)	(3.9%) (38.4%)	(111) (493)	(2.1%) (9.4%)	(10) (686)	(1.8) (29.0)	1 196	2.6 34.7	(122) (1,375)	_ , _ ,	UCLA Student Union	(543)	(2.0%) (19.9%)	(745)	(2.2%)	202 (1. 603)	0.2 (8.5)	295 3.640	3.4 38.0	(838)	(5.4%) (57.9%)
(1,179)	(38.4%)	(493)	(9.4%)	(686)	(29.0)	196	34.7	(1,375)	(73.1%)	TOTAL	(5,397)	(19.9%)	(3,794)	(11.4%)	(1,603)	(8.5)	3,640	38.0	(9,037)	(57.9%)
13	0.4%	7	0.1%	6	0.3	(18)	(1.2)	31	1 60/	OTHER INC/(EXP) Non-Recurrent Inc/(Exp)	81	0.3%	42	0.1%	39	0.2	(4,570)	(29.5)	4,651	29.8%
5	0.4%	16	0.1%	(11)	(0.1)	(18)	(0.1)	6	0.3%	Interest Income	41	0.3%	91	0.1%	(50)	(0.1)	(4,570)	(29.5)	4,651	0.6%
(18)	(0.6%)	(18)	(0.3%)	0	(0.1)	4	0.6	(22)	(1.2%)	Interest (Expense)	(108)	(0.4%)	(108)	(0.3%)	(30)	(0.1)	23	0.4	(131)	(0.8%)
0	0.0%	0	0.0%	0	0.0	0	0.0	0	0.0%	Income Taxes	0	0.0%	0	0.0%	0	0.0	0	0.0	0	0.0%
258	8.4%	258	4.9%	0	3.5	11	(4.7)	247	13.1%	Student Union Fee Income	1,545	5.7%	1,545	4.7%	0	1.0	63	(3.8)	1,482	9.5%
258	8.4%	263	5.0%	(5)	3.4	(4)	(5.5)	262	13.9%	TOTAL	1,559	5.8%	1,570	4.7%	(11)	1.1	(4,536)	(33.2)	6,095	39.0%
(921)	(30.0%)	(230)	(4.4%)	(691)	(25.6)	192	29.1	(1,113)	(59.1%)	NET INCOME (LOSS)	(3,838)	(14.2%)	(2,224)	(6.7%)	(1,614)	(7.5)	(896)	4.6	(2,942)	(18.8%)
(-2.7)	(/0)	(===/)	(,0)	(-3.7)	(==:-0)			(.,)	(/0)		(2,230)	(/0/	(-,,7	(5 70)	1.,	(- 70)	(-36)		\-,- ·-/	(

ASUCLA P/L Reconciliation Jan-22

Financial Analysis	· ·	000's
	Ja	an-22
Budgeted Net Income/(Loss)		(23
COT A CA		1
UCLA Store		-
Gross Margin:	(50)	-
Bearwear below plan: UCLA's decision to return to remote learning and staff working remotely negatively impacted foot traffic, which in turn impacted sales	(50)	
Market below plan: UCLA's decision to return to remote learning and staff working remotely negatively impacted foot traffic, which in turn impacted sales	(47)	
Essentials below plan: UCLA's decision to return to remote learning and staff working remotely negatively impacted foot traffic, which in turn impacted sales	(36)	
New Text below plan: remote instruction reduced opportunity for students to purchase in person which thus provides greater opportunity to pursue other sales channels	(54)	
Used Text below plan: rental income and sales reduced as remote instruction reduced purchases in person in addition to lack of availability of Used titles	(38)	
Luvalle Books below plan: lack of availability of rental titles	(36)	
Luvalle General MDSE below plan: UCLA's decision to return to remote learning and staff working remotely negatively impacted foot traffic, which in turn impacted sales	(27)	
HSS Dental below plan: timing of fulfillment of back orders (reversal of the deficit will begin to occur in late March)	(26)	
Total Wages below plan (mostly student)	25	
Other, positive controllables (\$67K) offset by various negative gross margin variances	(69)	
Total Contribution	-	(35
UCLA Restaurants	1	-
Gross Margin:	(47)	-
Wetzels/RX below plan: all classes reverted to on-line instruction and most campus staff worked remotely, (most restaurant operations closed for the month, few open for limited service)	(47)	
Kerckhoff Coffeehouse below plan: overall campus population significantly lower than expected, and food delivery volume not as high as anticipated	(50)	
Music Cafe below plan: all classes reverted to on-line instruction and most campus staff worked remotely, (most restaurant operations closed for the month)	(31)	
Northern Lights below plan: overall campus population significantly lower than expected as all classes reverted to on-line instruction	(37)	
North Campus Student CTR below plan: overall campus population significantly lower than expected, food delivery volume not as high as anticipated	(86)	
Anderson Cafe below plan: all classes reverted to on-line instruction and most campus staff worked remotely, (most restaurant operations closed for the month)	(54)	
Court Science Stu Ctr below plan: overall campus population significantly lower, food delivery volume not as high as anticipated	(77)	
Med 100 Café below plan: new operation not open yet	(51)	
Luvalle Food Servery below plan: overall campus population significantly lower than expected, food delivery volume lower (no history for food delivery)	(89)	
Café 451 below plan: library administration has not allowed for location to re-open for service	(24)	
Jimmy's below plan: overall campus population significantly lower than anticipated when the budget was written, and food delivery volume not as high as anticipated	(41)	
Taco Bell below plan: overall campus population significantly lower than expected, food delivery volume not as high as anticipated	(52)	
Catering below plan: all classes reverted to on-line instruction and most campus staff worked remotely	(64)	
Concessions below plan: most of budgeted athletic games were cancelled or rescheduled for later dates	(70)	
Total Wages below plan (mostly student)	183	
Other, positive controllables (\$187K) partially offset by various negative gross margin variances	59	(50
Total Contribution		(53
Licensing & Services		
Gross Margin:	0.4	
Licensing Domestic above plan due to catch-up timing	84	
Licensing Campus Sourcing below plan: delay/rejection of proposed full royalty rate application on campus purchases of licensed products	(7)	
Photography below plan due to reduced staff and campus and sporting event closures	(10)	-
Other, positive controllables mostly Licensing	30	_
Total Contribution		9
UCLA Student Union		
Gross Margin:	(20)	
Event Services below plan: lower events and student programming (prolonged impact from COVID) Student Union One halow plan; budgeted etectoric funding expectativities are lower than planted and partial dalay this month for the hadacted Haliv expects. I company	(29)	
Student Union Ops below plan: budgeted strategic funding opportunities are lower than planned, and partial delay this month for the budgeted Helix eSports Lounge	(43)	
Total Wages below plan	22	
Other, positive controllables Total Contribution	25	(**
Total Contribution Allocated Expanses and Other	1	(2
A RSS below plan (student wages, ampleyed benefits and various other controllables)	107	\vdash
A&SS below plan (student wages, employee benefits and various other controllables)	107	
Facilities below plan: positive results in various controllables slightly offset by budgeted cost sharing with UCLA	13	
Utilities above plan: positive results in water-non air cond. and elec-non air cond. are offset by budgeted cost sharing with UCLA and delay for DWP rebate	(7)	
Depreciation lower than plan due to timing of capitals (impacted by lower purchases during the pandemic)	18	
Other	(5)	
Total	1	12

ASUCLA P/L Reconciliation Year-To-Date Through January, 2022

•	\$0	000's
Budgeted Net Income/(Loss)		(2,22
mageieu : vei Income/(12055)		(2,22
UCLA Store		
Gross Margin:		
Bearwear above plan due to strong performance from Nike/Jordan launch in July, momentum from well attended football games, and stronger move in weekend and BTS	473	
E-Commerce below plan: out of stock positions on key styles due to supply chain issues	(93)	
New Text below plan: higher than anticipated transition to Inclusive Access titles, contraction of available rental titles, competition in online sales, and return to remote in Jan.	(170)	
Used Text below plan: impact of remote learning, strong transition to Inclusive Access titles reduced sales of traditional print textbooks, and reduced availability of rental titles	(142)	
CRS below plan: sales of print readers have not recovered due to continued impact of remote learning	(83)	
Computer Store above plan: strong demand from returning students coupled with last chance for Apple Back-To-School promotion	59	
Luvalle Books below plan: lack of availability of rental titles	(43)	
HSS Dental below plan: mostly timing related	(179)	
Hilltop below plan: student population less than anticipated	(78)	
Total Wages below plan	89	
Other, positive contollables (\$75K) offset by various negative gross margin variances	(150)	
Total Contribution		(3
UCLA Restaurants		
Gross Margin:		
Wetzels/RX below plan: overall campus population significantly lower than expected	(117)	
Kerckhoff Coffeehouse below plan: overall campus population significantly lower than expected and lower food delivery volume than expected	(185)	
Northern Lights below plan: overall campus population significantly lower campus population	(150)	
No Campus Student CTR below plan: overall campus population significantly lower than expected, breadth of operating hours strategically reduced, and lower food volume	(337)	
Anderson Café below plan: overall campus population significantly lower than expected, and food delivery volume not as high as anticipated	(132)	
Court Science Stu Ctr below plan: overall campus population significantly lower than expected, and food delivery volume not as high as anticipated Med 100 Café below plan: new operation not open yet	(177)	
Luvalle Food Servery below plan: new operation not open yet Luvalle Food Servery below plan: overall campus population significantly lower than expected, and operating hours temporarily reduced due to student staffing shortages	(387)	
Café 451 below plan: library administration has not allowed for location to re-open for service	(135)	
Jimmy's below plan: overall campus population significantly lower than expected, and food delivery volume not as high as anticipated	(153)	
Taco Bell below plan: overall campus population significantly lower than expected, lower food delivery volume and operating hours reduced due to student staffing shortages	(178)	
Catering below plan: overall campus population significantly lower than expected, and campus event restrictions has reduced overall demand	(227)	
Concessions below plan: scheduled events were cancelled or moved to later dates due to various covid protocols	(149)	
Total Wages lower than plan (mostly student)	600	
Other, positive controllables (\$393K) offset by various negative gross margin variances	(75)	
Total Contribution		(2,10
Licensing & Services		
Gross Margin:		
Licensing Domestic above plan: some timing related	68	
Licensing Foreign above plan: it is anticipated most if not all of this positive variance will hold through fiscal year end	468	
Licensing Campus Sourcing below plan (actual royalty rate of 6% versus budgeted 15%)	(22)	
Leased Ops below plan (Hair On Campus space vacant, utilities reduced as campus not fully opened)	(27)	
Marketing Ventures below plan (less activity due to pandemic)	(18)	
Photography below plan (less events due to pandemic)	(43)	
Total Wages below plan	15	
Other, negative controllables mostly Licensing	(99)	
Total Contribution		34
UCLA Student Union		
Gross Margin:	(74)	
Gross Margin: Event Services below plan as several events were moved to virtual or canceled		
Gross Margin: Event Services below plan as several events were moved to virtual or canceled Student Union Ops above plan due mostly to more contributions, with some offset for Helix eSports Lounge (delay from budgeted start date)	128	
Gross Margin: Event Services below plan as several events were moved to virtual or canceled Student Union Ops above plan due mostly to more contributions, with some offset for Helix eSports Lounge (delay from budgeted start date) Total Wages below plan	86	
Gross Margin: Event Services below plan as several events were moved to virtual or canceled Student Union Ops above plan due mostly to more contributions, with some offset for Helix eSports Lounge (delay from budgeted start date) Total Wages below plan Other, positive controllables		
Gross Margin: Event Services below plan as several events were moved to virtual or canceled Student Union Ops above plan due mostly to more contributions, with some offset for Helix eSports Lounge (delay from budgeted start date) Total Wages below plan Other, positive controllables Total Contribution	86	1
Gross Margin: Event Services below plan as several events were moved to virtual or canceled Student Union Ops above plan due mostly to more contributions, with some offset for Helix eSports Lounge (delay from budgeted start date) Total Wages below plan Other, positive controllables Total Contribution Allocated Expenses and Other	86 46	1
Gross Margin: Event Services below plan as several events were moved to virtual or canceled Student Union Ops above plan due mostly to more contributions, with some offset for Helix eSports Lounge (delay from budgeted start date) Total Wages below plan Other, positive controllables Total Contribution Allocated Expenses and Other A&SS below plan in various controllables	86 46 179	1
Gross Margin: Event Services below plan as several events were moved to virtual or canceled Student Union Ops above plan due mostly to more contributions, with some offset for Helix eSports Lounge (delay from budgeted start date) Total Wages below plan Other, positive controllables Total Contribution Allocated Expenses and Other A&SS below plan in various controllables Facilities above plan: lower wages, benefits and various other controllables offset by budgeted cost sharing with UCLA and higher repairs	86 46 179 (28)	1
Gross Margin: Event Services below plan as several events were moved to virtual or canceled Student Union Ops above plan due mostly to more contributions, with some offset for Helix eSports Lounge (delay from budgeted start date) Total Wages below plan Other, positive controllables Total Contribution Allocated Expenses and Other A&SS below plan in various controllables Facilities above plan: lower wages, benefits and various other controllables offset by budgeted cost sharing with UCLA and higher repairs Utilities below plan: savings due to lower consumption (hours of operation reduced compared to plan), slightly offset by budgeted cost sharing with UCLA	86 46 179 (28) 84	1
Gross Margin: Event Services below plan as several events were moved to virtual or canceled Student Union Ops above plan due mostly to more contributions, with some offset for Helix eSports Lounge (delay from budgeted start date) Total Wages below plan Other, positive controllables Total Contribution Allocated Expenses and Other A&SS below plan in various controllables Facilities above plan: lower wages, benefits and various other controllables offset by budgeted cost sharing with UCLA and higher repairs Utilities below plan: savings due to lower consumption (hours of operation reduced compared to plan), slightly offset by budgeted cost sharing with UCLA Depreciation lower than plan due to timing of capitals	179 (28) 84	1
Gross Margin: Event Services below plan as several events were moved to virtual or canceled Student Union Ops above plan due mostly to more contributions, with some offset for Helix eSports Lounge (delay from budgeted start date) Total Wages below plan Other, positive controllables Total Contribution Allocated Expenses and Other A&SS below plan in various controllables Facilities above plan: lower wages, benefits and various other controllables offset by budgeted cost sharing with UCLA and higher repairs Utilities below plan: savings due to lower consumption (hours of operation reduced compared to plan), slightly offset by budgeted cost sharing with UCLA	86 46 179 (28) 84	3

ASSOCIATED STUDENTS UCLA SERVICES AND ENTERPRISES BALANCE SHEETS (\$000)

	Current Month	Prior Month
	January 2022	December 2021
ASSETS		
CURRENT ASSETS:		
Cash and cash equivalents	23,688	24,977
Accounts receivable	6,082	5,637
Less: Allowance for doubtful accounts	(410)	(402)
Accounts receivable, net	5,672	5,235
Student fees receivable	0	0
Inventories	7,100	6,878
Prepaid expenses and other current assets Total current assets	736 37,196	727 37,817
Total current assets	37,190	37,017
LONG TERM ASSETS		
Property, equipment and improvements	74,379	74,299
Less: Accumulated depreciation	(56,744)	(56,579)
Total long term assets	17,635	17,720
TOTAL ASSETS	54,831	55,537
TOTAL ASSETS	34,031	33,337
LIABILITIES AND RETAINED EARNINGS		
CURRENT LIABILITIES:		
Accounts payable	8,696	10,538
Wages and payroll taxes payable	35,366	33,448
Sales tax payable & other liabilities	1,385	1,191
Interest payable	42	24
Deferred income	3,314	3,352
Funds held for others	291	327
Current portion of long term debt	992	992
Total current liabilities	50,087	49,872
LONG TERM DEBT:		
AU expansion loan	4,246	4,246
Total long term debt	4,246	4,246
TOTAL LIABILITIES	54,333	54,118
RETAINED EARNINGS:	100-	4 00=
Beginning Balance	4,337	4,337
Year-to-date net income/(loss)	(3,838)	(2,917)
Ending Balance	498	1,419
TOTAL LIABILITIES AND RETAINED EARNINGS	54,831	55,537

ASSOCIATED STUDENTS UCLA SERVICES AND ENTERPRISES STATEMENTS OF CASH FLOWS January 2022 (\$000's)

	Current Month	Year to Date	Prior Year to Date
CASH FLOWS FROM OPERATING ACTIVITIES:			
Net income/(loss)	(921)	(3,838)	(2,942)
Adjustments to reconcile net income/(loss) to net			
cash provided/(used) by operating activities:			
Depreciation	174	1,037	1,127
(Increase)/decrease in current assets:			
Accounts receivable	(437)	(3,444)	24
Student fees receivable	0	0	(1,482)
Inventories	(221)	(1,706)	798
Prepaid expenses and other current assets	(9)	(137)	(106)
Increase/(decrease) in current liabilities:			
Accounts payable	(1,833)	(72)	(434)
Sales tax payable & other liabilities	194	225	(174)
Wages and payroll taxes payable	1,918	2,239	6,559
Interest payable	18	(5)	131
Deferred Income	(38)	1,415	586
Funds held for others	(36)	(79)	228
Net cash provided/(used) by operating activities	(1,191)	(4,365)	4,315
CASH PROVIDED/(USED) BY INVESTING ACTIVITIES:			
Purchase of property, equipment and improvements	(98)	(466)	(97)
Net cash used in investing activities	(98)	(466)	(97)
OAGU PROMPER/MOERN RV EINANGING AGTIVITIES			
CASH PROVIDED/(USED) BY FINANCING ACTIVITIES: Refundable Advance	0	0	(4,685)
Net cash provided/(used) by financing activities	0	0	(4,685)
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS	(1,289)	(4,831)	(467)
CASH AND CASH EQUIVALENTS, Beginning	24,977	28,519	18,663
CASH AND CASH EQUIVALENTS, Ending	23,688	23,688	18,195

ASSOCIATED STUDENTS UCLA SERVICES AND ENTERPRISES CASH RESERVE COMPUTATION January 2022 (\$000's)

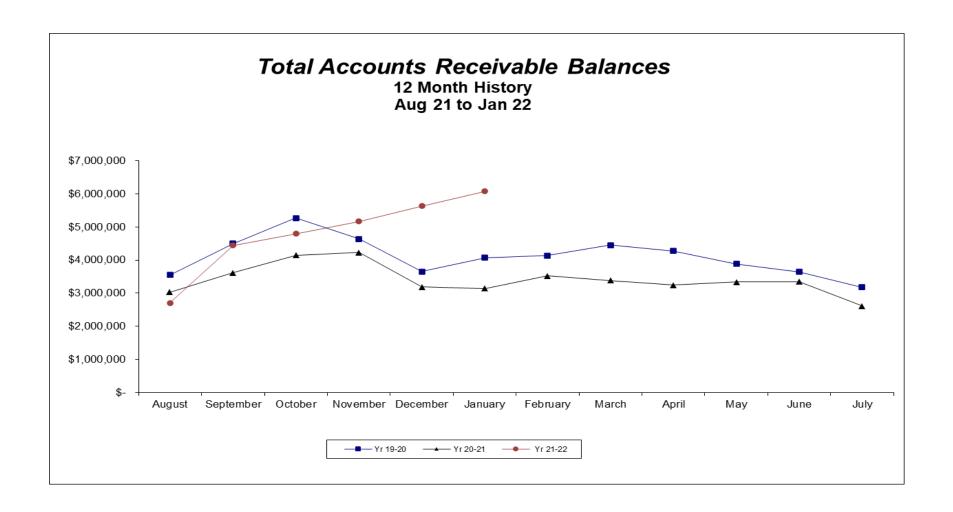
	Current Month January 2022	Prior Month December 2021
CASH AND CASH EQUIVALENTS	23,688	24,977
BOARD REQUIRED CASH RESERVE	7,400	7,660
RESERVE SURPLUS (DEFICIT)	16,288	17,317

ASUCLA SERVICES AND ENTERPRISES Capital Expenditures - FY2021-22 Projects (\$000's) FY 2021-2022 January 2022

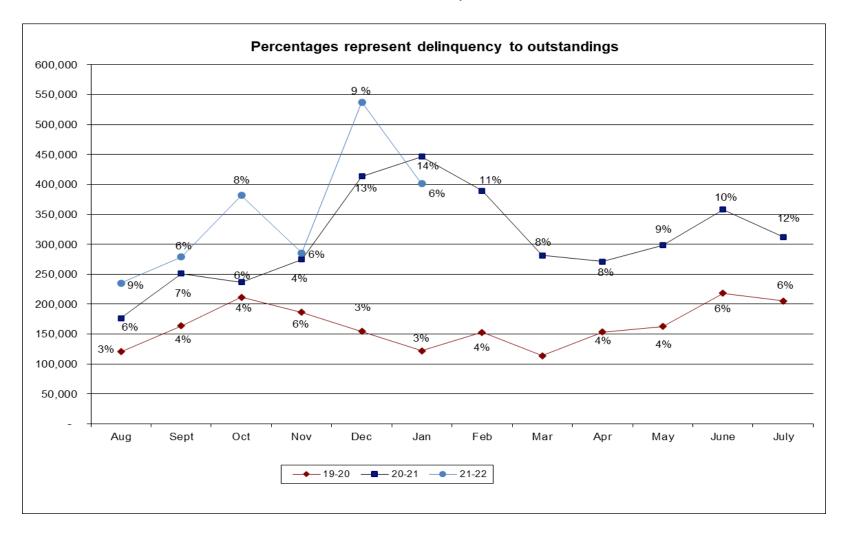
FY 2021-2022 January 2022												
DDG 1555		DUD.0F-				PROJECTED						
PROJECT	NAME	BUDGET	Payments	PO's	Total	Remaining Balance	Pending	Over (Under)	Status			
Store/Serv	ices		Favillents	FUS	iUlai	Dalatice	rending	Tunden	Status			
2021-001	Store General Replacement	75.0	9.3	6.3	15.6	59.4		(59.4)	In Progress			
2021-002	Printer/Equipment Replacement	75.0	0.0	0.0	0.0	75.0	75.0	0.0	Pending			
2021-003	B-Level Reconfiguration	500.0	0.0	0.0	0.0	500.0	500.0	0.0	Pending			
2021-004	Dental/Medical Counter Reconfiguration	200.0	0.0	0.0	0.0	200.0	200.0	0.0	Pending			
2021-005	Computer Store Refresh	75.0	0.0	0.0	0.0	75.0	75.0	0.0	Pending			
2021-006	Printer/Copier	12.0	0.0	8.5	8.5	3.5		(3.5)	Completed - Awaiting Invoice			
2021-007	Refrigerators	20.0	0.0	0.0	0.0	20.0		(20.0)	Canceled			
2021-047	BCP Reconfiguration	0.0	11.8	19.4	31.2	3.8		31.2	In Progress			
Total Store		957.0	21.0	34.2	55.2	936.8	850.0	(51.8)				
Food Servi												
2021-008	FS Miscellaneous and Unanticipated	50.0	11.1	0.9	12.0	38.0		(38.0)	In Progress			
2021-009	Digital Menu Board Replacement	75.0	40.0	8.0	48.0	27.0		(27.0)	In Progress			
2021-010	Patio Awning Replacement	10.0	12.1	0.0	12.1	(2.1)	45.0	2.1	Completed			
2021-011	Kettle Replacement	15.0	0.0	0.0	0.0	15.0	15.0	0.0	Pending			
2021-012 2021-013	Replacement Kitchen Cooking Equipment	15.0 5.0	8.3 0.0	2.8 0.0	11.1 0.0	3.9 5.0	E 0	(3.9) 0.0	In Progress Pending			
2021-013	Panini Press Replacement Merchandizing Display	5.0 5.0	0.0	0.0	0.0	5.0 5.0	5.0	(5.0)	Canceled			
2021-014	Production Equipment for New Menus	5.0 150.0	6.5	39.3	45.8	104.2		(5.0) (104.2)	In Progress			
2021-015	Register Replacement	5.0	0.0	3.9	3.9	1.1		(1.1)	In Progress			
2021-010	Electric Cart	25.0	0.0	23.7	23.7	1.3		(1.1)	Completed - Awaiting Invoice			
2021-017	100 Medical Plaza Café	0.0	0.0	44.1	44.1	180.9		44.1	In Progress			
Total Food		355.0	78.0	78.6	156.6	198.4	20.0	(178.4)	3-1-			
Technolog												
2021-018	Network Infrastructure Upgrade	20.0	0.0	4.8	4.8	15.2		(15.2)	In Progress			
2021-019	Printer Replacement	10.0	0.0	0.0	0.0	10.0	10.0	0.0	Pending			
2021-020	Food Service POS	600.0	0.0	40.9	40.9	559.1		(559.1)	In Progress			
2021-021	Remote Office	70.0	3.3	22.4	25.7	44.3		(44.3)	In Progress			
2021-022	Survey Kiosks	18.0	0.0	0.0	0.0	18.0	18.0	0.0	Pending			
2021-023	Remote Office (Marketing)	40.0	0.0	33.2	33.2	6.8		(6.8)	In Progress			
2021-024	Misc hardware/Software (Marketing/Info Photo)	5.0	0.0	0.0	0.0	5.0	5.0	0.0	Pending			
2021-025	Informal Photography - Camera, Lens, Light	10.0	2.0	0.4	2.4	7.6		(7.6)	In Progress			
2021-026	Video Equipment	6.0	1.7	0.2	1.9	4.1		(4.1)	In Progress			
Total Tech		779.0	7.0	101.9	108.8	670.2	33.0	(637.2)				
	s & Licensing	50.0	0.0	0.0	0.0	50.0	50.0	0.0	Danding			
2021-027	Miscellaneous and Unanticipated	50.0 50.0	0.0 0.0	0.0 0.0	0.0 0.0	50.0 50.0	50.0 50.0	0.0 0.0	Pending			
Others	iemarks & Licensing	30.0	0.0	0.0	0.0	30.0	30.0	0.0				
2021-028	Fac Misc and Remodels	75.0	17.3	0.2	17.5	57.5		(57.5)	In Progress			
2021-020	Cooperage Patio Deck	40.0	25.5	0.0	25.5	14.5		(14.5)	Completed			
2021-029	Custodial Replacements	20.0	2.4	0.0	2.4	17.6		(17.6)	In Progress			
2021-030	LuValle Kitchen Make-up Air	50.0	0.0	0.0	0.0	50.0	50.0	0.0	Pending			
2021-032	Taco Bell Heat Exhaust System	75.0	0.0	0.0	0.0	75.0	75.0	0.0	Pending			
2021-033	North Campus Roof Waterproofing	300.0	0.0	0.0	0.0	300.0	300.0	0.0	Pending			
2021-034	KH Roof Waterproofing (4th & 6th Floors)	100.0	0.0	0.0	0.0	100.0	100.0	0.0	Pending			
2021-035	Office Space Remodeling - Phase I	250.0	110.9	19.4	130.3	119.7		(119.7)	In Progress			
2021-036	SUO General Replacement	15.0	0.0	0.0	0.0	15.0	15.0	0.0	Pending			
2021-037	Meeting Room /Venue Upgrades	75.0	0.0	0.0	0.0	75.0	75.0	0.0	Pending			
2021-038	Stateroom Refurbishment	108.0	0.0	0.0	0.0	108.0	108.0	0.0	Pending			
2021-039	SUO General AV Upgrades	60.0	0.0	0.0	0.0	60.0	60.0	0.0	Pending			
2021-040	New Event Layout Software	23.0	0.0	0.0	0.0	23.0	23.0	0.0	Pending			
2021-041	New Virtual Event Platform	40.0	0.0	0.0	0.0	40.0		(40.0)	Canceled			
2021-042	Finance Misc. Replacements	15.0	0.0	0.0	0.0	15.0	15.0	0.0	Pending			
2021-043	Replace Cameras	50.0	0.0	50.7	50.7	(0.7)		0.7	Completed - Awaiting Invoice			
2021-044	Upgrade Virtual Server Environments	0.0	0.0	53.2	53.2	76.8		53.2	In Progress			
2021-046	VFD replacements	0.0	0.0	27.3	27.3	0.0		27.3	In Progress			
2021-048	A-Level Furniture	0.0	0.0	54.6	54.6	0.4		54.6	In Progress			
2021-049	KH Coffee House Patio Furniture	0.0	49.8	50.6	100.4	(0.4)	1 004 0 1	100.4	In Progress			
Total Other		1.296.0	205.9	256.1	462.0	1.146.3	821.0	(13.0) (880.4)				
Total Year	Projects	3.437.0	311.9	470.8	782.6	3.001.7	1.774.0	(880.4)				

ASSOCIATED STUDENTS UCLA SERVICES AND ENTERPRISES ACCOUNTS RECEIVABLE AGING REPORT

01/29/22	Jan	Current	%	30+	%	60+	%	90+	%	120+	%	150+	%	Total	%
UNIVERSITY		\$1,315,876	28%	\$790,515	85%	\$72,541	99%	\$136,994	100%	\$68,359	58%	\$6,336	9%	\$2,390,622	39%
ASUCLA PUBLICATIONS		\$145,258	3%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$145,258	2%
ASUCLA USA/GSA		\$246,469	5%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$246,469	4%
DUE FROM VENDORS		\$252,721	5%	(\$9,472)	-1%	(\$5,266)	-8%	(\$6,141)	-5%	\$68,728	58%	\$45,818	63%	\$346,388	6%
DENTAL KITS		\$406,126	9%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$406,126	7%
OTHER		2,382,598	50%	\$150,830	16%	\$6,668	9%	\$5,493	5%	(\$19,580)	-16%	\$20,998	29%	\$2,547,007	42%
TOTAL CURRENT MON	HTM	\$4,749,048	100%	\$931,873	100%	\$73,943	100%	\$136,346	100%	\$117,507	100%	\$73,152	100%	\$6,081,869	100%
		79%		15%		1%		2%		2%		1%		100%	
01/01/22	Dec	Current	%	30+	%	60+	%	90+	%	120+	%	150+	%	Total	%
UNIVERSITY		\$619,107	16%	\$842,880	100%	\$135,433	90%	\$94,678	49%	\$5,383	5%	\$129	0%	\$1,697,610	31%
ASUCLA PUBLICATIONS		\$192,668	5%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$192,668	3%
ASUCLA USA/GSA		\$248,754	6%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$248,754	4%
DUE FROM VENDORS		\$240,505	6%	(\$31,691)	-4%	(\$5,364)	-5%	(\$16,796)	-9%	\$115,795	98%	\$77,196	100%	\$379,645	7%
DENTAL KITS		\$547,166	13%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$547,166	10%
OTHER		\$2,407,600	57%	\$32,462	4%	\$21,831	15%	\$113,625	60%	(\$4,023)	-3%	(\$351)	0%	\$2,571,144	46%
TOTAL CURRENT MON	NTH	\$4,255,800	100%	\$843,651	100%	\$151,900	100%	\$191,507	100%	\$117,155	100%	\$76,974	100%	\$5,636,987	100%
		76%		15%		3%		3%		2%		1%		100%	
11/27/21	Nov	Current	%	30+	%	60+	%	90+	%	120+	%	150+	%	Total	%
UNIVERSITY	•	\$651,985	15%	\$504,066	85%	\$89,858	126%	\$14,505	70%	\$0	0%	\$136	0%	\$1,260,550	25%
ASUCLA PUBLICATIONS		\$199,773	5%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$199,773	4%
ASUCLA USA/GSA		\$259,430	6%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$259,430	5%
DUE FROM VENDORS		\$314,032	7%	(\$5,500)	-1%	(\$17,120)	-25%	\$1,026	5%	\$115,877	100%	\$77,252	100%	\$485,567	9%
DENTAL KITS		\$644,481	15%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$644,481	12%
OTHER		\$2,225,869	52%	\$93,487	16%	(\$967)	0%	\$5,122	25%	(\$262)	0%	(\$89)	0%	\$2,323,158	45%
TOTAL CURRENT MON	NTH	\$4,295,570	100%	\$592,053	100%	\$71,770	100%	\$20,653	100%	\$115,615	100%	\$77,299	100%	\$5,172,960	100%
		71%	\Box	21%		2%		0%		4%		2%		100%	



Aged Accounts Receivable Balances > 60 Days Past Due



			т			_		
	06(01/02/22-01/2 CURRENT MONTH				ISCAL YEAR 21-2 MO(08/01/21-01/		FISCAL YI LAST YEA	
ACTUAL	BUDGET	VARIANCE	İ	ACTUAL	BUDGET	VARIANCE	MONTH	YTD
4 005 700	4 474 (70	145.070	ACADEMIO CURRORT DIV	7 500 050	0.751.004	4 450 054	004.07/	/ 000 207
1,325,702 497,980	1,471,672 845,100		ACADEMIC SUPPORT DIV GENERAL MDSE DIVISION	7,593,053 6,621,068	8,751,304 5,984,296	<1,158,251> 636,772	904,076 76,363	6,990,307 654,056
73,652	110,996		HILLTOP SHOP	514,032	696,941	<182,909>	10,268	80,394
147,179	238,367		LU VALLE COMMONS STORE	801,219	873,144	<71,925>	90,081	320,523
51,121 33,917	56,000 256,035		E-COMMERCE DIVISION HEALTH SCIENCES STORE	816,196 2,153,669	910,000 3,261,145	<93,804> <1,107,476>	132,781 191,786	1,402,371 2,941,032
33,717	250,035	<222,110> 8	OPERATIONS DIVISION	569	0	569	0	2,741,032
2,129,559	2,978,170	<848,611>		18,499,806	20,476,830	<1,977,024>	1,405,355	12,388,684
4 (00 505		107 / 10		40.004.404	44.540.005	4 740 004	4 074 000	0.074.070
1,620,585	2,108,234	487,649	Less: Cost of Sales	12,821,601	14,569,905	1,748,304	1,071,303	9,971,279
			Less: Shrinkage					
2,473	3,220	747	ACADEMIC SUPPORT DIV	16,276	17,340	1,064	2,012	13,243 2,955
3,047 888	5,710 660	2,663 <228>	GENERAL MDSE DIVISION HILLTOP SHOP	37,330 3,794	32,940 4,070	<4,390> 276	412 44	358
261	1,340	1,079	LU VALLE COMMONS STORE	3,773	4,850	1,077	579	1,836
152	1,210	1,058	HEALTH SCIENCES STORE	12,168	11,800	<368>	813	9,831
6,820 1,627,405	12,140 2,120,374	5,320 492,969	SHRINKAGE TOTAL COST OF SALES	73,341 12,894,942	71,000 14,640,905	<2,341> 1,745,963	3,860 1,075,163	28,224 9,999,503
1,027,405	2,120,374	492,909	TOTAL COST OF SALES	12,094,942	14,040,903	1,745,905	1,075,105	9,999,503
76.1	70.8	<5.3>		69.3	71.2	1.8	76.2	80.5
502,154	857,796	<355,642>	GROSS MARGIN	5,604,864	5,835,925	<231,061>	330,193	2,389,181
23.9 0.3	29.2 0.4	<5.3> 0.1	GROSS MARGIN % SHRINKAGE %	30.7 0.4	28.9 0.4	1.8 <0.1>	23.8 0.3	19.5 0.2
	0.7	0.1						
23.6	28.8	<5.2>	NET GROSS MARGIN %	30.3	28.5	1.8	23.5	19.3
12.3	15.4	<3.1>	ACADEMIC SUPPORT DIV	13.8	13.8	0.1	19.9	12.0
49.7	49.5	0.2	GENERAL MDSE DIVISION	50.3	49.4	0.9	39.0	44.2
39.3	39.5		HILLTOP SHOP	38.8	40.6	<1.8>	42.3	35.1
20.4	28.0		LU VALLE COMMONS STORE	27.8	30.8	<3.1>	12.9	12.6
48.0 23.5	52.0 28.6	<4.1> <5.1>	E-COMMERCE DIVISION HEALTH SCIENCES STORE	50.5 18.1	51.0 20.3	<0.4> <2.2>	53.2 17.8	50.5 16.5
110.8	0.0	110.8	OPERATIONS DIVISION	101.0	0.0	101.0	0.0	0.0
100 000	21/ /12	04.000	OTHER INCOME	707.05/	050 011	250 255	454 445	(00.77/
122,323 624,478	216,612 1,074,408	<94,289> <449,930>	OTHER INCOME GROSS MARGIN/OTHER	707,856 6,312,719	958,211 6,794,136	<250,355> <481,417>	151,415 481,608	693,776 3,082,957
	1,211,122	,		2,212,111	2,111,112		10.7,000	2,222,721
			Less: Controllable Exp					
267,060	263,298	<3,762>	Career Wages	1,610,380	1,582,656	<27,724>	254,200	1,526,943
0	0	0	Limited Appointment	0	0	0	1,587	1,819
147,004	176,010	29,006	Student Wages	1,050,349	1,167,484	117,135	67,308	547,957
414,065 19.4	439,308 14.8	25,243 <4.7>	TOTAL WAGES WAGE % TO SALES	2,660,728 14.4	2,750,140 13.4	89,412 <1.0>	323,095 23.0	2,076,719 16.8
19.4	14.0	<4.7>	WAGE 70 TO SALES	14.4	13.4	<1.0>	23.0	10.0
91,871	127,173	35,302	Employee Benefits	758,878	766,597	7,719	98,837	718,764
5,951	9,677	3,726	Office Supplies	72,238	50,165	<22,073>	9,010	62,475
7,874 13	9,358 14	1,484 1	Telephone Postage	49,217 86	57,397 84	8,180 <2>	7,619 11	46,503 91
1,345	5,700	4,355	Trav/Trips/Conference	5,145	7,900	2,755	0	<1,009>
299	300	1	Membership Fees	1,794	2,800	1,006	299	1,830
1,989	3,150	1,161	Operating Supplies	25,582	37,015	11,433	323	10,862
19,583 400	16,750 800	<2,833> 400	Freight Out Transportation	142,201 3,852	195,355 4,800	53,154 948	42,320 292	264,764 2,481
1	0	<1>	Postage Stamp O/S	18	0	<18>	0	0
<7,409>	11,372	18,781	Advertising	110,367	165,782	55,415	4,264	58,358
0	<1,300>		Vendor Adv. Allowance	<2,719>	<5,544>	<2,825>	0	<6,275>
0 5,245	0 2,540	0 <2,705>	Direct Mail Adv. Repairs & Maintenance	182,530 16,419	211,000 17,365	28,470 946	4 820	214,949 15,320
0	340	340	Repairs & Mtce-Equip	0	680	680	0	0
48,121	53,382	5,261	Bank Card Expense	360,298	319,715	<40,583>	25,677	192,921
<433> 4,137	0	433 <4,137>	Overs/Shorts Credit Card Adjustments	15,877 11,189	0	<15,877> <11,189>	<488> 1,217	156 3,467
4,137 <28>	20	<4,137> 48	Textbook Rental Exp	21,415	120	<21,295>	1,217	105
0	0	0	Rentals-Truck	1,205	1,000	<205>	0	0
762	0	<762>		1,186	300	<886>	0	394
740 3,732	10,970	10,231 <1,932>	Professional Services	65,857 16,370	71,820	5,963	9,019 0	89,206 2,377
3,732 411	1,800 3,250	<1,932> 2,839	Temp Agency Service Commission Expense	16,370 8,604	13,700 11,500	<2,670> 2,896	823	6,496
2,570	100		Concession Expense	59,848	57,600	<2,248>	0	630
0	0	0	Prior Period Adj	0	0	0	<215>	0
6,974 0	0 2	<6,974> 2	COVID-19 Alloc of Distr Cntr	13,276 <3>	0	<13,276> 11	2,914 0	54,310 0
1,436	6,954	5,518	Payment to UCLA	67,833	96,670	28,837	386	8,908
195,584	262,352	66,768	TOTAL OTHER CONTROL.	2,008,562	2,083,829	75,267	203,237	1,748,082
609,648	701,660	92,012	TOTAL CONTROLLABLE EXP GROSS CONTRIBUTION TO	4,669,290	4,833,969	164,679	526,332	3,824,801
14,830	372,748	<357,918>		1,643,429	1,960,167	<316,738>	<44,725>	<741,844>
					*			
			Less: Allocated Exp					
40,095	40,312	217	Allocated ExpHR	276,960	260,046	<16,914>	33,917	239,720
160,774	154,302	<6,472>	Allocated Exp. Fin	1,000,238	971,281	<28,957>	165,021	1,058,707
100,404	96,952	<3,452>		630,713	609,070	<21,643>	130,416	687,046
51,561 99,752	46,063 100,298	<5,498> 546	Allocated Exp. Mktg Allocated Exp Othr SA	341,194 651,797	320,338 670,771	<20,856> 18,974	48,137 116,319	331,201 799,893
84,172	89,212	5,040	Maintenance	563,408	559,316	<4,092>	86,377	525,497
20,180	18,015	<2,165>	Utilities	97,222	124,192	26,970	14,989	65,353
52,797	58,634	5,837	Depreciation	316,663	351,804	35,141	53,425	320,361
609,734	603,788	<5,946>	TOTAL ALLOCATED EXP	3,878,195	3,866,818	<11,377>	648,599	4,027,779
<594,905>	<231,040>	<363,865>	NET INCOME (LOSS)	<2,234,766>	<1,906,651>	<328,115>	<693,324>	<4,769,622>

	ΙΔΝ. (06(01/02/22-01/2	19/22)	1	F	ISCAL YEAR 21-2	12	FISCAL YE	ΔP 20-21
10711	(CURRENT MONTH	1		YTD 6	MO(08/01/21-01	/29/22)	LAST YEA	R ACTUAL
ACTUA	\L	BUDGET	VARIANCE		ACTUAL	BUDGET	VARIANCE	MONTH	YTD
	246	180,048		CENTRAL DIVISION	631,184	960,496	<329,312>	0	0
1, 52,	503 594	224,662 227,440	<223,159> <174,846>	NORTH CAMPUS DIVISION SOUTH DIVISION	531,229 689,719	1,269,111 1,403,741	<737,882> <714,022>	0 17,965	0 137,836
26,	196	214,662	<188,466>	LU VALLE DIVISION	558,482	1,228,497	<670,015>	0	0
15, 99,		117,014 242,692	<102,011> <143,527>	COOPERAGE DIVISION SPECIAL EVENTS DIVISION	331,352 577,644	652,851 1,001,131	<321,499> <423,487>	3,884 6,116	24,104 50,593
233,		1,206,518	<972,811>		3,319,610	6,515,827	<3,196,217>	27,965	212,533
120	021	422 204	202 252	Lossy Cost of Colos	1 201 200	2 200 420	1 100 140	13,948	42.022
130,	5.6	433,384 35.9	303,353 <19.7>	Less: Cost of Sales COST OF SALES %	1,281,290 38.6	2,390,439 36.7	1,109,149 <1.9>	13,948	63,832 30.0
103,		773,134	<669,457>	GROSS MARGIN	2,038,320	4,125,388	<2,087,068>	14,017	148,701
- 4	14.4	64.1	<19.7>	GROSS MARGIN %	61.4	63.3	<1.9>	50.1	70.0
	0.1	66.6	<6.5>	CENTRAL DIVISION	64.7	66.0	<1.3>	0.0	0.0
	95.7> 8.8	59.9 63.1	<755.6> 5.7	NORTH CAMPUS DIVISION SOUTH DIVISION	60.3 70.4	61.0 62.5	<0.7> 8.0	0.0 58.0	0.0 66.4
5	4.7	62.9	<8.2>	LU VALLE DIVISION	56.7	62.5	<5.8>	0.0	0.0
	35.3 19.3	61.0 69.7	<25.8> <20.5>	COOPERAGE DIVISION SPECIAL EVENTS DIVISION	63.0 56.0	60.4 68.0	2.6 <12.0>	24.9 72.3	22.6 69.0
				1					
76, 179,		307,963 1,081,097	<231,706> <901,164>	OTHER INCOME GROSS MARGIN/OTHER	762,081 2,800,401	1,830,409 5,955,797	<1,068,328> <3,155,396>	32,933 46,950	208,767 357,468
,	700	1,001,077	170171017		2,000,101	0,700,777	10,100,0707	10,700	007,100
				Less: Controllable Exp					
310,	234	323,104	12,870	Career Wages	1,961,645	1,968,182	6,537	274,942	1,707,816
100	0 457	206.271	0 183,914	Limited Appointment	0 1,042,249	1 677 112	624.964	0 13,138	147
102, <24,		286,371 <37,540>	183,914 <13,294>	Student Wages Labor Recharge	1,042,249 <161,669>	1,677,113 <203,184>	634,864 <41,515>	13,138 <550>	86,130 <4,504>
388,	445	571,935	183,490	TOTAL WAGES	2,842,225	3,442,111	599,886	287,530	1,789,588
16	6.2	47.4	<118.8>	WAGE % TO SALES	85.6	52.8	<32.8>	1,028.2	842.0
104,		163,585	58,741	Employee Benefits	985,522	1,020,682	35,160	106,367	931,900
	021 840	1,070 3,464	49 624	Office Supplies Telephone	10,968 17,294	6,465 20,684	<4,503> 3,390	495 2,799	3,063 16,046
-,	0	0	0	Postage	0	0	0	0	0
1	000	0 1,000	0	Trav/Trips/Conference Training Programs	0 6,886	0 6,000	0 <886>	0	0
	519	57,795	36,276	Paper	213,767	320,901	107,134	4,306	16,798
1	9.2 801	4.8 7,888	<4.4> 6,087	Paper % To Sales Cleaning Supplies	6.4 29,099	4.9 44,323	<1.5> 15,224	15.4 1,675	7.9 7,027
',	0	0	0,007	Freight Out	27,077	0	0	0	0
	391>	<8,000>	<1,609>	Purchasing Rebates	<48,887>	<48,000>	887	<6,333> 495	<38,154>
	576 808	3,955 4,386	2,379 2,578	Replacements Laundry	37,338 16,734	22,510 27,604	<14,828> 10,870	495 688	6,026 5,527
	539	3,045	506	Uniforms	22,630	19,120	<3,510>	283	1,043
2,	540 0	3,075 0	535 0	Advertising Vendor Adv. Allowance	20,802	21,080 0	278 0	134 0	4,864 0
	0	500	500	Menu Development	0	2,500	2,500	0	0
2	0 885	1 5,270	1 2,385	Dorm Coupons Expense Repairs & Maintenance	0 62,373	5 34,670	5 <27,703>	0 2,250	0 20,566
	0	0	0	Repairs & Mtce-Equip	0	0	0	0	0
	0	0	0	Air Conditioning-Maint Rub Remvl/Hauling	0	0	0	0	0
10,		41,878	31,501	Bank Card Expense	115,004	222,565	107,561	3,140	18,089
	0 270	0 2,011	1 741	Bruin One Card Exp	0	11.440	0	0 43	0 309
	270 689>	984	1,741 1,673	Sales Tax Expense Overs/Shorts	5,883 <7,793>	11,469 5,255	5,586 13,048	<33>	187
	0	0	0	Credit Card Adjustments	15	0	<15>	0	0
	0	0	0	Insurance Expense Rentals	0 1,452	0	0 <1,452>	0	0
	0	0	0	Rentals-Truck	0	0	0	0	0
	717> 290	410 0	1,127 <290>	Taxes & Licenses Professional Services	1,795 955	3,960 0	2,165 <955>	238 0	1,652 640
	603	0	<14,603>	Temp Agency Service	85,329	1,000	<84,329>	0	0
8,	009 0	64,916 0	56,907 0	Commission Expense Prior Period Adj	77,532 0	320,445 0	242,913 0	587 0	2,767 0
	0	0	0	Gain/Loss on Disp F/A	0	0	0	0	0
	0	0	0	COVID-19 UCLA Recharge Expense	15,403 0	0	<15,403> 0	0	6,084 0
170,		357,233	187,109	TOTAL OTHER CONTROL.	1,670,101	2,063,238	393,137	117,134	1,004,435
558,	569	929,168	370,599	TOTAL CONTROLLABLE EXP	4,512,326	5,505,349	993,023	404,664	2,794,023
<378,	636>	151,929	<530,565>	GROSS CONTRIBUTION TO SVCS AND ENTERPRISES	<1,711,925>	450,448	<2,162,373>	<357,714>	<2,436,555>
				Less: Allocated Exp					
37,		52,482	14,868	Allocated ExpHR	293,917	319,688	25,771	30,183	208,113
	130 820	73,145 45,960	51,015 32,140	Allocated Exp. Fin Allocated ExpIS	220,872 138,365	362,592 226,998	141,720 88,633	6,455 5,102	38,839 24,916
7,	097	21,836	14,739	Allocated Exp. Mktg	74,629	117,811	43,182	1,883	12,005
	730 121	47,546 77,502	33,816 4,381	Allocated Exp Othr SA Maintenance	144,778 489,441	248,053 485,896	103,275 <3,545>	4,550 76,059	28,929 462,728
17,	531	15,650	<1,881>	Utilities	84,459	107,882	23,423	13,198	57,547
50, 236,	982 026	57,888 392,009	6,906 155,983	Depreciation TOTAL ALLOCATED EXP	301,769 1,748,230	347,328 2,216,248	45,559 468,018	55,214 192,645	331,348 1,164,425
<614,		<240,080>	<374,582>	NET REVENUE	<3,460,155>	<1,765,800>	<1,694,355>	<550,359>	<3,600,981>
	0	0	0	Allocated-Svs and Ent	0	0	0	0	0
	0	0	0	TOTAL OTHER	0	0	0	0	0
<614,	662>	<240,080>	<374,582>	NET INCOME (LOSS)	<3,460,155>	<1,765,800>	<1,694,355>	<550,359>	<3,600,981>
	329 368	255,364 75,988	<162,035> <40,620>	TOTAL CUSTOMER COUNT 3RD PARTY CUST COUNT	615,377 208,301	1,220,210 349,791	<604,833> <141,490>	7,851 2,337	36,609 13,584
	368 961	75,988 179,375		ASUCLA CUSTOMER COUNT	407,076	349,791 870,419	<141,490> <463,343>	2,337 5,514	23,025
	. 60	/ 00	1 70	TOTAL AVERAGE CUECK		, 70	104		
	3.60 3.48	6.90 9.96	1.70 0.52	TOTAL AVERAGE CHECK 3RD PARTY AVG CHECK	8.11 10.39	6.78 9.86	1.34 0.53	7.06 8.23	6.90 8.29
	.45	5.60	1.85	ASUCLA AVERAGE CHECK	6.95	5.54	1.41	6.56	6.09
18.	609	27,178	8,570	EMPLOYEE HOURS	93,813	120,312	26,499	8,607	36,439
	.40	40.11		SALES/LABOR HOUR	32.95	44.13	<11.18>	5.40	5.07

LICENSING & SERVICES INCOME STATEMENT

JAN. 0	06(01/02/22-01/2	9/22)	1	F	ISCAL YEAR 21-2	2	FISCAL YE	AR 20-21
C	CURRENT MONTH			YTD 6	MO(08/01/21-01/	29/22)	LAST YEAR	ACTUAL
ACTUAL	BUDGET	VARIANCE		ACTUAL	BUDGET	VARIANCE	MONTH	YTD
2,755	12,533	<9.778>	PHOTOGRAPHY	41,596	86,198	<44,602>	7,350	12,109
1,050	8,333		MARKETING VENTURES	8,525	49,998	<41,473>	0	19,933
3,805	20,866		TOTAL SALES	50,121	136,196	<86,075>	7,350	32,041
2,222		,			,	,	1,000	/
<0>	242	242	Less: Cost of Sales	80	1,677	1,597	71	132
3,805	20,624	<16,819>	GROSS MARGIN	50,041	134,519	<84,478>	7,279	31,909
100.0	98.8	1.2	GROSS MARGIN %	99.8	98.8	1.1	99.0	99.6
100.0	98.1	1.9	PHOTOGRAPHY	99.8	98.1	1.8	99.0	98.9
100.0	100.0	0.0	MARKETING VENTURES	100.0	100.0	0.0	0.0	100.0
	,,,,,,							
309,692	234,759	74,933	TRADEMARKS AND LICENSING	2,218,948	1,703,980	514,968	95,239	1,091,022
119,692	124,531	<4,839>	LEASED OPS	699,112	725,940	<26,828>	108,666	673,051
18,409	18,409	0	SPONSORSHIPS	110,455	110,454	1	18,011	108,068
8,640	0	8,640	MARKETING VENTURES	23,640	0	23,640	0	0
456,433	377,699	78,734	OTHER INCOME	3,052,154	2,540,374	511,780	221,916	1,872,140
460,238	398,323	61,915	GROSS MARGIN/OTHER	3,102,195	2,674,893	427,302	229,195	1,904,049
			Less: Controllable Exp					
			LC33. CONTROllable EXP					
45,145	44,278	<867>	Career Wages	257,655	267,568	9,913	46,348	285,095
0	750	750	Limited Appointment	0	2,250	2,250	0	0
0	500	500	Student Wages	0	2,625	2,625	0	0
45,145	45,528	383	TOTAL WAGES	257,655	272,443	14,788	46,348	285,095
1,186.5	218.2	<968.3>	WAGE % TO SALES	514.1	200.0	<314.0>	630.6	889.8
15,051	21,081	6,030	Employee Benefits	117,888	127,454	9,566	13,558	135,464
233	145	<88>	Office Supplies	605	870	265	39	429
474	545	71	Telephone	2,794	3,145	351	468	2,657
0	100	100	Postage	28	600	572	6	6
1,500	1,750	250	Trav/Trips/Conference	9,750	10,500	750	1,300	9,391
0	50	50	Operating Supplies	287	770	483	399	1,074
2,940	3,667	727	Enforcement	18,466	21,998	3,532	1,632	8,302
<62,107>	30,026	92,133	Advertising	87,880	180,156	92,276	0	0
0	2,208	2,208	Business Promotion	10,580	13,244	2,664	3,200	5,911
0	0	0	Repairs & Maintenance	0	300	300	0	0
8,640	0	<8,640>	Printing	22,590	0	<22,590>	0	0
3,200	4,825	1,625	Professional Services	24,783	28,950	4,167	4,000	22,560
750	1,250	500	Legal	5,250	7,500	2,250	1,000	14,500
4,166	4,166	0	Trademark	34,181	24,996	<9,185>	10,319	33,511
25,000	18,313	<6,687>	S	270,354	162,611	<107,743>	0	69,814
25,889	18,142		Domestic Agency Fee	130,006	125,398	<4,608>	8,599	79,275
99,686	53,042		Payment to UCLA	465,929	392,883	<73,046>	26,866	278,493
125,423	159,310	33,887 34,270	TOTAL OTHER CONTROL. TOTAL CONTROLLABLE EXP	1,201,372 1,459,027	1,101,375 1,373,818	<99,997> <85,209>	71,386 117,734	661,386 946,481
170,568	204,838	34,270	GROSS CONTRIBUTION TO	1,409,027	1,3/3,818	<00,209>	117,734	740,481
289,670	193,485	96,185	SVCS AND ENTERPRISES	1,643,168	1,301,075	342,093	111,461	957,567
			Less: Allocated Exp					
4,372	4,178	<194>	Allocated ExpHR	26,861	25,798	<1,063>	4,865	33,029
31,834	18,640		Allocated Exp. Fin	174,830	122,627	<52,203>	23,461	169,884
20,520	12,095		Allocated ExpIS	113,466	79,476	<33,990>	19,206	113,968
10,538	5,747		Allocated Exp. Mktg	62,443	41,193	<21,250>	7,089	54,396
20,387	12,513	<7,874>	Allocated Exp Othr SA	114,887	86,134	<28,753>	17,130	130,819
37,625	39,893	2,268	Maintenance	251,847	250,111	<1,736>	38,961	237,031
9,021	8,055	<966>	Utilities	43,459	55,525	12,066	6,761	29,478
2,539	2,531		Depreciation	15,236	15,186	<50>	2,615	15,684
136,836	103,652	<33,184>	TOTAL ALLOCATED EXP	803,028	676,050	<126,978>	120,089	784,289
152 024	89,833	62 001	NET INCOME (LOSS)	040 140	625,025	215 115	20 £20s	172 270
152,834	07,033	63,001	IVET TIVEOWIE (EUSS)	840,140	020,020	215,115	<8,628>	173,278

UCLA STUDENT UNION INCOME STATEMENT

JAN. 06(01/02/22-01/29/22)		1	FISCAL YEAR 21-22			FISCAL YEAR 20-21		
	CURRENT MONTH		1	YTD 6 MO(08/01/21-01/29/22)			LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE	1	ACTUAL	BUDGET	VARIANCE	MONTH	YTD
8,257	27,846		EVENT SERVICES OFFICE	127,156	210,064	<82,908>	33,524	79,493
6,699	18,701		AU POST OFFICE	41,916	86,077	<44,161>	233	4,640
14,956	46,547	<31,591>	TOTAL SALES	169,072	296,141	<127,069>	33,756	84,133
6,497	18,289	11,792	AU Post Office Cost	39,934	84,182	44,248	66	3,708
2,138	7,445	5,307	Facilities Costs	27,763	41,563	13.800	3,821	19,023
8,635	25,734	17,099	Less: Cost of Sales	67,697	125,745	58,048	3,887	22,731
57.7	55.3	<2.5>	COST OF SALES %	40.0	42.5	2.4	11.5	27.0
6,320	20,813	<14,493>	GROSS MARGIN	101,375	170,396	<69,021>	29,869	61,403
42.3	44.7	<2.5>	GROSS MARGIN %	60.0	57.5	2.4	88.5	73.0
74.1	73.3	0.0	EVENT SERVICES OFFICE	78.2	00.2	.2.0.	88.6	7/ 1
74.1 3.0	2.2	0.8 0.8	AU POST OFFICE	4.7	80.2 2.2	<2.0> 2.5	71.8	76.1 20.1
3.0	2.2	0.8	AU POST OFFICE	4.7	2.2	2.5	71.6	20.1
17,666	50,000	<32.334>	STRATEGIC FUNDING	433,332	240,000	193,332	0	125,000
8,750	17,000		STUDENT UNION OPS	8,750	68,000	<59,250>	0	0
0	325	<325>	EVENT SERVICES OFFICE	4,625	3,875	750	750	1,925
2,193	16,714	<14,521>	STUDENT PROGRAMMING	49,332	55,411	<6,079>	0	0
1,276	3,467		AU POST OFFICE	9,823	15,827	<6,004>	39	687
29,885	87,506		OTHER INCOME	505,862	383,113	122,749	789	127,612
36,206	108,319	<72,113>	GROSS MARGIN/OTHER	607,237	553,509	53,728	30,658	189,015
			Less, Controllable Eve					
			Less: Controllable Exp					
28,158	41,899	13,741	Career Wages	155,993	233,034	77,041	35,186	211,565
9,952	17,844	7,892	Student Wages	100,573	109,917	9,344	6,217	56,823
38,110	59,743	21,633	TOTAL WAGES	256,566	342,951	86,385	41,403	268,388
254.8	128.4	<126.5>	WAGE % TO SALES	151.8	115.8	<35.9>	122.7	319.0
167.1	54.6	<112.5>	EVENT SERVICES OFFICE	52.4	38.2	<14.3>	32.2	86.7
0.424	20.204	11 //0	Franksis - Danielika	75 705	110.070	2/ 475	0.400	0/ 750
8,624 940	20,284 886	11,660	Employee Benefits Office Supplies	75,785 5,925	112,260 8,673	36,475 2,748	8,698 60	96,750 2,716
2,076	2,764	688	Telephone	12,982	16,961	3,979	2,040	13,280
801	0		Trav/Trips/Conference	1,651	4,575	2,924	0	3,226
0	0	0	24 Hour Study Lounge	0	3,986	3,986	0	0,220
0	0	0	Student Comm Art	0	464	464	0	0
0	0	0	Training Programs	2,485	5,050	2,565	0	391
0	2,439	2,439	Annual ASUCLA Events	33,149	26,427	<6,722>	1,472	11,292
220	11,001	10,781	Student Event Exp	30,767	40,704	9,937	<1,897>	<1,775>
0	0	0	Operating Supplies	200	200	0	0	0
0	1,400	1,400	Uniforms	0	1,700	1,700	0	0
0	430		Advertising	2,569	2,529	<40>	156	2,162
175 0	0 180	<175> 180	Direct Mail Adv. Business Promotion	175 791	0 1,080	<175> 289	0 160	0 922
1,581	2,245	180 664	Repairs & Maintenance	791 17,691	1,080 22,375	289 4,684	1,640	12,000
317	527	210	Bank Card Expense	1,852	2,423	571	136	935
<17>	50	67	Overs/Shorts	<88>	300	388	0	0
<3,060>	0	3,060	Student Support Svcs	0	2,887	2,887	0	0
6,592	250	<6,342>	COVID-19	21,252	750	<20,502>	0	2,025
7,709	7,709	0	Interaction Fund	46,254	46,254	0	6,083	58,500
2,792	4,165	1,373	STUDENT UNION EVENT F	26,943	26,593	<350>	167	1,364
28,750	54,330	25,580	TOTAL OTHER CONTROL.	280,383	326,191	45,808	18,715	203,786
66,860	114,073	47,213	TOTAL CONTROLLABLE EXP	536,949	669,142	132,193	60,117	472,174
<30,654>	<5,754>	<24,900>	GROSS CONTRIBUTION TO SVCS AND ENTERPRISES	70,288	<115,633>	185,921	<29,459>	<283,159>
< 30,004 <i>></i>	<5,754 <i>></i>	\Z4,70U>	OVOS AND ENTERNINISES	70,200	<110,000 <i>></i>	103,721	~ Z 7, HU7 >	\ZUJ, IJ7>
			Less: Allocated Exp					
3,690	5,482	1,792	Allocated ExpHR	26,566	32,154	5,588	4,346	31,075
3,102	6,269	3,167	Allocated Exp. Fin	33,788	28,156	<5,632>	3,535	22,549
1,999	4,068	2,069	Allocated ExpIS	22,077	18,213	<3,864>	2,894	15,224
1,027	1,933	906	Allocated Exp. Mktg	11,747	9,444	<2,303>	1,068	6,991
1,986	4,209	2,223	Allocated Exp Othr SA	25,743	19,954	<5,789>	2,581	17,514
45,954 11,017	48,705 9,835	2,751 <1,182>	Maintenance Utilities	307,592 53,079	305,354 67,797	<2,238> 14,718	47,249 8,199	287,449 35,748
22,053	9,835 24,652	<1,182> 2,599	Depreciation	132,265	147,912	15,647	23,129	138,771
90,828	105,153	14,325	TOTAL ALLOCATED EXP	612,856	628,984	16,128	93,000	555,320
		-,	1					
<121,482>	<110,907>	<10.575>	NET INCOME (LOSS)	<542,568>	<744,617>	202,049	<122,460>	<838,479>

ADMINISTRATIVE AND SUPPORT SERVICES EXPENSE STATEMENT

JAN. 06(01/02/22-01/29/22)		1	FISCAL YEAR 21-22			FISCAL YEAR 20-21		
	CURRENT MONTH]		YTD 6 MO(08/01/21-01/29/22)		LAST YEAR ACTUAL	
ACTUAL	BUDGET	VARIANCE		ACTUAL	BUDGET	VARIANCE	MONTH	YTD
361,728	364,044	2,316	Career Wages	2,212,566	2,183,716	<28,850>	349,861	2,099,297
663	815	153	Limited Appointment	13,295	4,890	<8,405>	803	803
15,095	34,391	19,296	Student Wages	120,500	180,603	60,103	5,568	64,404
377,485	399,250	21,765	TOTAL WAGES	2,346,362	2,369,209	22,847	356,232	2,164,504
12.3	7.6	<4.7>	WAGE % TO TOTAL SALES	8.7	7.2	<1.5>	18.9	13.9
400	0		Emp Awards, Profess.	16,890	13,500	<3,390>	0	13,600
1,077 108,327	355 174,842	<722> 66,515	Emp Awards, Students Employee Benefits	3,077 1,033,063	2,130 1,060,782	<947> 27,719	0 120,173	0 1,023,725
7,118	5,818		Office Supplies	35,198	37,982	2,784	2,011	22,516
5,508	7,457	1,949	Telephone	35,338	44,448	9,110	5,632	33,303
352	689	337	Postage	2,356	3,623	1,267	314	2,498
574	4,819	4,245	Trav/Trips/Conference	1,393	35,359	33,966	0	176
0	200	200	Expense Allowance	302	1,200	898	84	214
1,986	1,500		Employee Relations	26,160	13,000	<13,160>	344	5,754
149 814	5,000 750	4,851 <64>	Training Programs Fingerprinting	10,042 1,776	30,000 3,750	19,959 1,974	0	3,000
0	320	320	Recruitment	4,941	5,100	1,974	0	4,306
0	0	0	Membership Fees	0	226	226	0	219
0	57	57	Periodical Subscription	2,110	229	<1,881>	55	165
1,769	686	<1,083>	Operating Supplies	6,435	4,860	<1,575>	262	2,294
0	0	0	Training Courses	82	0	<82>	0	0
4	0		Freight Out	4	0	<4>	0	0
288	275		Uniforms	1,630 940	1,650 <800>	20	281	1,876 99
<23> 0	<100> 100	1	Security Expense Security Equipment	2,161	<800> 600	<1,740> <1,561>	<100> 0	2,072
4,472	2,500		Alarm Monitoring	14,291	15,000	709	0	14,924
2,735	725		Advertising	25,662	12,550	<13,112>	144	7,525
0	100	100	Benefits U Adv	7,846	8,400	554	1,394	1,894
6,907	9,557	2,650	Repairs & Maintenance	42,330	58,876	16,546	5,457	36,473
886	1,481	595	Repair-Mtce Computer	5,210	8,886	3,676	1,031	6,133
8,490	13,606	5,116	Repairs & Mtce-Equip	80,596	83,681	3,085	13,210	81,244
0 3,284	185 3,284	185 0	Printing Bruin One Card Exp	0 14,749	925 14,749	925 0	0 500	0 3,000
3,264 18	3,264 41	23	Overs/Shorts	317	246	<71>	0	3,000
29,189	37,835	8,646	Insurance Expense	218,364	227,010	8,646	34,395	206,370
6,054	14,464	8,410	Professional Services	75,220	96,060	20,840	2,539	72,833
1,227	1,224	<3>	Legal	7,360	7,344	<16>	1,188	7,130
9,700	9,699		External Audit	84,447	84,444	<3>	9,417	74,000
2,440	1,000		Temp Agency Service	3,709	5,000	1,291	0	1
8,630	8,609		Internal Audit	51,782	51,654	<128>	8,358	50,145
0 5,260	0 4,589	0 -671 >	Tax Consulting PROFESSIONAL FEES PCI	4,197 5,810	4,197 8,843	0 3,033	0 4,455	4,075 7,800
36,738	32,083	<4,655>		190,203	191,352	1,149	52,598	157,794
9,095	11,289		Board of Directors	62,836	70,778	7,942	10,960	68,717
250	500		Special Projects	940	3,000	2,060	0	0
2,885	3,966	1,081	Misc. Bank Charges	17,830	16,445	<1,385>	2,600	15,038
6,510	3,000		Armored Carrier Expense	13,901	16,000	2,099	178	1,152
16,666	17,167	501	UC PATH CHARGES	99,996	102,998	3,002	8,333	49,998
11	949	938 0	COVID-19 Student Med Supp Fund	2,296	5,694	3,398 999	119	1,228
4,712 8,158	4,712 8,158	0	UCLA Recharge Expense	27,067 48,948	28,066 48,948	999	4,576 8,158	24,182 48,948
10	500	490	Special Events	3,593	23,000	19,407	0,138	5,000
302,669	393,991	91,322	TOTAL OTHER CONTROL.	2,293,395	2,451,785	158,390	298,665	2,061,427
680,154	793,241	113,087	TOTAL CONTROLLABLE EXP	4,639,757	4,820,994	181,237	654,898	4,225,931
			Less: Allocated Exp					
20,079	21,205	1,126	Maintenance	134,402	132,967	<1,435>	20,663	125,707
4,814	4,297		Utilities	23,193	29,621	6,428	3,586	15,633
20,057	20,091	34	Depreciation	120,018	120,546	528	28,595	171,570
44,951	45,593	642	TOTAL ALLOCATED EXP	277,613	283,134	5,521	52,844	312,910
725,104	838,834	113,730	NET EXPENSE	4,917,370	5,104,128	186,758	707,741	4,538,841
,,,	75	407	Allowed Co. 15:	4 005 555	4 5 4 0	100 555	(00.355	4.004.5:-
<646,433>	<754,030>		Allocated-Svs and Ent	<4,385,870>	<4,569,797>	<183,927>	<628,159>	<4,024,817>
<42,369> <3,613>	<42,369> <3,613>	0	Allocated-USAC Allocated-GSA	<272,113> <29,145>	<272,113> <29,145>	0 0	<41,903> <3,371>	<263,087> <25,257>
<32,690>	<38,822>	<6,132>	Allocated-Comm Board	<29,145> <230,242>	<29,145 <i>></i> <233,073 <i>></i>	<2,831>	<34,308>	<25,257 <i>></i> <225,680>
<725,104>	<838,834>		TOTAL OTHER	<4,917,370>	<5,104,128>	<186,758>	<707,741>	<4,538,841>
0	0							
U	Ü	<u></u>	TOTAL EXPENSE	0	0	<0>	<0>	0

FACILITIES EXPENSE STATEMENT

IAN (06(01/02/22-01/2	99/22)	1
	CURRENT MONTH	1	
ACTUAL	BUDGET	VARIANCE	
AOTOAL	DODGET	VARIANCE	
138,993	146,722	7,729	Career Wages
2,187	15,086	12,899	Limited Appointment
727	1,324	597	Student Wages
0	·		3
ŭ	<650>		Labor Recharge
<383>	<13,407>	•	Billed Labor Costs
<4,247>	<5,000>	<753>	
137,278	144,075	6,797	TOTAL WAGES
66,365	85,378	19,013	Employee Benefits
36	200	164	Office Supplies
823	1.040	217	Telephone
0	0	0	Trav/Trips/Conference
0	200	200	Training Programs
-			0 0
3,338	4,500	1,162	Paper
22.3	9.7	<12.7>	· '
3,348	5,250	1,902	Cleaning Supplies
981	1,625	644	Replacements
414	440	26	Laundry
32,440	30,500		Repairs & Maintenance
<1,437>	5,150	6,587	Repairs & Mtce-Elevator
0	350	350	Repairs & Mtce-Equip
287	600	313	Painting Program
<103>	500	603	Incidental Proj Exp
4,213	3,475	<738>	Air Conditioning-Maint
7,948	11,015	3,067	Rub Remvl/Hauling
0	3,780	3,780	Rodent & Pest Control
583	900	318	Rentals-Truck
0	1,600	1,600	COVID-19
0	<31,560>	<31,560>	UCLA Cost Sharing
119,237	124,943	5,706	TOTAL OTHER CONTROL.
256,515	269,018	12,503	TOTAL CONTROLLABLE EXP
			Less: Allocated Exp
05.400	07.046	0.44	Damasiatian
25,182	27,843	2,661	Depreciation
25,182	27,843	2,661	TOTAL ALLOCATED EXP
281,698	296,861	15,163	NET EXPENSE
<240,872>	<255,312>	<14.440>	Allocated-Svs and Ent
<8,764>	<8,764>	0	Allocated-USAC
<3,411>	<3,411>	0	Allocated-GSA
<8,571>	<8,169>	402	Allocated-Comm Board
<20,079>	<21,205>	<1,126>	
<281,698>	<296,861>	<15,163>	
\201,070>	\Z/0,001/	\15,105 <i>></i>	TOTAL OTTIER
0	0	0	TOTAL EXPENSE

_					
	ISCAL YEAR 21-2	FISCAL YEAR 20-21			
	MO(08/01/21-01/		LAST YEA		
ACTUAL	BUDGET	VARIANCE	MONTH	YTD	
887,144	938,896	51,752	123,604	798,890	
16,900	80,536	63,636	4,351	27,679	
3,347	8,606	5,259	891	9,558	
<8,254>	<3,960>	4,294	<1,530>	<1,530>	
<46,878>	<80,442>	<33,564>	<9,706>	<68,050>	
<25,203>	<30,000>	<4,797>	0	0	
827,057	913,636	86,579	117,610	766,546	
498,339	547,228	48,889	53,997	461,879	
1,176	1,550	374	167	690	
6,222	6,240	18	830	5,259	
0	3,000	3,000	0	200	
12,000	1,200	<10,800>	0	0	
23,731	27,000	3,269	1,526	7,968	
14.0	9.1	<4.9>	4.5	9.5	
18,291	31,500	13,209	3,522	10,034	
10,947	9,750	<1,197>	1,477	11,947	
2,327	2,913	586	663	2,513	
211,299	169,000	<42,299>	61,444	164,972	
27,213	30,900	3,687	3,112	26,237	
561	700	139	0	952	
1,185	8,600	7,415	448	1,712	
<10,594>	3,000	13,594	0	5,581	
22,815	29,050	6,235	2,675	16,853	
49,963	66,550	16,587	2,707	17,863	
15,803	22,680	6,877	3,121	27,064	
5,362	5,400	38	0	3,323	
2,026	9,600	7,574	12,374	86,075	
0	<198,397>	<198,397>	0	0	
898,667	777,464	<121,203>	148,064	851,121	
1,725,723	1,691,100	<34,623>	265,675	1,617,667	
151,387	167,058	15,671	24,869	148,890	
151,387	167,058	15,671	24,869	148,890	
1,877,110	1,858,158	<18,952>	290,544	1,766,557	
<1,612,288>	<1,600,638>	11,650	<248,646>	<1,512,705>	
<52,584>	<52,584>	0	<8,949>	<53,694>	
<20,466>	<20,466>	0	<3,498>	<20,988>	
<57,369>	<51,464>	5,905	<8,788>	<53,463>	
<134,402>	<133,006>	1,396	<20,663>	<125,707>	
<1,877,110>	<1,858,158>	18,952	<290,544>	<1,766,557>	
	_			_	
0	0	<0>	<0>	<0>	

UTILITIES EXPENSE STATEMENT

1000	2//04/00/00 24/2	0 (00)	1
	06(01/02/22-01/2		
(CURRENT MONTH		
ACTUAL	BUDGET	VARIANCE	
5,515	6,394	879	Chiller Water
44,035	49,012	4,977	Elec-Non Air Cond.
10,142	13,158	3,016	Water-Non Air Cond.
4,222	5,744	1,522	Steam-Non Air Cond.
3,605	4,561	956	Gas
0	<10,000>	<10,000>	Energy Management
0	<8,281>	<8,281>	UCLA Cost Sharing
67,519	60,588	<6,931>	TOTAL OTHER CONTROL.
67,519	60,588	<6,931>	TOTAL CONTROLLABLE EXP
<57,749>	<51,555>	6,194	Allocated-Svs and Ent
<2,088>	<2,088>	0	Allocated-USAC
<813>	<813>	0	Allocated-GSA
<2,055>	<1,835>	220	Allocated-Comm Board
<4,814>	<4,297>	517	Allocated-A & SS
<67,519>	<60,588>	6,931	TOTAL OTHER
0	0	<0>	TOTAL EXPENSE

F	ISCAL YEAR 21-2	FISCAL YEAR 20-21			
YTD 6	MO(08/01/21-01/	LAST YEAR ACTUAL			
ACTUAL	BUDGET	VARIANCE	MONTH	YTD	
46,965	93,638	46,673	5,502	44,406	
218,571	287,606	69,035	37,951	154,605	
34,627	47,530	12,903	3,603	9,416	
17,511	31,171	13,660	4,182	21,163	
11,043	14,992	3,949	441	1,351	
0	<10,000>	<10,000>	0	0	
0	<49,867>	<49,867>	0	0	
328,717	415,070	86,353	51,679	230,941	
328,717	415,070	86,353	51,679	230,941	
<278,219>	<355,396>	<77,177>	<43,147>	<188,127>	
<12,528>	<12,528>	0	<2,460>	<14,760>	
<4,878>	<4,878>	0	<962>	<5,772>	
<9,900>	<12,647>	<2,747>	<1,525>	<6,649>	
<23,193>	<29,621>	<6,428>	<3,586>	<15,633>	
<328,717>	<415,070>	<86,353>	<51,679>	<230,941>	
		•			
0	0	0	0	<0>	