

LIGHTING THE WAY

FORWARD

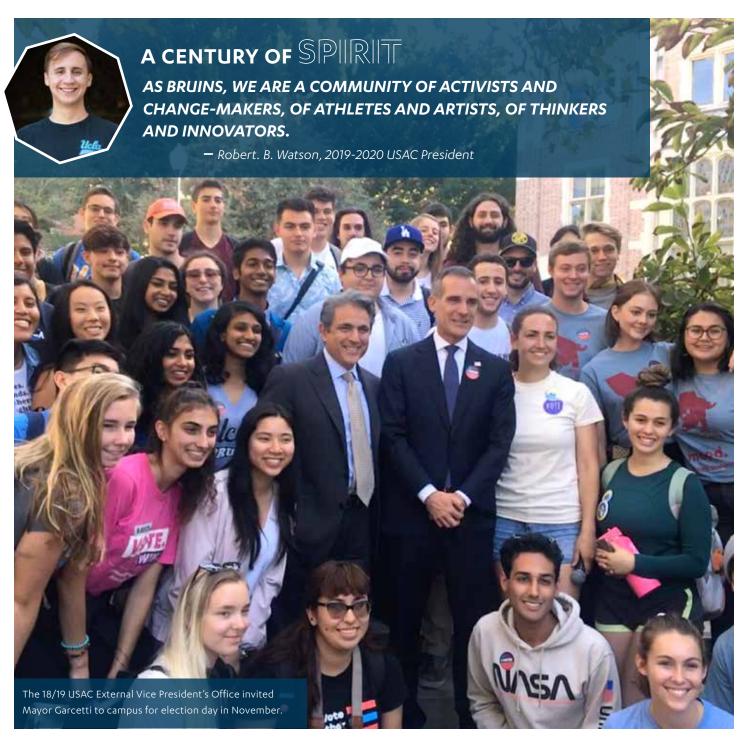


THE ASSOCIATED STUDENTS UCLA IS A
STUDENT-LED ORGANIZATION THAT CREATES
THE STRONGEST, LONGEST-LASTING MEMORIES
FOR EVERY MEMBER OF THE
UCLA COMMUNITY.

- ASUCLA Vision Statement 2018

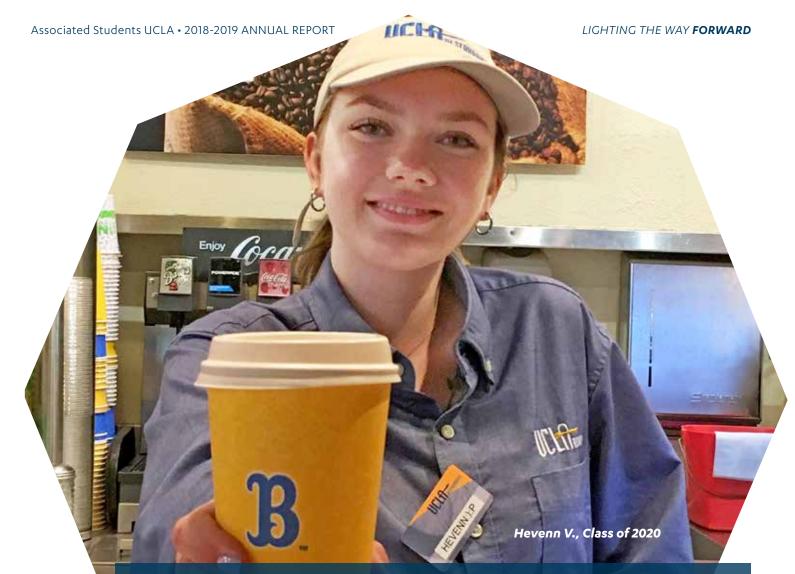












LIGHTING THE WAY FORWARD

In 2018-19 ASUCLA continued to pursue new opportunities to support a diverse campus and seek sustainable growth ensuring long-term value for the UCLA community. Strategic decisions to expand our Student Union facilites, programs, and services, our outreach and communications, and delivering new efficiences for our customers are steps progressing towards delivery of the best possible campus experience for our constituents. This year's Annual Report offers a snapshot to our ongoing journey as we strive to be even more exceptional in the century ahead.

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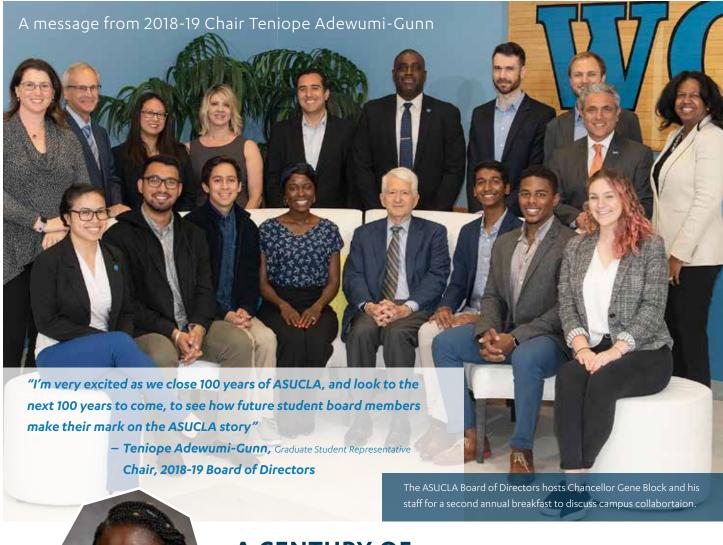
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A CENTURY OF STUDENT LEADERSHIP

LIGHTING THE WAY

In this Centennial year at UCLA, the Associated Students UCLA also celebrates a century of service and spirit. ASUCLA's storied past includes accomplishments from many student leaders who have effectuated change and made a difference in their community, and beyond. Along the way we've overcome challenges and celebrated Bruin pride in academic, social, and athletic performances alike.

In the 2018-19 academic year, we've added another exciting chapter to the story. Some key accomplishments this year include an expansion of our international licensing portfolio for UCLA Trademarks and Licensing, continued involvement and heightened education efforts surrounding ethical labor standards and supply chain transparency, and participation in UCLA Centennial Celebration activities— building new partnerships along the way.

On campus we've expanded our food offerings and focused on coffee, delivering better quality and more options including fair trade options

at every coffeehouse location. As the retail provider on campus we've developed a line of Centennial products supporting UCLA's 100-year milestone and provided many of our campus partners custom Centennial products. Further, we are looking to maximize student usage of our campus spaces, developing new programs and outreach efforts to support student activities in our Student Union.

In preparation for the century ahead, we strive to enhance the Bruin experience on campus and beyond. We anticipate ASUCLA's long-term sustainable value for generations of future Bruins and UCLA Alumni to come, utilizing student leadership to light the way throughout the Association and in all operations of ASUCLA's Student-Run Enterprises.

Teniope Adewumi-Gunn
Chairman – Graduate Student Representative
2018-19 ASUCLA Board of Directors

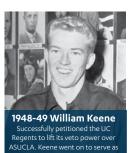
"Serving on the Board is an amazing opportunity but it's also a tremendous responsibility. Being an active Board member means having an active role in shaping decisions for the Association"

-Kevin Jofili, Undergraduate Representative
Chair. 2018-19 Board of Directors

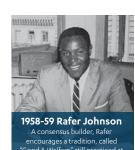
A CENTURY OF

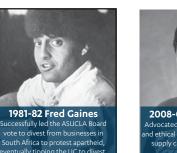
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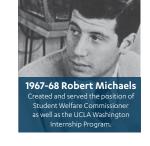
Over the years, ASUCLA has had an impressive roster of student leaders lighting the way on campus and beyond. Below are just a few examples of Board members who have made a difference. All served simultaneously as student body president with the exception of Cinthia Flores who was appointed to the Board by the Undergraduate Students Assocation Council, and later made history as the first Latina elected as student body president.













MEET THE 2018-19 BOARD OF DIRECTORS



Aidan Arasasingham Undergraduate Representative



Erika Bricky Undergraduate Representative



Kevin Jofili Undergraduate Representative



Navi Sidhu Undergraduate Representative



Graduate Representative



Joshua Mayer Graduate Representative



Avi Oved Graduate Representative



Lawrence Traylor, Jr Graduate Representative



Paul Abramson Administrative Representative



Frank Wada Administrative Representat



Michelle Goodman Alumni Representative



Jesse Torres Alumni Representative



Kevin Eagan Faculty Representative



Executive Director & CEO

MEMBERS TODAY ARE APPOINTED BY USAC (4) AND GSA (4), AS WELL AS THE CHANCELLOR'S OFFICE (2), THE ALUMNI ASSOCIATION (2), THE ACADEMIC SENATE (1), AND THE EXECUTIVE DIRECTOR WHO SERVES EX-OFFICIO.

ASUCLA BY THE NUMBERS

\$45

EST FY 18/19

ON CAMPUS

STORE LOCATIONS

6

UCLA STORE









\$33,255

AVERAGE NUMBER OF

CUSTOMERS PER DAY

REDEEMED BY STUDENTS VIA ASUCLA BENEFITS U

UCLA RESTAURANTS

TOTAL RESTAURANT DIVISION SALES FY 18/19 – INCLUDING 3RD PARTIES

RESTAURANT & COFFEEHOUSE LOCATIONS ON CAMPUS

AVERAGE NUMBER OF RESTAURANT CUSTOMERS SERVED PER DAY



725,000+ **CUPS OF COFFEE SERVED PER YEAR**

UCLA TRADEMARKS & LICENSING







RETAIL EST FY 18/19

REQUESTS IN FY 18/19



\$16+ MILLION INTERNATIONAL **RETAIL EST FY 18/19**

INTERNAL CAMPUS PROMOTIONAL REQUESTS THE UCLA STUDENT UNION FEE AMONG THE LOWEST IN THE NATION



UCLA STUDENT UNION

95.9% OF THE BUDGET COMES FROM **REVENUE GENERATED BY ASUCLA**



SUPPORT FOR STUDENT **PROGRAMMING**

\$140,000

AMOUNT ASUCLA PROVIDES FOR STUDENT GROUP EVENTS IN THE STUDENT UNION

AMOUNT ASUCLA PROVIDES AS DIRECT FUNDING FOR STUDENT ARTS, CULTURE, & ENTERTAINMENT

\$10,775 **EVENTS BOOKED IN FY18/19**

\$800,000

FUNDING PROVIDED FOR CAPITAL PROJECTS

STUDENT JOBS



STUDENT JOBS PER YEAR

OF ASUCLA OVERALL WAGES ARE STUDENT WAGES IN OPERATIONAL DIVISIONS







A message from our Executive Director and CEO Pouria Abbassi

LIGHTING THE WAY TO

THE CENTURY AHEAD

On behalf of the ASUCLA Board of Directors and ASUCLA family of employees, I am proud to present our organization's FY 2018-2019 Annual Report. Our Centennial year was indeed reflective of the enduring success and excellence that ASUCLA stands for. In completing hundreds of projects and initiatives, many of which are highlighted in this report, FY 2018-2019 clearly highlights that our independent student majority board is well prepared to continue delivering successful results. The underlying theme of the year, to be continued for many years ahead, has been an emphasis on enhancing the organization's culture to better support our constituents and employees. We fully realize that the nearly 1,800 ASUCLA employees are our most important assets and the cause of much pride for the Bruin family as a whole.

The FY 2018-2019 year marked one of a remarkable number of new and improved programs, refreshed activity on social media, and most importantly, spiked ambition to spread awareness of the UCLA brand to pursue increased global partnerships. It has become clear that in order to expand our Association engagement and our brand globally, we need to reinforce our communication through our presence in international markets. Thus, for the first time, ASUCLA was present and active in the Brand Licensing Expo in London with an exhibit booth drawing a number of leads that eventually translated into significant agreements across the globe. Additionally, the UCLA brand was present at the Paris Fashion Week; we finalized an agreement with a major global retail brand and extended our H&M agreement for another year. Parallel with these efforts, we continued taking a leadership role across the UC system and nationally to further educate stakeholders on ethical labor and supply chain transparency.

While improving our global outreach is key, we recognize that it is even more important to continue improving the student and guest experience with our products, services, and spaces at ASUCLA. We are therefore working on several initiatives such as enhancing our Ackerman Dining Terrace through our Wescom agreement and furthering our engagement with student life through the return of Anderson Café to ASUCLA operations. Additionally, space at LuValle Commons that was left vacant was rented to UCLA Counseling and Psychological Services to address both the need for space for this valuable service to students and bring returns to ASUCLA. North Campus Student Center exterior was also repaired and improved after many decades of use to better allow it to serve our guests. Thanks to many campus partners, we designed and developed a Centennial line of products which is now

featured on the UCLA centennial site with great reception. Bruins everywhere can now show off, in style, our institution's hundred years of unprecedented achievement!

Consistent with our re-energized outreach efforts, ASUCLA focused on expanding stakeholder communication through social media channels, including frequent postings on Facebook, Instagram, YouTube, and Twitter. Similarly, the ASUCLA app was consistently upgraded and now features an events tab providing students easy access to a calendar of events. These channels have allowed for improved distribution of ASUCLA-related information throughout our community. Other helpful communication tactics enacted include: banners deployed around campus, presentation pieces installed in the Student Union, distribution of several surveys, launch of the Bruin Up campaign, ASUCLA being prominently featured in the Bruin Day and Bruin Transfer Day activities, and ASUCLA being a part of continued Centennial Celebrations at City of Los Angeles and at Sacramento. As a result of these efforts, we have become even more aware of the needs of our student body and stakeholders, as we strengthen the foundation of ASUCLA into the future.

In closing, we wish to express our gratitude to the many partners, on and offcampus, who provide valuable support to ASUCLA throughout the year. Our many accomplishments in serving Bruins past, present, and future could not have been possible without them. I would also like to thank each member of our team, our Board of Directors and the tens of thousands of constituents that we serve every day for the opportunity to be a part of such a remarkable organization and experience all the light that is ASUCLA.

Sincerely,

Pouria Abbassi, P.E.
CEO & Executive Director



Kerckhoff Hall was one of many Los Angeles landmarks lit in blue and gold on May 22, 2019.









2018-19 HIGHLIGHTS

CELEBRATIING 100 YEARS

ON CAMPUS, IN LOS ANGELES, AND SACRAMENTO

It was a week of festivities that kicked off at ASUCLA in the early evening of May 18, 2019 with a student Centennial pre-party in the Ackerman Grand Ballroom. At 8pm the party proceeded up to Royce Hall for the campus Centennial Celebration which featured a dynamic light-and-sound show highlighting the people, breakthroughs and moments that defined UCLA's first century. Two days later, May 20th, both Assembly Member Sydney Kamlager

and Senator Ben Allen proclaimed it UCLA Day at the State Capital recognizing a century of achievement. Back in Los Angeles on May 22nd, the City Council also proclaimed UCLA Day followed by an evening celebration in Grand Park that culminated in the lighting of City Hall in UCLA's signature blue and gold. City landmarks were lit in blue and gold throughout Los Angeles, including L.A. Live, the pylons at LAX, and even ASUCLA's own Kerkchoff Hall.



"For the past 100 years UCLA has also been home to ASUCLA, the largest and most successful student-run association in the nation, supporting and serving Bruins past, present, and future."

- Paul Kortez, Los Angeles City Council







10 VEARS



THE UCLA CENTENNIAL COLLECTION

As the retail provider on campus, ASUCLA designed and developed a Centennial line of products and launched the collection at the UCLA Store on May 1. The product line is also featured on the UCLA centennial site, social media channels, and at shop.uclastore.com.



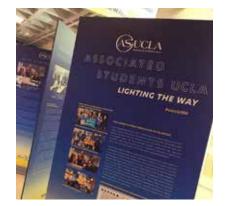
UCLA AROUND THE WORLD THE INTERNATIONAL BRAND

The UCLA Trademarks and Licensing team participated in the 2018 Brand Licensing Europe tradeshow in London, resulting in significant agreements across the globe. In a first, the UCLA brand was on view at Paris Fashion Week.



THE WESCOM DINING TERRACE ACKERMAN UNION COMING SOON

ASUCLA was successful in executing a major sponsorship deal with Wescom Credit Union that includes a multi-million dollar renovation of the Ackerman Dining Terrace. Enhancements to the outside patio will compliment the 1st Floor Dining Room renovation completed in 2018.



THE ASUCLA CENTENNIAL STORY

ASUCLA also celebrates a 100 year birthday in 2019 with its own storied legacy. To mark the occasion #asucla100 stories have been curated and told on social media. Onsite presentations are on display in Ackerman Union, A-level and the 1st Floor dining area.



BRUIN NIGHTS STUDENT CENTENNIAL PARTY

This free student Centennial pre-party occurred on May 18th in the Ackerman Grand Ballroom. The event featured old-school arcade games, contemporary gaming from the Bruin Gaming Group, DJ Trevor, and food tent pop-ups. Exclusive glow-in-the-dark ASUCLA Centennial t-shirts were given to the first 100 attendees.



ETHICAL LABOR MANAGEMENT EDUCATION IMPLEMENTATION

ASUCLA, through its UCLA Trademarks and Licensing team, continue to lead the way by highlighting the importance of ethical labor in the supply chain and educating constituents on the importance of purchasing collegiate licensed product.



A NEW ANDERSON CAFÉ OPENING FALL QUARTER 2019

ASUCLA partnered with the Anderson School to return their café to ASUCLA operations. In addition to increasing revenue this allows for streamlining of the North Campus array of food services and expanding catering operations.





2018-19 HIGHLIGHTS

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LIGHTING THE WAY FORWARD



ASUCLA DISTINGUISHED SPEAKER SERIES

Utilizing our Student Union facilities, campus and corporate partnerships, ASUCLA launched this new speakers program. Our inaugural speaker was UCLA Hall of Fame and Gymnastics head coach Valorie Kondos Field who shared the fundamentals of character and success from her new book "Life is Short, Don't Wait to Dance".



ASUCLA CATERING DELIVERS 20,000+ MEALS FOR COLLEGE SIGNING DAY

Michelle Obama visited the UCLA campus this year on College Signing Day and invited 10,000 high school seniors and transfer students to celebrate their commitment to pursue higher education. ASUCLA Catering was selected to provide, prepare, and distribute 10,000 snack bags and 10,300 sack lunches to the attendees. Days of careful planning and assembly contributed to the hugely successful event.



EXPANDED RESTAURANT MENUS AND SERVICES

UCLA Restaurants expanded their menus, services, and outreach at various locations across campus. Lu Valle Commons and Café Synapse expanded their menu offering and launched marketing support to build customer engagement. Self-ordering kiosks and a new restaurant app with an order-for-pickup option are in the works.



UCLA STORE LED LIGHTING CONVERSION

ASUCLA received funding from Los Angeles DWP to retrofit the Store lighting to LED for energy efficiency. The installation was completed in March and will result in ongoing and significant energy cost savings.



BRAND ENHANCEMENTS

An ad hoc committee was established and charged with the initiative of expanding awareness of the ASUCLA brand. The committee completed both a revised vision statement and the development of a new visual logo mark.



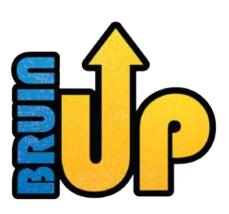
ASUCLA APP ENHANCEMENTS

The ASUCLA App is now available in both the Apple App Store and on Google Play. New features developed include ASUCLA event listings and push notifications, added to ASUCLA hours and locations, job openings, and direct links to ASUCLA social media.



SUPPORT FOR FAIR TRADE

In partnership with students from UCLA E3 (Ecology, Economy, Equity), ASUCLA has committed to continue to increase awareness of Fair Trade options on campus. Fair Trade messaging was expanded at all coffeehouse locations and on various ASUCLA social media channels.



BRUIN UP

Bruin Up is an experimental concept bringing together cross-departmental task teams with the intent of discovering new ASUCLA marketing opportunities and new channels to reach our Generation Z constituents.





DINING ROOM OF ACKERMAN UNION

WESCOM DINING TERRACE & BRANCH

ASUCLA successfully executed a major sponsorship deal with Wescom Credit Union resulting in a significant return to the ASUCLA bottom line. The sponsorship deal includes a multi-million dollar renovation of the patio off the 1st floor Ackerman dining room to be known as the Wescom Dining Terrace. The renovation, which will include furniture made from reclaimed wood from the afermath of Hurricane Sandy, is scheduled for completion over Winter Break 2019. Additionally Wescom will build out a small branch in the northwest corner of the dining area and provide an annual maintenance fund to address repairs and furniture replacements. Enhancements to the outside patio will improve the dining experience for students and guests and draw more traffic to the Student Union. The agreement was finalized with collaboration from UCLA Real Estate and UCOP.

CAMPUS PARTNERSHIPS

RISE at Lu Valle Commons

In Fall 2018 space was made available downstairs at Lu Valle Commons for a "holistic wellness hub" that provides a variety of programs, classes, trainings, and self-directed resources aimed at creating a greater sense of resilience on campus. This new hub, called Resilience in the Student Experience (RISE) serves as a physical extension of the Office of Counseling and Psychological Services (CAPS). As part of its programming, RISE offers meditations, yoga, peer coaching, and other mind-body modalities.

24 Hour Study Lounge and the De-Stress Study Fest

ASUCLA partnered with the UCLA Transfer Student Center and UCLA RISE in Winter Quarter to enhance and expand ASUCLA's 24-hour Study Lounge with a De-Stress Study Fest in Kerckhoff Hall featuring chair massage, therapy dogs, crafts, and care packs.

Undergraduate Admission Welcome Center

Undergraduate Admissions completed construction of the reception area for the Undergraduate Admission Information and Welcome Center utilizing the space adjacent to Bruin Viewpoint Room.

UCLA Summer Orientation Tours

16

Every summer the ASUCLA staff coordinates tours through the Student Union and introduces incoming students to ASUCLA's available opportunities, programs, and services.

THE UCLA

STUDENT UNION

A CENTURY OF COMMUNITY

ENVIRONMENTAL STEWARDSHIP

Los Angeles DWP Partnership

ASUCLA received \$88,000 in funding from the Los Angeles DWP to retrofit the UCLA Store in Ackerman Union to LED for energy efficiency. The installation was completed in March and will result in significant energy cost savings. Additionally the DWP provided support for a HVAC motor efficiency conversion and low-flow fixture replacements in the restrooms.

More Solar Power from USAC TGIF

A grant of \$40,500 from Undergraduate Students Association TGIF (The Green Initiative Fund) will allow for the solar panel installation of an additional 10kW power generation beyond the 25kW in the base bid already funded by an earlier TGIF grant. Construction of the new solar panels will be completed by August 2019. This additional solar array will roughly double the kW output, saving approximately \$12,000 annually and will prevent an additional 165,000 lbs. of Co2 from being exhausted into the atmosphere per year (added to the 200,000 lbs. of Co2 from our current solar panels).





2018-19 STUDENT UNION ACCOMPLISHMENTS

Art in the Union

ASUCLA's Art in the Union program celebrated its 46th year with a reception in the Kerckhoff Art Gallery on May 1. This year five artists were awarded \$600 for their winning entries which become part of the UCLA Student Union's permament collection of student art.

Facility Upgrades

Every year significant facility upgrades are made to maintain our Student Union. A few of this year's improvements include new drapery and sheer blinds installed in the Charles E. Young Grand Salon, new chairs purchased for Ackerman Union third floor meeting rooms, and the completion of repairs and painting to the exterior wood and stucco at North Campus.





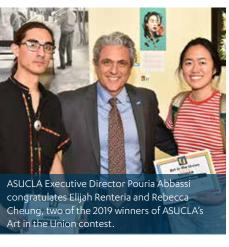
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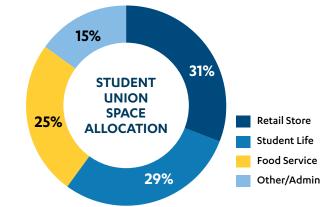












65 STUDENT JOBS PROVIDED 22,500
AVERAGE
VISITORS PER DAY

\$66 THE LOWEST STUDENT UNION FEE IN THE UC

\$800,000
SPENT IN CAPITAL
IMPROVEMENTS

\$128,500
PARTNERSHIP FUNDS RECEIVED FOR ENERGY EFFICIENCY UPGRADES

UCLA YEARS

17

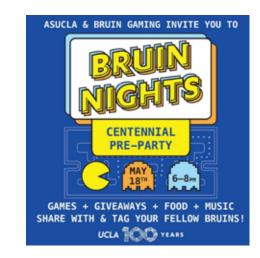
ASUCLA DISTINGUISHED SPEAKER SERIES

Utilizing our Student Union facilities, campus and corporate partnerships, ASUCLA launched a new speakers program. Through the Distinguished Speaker Series we strive to to connect UCLA students with community leaders, to be inspired by their stories of success, and provide them the opportunity to personally meet the quests of honor. The inaugural speaker was UCLA Hall of Fame and Gymnastics head coach Valorie Kondos Field. Miss Val shared the fundamentals of character and success passed down from her inspiration, UCLA legend Coach John Wooden and stories from her new book "Life is Short, Don't Forget to Dance". The benefit fundraiser for ASUCLA was held on November 7, 2018 in the Charles E. Young Grand Salon. Donors were encouraged to host students and a copy of Miss Val's new book was distributed to all attendees.









BRUIN NIGHTS

This past year ASUCLA experimented with new concepts and collaborations to produce more events in the Student Union and better utilize our spaces as focal points for gathering the campus community. Our Bruin Up task force committed to identifying a student event every quarter for a new program called Bruin Nights. A Bruin Nights Centennial student pre-party was planned for May 18 in the Ackerman Grand Ballroom. Exclusive ASUCLA Centennial t-shirts were handed out to the first 100 attendees. In collaboration with the Bruin Gaming Group, contemporary e-games were set up as well as old school arcade style games, cornhole toss, board games, a DJ, and food pop-up tents. Following the party, everyone was invited up to Dickson Plaza to view the Centennial Celebration lighting of Royce Hall on campus.

109,000+

272

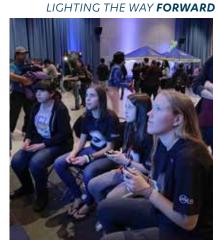
THE GRAND BALLROOM

EVENTS HELD IN THE GRAND BALLROOM

610,884 STUDENT UNION LAST YEAR







PROGRAMMING FUNDS FOR STUDENT ORGANIZATION \$325,000 INCLUDING USAC AND GSA SUPPORT

FREE SPACES

OFFICE

EVENT

STUDENT GOVERNIMENT

SUPPORT SERVICES

Although each of the four ASUCLA entities operate independently, the Student-Run Enterprises area supports student groups under the student governments. While the student oversight councils turn over every year, ASUCLA assists with certain administrative responsibilties which require continuity and stability.

Accounting Support

- BUDGET, ALLOCATION AND INVOICES
- PURCHASING ASSISTANCE/REQUISITIONS

Administrative Support

- HOW-TO TRAINING & SUPPORT
- GUIDING DOCUMENTS & LEGAL REVIEW
- PERFORMANCE CONTRACTS FOR EVENTS

ASUCLA INFORMATION CARDS

To better communicate ASUCLA's services to student groups, Event Services developed a series of information cards providing step by step instructions for event planning. Additionally, collaborations with the SOLE advisors established protocol for directing student groups to our information window where they can find the appropriate information to meet their needs.



EVENT SERVICES DEVELOPED A SERIES OF

INSTRUCTIONS FOR EVENT PLANNING.

INFORMATION CARDS PROVIDING STEP BY STEP

HOW TO:

APPLY FOR A

STUDENT UNION EVENT FUND



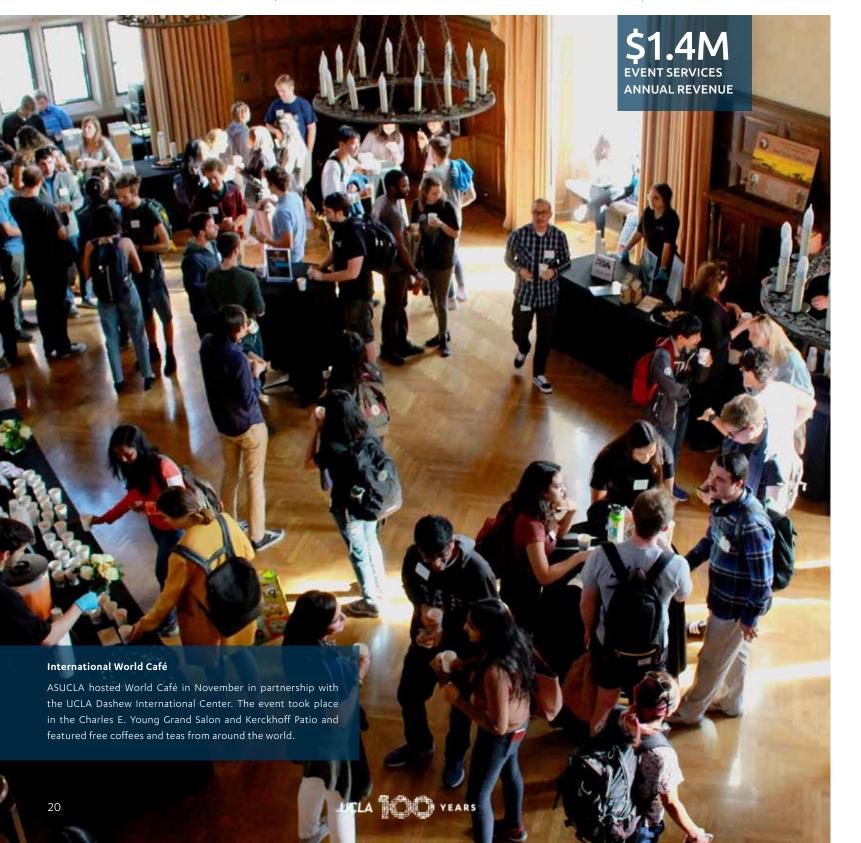






EWEINITS SERWICES

While the Student Union facilities are primarily for the purpose of supporting student group activities, when not reserved for student programmed events we open up opportunities to campus and vendor partners. These additional events celebrate campus community while introducing Bruins to new products, services, and ideas such as our Human Family installation. Film shoots and marketing services provide ASUCLA additional revenue to reinvest in new Student Union experiences.

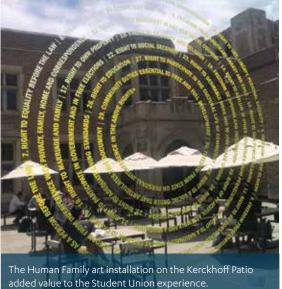












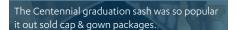


















22

Holograms of the UCLA Centennial molecule were installed on

store displays, Student Union entrances and elevator doors.

A CENTURY



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BRUIN CUSTOM PRINT DESIGNED A COLLECTION OF LAPEL PINS COMMEMORATING VARIOUS CENTENNIAL EVENTS SCHEDULED THROUGHOUT THE YEAR.

UCLA STORE

A CENTURY OF SPIRIT

THE UCLA CENTENNIAL COLLECTION

As the retail provider on campus, ASUCLA designed and developed a line of products for the UCLA Centennial Celebration which launched May 1 with a Centennial Shop in Ackerman Union. The presentation included displays throughout the store with holographic decals of the official Centennial mark lighting the way to the Centennial merchandise. The Centennial product line was also launched online at shop.uclastore.com and linked directly from the UCLA Centennial website. Also, the UCLA Store operated pop-up shops at the official kick-off party on campus and at downtown Los Angeles celebration in Grand Park. Sales were brisk and inventory was replenished in time for the Centennial Celebration events later in the month.

The Centennial Graduation Sash

Recognized as the graduating Centennial Class of 2019, this year's graduates had the privilege of wearing the Centennial mark on their sashes. Over 10,000 sashes were sold in May 2019, with sashes outselling total cap and gown packages.

Custom Centennial Orders from Bruin Custom Print

In addition, Bruin Custom Print worked with Trademarks and Licensing to develop many custom Centennial orders for various campus departments. In partnership with the Centennial Celebration Committee, Bruin Custom Print designed a collection of lapel pins commemorating various Centennial Events scheduled throughout the year.

Many custom products were developed for various departments on campus.



UCLA YEARS

2018-19 STORE ACCOMPLISHMENTS

Luskin Conference Center Welcome Package

In partnership with UCLA Housing the UCLA Store produced a welcome package for guests at the Luskin Conference Center. Conference Center staff distributed certificates in each guest room that could be redeemed for a free tote bag and special campus store coupons.

Valorie Kondos Field Book Signing

UCLA Hall of Fame and head Gymnastics coach, Valorie Kondos Field signed her new book titled "Life is Short, Don't Wait to Dance" in the Ackerman Store on October 26. At Miss Val's request, the UCLA Store distributed complimentary copies of the book to UCLA students at the event and at other signing events on campus.



LUSKIN CONFERENCE CENTER WELCOME PACKAGE WITH FREE TOTE





A CENTURY

CENTURY

CENTURY



UCLA STORE C/A/MPUS PARTINIERSHIIPS

UCLA T-shirt Design Contest

In collaboration with the USAC Internal Vice President, ASUCLA hosted its 6th Annual T-shirt Design Contest. The winning t-shirt design, submitted by undergrad Kailey Nichols, was announced December 5 and available for purchase at the UCLA Store in January. Kailey received \$1,000 for her winning design, and a portion of the proceeds goes to support the UCLA Student Union programming fund.

Supporting the Blue and Gold Challenge

Working with the UCLA Office of Annual Giving, the UCLA Store offered an online discount to participants of the Blue and Gold Challenge in November.

UCLA Family Weekend

In connection with UCLA Family Weekend, participants received a 20% discount coupon that could be used in the UCLA Store towards BearWear emblematic apparel and accessories and BookZone purchases.

Alumni Appreciation Events

Our annual Alumni Appreciation online event took place November 26 through December 1, and in-store December 16 and May 18. UCLA Alumni Association members save 20% for all appreciation events. UCLA Alumni are also eligible for the Apple Educational pricing at the UCLA Computer Store.

UCLA Faculty & Staff Appreciation Event

The annual UCLA Faculty & Staff Appreciation Event took place this year December 3 – 7. Faculty and staff saved 20%, were eligible for discounts in the Computer Store and daily raffles at each store location on campus.

UCLA Staff Assembly Small Business Resource Fair

The Computer Store, Essentials Department, and Bruin Custom Print participated in the UCLA Staff Assembly Small Business Resource Fair on January 31. This fair provides the opportunity to promote programs that would be of interest to UCLA Departments in the areas of tech products and services, supplies, and custom products. Bruin Custom Print debuted product offerings developed for the UCLA Centennial Celebration

PAC-12 Team Green

In collaboration with UCLA Sustainability, the UCLA Store participated in the Inaugural PAC-12 Team Green event adjacent to Pauley Pavilion on February 6. The Store featured an assortment of products and services that support the sustainability mission. Eco-friendly prizes were awarded to attendees for game participation.

UCLA Dodgertown Classic

Baseball rivals UCLA and USC took over Dodger Stadium at the Dodgertown Classic on Sunday, March 10 and the UCLA Store was there with all the UCLA gear imaginable.

Bruin Day and Bruin Transfer Day

ASUCLA and the UCLA Store were active participants at the Bruin Day events with information about student jobs, student governance and academic support services. Families attending received a 20% UCLA Store coupon in their welcome packets as well as our popular Bruin cub ears with a visit to the UCLA Store tent in Bruin Plaza.

Bruin Tech First Fridays

Bruin Tech representatives from the UCLA Computer Store Team attended First Fridays, which is a gathering of retired UCLA faculty and staff. They were able to provide attendees with information about services that are offered by the computer store for retirees.

Centennial Celebration Pop-up Shops

The UCLA Store provided a Centennial pop-up shop at the campus celebration on May 18th, and also at the "UCLA 100th Birthday Celebration at Grand Park" in downtown Los Angeles on Wednesday, May 22.

UCLA Green Gala & Awards Ceremony

Representatives from the Market staffed a display table at the 4th Annual UCLA Green Gala & Awards Ceremony on Wednesday, May 22 at Covel Commons. Team members distributed samples of sustainable products available at the LICLA Store

\$45 M SALES

8K-16K AVERAGE CUSTOMERS PER DAY

400+ STUDENT **JOB POSITIONS**

6 CAMPUS LOCATIONS

JCLA Dodgertown Classic at Dodger Stadium, and we were there











UCLA STORE.COM

THE CENTURY AHEAD

shop.uclastore.com

This online shopping site for the official campus bookstore offers textbooks, computers, and UCLA emblematic merchandise. Although textbooks sales require a Bruin ID login, Apple computer purchases are also available to UCLA Alumni, and our BearWear emblematic apparel and accessories is open to Bruins and fans everywhere. In addition to a robust email marketing strategy, two direct mail catalogs and a spring mailer are sent to UCLA Alumni and loyal customers every year which continue to be drive website sales.

bruinteamshop.com

The UCLA Store also operates the shopping site for UCLA Athletics at uclabruins.com, which sells Under Armour and other athletic branded products.

Automated Email Sprints

A transition to a new email service provider enabling more robust communications with our online customers. New services include workflows which enable automated email sends with messages optimized by customer behavior. New automated workflows utilized include an abandon cart series and a welcome series triggered by email subscription signups.



SHOP.UCLASTORE.COM

55,000+
EMAIL SUBSCRIBERS

\$1.5M

675,000+ 1.1M+
WEB USERS







A NEW ANDERSON CAFÉ

After negotiations with the Anderson School of Management, ASUCLA won an opportunity to take over the operation of their café space. Our menu plan includes made-to-order sandwiches, and bowls, quick service breakfast items and pastries, grab & go items and a Starbuck's branded coffee service. ASUCLA also developed a short term plan to provide limited food service to the community from mid-April until commencement in June which included a rotating food truck schedule, coffee and grab & go lunch items available inside the vacated café space. Renovations were completed over the summer and the café re-opened in August 2019.

QUALITY ASSURANCE & RESTAURANT ENHANCEMENTS

UCLA Restaurants hired a food service consultant in October 2018 to perform a high-level operational review of all cash sales locations and the catering department. The consultant toured all operations, reviewed our technology, equipment, and general systems and suggested enhancements to improve customer service, production speed, and efficiency. Efforts to collaborate with industry peers, practice leadership exercises to improve management skills, expand training materials, and refine the menus are underway.

CAMPUS PARTNERSHIPS

Collaboration with Residence Halls On Meal Plan Swipes

ASUCLA's request of the Residence Halls to increase the Meal Swipe coupon was reciprocated with an increase of \$1 for a value of \$2.85 (with ASUCLA 60¢ contribution the total is \$3.45) put in place September 2018. The value was raised again in February 2019 by an additional 32¢ for a new total of \$3.77.

Additionally, as an effort to provide student residents additional meal options during work stoppage days in October, March, April and May, ASUCLA partnered with UCLA Dining to offer selected meals in most ASUCLA locations for a value of \$8 in exchange for their meal swipe coupon on the days effected.

Support for Fair Trade

26

Management met with students from UCLA E3 (Ecology, Economy, Equity) and to continue increasing Fair Trade awareness on campus. E3 is committed to developing a simplified script that can be used for training coffee house employees to enhance the staff knowledge. Fair Trade products were made more prominent on our menu boards, and educational messaging was expanded at all coffeehouse locations and on various ASUCLA social media channels.

2018-19 RESTAURANT ACCOMPLISHMENTS

Expanded Coffee & Tea Selections

After considering many different coffee options for campus ASUCLA rolled out a variety of brands at different coffeehouse locations this year. Peet's coffee debuted at Southern Lights and Café Synapse. Intelligentsia coffee was rolled out at Jimmy's Coffeehouse and Café 451. Wild Owl from Farmer Brothers, served in our new Bruin Pride coffee cup was popular at the Kerckhoff Coffee House and Bruin Buzz in central campus. New products were also introduced including Cold Brew, Nitro, and Kombucha. Tenzo Tea matcha has been a popular new menu addition at the coffeehouses. We introduced the matcha products with multiple samplings at Kerckhoff Coffee House, Bruin Buzz, Northern Lights and at Bruin Nights events. Products available are shots, iced and hot matcha tea, lattes, "green eye," and matcha iced blends. We also introduced a happy hour promotion in the evenings at Northern Lights and Kerckhoff Coffee House which offers any size drip coffee for \$1, or \$1 off any latte.

A CENTURY OF SERVICE

Expanded Restaurant Menus

The servery at Lu Valle Commons rolled out new guesadillas and loaded nachos, a new afternoon/dinner menu with chicken wings, and an improved burger line. The North Campus Student Center updated the recipe to the regular pizza crust and introduced a new cauliflower crust. The Greenhouse salad and hot bar on the first floor of Ackerman Union developed a rotation of internationally themed hot food items. Halal products have been added around campus and Fresh & Ready, our new packaged ready-to-eat salad and sandwiches, was introduced in April and is available throughout most restaurant locations and our coffeehouses. A new Café Synapse menu was introduced in January featuring the addition of breakfast sandwiches, expanded grab-n-go items, healthy grain bowls, and new sandwiches and salads. The marketing department followed up with introductory coupons and promotions directed to the staff from surrounding departments.

Self Orderina Kiosks

The first self-ordering kiosk was introduced in the Kerckhoff Coffee House last October, and Taco Bell opened our next location in May. After just 4 weeks in operation, 11% of sales were entered via the kiosk. Based on the kiosk's success at Taco Bell more locations are being reviewed for expanding this program.

UCLA Restaurants Mobile Ordering App

ASUCLA will implement a mobile ordering app for pick-up at two restaurant locations on campus in Summer 2019. Once launched customers will have the option to use either their Bruin Card or any regular credit card for payment options.

















CUSTOMERS PER DAY JOBS POSITIONS

STUDENT

RESTAURANT

ASUCLA LOCATIONS

ANNUAL SALES

3RD PARTY LOCATIONS \$10M

UCLA YEARS

TOTAL RESTAURANT DIVISION SALES INCLUDING 3RD PARTIES

CATERING & CONCESSIONS

2018-19 CATERING ACCOMPLISHMENTS

College Signing Day at Pauley Pavilion

Michelle Obama visited the UCLA campus this year on College Signing Day as part of her Reach Higher campaign, started in 2014 while in the White House, to encourage students to pursue higher education. Obama was joined by an array of nearly 50 celebrities in Pauley Pavilion including John Legend, Usher, and Conan O'Brien, to celebrate the 10,000 high school seniors and transfer students also invited, who have committed to pursue higher education. ASUCLA Catering was selected to provide, prepared and distributed 10,000 snack bags and 10,300 sack lunches to the attendees.

The massive production took several days and multiple assembly lines in all to produce the 20,000+ boxes. The event was a success and brought in over \$100,000 in revenue.











CAMPUS PARTNERSHIPS & OUTREACH

Catering and Events Services Open House

The ASUCLA Catering and Event Services held an Open House last February in Ackerman Grand Ballroom. The event highlighted many new Catering menu offerings, the venues from ASUCLA Event Services and custom printing and specialty services available at Bruin Custom Print. We had over 550 attendees from on and off-campus with positive feedback from potential clients.

Black Friday Catering Promotion

ASUCLA Catering offered a Black Friday sale with 10% off holiday events on campus between December 4–21 for orders placed by December 3.

Alliance Supplier and Bruin Buy Fair

Catering and Bruin Custom Print participated in the Alliance Supplier and Bruin Buy Fair in Ackerman Grand Ballroom In March. The event featured service providers from on and off-campus allowing them to introduce their services to UCLA campus departments. There was great attendee engagement and interest in ASUCLA's Catering and Event Services, as well as custom printing options available from Bruin Custom Print.

Miss Val's VIP Reception

ASUCLA provided catering service for the VIP reception at Pauley Pavilion for UCLA Gymnastics head coach Valorie Kondos Field at her last regular home gymnastics meet in March 2019.

Alumni Day 2019

ASUCLA Catering provided breakfast and an appetizer reception for approximately 4,000 attendees at the Alumni reception in Wilson Plaza. Coinciding with the UCLA Centennial Celebration on May 18th, it was another huge volume day for Catering with over \$88K in sales. On the same day, ASUCLA Catering hosted a food truck festival for dinner options before the Centennial Celebration in Dickson Plaza.

Associated Students UCLA • 2018-2019 ANNUAL REPORT



















UCLA TRADEMARKS & LICENSING

OUR VISION STATEMENT

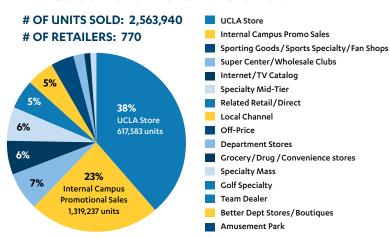
LIGHTING THE WAY

WE PLEDGE TO CONTINUOUSLY SEEK TO IDENTIFY AND MAKE AVAILABLE TO THE UCLA COMMUNITY, FRIENDS AND FANS—IN LOS ANGELES AND AROUND THE WORLD—A HIGH QUALITY AND SATISFYING ASSORTMENT OF PRODUCTS BEARING THE UCLA® BRAND NAME.

AS WE DO SO WE SHALL CONTINUOUSLY LEAD AMONG HIGHER EDUCATION ORGANIZATIONS IN THE PURSUIT AND IMPLEMENTATION OF ETHICAL LABOR STANDARDS IN ANY SUPPLY CHAINS USED TO MANUFACTURE UCLA® BRAND PRODUCTS.

WHERE UCLA IS SOLD IN THE U.S.

U.S. DOMESTIC WHOLESALE PURCHASES



\$15M \$28M ANNUAL RETAIL VALUE

137
DOMESTIC

\$2M 18/19 EST ROYALTY FROM DOMESTIC

2,743,687

UNITS SOLD ANNUALLY

887
NUMBER OF

480+
NEW PRODUCT/COMPANY
APPLICATIONS 18/19

10,517+

18/19 GRAPHIC

REVIEW REQUESTS

THE FIRST IN COLLEGIATE LICENSING

ASUCLA established UCLA's trademark and licensing program in 1973, making UCLA the first university or college in the country to have a program focused on trademark protection and controlled promotional use of the University name. ASUCLA's stewardship of the licensing program for one of the most preeminent universities in the country has been, and continues to be, among the highest of ASUCLA Board priorities.

Trademark Portfolio Management

ASUCLA, through its UCLA Trademarks and Licensing (TM&L) division has, on behalf of UCLA and The Regents of the University of California, developed what may be among the largest collegiate brand name trademark and service mark portfolio protecting "UCLA" and related names and marks in more than a hundred countries around the world. In addition to on-going routine maintenance activities, this year TM&L successfully acquired service mark registrations in China protecting "UCLA" and "UCLA Health" for the university's exclusive use in connection with the core services of education, conducting artistic and athletic displays/performances, scientific research, and healthcare services.

18/19 ACCOMPLISHMENTS

Maximize Brand Impressions Throughout U.S. Domestic Markets

Following a FY 2017- 2018 apparel RFP, TM&L implemented strategies at mass, sporting goods, and e-commerce retailers. Successful meetings were held at Amazon headquarters concerning new merchandising and print-on-demand opportunities. TM&L launched a UCLA site on Amazon at www.amazon.com/UCLA. Alumni and fan zip code and other data expertise was shared with Costco to help with future store location assortment planning. Other key retailer collaborations included a gift with UCLA ticket purchase promotion held at the Pasadena Dick's Sporting Goods ("DSG") location in October, a UCLA signage program deployed in conjunction with a DSG Grand Opening event at their Eastvale store location in July, and positive discussions with DSG to pursue future promotions next year as well.

Doc-u-Sign Support for UCLA Policy 110

Collaboration with the Administrative Vice Chancellor's office resulted in a DocuSign portal development and launch in November, replacing the previous manual process for campus and third parties to submit requests to use the UCLA name and trademarks. The launch coincided with updates to Policy 110 and was communicated to departments as well as student groups, pointing them toward the portal. This has helped streamline the promotional product request process, created greater visibility, and helped educate with regard ethical labor issues and the importance of using licensed resources.



CYNTHIA HOLMES
Director
Trademarks & Licensing

18/19 CHAIR
UC TRADEMARKS LICENSING
CODE OF CONDUCT
ADVISORY COMMITTEE

UCLA Trademarks and Licensing Director, Cynthia Holmes, accepted the invitation to Chair the UC Trademarks Licensing Code of Conduct Advisory Committee in 2018-19. The committee seeks to develop tools to help educate the University community on the importance of buying only from licensed resources and to foster purchasing best practices that support and reinforce the attainment of the labor standards embodied in the UC Code.

ETHICAL LABOR MANAGEMENT IMPLEMENTATION

In March 2017, the University issued an updated UC Code that, in addition to clarifying and strengthening the standards, more clearly conveys the expectations for licensees' continuous improvement in their implementation of these standards throughout their supply chains. With the assistance of ASUCLA Marketing, UCLA Trademarks & Licensing developed a series of three short videos, approximately 2-3 minutes each, revealing the journey UCLA TM&L has taken to promote real progress of ethical labor in the supply chain. The videos are hosted on the "ASUCLA Since 1919" YouTube channel and pushed through all digital channels including social media, website, and email updates.

In addition to UC emblematic goods sold in retail stores, the UC system and each campus also purchase a substantial number of goods bearing the UC and UC campus names for internal campus use, including uniforms, giveaways, awards and gifts. These goods are also subject to the UC Code and represent a key initiative area for the UC Trademarks Licensing Code of Conduct Advisory Committee.

Cynthia also accepted the invitation be the stakeholder on one of this year's Sustainability Action Research (SAR) project teams. SAR is a UCLA student-initiated, student-designed, and student-facilitated research program offered through the Institute of the Environment and Sustainability (IoES). The SAR team working with Cynthia focused their research on sustainable purchasing practices for UCLA brand products within campus procurement. Results from the team's assessment of sustainability efforts implemented to date by current UCLA promotional product licensees as well as the appetite of UCLA campus buyers toward more sustainable promotional product options culminated in initiatives that will be implemented throughout the coming year. From among all SAR research team projects during the quarter the SAR team working with TM&L was awarded the UCLA GREEN GALA STUDENT RESEARCH PROJECT OF THE YEAR award.



IN 2018-19 ASUCLA DEVELOPED THREE VIDEO SHORTS TO EXPLAIN THE IMPORTANCE OF SOURCING PRODUCTS FROM LICENSED VENDORS FOLLOWING THE PATH TO CONSISTANT ETHICAL LABOR STANDARDS. TO VIEW THE VIDEO SERIES VISIT: bit.ly/ucla_ethical_labor

TM&L also contributed to UCLA's response to the annual AASHE (Association for the Advancement of Sustainability in Higher Education) STARS assessment, a transparent, self-reporting framework for colleges and universities to measure their sustainability performance. TM&L's comments included recommendations for incremental areas of measurement on the social/ethical labor element for future AASHE assessments that may help advance progress within the collegiate licensing industry. The UCLA Office of Sustainability also intends to include TM&L's ethical labor practices work under the "innovations" section of the AASHE survey. Finally, TM&L submitted a presentation proposal to AASHE which was subsequently selected to receive an award and be presented at the 2019 AASHE Conference & Expo in Spokane, WA under the title "Ethical Labor in Collegiate Licensee Supply Chains".

2,000+
INTERNAL CAMPUS
PROMOTIONAL REQUESTS

\$210,000

18/19 ROYALTY FROM THI
PROMOTIONAL MARKET



THE INTERNATIONAL BRAIND



"As we get ready to celebrate UCLA's centennial year, we are delighted to have received the call from Junya Watanabe's team to create several pieces for both the women's and men's collections. His reputation for composing the simple and the complex into a single, unique, authentic and compelling story parallels UCLA itself in so many ways so was an opportunity not to be missed."

- Cynthia Holmes **Director of UCLA Trademarks & Licensing**



debuted at the Paris Fashion Week





UCLA Licensing Fetes 99 Years

The University of California, Los Angeles Trademarks and Licensing (UCLA) will celebrate its 99th anniversary, beginning with an appearance at Brand Licensing Europe. UCLA will exhibit for the first time at BLE (stand M64).

to expand its brand retail program across Europe, CIS, Turkey and Israel, "The growing interest from the licensing community in lifestyle brands nnce' coincides with UCLA's wish to expand and strengthen its

presence within the European region," says Eva Karlsson, commercial director. Plus Licens. "In times where education, understanding of different cultures and creativity are important values to emphasize, UCLA has a lot to offer."

Most recently, Plus Licens inked a deal with H&M to bring the UCLA brand to retail locations across the globe.

"Plus Licens has been a strong resource for many years, providing assistance since 2003 with the identification and development of strong licensees for UCLA apparel and accessory programs throughout Scandinavia," says Cynthia Holmes, director, UCLA Trademarks & Licensing, "I'm thrilled to have the opportunity to expand their territory rights and to continue collaborating with them as we vigorously pursue the expansion of UCLA's historic and uniquely successful international licensing program."





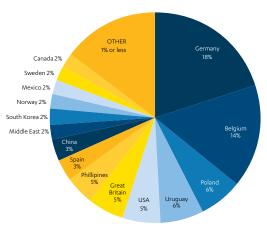
While Team FC Bayern Munich visits UCLA, defender Joshua

Kimmich is spotted sporting his UCLA hat while signing

autographs for Bruins on campus.



ONE OF THE STYLES FEATURED IN THE H&M INTERNATIONAL COLLECTION. H&M 2018/19 RESULTS WERE OVER \$450K IN **ROYALTY FROM OVER 25 COUNTRIES.**



H&M RESULTS FROM FY 18/19 \$450,000 IN ESTIMATED ROYALTY

WORLDWIDE BRAND APPEAL

In October, TM&L and other ASUCLA team members participated in the 2018 Brand Licensing Europe tradeshow in London, allowing ASUCLA to expand UCLA's global presence in new markets not previously activated. The outreach was positive including identification of two new agencies to represent and facilitate program expansion in Australia/Oceania and Central/South America.

This year the agreement from H&M brought in more than \$450,000 in royalties from over 25 different countries. As well, the historic program in Japan has been expanded to more market tiers in anticipation of the UCLA Centennial celebration and in preparation for opportunities surrounding the Tokyo 2020 Olympics. Finally, negotiations with another major global brand have been successfully concluded and preparations are underway for their UCLA collection debut later this year.

In a first, there was UCLA brand presence at Paris Fashion Week Fall '19 collection shows. Two pieces debuted at Men's Paris Fashion Week in January, and two pieces also made the runway during Women's Paris Fashion Week later in March. An ASUCLA press release was issued and media included Instagram posts @UCLAlifestyle, a blog post by UCLA student group FAST, and coverage in Women's Wear Daily (WWD) and Vogue among others.

ASUCLA and the TM&L staff attended the Sports Licensing Tailgate Show January 22-24 in Las Vegas, and confirmed booth reservations to again showcase the UCLA lifestyle brand at next year's annual Brand Licensing Europe (BLE) tradeshow in London coming up in October 2019. Additionally, ASUCLA will be participating in the Chancellor's centennial themed Asia tour in August to further the goal of promoting the UCLA brand.

INTERNATIONAL PROGRAM

\$16+M

18/19 EST OF ANNUAL INTERNATIONAL RETAIL

18/19 EST OF ANNUAL INTERNATIONAL WHOLESALE



- 1 Canada
- 2 Latin America
- 3 Western Europe
- 4 Northern Europe
- **5** Southeast Europe & Western Balkans
- 6 Middle East
- 7 CIS & Turkey
- 8 Northern Africa
- 9 Russia
- 10 South Korea
- 11 Japan
- 12 China
- 13 India
- 14 South East Asia
- 15 Oceania

UCLA YEARS

UCLA YEARS

COMMUNICATIONS

& OUTREACH



ASUCLA ON SOCIAL

ASUCLA has six active social media channels including ASUCLA Facebook and Instagram, the UCLA Store Facebook and Instagram, and the UCLA Student Union Twitter and Snapchat. Increased postings, tagging followers and campus partners, and giveaways have resulted in improved distribution of ASUCLA related information, particularly on Facebook and Instagram.











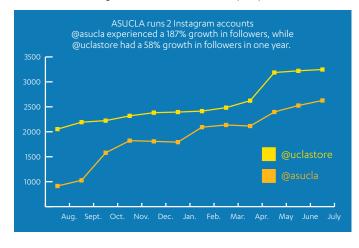
Wrapping around the "AS", the circle

community that ASUCLA champions.



INSTAGRAM FOLLOWERS INCREASE FY 18/19

Instagram showed the largest increase in followers and engagement among ASUCLA social channels this past year.



UPDATING THE VISUAL ID

Utiliizing brand research conducted last year, we introduced a new logo mark this year. Design consideration was given to the Association's aspirations, student-centric position on campus, and legacy.



ASUCLA APP ENHANCEMENTS

Both IOS and Android version of the new ASUCLA app were launched last summer in time for orientation tours. In the first year, the app has received over 5,000 downloads. We've developed several new enhancements for the 2019 orientation season including ASUCLA events listings, push notifications and a favorites screen. The app is the perfect way to check hours and locations for all ASUCLA services, keep up with current job postings, and connect to ASUCLA social media.

BRUIN UP TASK FORCE

UCLA YEARS

One of the ASUCLA task teams formed last year was the Buin Up team formed to brainstorm new marketing strategies for ASUCLA initiatives. The Bruin Up team was assigned to cut through the traditional advertising clutter and help connect with Generation Z. Initial campaigns outperformed previous social campaigns by more than 100% per post. This was achieved by amplifying key posts with strong calls to action and direct links to purchase products from Instagram posts. Our eight 30-second videos garnered 6,200 total views. The Bruin Up task force also allows opportunity for employees to work with colleagues from various divisions and contribute to intiatives out of their ordinary focus.























INCREASED STUDENT COMMUNICATION ABOUT ASUCLA INITIATIVES

ASUCLA Benefits U is an email campaign launched in 2006 that is running strong today. Incoming students are encouraged to sign up for ASUCLA email communications at summer orientation and keep in touch with news, promotions, contests, and surveys from their student association. This year a new modular format was introduced featuring more links to our website improved both open and click thru rates of engagement. Highlights included activities in the Student Union, new menu items introduced at our various restaurants, events from our Bruin Up task force and campus partners. Survey instruments were utilized to successfully capture feedback from constituents and improve our services and communications.

ASUCLA BENEFITS U LOYALTY REWARDS

Another perk students enjoy who sign up for the ASUCLA Benefits U email communications is loyalty points for purchases at the UCLA Store that accumulate into \$5 coupons. This year the program was expanded to include purchases from the UCLA Computer Store in addition to textbooks and other UCLA Store purchase.

18,236 **REWARD COUPONS** ISSUED IN FY18/19

36

\$33,255

MEMBER SURVEYS

Surveys sent to our ASUCLA Benefits U members give quick feedback to simple questions and provide snapshots to management of our constiuents current traffic and behaviour patterns.

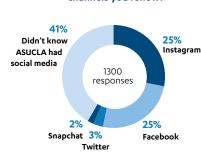
We want to hear from you! It's half way through the 2018-19 school year and we want to know if we're getting the word out about things that matter to you. Help us understand how we can serve you better! Take this quick survey and we'll enter you to win a \$100 UCLA Store Gift Card. TAKE SURVEY

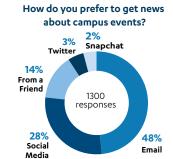
your time on campus? Central

Where do you spend most of

Where do you hang out between classes? Study Lounge 37% Library Coffee House 15% Outdoor 15% At home/dorm

Which ASUCLA social media channels you follow?





Madison L., Class of 2021 Cashier, Blaze Pizza

Jacob O., Class of 2020 Visual Merchandising Assistant, UCLA Store

"As a transfer student, working for ASUCLA has provided camaraderie and new friends while I'm making some money too."

-Jacob O., Class of 2020

"My experience working in the marketing department at ASUCLA gives me real world experience in the design field." -Dilara Y., Class of 2020

"The coolest part about my job is that I get to be ASUCLA's on-site representative for Film and TV shoots on campus! -TimothyY., Class of 2020

STUDENT JOBS

ON CAMPUS SINCE 1919

One of our core missions as a student-centered organization is exemplified in the professional development of our student employees. ASUCLA employs over 1,400 student in a wide variety of positions at convenient locations around campus. Flexible hours tailored to student schedules, a fast track to management, and employee discounts are just some of the benefits students receive working for ASUCLA.

Since becoming an employee with ASUCLA I've had so many great opportunities! From establishing close friendships with my coworkers to developing invaluable skills in the cooperative work environment, the experiences I've had with ASUCLA have been priceless."

-Madison L., Class of 2021

"Working for ASUCLA has brought me closer to the University by helping my fellow Bruins find part time jobs on campus." -Ebani J., Class of 2022



Dilara Y., Class of 2020

Design Assistant, ASUCLA Marketing



1,400+ STUDENTS ARE EMPLOYED

87.5% OF ALL ASUCLA EMPLOYEES **ARE STUDENTS**

STUDENT WAGES COMPRISE 35% OF ASUCLA OVERALL WAGES

IN OPERATIONAL DIVISIONS STUDENT WAGES COMPRISE 50% OF ASUCLA OVERALL WAGES





OUR ASUCLA FAMILY

CENTURIES OF COLLECTIVE SERVICE

THE EMPLOYER OF CHOICE

As ASUCLA strives to be the Employer of Choice, significant investment in ASUCLA's family of employees and its processes and methodologies were a priority in 2018-2019. Efforts started with a refresh of the Human Resources lobby area. A spirited blue and gold Bruin pride theme now sets the tone. Our new applicant tracking software provides an online tool to make the hiring process simpler, more efficient and nearly paperless, and allows applicants to schedule interviews and view the status of their applications and candidacy in real-time. A pay scale application has been integrated to better assess and set appropriate compensation in all positions across the organization. Upon hire, new employees now view a refreshed orientation video which includes a synopsis of ASUCLA's history, an explanation of our mission and purpose, and a detailed description of the expansive services we provide to students, UCLA staff and faculty, and visitors throughout the UCLA campus. Finally, the performance appraisal process has been enhanced through the introduction of a new form designed to spur conversations about how employees exhibit leadership and contribute to ASUCLA's mission, in addition to how well they perform their job functions.

ENHANCING INTERNAL COMMUNICATIONS

Cascading of information throughout ASUCLA's organizational divisions and departments has also been a major area of focus. A number of crossfunctional task teams were formed to allow opportunities for employees who focus on different aspects of ASUCLA's business to work together on specific projects that connect directly to our mission and business objectives. The Executive Director's office began an open dialogue with new and existing employees individually, and at regularly scheduled department meetings, to directly discuss the Executive Director's vision for the organization and to embrace passion, creativity and an innovative spirit throughout all facets of the organization. An employee newsletter, email blasts sharing significant organizational events and accomplishments, and reconvening of the Executive Leadership Team to establish and accomplish cross-functional goals have all been part of efforts to increase energy, engagement and knowledge throughout the organization. Additionally, HR personnel have been very active in regularly spending time with personnel across ASUCLA—especially in remote areas—to ensure consistent opportunities for connection, communication and resources to work through personnel Issues and challenges in real-time.

CELEBRATIONS AND MILESTONES

38

Employee celebrations and events were also revitalized this year, most significantly by the inclusion of more students and of everyone's family members. In addition to a holiday party and summer picnic, ASUCLA recognized longevity and outstanding performance at three festive, highly meaningful events. In September, the organization recognized exceptional staff employee contributions for the past year; and in May, exceptional performance by student employees was recognized. Also in May, service awards were presented to employees who reached milestone years of service; and collectively, these employees represented over 400 years of service.



















ASUCLA STUDENT-RUN ENTERPRISES

FINANCIALS

ASUCLA Student-Run Enterprises generates revenue through the operations of commercial enterprises for the sole purpose of serving the campus community. As a not-for-profit organization dedicated to providing fellow students with services, spaces, and support to supplement their academic endeavors, net income is used to repay long-term loans, to maintain and upgrade facilities, and to fund student services and programs. Our revenue-generating enterprises allow us to maintain the lowest Student Union fee in the UC.

A NEW APPROACH

A new approach pursuing multiple and parallel tracks was developed in 2018-19 to address capital needs and limit the use of liquidity for facilities enhancements to the degree possible. Negotiations with the UCLA internal bank through the Office of the Treasurer has resulted in a draft agreement for a line of credit of \$2M with flexibility to increase to \$4M with a competitive 3%-3.5% interest rate. Additionally, a continued exchange of information and discussions with University Credit Union are in progress with a \$1M-\$2M line of credit currently under review by the underwriters.

ASUCLA IN SACRAMENTO

ASUCLA has been making presentations to the state legislatures for the allocation of \$6M from the Governor's surplus deferred maintenance FY 2019-2020 funds to ASUCLA. This work has necessitated an approach that is to introduce ASUCLA to the stakeholders and build the case for the allocation. ASUCLA obtained letters of support from the sitting alumni Councilmembers of the City of Los Angeles. ASUCLA, along with Associated UC Students, has been providing support to the SB14 ballot measure with the goal of over \$20M to be allocated to ASUCLA projects, including an allocation to pay off the outstanding debt to UCLA which would save the association over \$1M a year. SB14 would allow voters to authorize the statewide sale

of \$8 billion in general obligation bonds for the improvement of UC and CSU. While SB14 won't appear on the voters ballot until March 2020, the most important accomplishment is that ASUCLA has initiated requests and entered relevant discussions.







2018-2019 FINANCIALS

FUNDING SOURCE

ASUCLA Student-Run Enterprises generates revenue through the sale of goods and services; operations include the UCLA Store and Restaurants plus the Student Union facilities.

USES OF NET INCOME

Net income is used to repay long-term loans, to maintain and upgrade facilities, and to fund student services and programs.

STATEMENT OF FINANCIAL POSITION July 31, 2019

Current Assets

ASSETS

\$22,473,000

\$21,341,000

\$6,186,000

(\$694,000)

\$24,492,000

Property, Equipment and Improvements, net

TOTAL ASSETS \$43,814,000

LIABILITIES & UNRESTRICTED

NET ASSETS

Current Liabilities \$13,830,000

Long-Term Debt

Unrestricted Net Assets \$23,798,000

TOTAL LIABILITIES & UNRESTRICTED

NET ASSETS \$43,814,000

STATEMENT OF ACTIVITIES year ended July 31, 2019

REVENUES

Total Revenues \$69,933,000

EXPENSES

Total Expenses, net \$70,627,000

Change in Unrestricted

Net Assets

UNRESTRICTED
NET ASSETS:

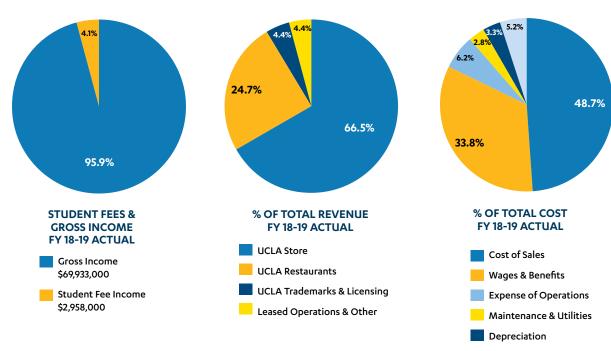
Beginning of Year

End of Year \$23,798,000

End of Year Cash Balance \$12,951,000

OTHER ASUCLA ENTITIES • 2018-2019

GSA STUDENT MEDIA	\$1,029,140 budget \$1,452,780 budget
TOTAL ASUCLA BUDGET	



NET INCOME FROM OPERATIONS WAS 68% BETTER THAN THE BUDGET PLAN AND 41% BETTER THAN THE PREVIOUS FISCAL YEAR.

ASUCLA CONTRIBUTES AN AVERAGE OF OVER \$8.5 MILLION PER YEAR TO THE UCLA CAMPUS

Every year ASUCLA gives back to campus in multiple ways, contributing on the average \$8.5 million per year.

The items listed below are some of the ways ASUCLA gave back in FY 18/19, particularly to students:

- Office space for USA, GSA, and Student Media provided free of rent
- Management and operational support to USA, GSA and campus visitors
- Meeting rooms and performance spaces free of rent for student groups
- Priority for space given to student usage over incomeproducing uses
- Lounges and study spaces provided
- Extensive patios, outdoor furniture and grounds maintenance

- Substantial funds provided to student organizations for programming costs
- Finals study programs, including extended hours, refreshments, and safe late transportation
- Community-welcome programming for entering students
- Art program for Student Union that focuses on, and rewards, students
- Events to support student engagement
- · Subsidized rent for SOLE and FSR offices
- Transfer Student Center and Veteran Resource Center rental income arrange to support Student Media operations





LIGHTING THE WAY FORWARD

CAMPUS PARTINIERSHIIPS

ASUCLA's goal is to support and enrich the campus experience for all students, campus cohorts, the Los Angeles community, and visitors from around the world. To acheive this end, ASUCLA continously works to strengthen its partnerships and deliver championship service throughout its many enterprises.























Bruin Resource Center







Counseling and **Psychological Services**



Services

Facilities Management **Graduate Student** Resource Center

UCLA Housing

Human Resources

Labor UCLA

UCLA Library

New Student & **Transition Programs**

Office of the **General Counsel**

Police Department

Real Estate UCLA

Registrar's Office

Assembly

Strategic Communications

Student

Student Organizations Leadership & Engagement



Undergraduate

















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WALTER TARREST



















2018–2019 ACCOMPLISHMENTS

New	v Annual Report Design & Release
And	lroid Release of ASUCLA App
New	v Graduate Student Welcome Brochures
New	v ASUCLA Coupon Book Distributed Fall Quarter
Intro	oduction of Peet's Coffee at South Campus
Pres	sentation at The Chancellor's Vice-Chancellors' Meeting
Pres	sentation at Dean's Council Meeting
Assi	gnment of New Agent European Territory

Development of a new ASUCLA Vision Statement Hosted a Meet & Greet With ASUCLA Entities BearWear Sales Floor Refresh

Submission of Grant Proposals

New UCLA Trademarks & Licensing Website Reinstatement of ASUCLA Newsletter

New Employee Performance Appraisal

Support for California Fire Victims - Donations

Catering Website and Re-Launch

Introduction of the Bruin Emergency Kit

ASUCLA App Push Notifications & Events Page

Luskin Conference Center Welcome Packet

Increased Value of Meal Swipes

New Employee Onboarding Experience Installation of New Camera and Recording Systems

Exhibited at Brand Licensing Europe in London

New Licensing Agent in Australia

New Student Orientation / Summer in The Union Programming

RISE / UCLA CAPS at LuValle Commons

UCLA Store LED Lamp Replacement Project and Rebate

Kerckhoff Coffee House & Taco Bell Self-Serve Kiosks

New Menu Items at LuValle Commons

New Menu Items at North Campus

ASUCLA Distinguished Speaker Series

Food Service Consultant

Exterior Painting of North Campus Student Center

New Email Service Provider and Automated Workflows

Development and Launch of Bruin Up Campaign

LuValle Commons Kitchen Waterproofing

Ethical Labor Management Implementation - DocuSign Portal

New ASUCLA Employee Orientation Video

New ASUCLA Logo Design and Implementation

6th Annual UCLA T-shirt Design Contest

Information Cards for Student Organizations

Completed Ethical Labor Video Shorts

Art in the Union 2019

Kerckhoff Coffeehouse Refresh

Bruin Up Eats - Lu Valle Tasting

Human Resources Lobby Refresh

UCLA/United Way Campaign Committee

Café Synapse Menu Update / Marketing Campaign

New Chairs for the Ackerman Third Floor Meeting Rooms New Marketing Outreach for ASUCLA Event Serivces and Catering

Launched New Event Program - Bruin Nights

New Menus at Bruin Buzz, Northern Lights, and Music Café

2nd Annual Breakfast with the Chancellor & AUCLA BOD **UCLA Bruin Day & Transfer Day Participation**

Introduction of ASUCLA to UCLA Campus New Hires

Organized Viewing Parties in the Ackerman A-Level TV Lounge

Enhanced ASUCLA Opportunities on Bruin Day

ASUCLA 2nd Catering & Event Services Open House

Ackerman Union Solar Panel Expansion

Revised Student Government Accounting Policies

Employee Compensation Analysis

Alternate Options for Funding of Capital Projects - UCLA Treasurer

Alternate Options for Funding of Capital Projects - University Credit Union

ASUCLA Advocacy in Sacramento

Revised Cash Reserve Policy

Amazon Merchandising and Print-on-Demand

Finalized Wescom Deal for Dining Terrace

College Day Signing - Prepared 10K Snack & 10K Lunch Boxes

Installed New Catering Software

Hired New Corporate Executive Chef Operation of Anderson Café

Large Format Video Monitor in AU 2412

New Applicant Tracking Software - Newton

UCLA Centennial Celebration Committee Collaboration **UCLA Centennial Merchandise Collection**

Bruin Nights Centennial Pre-Party

Attended and Supported Centennial Celebration in Sacramento

Attended and Supported Centennial Celebration in Downtown Los Angeles

Centennial Celebration - Pop-Up Shop on campus / Grand Park

ASUCLA Centennial Banners – On and Off Campus

Reinstated ELT (Executive Leadership Team) Group and Meetings

Created the Student Employee Engagement Committee

ASUCLA Catering Service at UCLA Alumni Day Presentation at UCLA Retirees Association Meeting

Staff Assembly Learn at Lunch Presentation

Addition of Central America & South America Agent/Territory

Launch of Olympic Related Activities

Support of UCLA Global Centennial Celebrations

Hosting of Human Family Traveling Art Piece

Centennial Outreach to Graduating Seniors through Registrar's Office

Full Mitigation of Retail Results Linked to Athletic Seasons

UCLA Apparel at Paris Fashion Week

UCLA YEARS

E-commerce Site Task Force Team and Enhancements

ASUCLA Centennial Displays on Ackerman A-Level & 1st Floor Dining

Installation of New Drapery in the Charles E. Young Grand Salon

Completion of Admission's Reception Space on A-level, Ackerman Union



RESIDENTIAL HALLS

UCLA STORE • HILLTOP SHOP

ACKERMAN UNION

Market convenience items

BRUIN BUZZ COFFEE • A-LEVEL

UCLA STORE • B-LEVEL

UCLA STORE • A-LEVEL

grab & go items

AVENUE A • A-LEVEL

Curbside to go options

Market convenience items BearWear emblematic, Fast Track

sportswear, Essentials supplies,

ANDERSON SCHOOL OF MANAGEMENT

grab & go Items, Serving Starbuck's coffee.

BearWear BookZone Computer Store Fast Track sportswear, Essentials supplies.

Textbooks, Bruin Custom Print Services Campus Photo Studio & Graduation Etc

coffees, pastries, breakfast sandwiches,

Jamba Juice Study Lounge, Taco Bell,

Carls Jr, Kikka Sushi & Noodles,

Veggie Grill, Wetzel's Pretzels,

ATM, Post Office Express

University Credit Union

Ashe Center Pharmacy

KERCKHOFF HALL

2ND FLOOR STUDY LOUNGE

3RD FLOOR STUDY LOUNGE

print station, charging stations,

USAC OFFICES • 3RD & 4TH FLOORS GSA OFFICES • !ST & 3RD FLOORS

UCLA Transfer & UCLA Veterans Center Bruin Online Technology Center

1ST FLOOR SERVICES Sponsored

Bruin Card Office

UCLA Events Office

Ucla Sole Office

arab & ao items

charging stations

sleep chairs STUDENT MEDIA OFFICES

UCLA Blood & Platlet Center

ASUCLA JOB CENTER • 2ND FLOOR

student & career employment information

KERCKHOFF COFFEE HOUSE • 2ND FLOOR

coffees, pastries, breakfast sandwiches,

TERRACE FOOD COURT • 1ST FLOOR

Panda Express, Wolfgang Puck Express,

Rubio's, Lollicup Fresh boba coffee & teas, **SweetSpot** candy and ice cream treats A-LEVEL SERVICES Sponsored

ANDERSON CAFE OPENING FALL 2019 Made-to-order sandwiches, and bowls, quick service breakfast items and pastries,

EXECUTIVE LEADERSHIP

Our Executive leadership team oversees the multiple businesses and support divisions that drive ASUCLA Enterprises. With over 200 years of collective service to the Association this management team is uniquely postioned through its 1800+ family of employees to respond to the needs of the UCLA Community.



POURIA ABBASSI Exective Director & CEO



DONNA BAKER Finance and Accounting Operations



ARI BARON Marketing & Sales Promotions



CINDY BOLTON UCLA Restaurants



ROY CHAMPAWAT UCLA Student Union



SANDRA GILLESPIE Association and External Affairs



PATRICK HEALEY **UCLA Store**



CYNTHIA HOLMES Trademarks & Licensing



KAMRAN MEHDIAN Information Technology Services



MICHELLE MOYER Business & Legal Affairs



LISA PEREZ Marketing & Sales Promotion retired July 2019

LOCATIONS ON CAMPUS

UCLA STORE • UCLA RESTAURANTS • STUDENT UNION SPACES

NORTH CAMPUS STUDENT CENTER UCLA STORE • NORTH CAMPUS SHOP Market convenience items NORTHERN LIGHTS COFFEE serving Intelligentsia coffee, paninis, sushi, and premium frozen yogurt NORTH CAMPUS FOOD COURT Curbside sandwiches & salads to go

UCLA STORE

Poké Bowls, Harvest Market artisan sandwiches, The Lighter Side meals under 600 calories, Pizza Fresca & Pasta, North Campus Salad Bar

UCLA RESTAURANTS **ASUCLA COFFEEHOUSES** STUDENT UNION SERVICES

SUNSET BLVD **BROAD ART CENTER** UNTITLED, COFFEEHOUSE

> serving Intelligentsia coffee, pastries, breakfast sandwiches,grab & go items

YOUNG RESEARCH LIBRARY

CAFE 451

serving Intelligentsia coffee, pastries, breakfast sandwiches,grab & go items

LU VALLE COMMONS

LICLA STORE • B-LEVEL

Textbooks, BearWear, BookZone, art & school supples, greeting cards

IMMY'S COFFEE • 1ST FLOOR serving Intelligentsia coffee,

breakfast sandwiches, grab & go items LU VALLE SERVERY • 1ST FLOOR

Tossed pizza & salad, Fusion chicken & tofu bowls, **Burger Assembly** burgers & wings

Epozaté mexican grill SERVICES Sponsored RISE The Office of Campus and Student Resilience and CAPS

OSTIN MUSIC CENTER

OSTIN MUSIC CAFE

serving Peet's coffee, pastries,breakfast sandwiches, grab & go items

COURT OF SCIENCES STUDENT CENTER

UCLA STORE • SOUTH CAMPUS SHOP snacks and convenience items

SOUTHERN LIGHTS

serving Peet's coffee, pastries, breakfast sandwiches,grab & go items

CSSC FOOD COURT

Yoshinoya, Subway, Blaze Pizza, Fusion chicken and tofu bowls

COURT OF HEALTH SCIENCES PATIO

UCLA STORE • HEALTH SCIENCES • CHS PATIO13-126

Books and supplies for the schools of medicine, dentistry, nursing and public health, snacks. brewed coffee and convenience items

UCLA YEARS

GONDA RESEARCH CENTER

Gourmet salads, pizzas, and sandwiches, energy bowls,

pastries, breakfast sandwiches, grab & go items,

CAFE SYNAPSE

serving Peet's coffee

